| STATE OF NEW JERSEY <br> CASINO CONTROL COMMISSION <br> PUBLIC MEETING NO. 15-06-10 <br> Wednesday, June 10, 2015 <br> Atlantic City Commission Offices <br> Joseph P. Lordi Public Meeting Room - First Floor Tennessee Avenue and Boardwalk <br> Atlantic City, New Jersey 08401 10:37 a.m. to 12:18 p.m. <br> Certified Court Reporter: Darlene Sillitoe <br> GUY J. RENZI \& ASSOCIATES, INC. <br> CERTIFIED COURT REPORTERS \& VIDEOGRAPHERS GOLDEN CREST CORPORATE CENTER <br> 2277 STATE HIGHWAY \#33, SUITE 410 TRENTON, NEW JERSEY 08690 <br> TEL: (609) 989-9199 TOLL FREE: (800) 368-7652 www.renziassociates.com |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| CERTIFIED COURT REPORTERS \& VIDEOGRAPHERSGOLDEN CREST CORPORATE CENTER2277 STATE HIGHWAY \#33, SUITE 410TRENTON, NEW JERSEY 08690TEL: (609) 989-9199 TOLL FREE: (800) $368-7652$WWW.renziassociates.com |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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PUBLIC MEETING NO. 15-06-10 June 10, 2015

1

PRESENT FOR THE CASINO CONTROL COMMISSION:
DARYL W. NANCE, ADMINISTRATIVE ANALYST
DANIEL J. HENEGHAN, PUBLIC INFORMATION OFFICER
OFFICE OF THE GENERAL COUNSEL:
DIANNA W. FAUNTLEROY, GENERAL COUNSEL/EXECUTIVE SECRETARY
MARY WOZNIAK, ASSISTANT GENERAL COUNSEL
TERESA M. PIMPINELLI, SENIOR COUNSEL
STEPHANIE OLIVO, SENIOR COUNSEL
OFFICE OF REGULATORY AFFAIRS:
GLENN T. MacFADDEN, SUPERVISOR, LICENSING
DIVISION OF GAMING ENFORCEMENT:
DEPUTY ATTORNEYS GENERAL
MARY CARBONI, DEPUTY ATTORNEY GENERAL
TRACY E. RICHARDSON, DEPUTY ATTORNEY GENERAL

PUBLIC MEETING NO. 15-06-10 June 10, 2015

1 A P P E A R A N C E S :
ITEM NO. 9 MARY WOZNIAK, ASSISTANT GENERAL COUNSEL TRACY E. RICHARDSON, DEPUTY ATTORNEY GENERAL
BROWNSTEIN, HYATT, FARBER, SCHRECK PAUL M. O'GARA, ESQ.
STROOK, STROOK \& LAVAN, LLP
EREZ E. GILAD, ESQ.
FOR: TRUMP TAJ MAHAL ASSOCIATES, LLC

PUBLIC MEETING NO. 15-06-10 June 10, 2015

ITEM
PUBLIC MEETING NO. 15-06-10
June 10, 2015, 10:37 a.m.
PAGE VOTE 2015, public meeting Applications for initial casino key employee licenses:
a) Mark A. Armstrong
b) Joseph Gianfelice
c) Joseph R. Mair
d) Natasha J. North
e) Richard S. Polizzi
$4 \quad$ Approvals through Delegation of Authority between May 5, 2015, and June 8, 2015, pursuant to Resolution No. 13-01-10-16-C Requests for inactivation of casino key 1415 employee licenses:
a) Donald L. Amato
b) Slavica Milosevic
c) Sahida N. Torres-Martinez

6 Consideration of casino key employee license terminations:
a) Syed M. Ali
b) Glenn N. Borders
c) Anwar M. Khan
d) Nicole A. Lacava
e) Hussain A. Mahrous

Stipulation of settlement in the initial 1719 application of Trey J. Severs for a casino key employee license (DKT-15-0004-CK)
Stipulation of settlement in the
resubmission application of Rakeem D.
Stewart for a casino key employee license (DKT-15-0002-CR)
Petition of Trump Taj Mahal Associates, LLC, for qualification of New Entity and Natural Person Qualifiers, and other declaratory relief pursuant to NJSA 5:12-1.1, et seq. (PRN 0891502)

Robert Griffin, sworn 34
Daniel McFadden, sworn 57

PUBLIC MEETING NO. 15-06-10 June 10, 2015

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CONTINUED AGENDA
                PUBLIC MEETING NO. 15-06-10
                                June 10, 2015, 10:37 a.m.
    ITEM
                                PAGE VOTE
10 Consideration of the Notice of Adoption 21 22
        for new rules in General Provisions,
        Chapter 40A (NJAC 19:40A), Applications
        for Key Employee License, Chapter 41A
        (NJAC 19:41A) and Casino Licensing,
        Chapter 43A (NJAC 19:43A)
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| 1 | EXHIBITS : | 1 | ITEM NO. 1 |
| 2 |  | 2 | Allegiance. |
| 3 | COMMISSION DESCRIPTION ID EVD | 3 | (The Flag Salute was recited.) |
| 4 | C-1 Draft Resolution X | 4 | MS. FAUNTLEROY: Good morning. |
| 5 |  | 5 | Please answer your presence when I call |
| 6 | DIVISION DESCRIPTION ID EVD |  |  |
| 7 | D-1 Report to the Casino Control X | 6 | your name for the record, please. |
|  | Commission on the Petition of Trump | 7 | Commissioner Harrington? |
| 8 | Taj Mahal Associates, LLC, for | 8 | COMMISSIONER HARRINGTON: Here. |
|  | qualification of new entities and | 9 | MS. FAUNTLEROY: Vice Chair Cooper? |
| 9 | natural person qualifiers and other declaratory relief pursuant to NJSA | 10 | VICE CHAIR COOPER: Here. |
| 10 | 5:12-1.1, et seq, Petition No. 0891502 | 11 | MS. FAUNTLEROY: And Chairman Levinson? |
|  | dated May 28th, 2015, by Deputy | 12 | CHAIR LEVINSON: Here. |
| 11 | Attorney General Tracy Richardson | 13 | MS. FAUNTLEROY: Thank you. |
| 12 |  | 14 | Matters discussed in this morning's |
| 13 |  | 15 | closed session included a litigation update in |
| 14 |  | 16 | the matter of Askins versus CCC. |
| 15 |  | 17 | And approval of the closed-session |
| 16 |  | 18 | minutes of May 7, 2015. |
| 17 |  | 18 | minutes of May 7, 2015. |
| 18 |  | 19 | The first matter for your consideration |
| 19 |  | 20 | on today's agenda is the ratification of the |
| 20 |  | 21 | minutes of the May 7,2015 , public meeting |
| 21 |  | 22 | portion. |
| 22 |  | 23 | CHAIR LEVINSON: Thank you. |
| 24 |  | 24 | Is there a motion? |
| 25 |  | 25 | VICE CHAIR COOPER: Mr. Chairman, I move |
|  | 7 |  | 9 |
| 1 | (Public Meeting 15-06-10 was commenced | 1 | ITEM NO. 2 |
| 2 | at 10:37 a.m.) | 2 | to ratify the minutes of May 7th, 2014. |
| 3 | CHAIR LEVINSON: Make an entrance. | 3 | CHAIR LEVINSON: Thank you. |
| 4 | MR. NANCE: Good morning. I'd like to | 4 | Is there a second? |
| 5 | read an opening statement: | 5 | VICE CHAIR HARRINGTON: Second. |
| 6 | This is to advise the general public | 6 | CHAIR LEVINSON: Any discussion? |
| 7 | that in compliance with Chapter 231 of the | 7 | (No response.) |
| 8 | public laws of 1975 entitled "Senator Bryon M. | 8 | CHAIR LEVINSON: All those in favor? |
| 9 | Baer Open Public Meeting Act," the New Jersey | 9 | (Ayes.) |
| 10 | Casino Control Commission on December 10th, | 10 | CHAIR LEVINSON: Opposed? |
| 11 | 2014, filed with the Secretary of State at the | 11 | (No response.) |
| 12 | State House in Trenton an annual meeting | 12 | CHAIR LEVINSON: Motion carries. |
| 13 | schedule. On December 10, 2014, copies were | 13 | MS. FAUNTLEROY: Thank you. |
| 14 | mailed to subscribers. | 14 | Item No. 2 are applications for initial |
| 15 | Members of the press will be permitted | 15 | casino key employee licenses. |
| 16 | to take photographs. We ask that this be done | 16 | There are two objections. The matters |
| 17 | in a manner which is not disruptive or | 17 | first for your consideration are B, C, and E. |
| 18 | distracting to the Commission. | 18 | CHAIR LEVINSON: Thank you. |
| 19 | The use of cell phones in the public | 19 | I'll entertain a motion on these |
| 20 | meeting room is prohibited. | 20 | matters. |
| 21 | Any member of the public who wish to | 21 | COMMISSIONER HARRINGTON: I'll move that |
| 22 | address the Commission will be given the | 22 | we grant the three initial key casino employee |
| 23 | opportunity to do so before the Commission | 23 | licenses. |
| 24 | adjourns for the day. | 24 | CHAIR LEVINSON: Thank you. |
| 25 | Please stand for the Pledge of | 25 | Second? |


| 10 |  | 12 |  |
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| 1 | ITEM NO. 2 | 1 | ITEM NO. 3 |
| 2 | VICE CHAIR COOPER: I'll second that. | 2 | CHAIR LEVINSON: All those in favor? |
| 3 | CHAIR LEVINSON: Any discussion? | 3 | (Ayes.) |
| 4 | (No response.) | 4 | CHAIR LEVINSON: Opposed? |
| 5 | CHAIR LEVINSON: All those in favor? | 5 | (No response.) |
| 6 | (Ayes.) | 6 | CHAIR LEVINSON: Motion carries. |
| 7 | CHAIR LEVINSON: Opposed? | 7 | MS. FAUNTLEROY: Item No. 3 on the |
| 8 | (No response.) | 8 | agenda are applications for resubmitted casino |
| 9 | CHAIR LEVINSON: Motion carries. | 9 | key employee licenses. |
| 10 | MS. FAUNTLEROY: Item 2a is Mark A. | 10 | Initially for your consideration are A, |
| 11 | Armstrong. | 11 | C , and D. |
| 12 | There is a request that that matter be | 12 | CHAIR LEVINSON: Thank you. |
| 13 | remanded to the conference process. | 13 | Is there a motion on these matters? |
| 14 | Staff has reviewed that request and | 14 | VICE CHAIR COOPER: Mr. Chairman, I move |
| 15 | supports it. | 15 | to grant the three resubmitted -- excuse me -- |
| 16 | CHAIR LEVINSON: Thank you. | 16 | casino key employee licenses. |
| 17 | Is there a motion with Mr. Armstrong? | 17 | CHAIR LEVINSON: Thank you. |
| 18 | COMMISSIONER HARRINGTON: I move that we | 18 | Is there a second? |
| 19 | remand for a hearing the initial casino key | 19 | COMMISSIONER HARRINGTON: Second. |
| 20 | employee license application of Mark A. | 20 | CHAIR LEVINSON: Any discussion? |
| 21 | Armstrong. | 21 | (No response.) |
| 22 | CHAIR LEVINSON: Thank you. | 22 | CHAIR LEVINSON: All those in favor? |
| 23 | Second? | 23 | (Ayes.) |
| 24 | VICE CHAIR COOPER: And I'll second | 24 | CHAIR LEVINSON: Opposed? |
| 25 | that. | 25 | (No response.) |
|  | 11 |  | 13 |
| 1 | ITEM NO. 2 | 1 | ITEM NO. 4 |
| 2 | CHAIR LEVINSON: Any discussion? | 2 | CHAIR LEVINSON: Motion carries. |
| 3 | (No response.) | 3 | MS. FAUNTLEROY: 3B is Victor J. |
| 4 | CHAIR LEVINSON: All those in favor? | 4 | Collucci for which an objection has been filed |
| 5 | (Ayes.) | 5 | and a request for a remand. |
| 6 | CHAIR LEVINSON: Opposed? | 6 | CHAIR LEVINSON: Thank you. |
| 7 | (No response.) | 7 | I'll entertain a motion for Mr. |
| 8 | CHAIR LEVINSON: Motion carries. | 8 | Collucci. |
| 9 | MS. FAUNTLEROY: The next item is 2d, | 9 | VICE CHAIR COOPER: Mr. Chairman, I move |
| 10 | Natasha J. North. | 10 | to remand for a hearing the resubmitted |
| 11 | Again, an objection has been filed by | 11 | employee license application for Victor J. |
| 12 | the Division and a request for remand -- | 12 | Collucci. |
| 13 | CHAIR LEVINSON: Thank you. | 13 | CHAIR LEVINSON: Thank you. |
| 14 | MS. FAUNTLEROY: -- which staff | 14 | Is there a second? |
| 15 | supports. | 15 | COMMISSIONER HARRINGTON: Second. |
| 16 | CHAIR LEVINSON: Is there a motion? | 16 | CHAIR LEVINSON: Any discussion? |
| 17 | COMMISSIONER HARRINGTON: Mr. Chairman, | 17 | (No response.) |
| 18 | I move that we remand for a hearing the initial | 18 | CHAIR LEVINSON: All those in favor? |
| 19 | casino key employee license application of | 19 | (Ayes.) |
| 20 | Natasha J. North. | 20 | CHAIR LEVINSON: Opposed? |
| 21 | CHAIR LEVINSON: Thank you. | 21 | (No response.) |
| 22 | A second? | 22 | CHAIR LEVINSON: Motion carries. |
| 23 | VICE CHAIR COOPER: I'll second that. | 23 | MS. FAUNTLEROY: Item No. 4 are |
| 24 | CHAIR LEVINSON: Any discussion? | 24 | approvals through Delegation of Authority |
| 25 | (No response.) | 25 | between May 5, 2015, and June 8, 2015, pursuant |

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| 1 | ITEM NO. 5 | 1 | ITEM NO. 6 |
| 2 | to Resolution No. 13-01-10-16-C. | 2 | casino key employee license terminations. |
| 3 | Mr. MacFadden will review those with | 3 | Again, Mr. MacFadden will review those. |
| 4 | you, however no action is required. | 4 | MR. MacFADDEN: Item 6 consists of five |
| 5 | CHAIR LEVINSON: Thank you. | 5 | individuals whose casino review deadline has |
| 6 | MR. MacFADDEN: Good morning, Chair and | 6 | passed and have neither filed the required |
| 7 | Commissioners. | 7 | resubmission paperwork nor requested to be |
| 8 | CHAIR LEVINSON: Good morning. | 8 | placed the an inactive list. |
| 9 | MR. MacFADDEN: Item No. 4 consists of | 9 | Those individuals are: Syed M. Ali, |
| 10 | six individuals who were issued a temporary | 10 | Glenn N. Borders, Anwar M. Khan, Nicole A. |
| 11 | casino key employee license via delegated | 11 | Lacava, and Hussain A. Mahrous. |
| 12 | authority subsequent to the May 7, 2015, public | 12 | Consequently, staff recommends that the |
| 13 | meeting. | 13 | casino key employee licenses of these five |
| 14 | They are: Darlene Y. Abbruscato, Vera | 14 | individuals be terminated. |
| 15 | L. Robinson, Evonya D. Simmons, Lee A. | 15 | CHAIR LEVINSON: Thank you very much. |
| 16 | Terfloth, Jean M. West, and Karla A. Winish. | 16 | Is there a motion on these five matters? |
| 17 | No further Commission action is | 17 | COMMISSIONER HARRINGTON: I move that we |
| 18 | required. | 18 | order that the five casino key employee |
| 19 | CHAIR LEVINSON: Thank you. | 19 | licenses be terminated. |
| 20 | MS. FAUNTLEROY: Item No. 5 are requests | 20 | CHAIR LEVINSON: Thank you. |
| 21 | for inactivation of casino key employee | 21 | Is there a second? |
| 22 | licenses. | 22 | VICE CHAIR COOPER: I'll second that. |
| 23 | Mr. MacFadden will review those with you | 23 | CHAIR LEVINSON: Any discussion? |
| 24 | as well. | 24 | (No response.) |
| 25 | MR. MacFADDEN: Item 5 consists of three | 25 | CHAIR LEVINSON: All those in favor? |
|  | 15 |  | 17 |
| 1 | ITEM NO. 6 | 1 | ITEM NO. 7 |
| 2 | individuals who in lieu of filing the | 2 | (Ayes.) |
| 3 | resubmission application have requested to be | 3 | CHAIR LEVINSON: Opposed? |
| 4 | placed on the inactive list not to exceed five | 4 | (No response.) |
| 5 | years. | 5 | CHAIR LEVINSON: Motion carries. |
| 6 | Staff recommends granting the requested | 6 | MR. MacFADDEN: Thank you. |
| 7 | relief. | 7 | CHAIR LEVINSON: Thank you. |
| 8 | CHAIR LEVINSON: Thank you. | 8 | MS. FAUNTLEROY: Thank you. |
| 9 | Is there a motion on these matters? | 9 | Item No. 7 is the stipulation of |
| 10 | VICE CHAIR COOPER: Mr. Chairman, I move | 10 | settlement in the initial application of Trey |
| 11 | to grant the requested relief and order that | 11 | J. Severs for a casino key employee license. |
| 12 | the three casino key employee licenses be | 12 | Senior Counsel Teresa Pimpinelli will |
| 13 | inactivated. | 13 | review that with you. |
| 14 | CHAIR LEVINSON: Thank you. | 14 | CHAIR LEVINSON: Thank you very much. |
| 15 | Is there a second? | 15 | MS. PIMPINELLI: Good morning, Chairman |
| 16 | COMMISSIONER HARRINGTON: Second. | 16 | and Commissioners. |
| 17 | CHAIR LEVINSON: Any discussion? | 17 | CHAIR LEVINSON: Good morning. |
| 18 | (No response.) | 18 | MS. PIMPINELLI: For your consideration |
| 19 | CHAIR LEVINSON: All those in favor? | 19 | is the stipulation of settlement for Mr. |
| 20 | (Ayes.) | 20 | Severs. It has certain reporting conditions. |
| 21 | CHAIR LEVINSON: Opposed? | 21 | Mary Carboni is here on behalf of the |
| 22 | (No response.) | 22 | Division. |
| 23 | CHAIR LEVINSON: Motion carries. | 23 | CHAIR LEVINSON: Thank you very much. |
| 24 | MS. FAUNTLEROY: Thank you. | 24 | Good afternoon. |
| 25 | Item No. 6 is your consideration of | 25 | MS. CARBONI: Good morning, Chairman and |

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| 1 | ITEM NO. 7 | 1 | ITEM NO. 8 |
| 2 | Commissioners. Mary Carboni for the Division | 2 | stipulation as submitted. |
| 3 | of Gaming Enforcement. | 3 | Thank you. |
| 4 | The Division has nothing further and | 4 | CHAIR LEVINSON: Thank you very much. |
| 5 | approve -- and we ask that you approve the | 5 | Commissioners, any questions for counsel |
| 6 | stipulation as submitted. | 6 | on this matter? |
| 7 | CHAIR LEVINSON: Thank you very much. | 7 | COMMISSIONER HARRINGTON: No. |
| 8 | Commissioners, any questions for | 8 | CHAIR LEVINSON: Hearing none, is there |
| 9 | counsel? | 9 | a motion? |
| 10 | (No response.) | 10 | COMMISSIONER HARRINGTON: I move we |
| 11 | CHAIR LEVINSON: Hearing none, I'll | 11 | approve the stipulation of settlement between |
| 12 | consider a motion on this matter. | 12 | the Division and Applicant and grant the |
| 13 | VICE CHAIR COOPER: Mr. Chairman, I move | 13 | resubmitted application of Rakeem D. Stewart |
| 14 | to approve the stipulation of settlement | 14 | for a casino key employee license subject to |
| 15 | between the Division and Applicant and grant | 15 | compliance with two wage execution consent |
| 16 | the initial application of Trey J. Severs for | 16 | agreements. |
| 17 | casino key employee license subject to | 17 | CHAIR LEVINSON: Thank you. |
| 18 | compliance with certain financial and reporting | 18 | Is there a second? |
| 19 | conditions as provided for in the stipulation. | 19 | VICE CHAIR COOPER: I'll second that. |
| 20 | CHAIR LEVINSON: Thank you. | 20 | CHAIR LEVINSON: Any discussion? |
| 21 | Is there a second? | 21 | (No response.) |
| 22 | COMMISSIONER HARRINGTON: I'll second | 22 | CHAIR LEVINSON: All those in favor? |
| 23 | that. | 23 | (Ayes.) |
| 24 | CHAIR LEVINSON: Any discussion? | 24 | CHAIR LEVINSON: Opposed? |
| 25 | (No response.) | 25 | (No response.) |
|  | 19 |  | 21 |
| 1 | ITEM NO. 8 | 1 | ITEM NO. 10 |
| 2 | CHAIR LEVINSON: All those in favor? | 2 | CHAIR LEVINSON: Motion carries. |
| 3 | (Ayes.) | 3 | MS. PIMPINELLI: Thank you. |
| 4 | CHAIR LEVINSON: Opposed? | 4 | CHAIR LEVINSON: Thank you. |
| 5 | (No response.) | 5 | MS. FAUNTLEROY: Mr. Chairman, with your |
| 6 | CHAIR LEVINSON: Motion carries. | 6 | consent, Item No. 10 will be called out of |
| 7 | MS. FAUNTLEROY: Thank you. | 7 | order. |
| 8 | Item No. 8 is the stipulation of | 8 | CHAIR LEVINSON: Thank you. |
| 9 | settlement in the resubmission application of | 9 | MS. FAUNTLEROY: Which is the |
| 10 | Rakeem D. Stewart for a casino key employee | 10 | consideration of the Notice of Adoption for New |
| 11 | license. | 11 | Rules and General Provisions, Chapter 40A; |
| 12 | Again, Senior Counsel Pimpinelli will | 12 | Applications for Casino Key Employee License, |
| 13 | review that with you. | 13 | Chapter 41A, and Casino Licensing, Chapter 43A. |
| 14 | CHAIR LEVINSON: Thank you. | 14 | Senior Counsel Stephanie Olivo will |
| 15 | MS. PIMPINELLI: Chairman and | 15 | review that with you. |
| 16 | Commissioners, this is a resubmission | 16 | CHAIR LEVINSON: Thank you. |
| 17 | application. There are also certain conditions | 17 | MS. OLIVO: Good morning. |
| 18 | that Mr. Stewart has to abide by if the | 18 | On May 14th, 2014, you voted to approve |
| 19 | stipulation is approved. | 19 | the regulatory proposal that related to general |
| 20 | Mary Carboni is here on behalf of the | 20 | provisions, applications, and casino licensing. |
| 21 | Division. | 21 | The proposal was published in the June 16, |
| 22 | CHAIR LEVINSON: Thank you. | 22 | 2014, "New Jersey Register." The comment |
| 23 | Miss Carboni? | 23 | period ended on August 16, 2014, wherein no |
| 24 | MS. CARBONI: The Division has nothing | 24 | formal comments were received. |
| 25 | further and ask that you approve the | 25 | Certain revisions were made that are |

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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | reflected in the Notice of Adoption that was | 2 | exhibits and have them marked into the record, |
| 3 | provided to you. And should you vote in the | 3 | please. |
| 4 | affirmative to approve it today, the Notice of | 4 | MR. NANCE: Yes. Chair and |
| 5 | Adoption will appear in the July 6, 2015, "New | 5 | Commissioners, the premarked exhibits are as |
| 6 | Jersey Register." | 6 | follows: The Casino Control Commission has one |
| 7 | CHAIR LEVINSON: Thank you very much. | 7 | exhibit premarked as $\mathrm{C}-1$ for identification |
| 8 | Do I have a motion? | 8 | only. C-1 is a draft resolution. |
| 9 | COMMISSIONER HARRINGTON: I move that we | 9 | The Division of Gaming Enforcement |
| 10 | approve the Notice of Adoption. | 10 | submitted one exhibit premarked as D-1. D-1 is |
| 11 | CHAIR LEVINSON: Thank you. | 11 | a report to the Casino Control Commission on |
| 12 | Is there a second? | 12 | the Petition of Trump Taj Mahal Associates, |
| 13 | VICE CHAIR COOPER: I'll second that. | 13 | LLC, for qualification of new entities and |
| 14 | CHAIR LEVINSON: Any discussion? | 14 | natural person qualifiers and other declaratory |
| 15 | (No response.) | 15 | relief pursuant to NJSA 5:12-1.1, et seq, |
| 16 | CHAIR LEVINSON: All in favor? | 16 | Petition No. 0891502, dated May 28th, 2015, by |
| 17 | (Ayes.) | 17 | Deputy Attorney General Tracy Richardson. |
| 18 | CHAIR LEVINSON: Opposed? | 18 | CHAIR LEVINSON: Thank you very much. |
| 19 | (No response.) | 19 | Is there any objection to moving D-1 |
| 20 | CHAIR LEVINSON: Motion carries. | 20 | into evidence? |
| 21 | Thank you. | 21 | MR. O'GARA: No. |
| 22 | MS. OLIVO: Thank you. | 22 | CHAIR LEVINSON: Counsel? |
| 23 | MS. FAUNTLEROY: Item No. 9 is a | 23 | MS. RICHARDSON: No objection. |
| 24 | petition of Trump Taj Mahal Associates, LLC, | 24 | CHAIR LEVINSON: I'll entertain a motion |
| 25 | for qualification of new entity -- excuse me -- | 25 | on this procedural matter. |
|  | 23 |  | 25 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | and natural person qualifiers and other | 2 | VICE CHAIR COOPER: I'll make that |
| 3 | declaratory relief pursuant to NJSA 5:12-1.1, | 3 | motion. |
| 4 | et seq, PRN 0891502. | 4 | CHAIR LEVINSON: Second? |
| 5 | Assistant General Counsel Mary Wozniak | 5 | COMMISSIONER HARRINGTON: Second. |
| 6 | will guide you through that matter. | 6 | CHAIR LEVINSON: Any discussion? |
| 7 | CHAIR LEVINSON: Thank you very much. | 7 | (No response.) |
| 8 | MS. WOZNIAK: Good morning, Chairman and | 8 | CHAIR LEVINSON: All those in favor? |
| 9 | Commissioners. | 9 | (Ayes.) |
| 10 | CHAIR LEVINSON: Good morning. | 10 | CHAIR LEVINSON: Opposed? |
| 11 | MS. WOZNIAK: You have the Petition and | 11 | (No response.) |
| 12 | the Division report indicated May the 28th, | 12 | CHAIR LEVINSON: Motion carries. |
| 13 | 2015, and I would ask that counsel enter their | 13 | Does either party wish to make an |
| 14 | appearances. | 14 | opening statement? |
| 15 | CHAIR LEVINSON: Thank you very much. | 15 | MR. O'GARA: If I could, Chairman, |
| 16 | MR. O'GARA: Paul O'Gara, Brownstein, | 16 | Commissioners. |
| 17 | Hyatt, Farber, Schreck for the Petitioners. | 17 | This petition is filed by the licensee |
| 18 | CHAIR LEVINSON: Thank you. | 18 | TTMA, and was filed in March of 2015. It seeks |
| 19 | MS. RICHARDSON: Good morning, Chairman | 19 | approvals for IEH, LLC, which is an indirect |
| 20 | and Commissioners. Tracy Richardson, Deputy | 20 | subsidiary of Icahn Enterprises, LP, which is a |
| 21 | Attorney General for the Division of Gaming | 21 | Delaware publicly traded limited partnership |
| 22 | Enforcement. | 22 | that is 88 percent controlled Carl Icahn to |
| 23 | CHAIR LEVINSON: Thank you very much. | 23 | acquire all the outstanding equity in the Taj |
| 24 | I also understand there's exhibits. | 24 | Mahal, the entities that will own it, and it |
| 25 | Daryl? Will you please identify | 25 | will become a holding company of the casino |


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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | licensee, TTMA. | 2 | effectiveness of the plan, there's |
| 3 | This acquisition of equity interest is | 3 | approximately \$318 million of outstanding |
| 4 | through a plan of reorganization. It was | 4 | indebtedness, including a free petition term |
| 5 | confirmed in the United States Bankruptcy Court | 5 | loan and the DIP financing that was obtained by |
| 6 | in March of 2015, and it has among its | 6 | TER. That DIP financing was obtained from an |
| 7 | conditions two very important ones. One is one | 7 | Icahn affiliate. Post effective, there will be |
| 8 | relating to a decision of the bankruptcy court | 8 | an exit term loan in the amount of \$42 and a |
| 9 | regarding the CBA, which is pending in the | 9 | half million. That includes the roll-up of the |
| 10 | Third Circuit Court of Appeals and an appeal of | 10 | outstanding balance from the DIP. And there |
| 11 | that. And the other is the approvals required | 11 | will be an exit resolver available of \$40 |
| 12 | of the Division and approval of this Commission | 12 | million. |
| 13 | in order for the plan to become effective. All | 13 | The interest rate on both of these |
| 14 | the required applications and filings were made | 14 | facilities is eight percent, but the payments |
| 15 | with the Division and with you. | 15 | of interest are noncash. They pay in kind. |
| 16 | The Division's recommended the | 16 | Just pays additional debt. That additional |
| 17 | qualification of all of the natural persons who | 17 | debt was payable to IEH, which is a holder of |
| 18 | are required to qualify and the continued | 18 | 100 percent of the equity. |
| 19 | qualification of some natural persons who are | 19 | The Division, in recommending approval |
| 20 | already qualified in conjunction with, through | 20 | of all of the things that we've asked, has |
| 21 | a separate chain of ownership, Mr. Icahn's | 21 | indicated there were certain conditions that |
| 22 | control of Tropicana Entertainment. They've | 22 | they would like to see imposed. We have no |
| 23 | also issued the waivers of qualification for | 23 | objection to those. None whatsoever. And |
| 24 | certain officers and entities that have no role | 24 | you'll learn them from Mr. McFadden and Mr. |
| 25 | in TER. They've rereviewed the compliance | 25 | Griffin. |
|  | 27 |  | 29 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | plan. They've reviewed the audit committee | 2 | And this restructuring and these |
| 3 | charter, the audit committee, all the elements | 3 | approvals represent a fresh start for the Taj |
| 4 | that are necessary for the maintenance of | 4 | Mahal. I think, as you'll hear from Mr. |
| 5 | operations certificate and the director signed | 5 | Griffin, that it will remove certain |
| 6 | all the orders that are necessary for the Taj | 6 | uncertainty about whether there is a Taj Mahal, |
| 7 | Mahal to continue its operations, assuming your | 7 | assuming this plan goes effective. And it will |
| 8 | approval when this plan becomes effective. | 8 | give them a reduced debt structure without a |
| 9 | The transaction is going to occur in two | 9 | cash interest expense and allow them to make |
| 10 | steps following the effectiveness of the plan. | 10 | the changes that are necessary to position the |
| 11 | First, a hundred percent of the equity interest | 11 | Taj Mahal the place they think it belongs in |
| 12 | will be transferred to two Icahn entities which | 12 | the Atlantic City marketplace. |
| 13 | are being qualified as entity qualifiers. And | 13 | Thank you. |
| 14 | then some 48 hours later, the hundred percent | 14 | CHAIR LEVINSON: Thank you. |
| 15 | equity interest will be transferred to IEH. | 15 | Miss Richardson? |
| 16 | Two-step transaction is, as you might | 16 | MS. RICHARDSON: Thank you, Mr. |
| 17 | have guessed, tax driven. It's driven so that | 17 | Chairman, Commissioners. |
| 18 | TER can become part of the consolidated Icahn | 18 | As Mr. O'Gara stated, before the |
| 19 | tax group. | 19 | Commission today is Trump Taj Mahal's Petition |
| 20 | All the prebankruptcy secured debt of | 20 | for the qualification of new entity and natural |
| 21 | TER, will be converted into equity, that will | 21 | person qualifiers and other declaratory relief |
| 22 | be a hundred percent of the equity that will be | 22 | necessary as part of the approvals required to |
| 23 | acquired. And IEH will also be the lender | 23 | consummate the Chapter 11 plan of |
| 24 | under a new credit agreement of the new debt to | 24 | reorganization. |
| 25 | TER. That will consist of -- prior to the | 25 | You have the Division's report on this |


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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | petition submitted to you on May 28th. | 2 | restructuring will enhance their ability to |
| 3 | In advance of filing a report, on May | 3 | comply with the financial stability |
| 4 | 26, 2015, the Director of the Division issued | 4 | requirements of the Act given the debt |
| 5 | an order determining the individuals and | 5 | reductions and financial flexibility that will |
| 6 | entities required to qualify in connection with | 6 | result from the transaction. |
| 7 | the restructuring. | 7 | Finally, the Division has also conducted |
| 8 | The Director on that same date also | 8 | the requisite undue economic concentration |
| 9 | issued several orders concerning operational | 9 | analysis, as Mr. Icahn is the controlling |
| 10 | items of the Taj Mahal. Mr. O'Gara went | 10 | interest holder of Tropicana Atlantic City and |
| 11 | through a list of those various items. Those | 11 | will be acquiring indirect ownership of Taj |
| 12 | orders are all attached to our report as | 12 | Mahal through this transaction. |
| 13 | Exhibits B and Exhibits D through I. | 13 | The Division has carefully reviewed the |
| 14 | As the Commission is aware from the | 14 | statutorily required analysis concerning market |
| 15 | submissions and bankruptcy filings, the | 15 | share changes resulting from the transaction |
| 16 | consummation of the plan will result in a new | 16 | and has also evaluated the changes to the |
| 17 | ownership structure for Trump Taj Mahal, with | 17 | Herfindahl-Hirschman Index, or HHI, resulting |
| 18 | the majority of its holding coats all being | 18 | from the proposed transaction. |
| 19 | entities affiliated with Carl Icahn. Several | 19 | The Division has not merely engaged in a |
| 20 | of those entities are already qualified as they | 20 | statistical analysis of these matters but has |
| 21 | are holding companies of casino licensee | 21 | also reviewed the numbers in the context of the |
| 22 | Tropicana, Atlantic City Corp. And several of | 22 | current state of the Atlantic City market and |
| 23 | the individuals associated with these Icahn | 23 | competitive factors. |
| 24 | entities are also similarly qualified by virtue | 24 | Based on its analysis, the Division has |
| 25 | of their position and in connection with the | 25 | concluded that approval of the restructuring |
|  | 31 |  | 33 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | Tropicana Atlantic City licensing. | 2 | would not result in undue economic |
| 3 | For the new Icahn affiliated entities, | 3 | concentration. |
| 4 | the Division has conducted plenary | 4 | The Division submits that based on our |
| 5 | investigations. And no information was | 5 | reports and the testimony that you're expected |
| 6 | revealed which has caused the Division not to | 6 | to hear today, the Commission will have the |
| 7 | recommend their qualification. | 7 | necessary information in order to find the |
| 8 | There are also four not previously | 8 | required entities and individuals all qualified |
| 9 | qualified individuals, Patricia Agnello, Denise | 9 | to allow the restructuring to proceed and to |
| 10 | Barton, Courtney Mather, and Peter Shea who | 10 | find that Taj Mahal will continue to the |
| 11 | have been proposed to serve as directors of | 11 | statutory casino licensing requirements under |
| 12 | Trump Entertainment. And -- excuse me -- Miss | 12 | the Act after the restructuring. |
| 13 | Barton and Mr. Shea are also proposed to be | 13 | Thank you. |
| 14 | independent members of the new audit committee. | 14 | CHAIR LEVINSON: Thank you. |
| 15 | The Division has completed plenary | 15 | Mr. O'Gara, if nothing else, can you |
| 16 | investigations and submitted separate reports | 16 | call your first witness? |
| 17 | concerning these individuals and recommend that | 17 | MR. O'GARA: Sure. Dan McFadden, |
| 18 | they all be qualified. | 18 | please. |
| 19 | The Division has further analyzed the | 19 | CHAIR LEVINSON: Over there. Yes. |
| 20 | independence of the proposed audit committee | 20 | Daryl? |
| 21 | members and find that they possess the required | 21 | MR. O'GARA: Somewhere else you'd like |
| 22 | independent status. | 22 | to go? |
| 23 | The Division has further conducted a | 23 | MR. McFADDEN: No. |
| 24 | financial stability review of Trump | 24 | (Laughter.) |
| 25 | Entertainment and Taj Mahal and finds that the | 25 | MR. NANCE: Please stand and raise your |

DANIEL McFADDEN right hand

DANIEL McFADDEN, having been first duly sworn, testified as follows:

MR. NANCE: Please state your name for the record.

MR. McFADDEN: Daniel McFadden
MR. NANCE: Thank you. You may be seated.

DIRECT EXAMINATION BY MR. O'GARA:
Q. Mr. McFadden, are you the CFO of Trump

Entertainment?
A. Yes, I am.
Q. How long have you worked for Trump

Entertainment or one of its subsidiaries?
A. I've worked with Trump Entertainment since December of 1989.
Q. And always in the financial field?
A. Always within the financial field. Yes.
Q. And prior to being -- immediately prior to being CFO of TER, the holding company, what position did you hold?

## 35

DANIEL McFADDEN
A. As of September 2001 I was Vice

President of Finance and was then promoted in January
2014 to CFO.
Q. So your intimately familiar with the
financial affairs of Trump Entertainment.
A. Yes, I am.
Q. In September 2014, did Trump

Entertainment and its various subsidiaries file a
petition for reorganization and Chapter 11 in the
Bankruptcy Code?
A. Yes, we did.
Q. And what precipitated that filing, Mr.

McFadden?
A. Well, a number of factors went into that decision. I guess to start, there was a significant amount of debt that is outstanding with what I'll refer to as the Icahn loan, approximately \$292 million. And the high cash interest expense associated with that loan, in combination with our decreasing result revenues and profits at the properties, factored into, you know, that decision, also.

One last thing is that we also had the
debt maturing. So we had $\$ 292$ million of debt

DANIEL McFADDEN
maturing at the end of this year, December 31st, 2015, with no realistic opportunity to either repay that or to refinance it. So all those factors went into that decision to file in September of 2014.
Q. And when you filed, did you obtain debtor in possession financing to assist you in the reorganization process?
A. Yes, we did. We did obtain debtor in possession financing through Icahn Enterprises, and that is in place currently.
Q. And what was the amount, the gross amount, that you can draw on that DIP during that period of bankruptcy?
A. Up to $\$ 26.5$ million.
Q. Now, you were involved in the bankruptcy proceedings and the discussions as we move towards a plan?
A. Yes, I was.
Q. And was there, in fact, a plan that was confirmed by the United States Bankruptcy Court?
A. Yes. There was a plan confirmed.
Q. And when was that confirmation? Do you recall, Mr. McFadden?
A. I believe that was in March of this

DANIEL McFADDEN

## year, 2015.

Q. Can you give us just a financial
snapshot of what Trump Entertainment looks like on a balance sheet level coming out of that bankruptcy as compared to where it was going into the bankruptcy?
A. Sure. To start with, where we were going into the bankruptcy and where we are now is, we have approximately $\$ 292$ million of senior secured debt that's due to Icahn Enterprises going in. And when we emerge, we will -- we will have the DIP, which is $\$ 26.5$ million will be taken out and replaced with exit financing of approximately $\$ 42$ million. So -- in addition the 292 million, I should say, will be converted to equity. So 100 percent equity of the new company. Again, when we come out, we'll have \$42 million of exit financing. And, in addition, we'll have access immediately upon emergence to a $\$ 40$ million revolver to give us that financial flexibility.
Q. Prior to the bankruptcy, rough cut, what was your annual cash interest expense?
A. I would estimate that at $\$ 40$ million per year.
Q. And what will be your cash interest

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| DANIEL McFADDEN <br> expense after the plan is -- goes effective? <br> A. Our cash interest expense after <br> emergence will be zero. The interest that will be charged at the rate of eight percent will be PIK, paid in kind. So we'll add to the debt, but it will not be paid in cash. There will be no cash interest expense once we emerge. <br> Q. And who is the lender in this case? <br> A. The lender in this case will be through Icahn Enterprises and affiliates of Icahn Enterprises. <br> Q. And it will be the same entity which, in fact, on owns the Taj Mahal? <br> A. That is correct. It will be the same entity. <br> Q. Now, were you involved in preparing the forecasts and the financial information that was utilized by the Bankruptcy Court in their analysis of the plan and has been utilized by the Division in their analysis of the financial wherewithal and stability of TER? <br> A. Yes, I was. <br> Q. And how would you describe your assumptions in the preparation of this forecast; optimistic, rosy, conservative? How would you | DANIEL McFADDEN <br> make the proper physical and operational improvements that are needed to increase revenues, increase profits, and return the Taj to where it belongs in the marketplace. <br> Q. Now, you are aware there's -- the <br> Division has recommended certain conditions be imposed in conjunction with the approval? <br> A. Yes, I am. <br> Q. Specifically. One involving forecasts <br> and a capital plan. Does that pose any problem for you to prepare those within the time period that it is specified? <br> A. No, it does not. We're prepared, and we'll provide them within time frames outlined. <br> Q. And the other is payment of taxes and fees that might be outstanding within a brief period after the effective date. <br> A. Yes. That's correct. And also the same answer there. We are -- you know, we will make the -all the necessary payments and be prepared to make those within the times outlined in the -- in the plan. <br> Q. And just so there's no confusion, <br> because real estate taxes in Atlantic City are interesting, at the least. Presently do you have real |
| DANIEL McFADDEN <br> describe them? <br> A. No. I would characterize those assumptions as realistic. <br> Q. And those assumptions were stated in the forecast, what your assumptions were. <br> A. That is correct. <br> Q. And they assumed the Atlantic City <br> market roughly as it is today? <br> A. I believe in the year one, we assume the Atlantic City market gaming revenues would decrease approximately ten percent. <br> Q. Now, assuming that the approvals are granted and further assuming all the conditions are met, and then finally assuming that the plan goes effective, do you think TER and TTMA will be able to meet their financial obligations and participate in the Atlantic City casino market? <br> A. Yes, I do. I believe once we emerge, we'll be able to meet all of our financial projections, our cost structure will have been reduced. We'll have eliminated the cash interest expense which has been a burden. And, also, once we get out from under the overhang of this bankruptcy, I think we can then focus on rebuilding the business and | DANIEL McFADDEN <br> estate taxes which are unpaid? <br> A. Yes, we do. <br> Q. And what period is that? <br> A. Unpaid for the 2015, the second quarter <br> of 2015 is unpaid in the amount of approximately 8 , almost $\$ 9$ million. In addition, a third and fourth quarter of 2014 were not paid. <br> Q. And those will be paid within the <br> specified period after the effective date? <br> A. That is correct. <br> MR. O'GARA: I don't have any other questions. <br> CHAIR LEVINSON: Thank you. <br> Miss Richardson? <br> MS. RICHARDSON: Thank you. <br> CROSS-EXAMINATION BY MS. RICHARDSON: <br> Q. Good morning, Mr. McFadden. <br> A. Good morning. <br> Q. What impact is the restructuring <br> expected to have on gross operating professor profit for Taj Mahal? <br> A. Well, again, once we emerge, we believe we'll be in a position to rebuild the business and |


| 4 | 44 |
| :---: | :---: |
| DANIEL McFADDEN <br> return the Taj to where it belongs in the market, and there will be a significant increase in the gross operating profit once we emerge and get out from under this bankruptcy. <br> Q. And what flexibility specifically is available to Trump Entertainment if it falls short of its projected operating results? <br> A. From there, if we were to fall short of the projected operating results, we will -- once we emerge will have access to a $\$ 40$ million revolver that will give us the -- should it be needed for the financial ability to fall back on. <br> Q. And included in the forecast there are 15 million in capital expenditures provided per year. What type of projects would be pursued with those funds? <br> A. We use $\$ 15$ million per year as an estimate, and we will, in accordance with the -- our plan, we will be putting together a detailed analysis that shows where that -- where those funds will be utilized to make up the $\$ 15$ million plan. That will be worked on once we emerge. <br> Q. And if it turns out with your plan that there are projects identified that would exceed the 15 | DANIEL McFADDEN <br> tough position where we were not able to make those payments. <br> Q. Did the City sell tax lien certificates <br> for those quarters? <br> A. It is my understanding that they did. <br> Q. And how specifically would those <br> certificates be addressed? <br> MR. O'GARA: Well, we'll stipulate that those tax certificates are held by Icahn. They are zero percent. They are held by an affiliate of the acquiring entity. There is presently no lien in conjunction with those certificates because the certificate holder has chosen not to file. <br> A. Okay. <br> Q. So after the reorganization, there would <br> be, perhaps, some company policy to evaluate how those would be satisfied or proceed? <br> A. Yes. That's fair to say. That's my assumption. Yes. <br> Q. And you mentioned the second quarter, 2015 real estate taxes. And, again, would you please confirm that those are intended to be addressed after the restructuring? |
| DANIEL McFADDEN <br> million total per year, how would those projects be funded? <br> A. If they were to exceed, you know, from there -- and we haven't initially discussed that yet -- but we would have discussions with our senior secured lender and then decide on the best approach to proceed. <br> Q. Is the revolver available for those purposes? <br> A. I'm sorry. The revolver is certainly able for those purposes. Yes. <br> Q. And Mr. O'Gara asked you briefly about the status of Trump Entertainment real estate taxes for Taj Mahal and Plaza. Are you familiar with that? <br> A. Yes. <br> Q. Why did Trump Entertainment elect not to pay its third and fourth quarter 2014 real estate taxes at the time? <br> A. Well, at the time that decision was made as we were -- as we were heading into the third quarter. Results were decreasing. Cash was becoming tight. We did not have as much financial flexibility. In addition, the real estate tax rates went up approximately 32 percent in 2014 and put us in a very | DANIEL McFADDEN <br> A. Yes. Our intent is to address those <br> amounts to the second quarter of 2015 upon emergence. <br> Q. And why would you say that Trump <br> Entertainment again did not pay those taxes when they were due for Taj Mahal and Plaza? <br> A. For the second quarter 2015? <br> Q. Yes. <br> A. For the second quarter 2015, we have a <br> DIP loan in place that we discussed. We do not have <br> the financial flexibility to make that payment and <br> enough room under the DIP loan to satisfy the second <br> quarter 2015. So a decision was made not to make <br> those payments. <br> Q. Thank you. <br> MS. RICHARDSON: I have no other questions. <br> MR. O'GARA: One question, if I may, Mr. Chairman. <br> CHAIR LEVINSON: Mr. O'Gara, yes. <br> REDIRECT EXAMINATION BY MR. O'GARA: <br> Q. I think what you said Mr. McFadden, I <br> want to make clear for the Commission, the decision to not pay the real estate wasn't so we would have fun |


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| :---: | :---: | :---: | :---: |
| 1 | DANIEL McFADDEN | 1 | DANIEL McFADDEN |
| 2 | money over at the Taj Mahal. This was a question of | 2 | our committee. We've actually added to our |
| 3 | having sufficient finances to keep this building | 3 | staff to further bolster the department, and we |
| 4 | operating and perhaps not having them -- so those | 4 | feel we are in compliance. |
| 5 | payments weren't made; is that correct? | 5 | VICE CHAIR COOPER: Okay. Okay. |
| 6 | A. That is absolutely correct. | 6 | CHAIR LEVINSON: Any other questions? |
| 7 | MR. O'GARA: Thank you. | 7 | VICE CHAIR COOPER: Could I? |
| 8 | CHAIR LEVINSON: Thank you. Division? | 8 | MR. O'GARA: Yes. |
| 9 | MS. RICHARDSON: Nothing further. | 9 | VICE CHAIR COOPER: We talked about -- |
| 10 | Thanks. | 10 | you briefly mentioned the tax situation with |
| 11 | CHAIR LEVINSON: Commissioners, any | 11 | Atlantic City. |
| 12 | questions for the witness? | 12 | MR. O'GARA: Yes. |
| 13 | Miss Cooper? | 13 | VICE CHAIR COOPER: And the term, the |
| 14 | VICE CHAIR COOPER: First, I want to | 14 | tax lien certificates was brought up. Could |
| 15 | thank you. Thank you for being here today. | 15 | you, either Mr. McFadden or Mr. O'Gara, |
| 16 | I have a question regarding the | 16 | elaborate a little bit more on the tax lien |
| 17 | financial issue with -- with the Trump Taj. In | 17 | certificates. |
| 18 | 2015, January, this past January, Trump Taj | 18 | MR. O'GARA: Yeah, I -- |
| 19 | Mahal resolved a regulatory matter with FinCEN, | 19 | VICE CHAIR COOPER: And the status of |
| 20 | which is the Financial Crimes Enforcement | 20 | them. |
| 21 | Network, regarding its anti-money laundering | 21 | MR. O'GARA: Yeah. As I understand, I'm |
| 22 | program, suspicious activities reports. And | 22 |  |
| 23 | currency transaction reports, as well as -- and | 23 | Lavan. My watcher. |
| 24 | there's also an issue of keeping adequate | 24 | No. I'm just saying it very -- Rez was |
| 25 | records. And they agreed to pay a civil | 25 | intimately involved and is one of the |
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| 1 | DANIEL McFADDEN | 1 | DANIEL McFADDEN |
| 2 | penalty of \$10 million. Generally speaking, as | 2 | bankruptcy attorneys who shepherded this whole |
| 3 | the financial officer, what changes have been | 3 | matter through the bankruptcy. |
| 4 | made financially as well as with your | 4 | The City of Atlantic City can sell |
| 5 | compliance program to correct these | 5 | certificates for the unpaid taxes. And the |
| 6 | deficiencies that resulted in this issue of a | 6 | holder of that certificate gets paid a rate of |
| 7 | \$10 million fee that you paid? And what can | 7 | interest which is specified. Can be up to 18 |
| 8 | you reassure us in the future something like | 8 | percent, I believe. And people bid when they |
| 9 | this is not going to happen again, hopefully? | 9 | sell them to get the certificate, and it sells |
| 10 | THE WITNESS: Yes. I guess, to start, | 10 | for the lowest rate that someone will take. |
| 11 | the $\$ 10$ million fine and assessment, that was | 11 | These certificates sold for zero percent. They |
| 12 | agreed to and is treated and will be treated as | 12 | pay no interest. So they are held by an |
| 13 | a general unsecured claim in the bankruptcy, so | 13 | affiliate of Icahn, another Icahn entity, which |
| 14 | it will not be paid. It will be paid in | 14 | has the right to collect those taxes, just as |
| 15 | accordance with the bankruptcy process as a | 15 | if they were the City. They can file a lien |
| 16 | general unsecured claim. | 16 | and foreclose on that lien and do anything they |
| 17 | As far as the changes that were made, I | 17 | wanted. |
| 18 | guess I'll start with the audit that was | 18 | They were purchased by Icahn because |
| 19 | prepared and completed. It was for the years | 19 | Icahn was the primary secured creditor. There |
| 20 | 2010 and 2012. They cited a number of issues, | 20 | was a plan of bankruptcy in which they were |
| 21 | administrative and others, that they had | 21 | proposed a hundred percent of the equity. So |
| 22 | concerns with. All of those issues have been | 22 | and those certificates would then be controlled |
| 23 | addressed and were addressed back in 2012, | 23 | by the same people who control the Taj Mahal |
| 24 | 2013. We continue to take very seriously the | 24 | ultimately, rather than a third party from whom |
| 25 | CTR and SER reporting. We have meetings with | 25 | they'd have to redeem and pay three for four or |


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| 1 | DANIEL McFADDEN | 1 | DANIEL McFADDEN |
| 2 | five or six percent interest. So those | 2 | addressed as part of the bankruptcy. |
| 3 | certificates are post effective, those | 3 | VICE CHAIR COOPER: Thank you. |
| 4 | certificates can be handled in any number of | 4 | MR. GILAD: But I thought I might offer |
| 5 | ways. What way they would be handled, I can't | 5 | as further insight into the bankruptcy plan |
| 6 | tell you specifically. But the taxes are | 6 | itself. The plan categorizes and classifies |
| 7 | satisfied. There are no outstanding taxes. If | 7 | the series of claims that are pending against |
| 8 | there's any money owed by the Taj Mahal with | 8 | the company. So the tax lien certificates will |
| 9 | respect to those two quarters, it's owed by the | 9 | fall within one or more of those classification |
| 10 | Taj Mahal, assuming the plan is -- goes | 10 | of claims. |
| 11 | effective to its owner. If it didn't, it's | 11 | MS. FAUNTLEROY: Excuse me. Just |
| 12 | owed to its creditor, who is owed a lot more | 12 | procedurally. Maybe we can finish up with Mr. |
| 13 | money than those two tax certificates, I assure | 13 | McFadden, if there are any additional |
| 14 | you. All right? They never filed a lien. | 14 | questions, and then allow you to -- |
| 15 | There's no lien. | 15 | CHAIR LEVINSON: Okay. Any other |
| 16 | Generally and people make a business of | 16 | questions for Mr. McFadden? |
| 17 | buying residential ones at high percentages. | 17 | COMMISSIONER HARRINGTON: I do, if I |
| 18 | And then people, if they've experienced | 18 | may, Mr. Chairman. |
| 19 | difficulty, they then redeem them and they find | 19 | CHAIR LEVINSON: Yes, that's fine. |
| 20 | out they owed a thousand dollars, and they find | 20 | VICE CHAIR COOPER: Thank you. |
| 21 | out they owe $\$ 1400$ to the guys who bought it. | 21 | THE WITNESS: Thank you. |
| 22 | So it's the same kind of thing. And I think | 22 | COMMISSIONER HARRINGTON: Mr. McFadden, |
| 23 | generally in the past, there's been a market | 23 | in the Division's report, there is a projected |
| 24 | for them. That I think at one point in the AC | 24 | GOP decline in 2017. Can you speak to why that |
| 25 | Hilton had them, Fortress bought them and | 25 | forecast is there? |
|  | 51 |  | 53 |
| 1 | DANIEL McFADDEN | 1 | DANIEL McFADDEN |
| 2 | became a player in that. | 2 | THE WITNESS: When we put together the |
| 3 | In this case there is no third party | 3 | forecast, we assumed the ten percent decline in |
| 4 | that has them. They are held within, Ithink | 4 | the year one and then a decline after that. |
| 5 | most people assume when they saw the zero | 5 | Part of the decline in those years mentioned |
| 6 | percent bid, they are held by Icahn. | 6 | has to do with the potential impact of |
| 7 | VICE CHAIR COOPER: Do you have an | 7 | additional competition and the impact that |
| 8 | approximate figure, dollar figure, of these tax | 8 | would have on Atlantic City. |
| 9 | certificates? | 9 | COMMISSIONER HARRINGTON: Okay. And, |
| 10 | MR. O'GARA: Dan? Dan? | 10 | also, is -- the Plaza is still owned by TER; |
| 11 | THE WITNESS: Yeah. I believe they were | 11 | correct? |
| 12 | somewhere in the range of \$20 million. | 12 | THE WITNESS: That is correct, yes. |
| 13 | MR. O'GARA: Uh-hum. | 13 | COMMISSIONER HARRINGTON: Do you have a |
| 14 | VICE CHAIR COOPER: Okay. | 14 | sense of what will happen? |
| 15 | MR. GILAD: If I may address the | 15 | MR. O'GARA: Commissioner, I think |
| 16 | Commission? | 16 | probably -- Mr. Griffin is the CEO. |
| 17 | CHAIR LEVINSON: Sure. Just enter your | 17 | COMMISSIONER HARRINGTON: Okay. |
| 18 | appearance one more time. | 18 | MR. O'GARA: Has a lot of information. |
| 19 | MR. GILAD: Erez Gilad. I'm a partner | 19 | I think he can address it better. I mean, Dan |
| 20 | with the law firm Stroock, Stroock \& Lavan. We | 20 | was not -- certainly free to give you opinion |
| 21 | were lead bankruptcy counsel to TER during the | 21 | answer, but I just want you to know, we didn't |
| 22 | pending Chapter 11 cases. | 22 | think you -- |
| 23 | I thought I might offer some additional | 23 | COMMISSIONER HARRINGTON: Well, if |
| 24 | insight to the Commissioner's question about | 24 | that's going to be the case, fine. |
| 25 | how the tax lien certificates might be | 25 | MR. O'GARA: Didn't think you would |

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| 1 | DANIEL McFADDEN | 1 | DANIEL McFADDEN |
| 2 | notice -- fail to notice their selling on Trump | 2 | in. |
| 3 | Plaza off. | 3 | CHAIR LEVINSON: That's fine. Okay. |
| 4 | COMMISSIONER HARRINGTON: Thank you. | 4 | Daryl? |
| 5 | CHAIR LEVINSON: Any further questions? | 5 |  |
| 6 | COMMISSIONER HARRINGTON: No. | 6 | EREZ E. GILAD, ESQ., having been first |
| 7 | CHAIR LEVINSON: Mr. McFadden, no | 7 | duly affirmed, testified as follows: |
| 8 | further questions. Thank you very much. | 8 |  |
| 9 | THE WITNESS: Thank you. | 9 | MR. NANCE: Please state your first name |
| 10 | MS. RICHARDSON: Mr. Chairman -- | 10 | and last name. |
| 11 | CHAIR LEVINSON: Yes? | 11 | MR. GILAD: Erez Gilad. |
| 12 | MS. RICHARDSON: Can I ask a question? | 12 | MR. NANCE: Would you please spell your |
| 13 | CHAIR LEVINSON: I'm sorry. Yes. | 13 | last name? |
| 14 | MS. RICHARDSON: I'm sorry. I just | 14 | MR. GILAD: G-i-l-a-d. |
| 15 | wanted to follow up on the questions that | 15 | MR. NANCE: Thank you. |
| 16 | Commissioner Cooper was asking regarding the | 16 | CHAIR LEVINSON: Thank you. |
| 17 | FinCEN settlement. | 17 | MR. GILAD: So as I was saying before, I |
| 18 | CHAIR LEVINSON: Please. | 18 | simply wanted to point out that under the |
| 19 |  | 19 | bankruptcy plan that's been confirmed by order, |
| 20 | RECROSS-EXAMINATION BY MS. RICHARDSON: | 20 | the Bankruptcy Court, there are a series of |
| 21 | Q. As part of the agreement and assessment | 21 | claims that have been classified into different |
| 22 | of penalty, also a monitor of sorts is required to be | 22 | groups. And the plan contemplates the manner |
| 23 | put in place; is that correct? | 23 | of treatment of those claims. So the tax |
| 24 | A. Yes. That is correct. | 24 | certificates would fall within one or more of |
| 25 | Q. And has that been set up in accordance | 25 | those buckets. And as to the relevant buckets, |
|  | 55 |  | 57 |
| 1 | DANIEL McFADDEN | 1 | DANIEL McFADDEN |
| 2 | with the requirements? | 2 | the plan provides that there was an opportunity |
| 3 | A. It has. I believe we had a period of | 3 | for the holder of the claim to agree with the |
| 4 | six months after the settlement date to do that. We | 4 | reorganized debtor as to the manner of |
| 5 | found and contracted with a consultant in order to | 5 | treatment of that claim. Alternatively, the |
| 6 | perform those services. And that is underway and on | 6 | claim would be treated by being paid in full in |
| 7 | schedule. | 7 | cash and/or stretched out over time over a |
| 8 | Q. And you and representatives of Trump | 8 | period of years. So we expect that there will |
| 9 | Entertainment have also been in discussions with the | 9 | be further discussion between the debtor, the |
| 10 | Division to ensure that these policies are changed, | 10 | organized debtor, and the Icahn entities with |
| 11 | monitored, and in accordance with that settlement | 11 | respect to the treatment of the tax |
| 12 | agreement; correct? | 12 | certificates. |
| 13 | A. Yes, that is correct. | 13 | CHAIR LEVINSON: Okay. Thank you. |
| 14 | Q. Thank you. | 14 | VICE CHAIR COOPER: Okay. |
| 15 | MS. RICHARDSON: Thank you very much. | 15 | CHAIR LEVINSON: Mr. O'Gara? Another |
| 16 | CHAIR LEVINSON: Okay. Mr. O'Gara? | 16 | witness? |
| 17 | MR. O'GARA: No. | 17 | MR. O'GARA: I think they still owe the |
| 18 | CHAIR LEVINSON: Okay. Commissioners? | 18 | money to themselves. |
| 19 | COMMISSIONER HARRINGTON: No. | 19 | Robert Griffin. |
| 20 | CHAIR LEVINSON: Thank you very much, | 20 | CHAIR LEVINSON: Thank you. |
| 21 | Mr. McFadden. | 21 | Mr. Griffin, please be sworn in. |
| 22 | THE WITNESS: Thank you. | 22 | MR. NANCE: Please stand and raise your |
| 23 | CHAIR LEVINSON: Appreciate it. | 23 | right hand. |
| 24 | Counsel, I'm sorry. Go ahead. | 24 |  |
| 25 | MS. FAUNTLEROY: We'll have to swear him | 25 | ROBERT GRIFFIN, having been first duly |

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| :---: | :---: | :---: | :---: |
| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | sworn to tell the truth, testified as follows: | 2 | Bankruptcy Code, we received relieve in regards to |
| 3 | MR. NANCE: Please state your name for | 3 | health benefits, pension, and some other economic |
| 4 | the record. | 4 | issues with our labor, with Union 54. They have |
| 5 | THE WITNESS: Robert Griffin. | 5 | appealed that, and the Third Circuit heard the motions |
| 6 | MR. NANCE: Thank you. You may be | 6 | on March 4th, and we are currently waiting almost any |
| 7 | seated. | 7 | day to see when well get their decision. But for us |
| 8 | THE WITNESS: Thank you. | 8 | to emerges as part of our bankruptcy plan, we must get |
| 9 |  | 9 | a positive decision on the 1113. |
| 10 | DIRECT EXAMINATION BY MR. O'GARA: | 10 | Q. And if that decision on the Bankruptcy |
| 11 | Q. Good morning, Bob. You are the CEO of | 11 | Court and that order is confirmed, that condition will |
| 12 | Trump Entertainment? | 12 | be satisfied; is that correct? |
| 13 | A. I am. | 13 | A. The condition will be satisfied at that |
| 14 | Q. And how long have you been CEO of TER? | 14 | point. |
| 15 | A. I have been the CEO of TER since October | 15 | Q. If that decision is reversed and the CBA |
| 16 | of 2010. | 16 | order is not in effect, that means the condition is |
| 17 | Q. And did you become CEO following a prior | 17 | not satisfied; is that correct? |
| 18 | reorganization of Trump Entertainment? | 18 | A. That is correct. The condition would |
| 19 | A. I was CEO after a prior reorganization | 19 | not be satisfied. |
| 20 | of Trump Entertainment. Yes. | 20 | Q. And how would you proceed in that -- do |
| 21 | Q. And I assume this wasn't your first | 21 | you view that as an unlikely event? |
| 22 | position in the casino entry? | 22 | A. Well, let me first state this. I don't |
| 23 | A. It is not. Prior to joining TER, I was | 23 | think we will lose the 1113 appeal. And from all of |
| $24$ | the CEO of MTR Gaming in Pennsylvania, West Virginia, |  | the attorneys that we've spoken to, they don't believe |
|  | and Ohio. | 25 | we will lose the appeal, either. But I think it's |
|  | 59 |  | 61 |
| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | Q. You just heard Mr. McFadden's testimony. | 2 | important that everybody here understand that there is |
| 3 | Do you share his views with respect to the financial | 3 | no Plan B. We don't have a Plan B. If we lose the |
| 4 | future of the Taj Mahal? | 4 | appeal, we will be in a position where the company |
| 5 | A. I do. I think that Dan gave a complete | 5 | will have to go back to our senior secured lender and |
| 6 | assessment, and I agree with what he -- with what he | 6 | talk to our lender and see what he would like to do at |
| 7 | had said. | 7 | that point. And I think there's a lot of things that |
| 8 | Q. And, again, with respect to the | 8 | will go into that decision. I think how the company |
| 9 | conditions as to the taxes and as to the forecasts and | 9 | is performing financially, the time of the year, and |
| 10 | the capital plan, no problem with that? You have no | 10 | there's an analysis that our lender would have to do |
| 11 | problem, CEO, with that? | 11 | to see what action he would take. But the company |
| 12 | A. I see no problem with that. And I may | 12 | itself does not have the cash to continue without -- |
| 13 | be able to give a little more color than Dan did as | 13 | without his support. |
| 14 | far as the capital plan and that question. | 14 | Q. And two things. Number one, you |
| 15 | Q. And there's another important condition | 15 | wouldn't do anything without informing the Commission |
| 16 | precedent to this plan becoming effective. In | 16 | and the Division; correct? |
| 17 | addition to this approval, which is required, but it's | 17 | A. No. As always, we would inform the |
| 18 | the affirmation of the decision that was made in the | 18 | Commission and the Division. |
| 19 | Bankruptcy Court. Can you tell us essentially what -- | 19 | Q. And, second, you believe you are going |
| 20 | what was appealed and what are you awaiting? | 20 | to win this appeal, and based on the information you |
| 21 | A. Sure. I think that's the most critical | 21 | received from the people who are handling the appeal, |
| 22 | piece to our emergence of the plan and the | 22 | they believe you will prevail in this appeal? |
| 23 | confirmation of our plan contemplates that we have an | 23 | A. Every attorney that we've spoken to |
| 24 | appeal pending in the Third Circuit Court with UNITE |  | tells us that we're going to win the appeal. I'm not |
| 25 | HERE! And we had -- under Section 1113 of the |  | an attorney. But I think that there's a lot of smart |

## ROBERT GRIFFIN

people that have been involved in this process, and they feel very strongly that we will win on appeal.
Q. All right. Turning to something that Commissioner Harrington asked about. Trump Taj Mahal closed, and TER owns that real estate; correct?
A. That's correct.
Q. Are do you have any plans or thoughts
with respect to that site?
A. There's a few things that we're doing
right now. And I think really to answer a long-term question about the Plaza, is I think what was being asked as well. One of the things that we are currently doing is we're spending over a hundred thousand dollars to paint over the -- the remnants of taking down the signs and where you can still see "Trump Plaza." That has happened on the parking garage. It's happening elsewhere on the building. We have been told that it's going to take about another 30 days to complete that process.

We're working with some local vendors. We opened up the parking lot across the street from Bass Pro Shop to get them some additional parking for the summer months.

We have looked at a number of

## ROBERT GRIFFIN

alternatives for what that site can be used for. Mr. Icahn and his team have spent time looking at that site. They believe it is a very valuable piece of real estate and a key asset. But no decision has been made what to do with that site, and no decision will be made to -- with what that site will be until after the effective date.
Q. Turning to another thing. All of your neighbors seem to involve you in their problems. The Showboat recently closed. You are aware of that?
A. I am.
Q. There has been a great deal of publicity and certain actions taken by certain people with respect to parties to agreements that might affect the Showboat. There have been a number of issues that people have attempted to resolve. Do you have a position with respect to the Showboat and the ongoing agreements or disagreements among various parties?
A. A couple things I can say on that. One, we are aware that there is an agreement between Stockton and a third party to sell the Showboat to a third party. We fully expect that that transaction will close on July 3rd. And we also -- I think it is known that there have been some meetings at the City

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level with all the players. We've signed a confidentiality agreement that we would not discuss those issues, but we have been a willing participant in all of those meetings trying to seek a positive resolution. But until July 3rd comes and goes, there's a contract in place. Trump will not interfere with the contract. And we do expect that Showboat will be purchased by that third party.
Q. Now, Dan spoke a little bit about going forward with what you plan to do and your financial flexibility. Do you share his confidence that you can move forward with this improved financial structure and take your rightful place in this market?
A. I do. And I feel a little bit -- maybe I read the emotions more. I'm a little bit more passionate about what I think our success will be and as far as what that $\$ 40$ million will be used for.

The largest overhang that we currently have is that there is a perception among our customers, customers in the marketplace, that we're going to close. And a good example, Saturday night you could barely move inside the Taj. We had a Boston concert. The restaurants were packed. And what we're finding is customers are playing, but they are playing

65

## ROBERT GRIFFIN

 for a lower theoretical. And they're splitting their budget. And they're taking their coins and their comps and playing them before they leave instead of banking them. And the reason being is they don't know if they come back next month that we're going to be open. And public statements that we were to lose the appeal that we could probably close down. And it's understandable that the customers are making those decisions to become whatever elsewhere. I think that is the largest overhang we face.And once we go effective, that's just one piece. And I think it's the biggest piece to letting people know we're here, we're open. And we do have loyal customers. They're coming. But they're spending less. We think we'll get that spend back.

We also know there are defectors in the market, that they've gone next door to Resorts. We see them. We walk around and see where they go. We believe well get those customers back.

And I think that it also ties into the capital annualization plan that we are going to be required as part of this, is there's a number of things we have to do at our facility as well. You know, we actually have a priority list for Cap Ex.

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| ROBERT GRIFFIN <br> And we believe when you pull into the Taj Mahal, it's -- it's dirty, it's dated. It needs to be freshened up. We have some issues with some hotel rooms that need to be addressed. And we believe that if we spend the right amount of capital in the right places and do it quickly, that will also help us with the perception with the customers in the market. So I feel very strongly that the Taj Mahal will do well post emergence. <br> Q. Thank you. <br> MR. O'GARA: I have no further questions. <br> CHAIR LEVINSON: Thank you. <br> Miss Richardson? <br> MS. RICHARDSON: Thank you. <br> CROSS-EXAMINATION BY MS. RICHARDSON: <br> Q. Good morning, Mr. Griffin. <br> A. Good morning. <br> Q. You had mentioned initially that Trump <br> Plaza is currently being repainted over to cover up the removal of the "Trump" name, specifically. Is that part of the licensing agreement, the trademark agreement with Donald Trump? | ROBERT GRIFFIN <br> reasons. We have been capital restrained, and we have always looked at what our interest rate -- you know, as Dan said, it was roughly $\$ 40$ million. I think it was between 38 and $\$ 40$ million. Very high debt. Very high interest rate. A lot of pressure was put on us to make the payments, and we didn't have the money to reinvest into our facility. I think that was a big piece of it. <br> And then as you look at where people <br> also associated as the decline in Trump Plaza with the Trump brand overall, and I think that hurt us as well. And then once we announced we were closing Trump Plaza, we saw another drop-off in that. And clearly since the closure of Showboat, that -- we can tie back almost daily to that day. The closure of Showboat has also hurt our property and our results since last August. <br> Q. And what operational changes have been made in recent months to try to improve the results. <br> A. We have done a couple of things, mainly on the marketing front. There is a perception among on number of people that the property is actually closed. If you talk to people in North Jersey, you know, we hear you're open, and they're surprised. We |
| ROBERT GRIFFIN <br> A. It is. We -- we have couple of pieces <br> of that. That's one piece. The other piece of the <br> trademark agreement settlement is some service improvements that need to be made at Taj Mahal as well. <br> Q. And what would those be primarily? <br> A. Those primarily are addressed as labor, as well as some standards, as talking earlier. I think when you look at coming into the Taj Mahal you still see, you know, dirt on the side of the building, things that need to be cleaned up. Some areas of the front desk that need to be touched up. And we need to hire probably about 50 more people in key service areas to meet performance goals. <br> Q. And is there a term of that licensing agreement? Or is that subject to change at some point in the future? <br> A. I am not sure if there is a term to the agreement. <br> Q. Okay. Going back to the Taj Mahal's operating results in recent years, why do you believe that their declines have been more severe than other licensees in the market in recent years? <br> A. Sure. I think there's a couple of | ROBERT GRIFFIN <br> have spent more in marketing than we typically would. We have been buying business in the last couple of months. And our goal is to just reintroduce the property to the people and let them know we're there. <br> And as far as the operational changes, what they needed to see, as we started to tighten our spend, we reduced hours of operation. Especially through the winter and slower months. But we opened up our outlets 24 hours. We opened up our Plate and Go. For a period we've opened our buffet. We have put more things available to the customers. We've opened more games. We've hired more hosts back. And we have been very active in trying to get those customers back. And we think that if we get them in the door the last couple of months, that as we bring our promotional spend back down to more normal levels, we'll be able to loyalize some of those customers. <br> Q. So you would agree with the Division that Trump Entertainment will need to make more of those operational changes and develop a capital improvement plan to turn around the results? <br> A. I do. <br> Q. And you've already indicated that you're aware of our request that that type of plan, along |

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| ROBERT GRIFFIN <br> with an updated forecast, be submitted to the Division at a certain point after the effective date of the plan; correct? <br> A. I am. <br> Q. And there's no issue with complying with <br> that? <br> A. We see no issue of complying with that. <br> Q. And specifically for certain <br> improvements, you've mentioned that you were <br> immediately interested in developing and improving the entrance to Taj Mahal and that other maintenance issues have been deferred over time that would need to be addressed. What other improvements were you foreseeing being planned? <br> A. I think there's a number of things that we have to look at in our priority list. One of the things that we need to do is redo our high-end players club. We have to update our slot floor. We have one of the oldest slot floors in Atlantic City, if not the oldest. So we have to update our slot product. We have to take a look at some of the restaurants that have been successful. Il Mulino, for example, needs to be freshened up. So we think that that's one piece of it. Also, as we look at our original hotel tower, | ROBERT GRIFFIN <br> structured as reorganized, there is a difference of organizational structure between the Tropicana and between Trump Entertainment. It is two separate boards of directors. It is two separate management teams. And if you do look at the combined market share of Tropicana and Taj together, we would still only be in third place in the market behind Borgata and the Caesars properties. <br> Q. So do you think that the HHI analysis remains relevant to market limited to considering just the Atlantic City casinos? <br> A. I think it's critical that it does look at the Atlantic City casinos, because I think we have an obligation to the State of New Jersey first and foremost. But I think that we do need to expand and look further outside of New Jersey as more and more competition is only a short drive away. <br> Q. Do you believe that there will be an impact from the common controlling ownership of Tropicana and Taj Mahal that would affect competition? <br> A. I do not. <br> Q. Do you think that there will be any impact on other casinos' ability to expand in the Atlantic City market? |
| ROBERT GRIFFIN <br> there are rooms that need to be fixed. And we have a priority list of which rooms we need to hit first. <br> We're not proposing, you know, a hundred <br> million dollar remake of the property. But we are <br> looking at what can we do that will touch the customer to get us the best result in the quickest fashion. <br> Q. Have you reviewed the Division's <br> analysis and our report of undue economic <br> concentration? <br> A. I have. <br> Q. So you are aware, then, that our review <br> and belief is that statutorily mandated market share <br> analysis, as well as the review of Herfindahl- <br> Hirschman Index, the HHI? <br> A. I have, and I agree with it. And I <br> would also say that the Federal Trade Commission has looked at the same competitive issue. And the Federal Government saw no issue with it as well. And when you look at the competitive nature of Atlantic City today, you it's also -- you really have to include New York, Pennsylvania, Delaware, Maryland. And if they can put a casino in the ocean, they probably would. <br> Another thing that I think is important <br> is when you look at how this company is being | ROBERT GRIFFIN <br> A. No, I do not. <br> Q. Do you think that it will negatively <br> impact the ability of new operators to enter this <br> market? <br> A. No. I think, if anything, it's a very <br> positive signal to other potential investors in <br> Atlantic City that if -- you know, quite frankly, one of the shrewdest investors today is willing to put his money in Atlantic City, maybe they should look, you know, to put their money, too. <br> Q. Thank you. <br> MS. RICHARDSON: I have no further questions. <br> CHAIR LEVINSON: Thank you very much. <br> Mr. O'Gara? <br> MR. O'GARA: No, sir. <br> CHAIR LEVINSON: Okay. I do have some questions, Mr. Griffin. <br> You mentioned some of these capital improvements that you expect to possibly happen. Is there something that you see happening over time? One big renovation? How do you envision this capital improvement plan to happen? |


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| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | THE WITNESS: Sure. I think the capital | 2 | You also discussed the Plaza. You know, |
| 3 | plan we would provide, we're talking about | 3 | as you know, you know, I have concern of what |
| 4 | today, is limited to the amount of money we | 4 | the city looks like and how it's perceived. So |
| 5 | have available, which is the $\$ 40$ million | 5 | you know, keeping up of the maintenance on the |
| 6 | revolver. So we -- what we're looking at is, | 6 | Plaza, wherever it happens, it's going to be, |
| 7 | what can we do first? And we think we have to | 7 | whatever it's going to be, just know that the |
| 8 | address the outside of the building first. We | 8 | property's center of town. Everyone sees it. |
| 9 | have to address what the customers can see and | 9 | Another question is utilizing the |
| 10 | touch. And then as we move to the hotel rooms, | 10 | parking garage there. Any kind of |
| 11 | they are important to us. But the majority of | 11 | conversations of possibly utilizing that for |
| 12 | our customers don't spend the night. They come | 12 | the time being with the, you know, the stores |
| 13 | down and leave. So we have to put that money | 13 | that we do have in the center of town? |
| 14 | where it is. | 14 | THE WITNESS: We have had some |
| 15 | Longer term, I will certainly petition | 15 | conversations with a number of operators who |
| 16 | Mr. Icahn to spend more money. And we have had | 16 | would like to utilize the parking garage, and |
| 17 | some discussions. I think that if you look at | 17 | there's a number of issues associated with |
| 18 | what he's done at Tropicana, he has put his | 18 | that. We are also in the conversation with two |
| 19 | money and done very well with his investment | 19 | different groups on using what we call Lot A , |
| 20 | there. And I would hope that he would do that. | 20 | which is that lot by -- between Caesars and the |
| 21 | We certainly plan on having those | 21 | old Vera Coking house. Right now, the decision |
| 22 | conversations. But the only commitments that | 22 | is we've been hopeful, quite frankly, we're |
| 23 | we have today are for the \$40 million revolver. | 23 | hoping to have a decision on the 1113 prior to |
| 24 | CHAIR LEVINSON: But you believe it's a | 24 | this, and I think that there is a desire to do |
| 25 | possibility it will be more than $\$ 40$ million. | 25 | something exciting with that site. |
|  | 75 |  | 77 |
| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | THE WITNESS: I believe it will be, but | 2 | CHAIR LEVINSON: Okay. |
| 3 | I can't say that, you know, what Mr. Icahn | 3 | THE WITNESS: And I think that it will |
| 4 | would or would not do. | 4 | be something that will marry up to the master |
| 5 | CHAIR LEVINSON: Okay. With this | 5 | plan of the City. |
| 6 | transaction, we know it's two separate | 6 | CHAIR LEVINSON: Thank you. |
| 7 | companies with Tropicana. But what do you see | 7 | Commissioners, any further questions? |
| 8 | the impact on the employment of the Taj Mahal | 8 | VICE CHAIR COOPER: First, I'd like to |
| 9 | through this? Do you anticipate leverage of | 9 | thank you for being here today. |
| 10 | Tropicana key employees with the Tropicana -- | 10 | THE WITNESS: Thank you. |
| 11 | with the Taj? Or can you kind of elaborate on | 11 | VICE CHAIR COOPER: Actually some of my |
| 12 | that? | 12 | questions have already been answered. However, |
| 13 | MR. O'GARA: Pretty important that | 13 | as the CEO, what additional comments, insight, |
| 14 | you -- these are two separate ownership. | 14 | remarks -- aside from what's been presented |
| 15 | CHAIR LEVINSON: Okay. | 15 | today -- can you add that will really boost our |
| 16 | MR. O'GARA: There's minority ownership. | 16 | confidence that all is going well, that we're |
| 17 | The only place this touches is a single | 17 | on the right path, especially with the current |
| 18 | director named Hunter Gary who is on both | 18 | state of gaming in Atlantic City? |
| 19 | boards. Upon this plan becoming effective, | 19 | THE WITNESS: Sure. And, you know, I |
| 20 | Hunter Gary is resigning from the Tropicana | 20 | have a lot of history here in Atlantic City. |
| 21 | board. It won't touch. | 21 | And I was asked five years ago to give my |
| 22 | CHAIR LEVINSON: So it won't touch. | 22 | opinion of where Atlantic City would be five |
| 23 | MR. O'GARA: It won't touch. | 23 | years -- today -- at the Gaming Summit. And I |
| 24 | CHAIR LEVINSON: Just want to make sure | 24 | was very candid with what I thought, where we |
| 25 | we hear that. That's okay. | 25 | would be five years ago. And my friends in |


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| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | town call it the bread-and-water speech. And | 2 | VICE CHAIR COOPER: Okay. How many |
| 3 | it was not rosy. And I did think that new | 3 | rooms do you have? |
| 4 | competition was going to impact us. When I | 4 | THE WITNESS: 2,010. |
| 5 | look at the marketplace today, and I think that | 5 | VICE CHAIR COOPER: Thank you very much. |
| 6 | we will see a bottoming out of this market. I | 6 | THE WITNESS: Thank you. |
| 7 | am more optimistic of what I'm seeing from CRDA | 7 | CHAIR LEVINSON: Miss Harrington? |
| 8 | and from the City. | 8 | COMMISSIONER HARRINGTON: I have a |
| 9 | And I think that it, you know, people -- | 9 | couple of questions. Sort of along the lines |
| 10 | people look at things today, and they don't | 10 | of that, and you may not be able to speak to |
| 11 | realize how much work goes into getting | 11 | this, but do you expect a rebranding or some |
| 12 | something to happen. And Pacific Avenue was a | 12 | marketing that marries Trump Taj Mahal with |
| 13 | prime example. We talked about getting Pacific | 13 | Tropicana? |
| 14 | Avenue paved for a few years. And when you | 14 | THE WITNESS: No. I think just the |
| 15 | actually have to get the work done, I don't | 15 | opposite. We have to be very careful that it |
| 16 | think people appreciate the work that CRDA does | 16 | is -- as Mr. O'Gara stated, there are two |
| 17 | and other parties do from the time they get | 17 | separate companies, two separate brands. I |
| 18 | through the process to it actually happening. | 18 | would say that we do have a marketing plan |
| 19 | I think the development at The Pier is | 19 | where we feel it's important to reintroduce the |
| 20 | going to be exciting. I am very confident that | 20 | Taj brand in this marketplace because we've |
| 21 | there will be some project on the Trump Plaza | 21 | heard it ourselves. It's been through a few |
| 22 | site that I think will be very exciting, and I | 22 | bankruptcies. And the overhang on our |
| 23 | think all of that is going to lead to a | 23 | employees and our customers over the last |
| 24 | repositioning of this marketplace. I'm -- I'm | 24 | several months has been tough. So we are going |
| 25 | not a person with my head in the sand. I'm not | 25 | to be aggressive in that approach, but they'll |
|  | 79 |  | 81 |
| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | a person that would say that additional casinos | 2 | be two separate brands. |
| 3 | in Philadelphia will hurt us or additional | 3 | COMMISSIONER HARRINGTON: So it wouldn't |
| 4 | casinos in New York wouldn't impact us. But I | 4 | contemplate a rewards, a shared rewards or |
| 5 | think that we will level off, and I think that | 5 | redundancy? |
| 6 | the operators left in town, as long as they | 6 | THE WITNESS: As of today, we have no |
| 7 | have a strong balance sheet, and as long as | 7 | plans for that. |
| 8 | they have a strong equity partner there -- and | 8 | COMMISSIONER HARRINGTON: Thank you. |
| 9 | that's one thing where I guess my confidence is | 9 | THE WITNESS: I'm sorry. But I would |
| 10 | higher. I look at Carl Icahn, and I've only | 10 | say it wouldn't happen in the future. |
| 11 | gotten really to know Mr. Icahn over the last | 11 | COMMISSIONER HARRINGTON: Okay. Thank |
| 12 | year. And he is very passionate about Atlantic | 12 | you. |
| 13 | City, and he is very passionate about moving | 13 | You just talked about CRDA and the role |
| 14 | forward with this project. So I guess, his | 14 | that they play. I'm sure you're aware of some |
| 15 | passion has been a little contagious to me. | 15 | pending legislation that the legislature is |
| 16 | VICE CHAIR COOPER: Okay. Two -- two | 16 | expected to vote on in the near future. So if |
| 17 | other quick questions. Is the name going to -- | 17 | that legislation were to pass, and I know you |
| 18 | particularly with what's going on with the | 18 | don't have a crystal ball, but if the IATs go |
| 19 | Plaza and the painting and the cleaning and | 19 | way and CRDA's money goes away, you are still |
| 20 | everything, is the name going to stay the "Taj | 20 | intending to make a capital expenditure |
| 21 | Mahal" or are there any plans to change -- | 21 | investment? |
| 22 | change the name? | 22 | THE WITNESS: We are. |
| 23 | THE WITNESS: There are no plans to | 23 | COMMISSIONER HARRINGTON: Okay. |
| 24 | change the name. It would stay Trump Taj | 24 | THE WITNESS: We don't know what the |
| 25 | Mahal. | 25 | outcome of those bills will be. |


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| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | COMMISSIONER HARRINGTON: Uh-hum. | 2 | that part of your plan to turn it around? |
| 3 | THE WITNESS: But our commitment and our | 3 | THE WITNESS: We do. And it's no secret |
| 4 | investment that we've testified to today, we | 4 | to anybody here that there's a disagreement |
| 5 | still plan on moving forward with. | 5 | between Local 54 and the Taj. And our |
| 6 | COMMISSIONER HARRINGTON: Thank you. | 6 | convention business had been targeted. And |
| 7 | And then, finally, Dan talked about -- I | 7 | Local 54 was very effective in having a number |
| 8 | had asked about the projected GOP decline in | 8 | of conventions not rebook or attend. We have |
| 9 | 2017, and he said that that was attributable to | 9 | made a couple of moves already. We have |
| 10 | anticipating competition; right? | 10 | rehired sales people. We have booked new |
| 11 | THE WITNESS: He did. And our belief is | 11 | conventions. We've actually had a few |
| 12 | that it's going to take us some time to win | 12 | conventions in the last couple of months. It's |
| 13 | back those customers. And even if we look at | 13 | going to take some time to build. And I think |
| 14 | the last couple of months with the increase | 14 | longer term that has always been my belief that |
| 15 | marketing spend, we were spending about 60 | 15 | the -- one of the key solutions for this |
| 16 | cents on the dollar in marketing the past two | 16 | marketplace is we need conventions midweek. |
| 17 | months, and we pulled back in June. So we had | 17 | CHAIR LEVINSON: I agree with that. |
| 18 | free parking and a lot of things we're trying | 18 | THE WITNESS: And we have the largest -- |
| 19 | to do to get people back in the door. And what | 19 | I guess we had the largest meeting space until |
| 20 | we're seeing is we pull back about ten percent | 20 | Harrah's Conference Center opened. And one of |
| 21 | for the month of June. So we're starting to | 21 | the things that we're looking at in our capital |
| 22 | see that. Because we really have to get to a | 22 | plan is our arena. We think we have the best |
| 23 | point where right now we're cash flow positive. | 23 | showroom in town. Revel had a beautiful one, |
| 24 | But, you know, we will be in a position where | 24 | but we would like to make ours nicer. And we |
| 25 | we have to pay our real estate taxes and not | 25 | think that there is some additional room and |
|  | 83 |  | 85 |
| 1 | ROBERT GRIFFIN | 1 | ROBERT GRIFFIN |
| 2 | rely upon someone else paying those. So we | 2 | opportunity to the convention side. |
| 3 | believe that there will be a ramp-up to get | 3 | CHAIR LEVINSON: Thank you very much. |
| 4 | there. | 4 | Commissioners? Yes. |
| 5 | COMMISSIONER HARRINGTON: Okay. And | 5 | VICE CHAIR COOPER: Okay. One more |
| 6 | that implies, though, that the competition | 6 | quick question. |
| 7 | means that the City is and the industry in | 7 | THE WITNESS: Certainly. |
| 8 | Atlantic City is stabilizing and moving | 8 | VICE CHAIR COOPER: I want to go ahead |
| 9 | forward. Would it not or -- | 9 | and ask you about the number of rooms at the |
| 10 | THE WITNESS: It does. We think that | 10 | Taj. Could you expand, if possible, where is |
| 11 | even if there's a small decline in revenue that | 11 | the Taj with the amount of -- with the amount |
| 12 | the market itself is stable. If we can get | 12 | of rooms that you have? And also with regard |
| 13 | away from these double-digit drops month after | 13 | to the size of your casino in regard to the |
| 14 | month after month, which we believe will | 14 | casinos that are still here. |
| 15 | happen, we'll be able to compete with our | 15 | THE WITNESS: Yeah. I think that when |
| 16 | product and with the balance sheet behind us. | 16 | you look where we are, we're -- we're in the |
| 17 | COMMISSIONER HARRINGTON: Thank you. | 17 | top -- we're one of the top tiers with 2,010 |
| 18 | THE WITNESS: Thank you. | 18 | rooms. And we have over 100,000 square feet of |
| 19 | COMMISSIONER HARRINGTON: I have no | 19 | meeting space. With the size of the casino, I |
| 20 | nothing further. | 20 | think it's probably a little bit larger than we |
| 21 | CHAIR LEVINSON: I have one more. The | 21 | need. Unfortunately today. But I think that |
| 22 | convention business at the Taj previously was a | 22 | we don't know what the future is going to hold |
| 23 | big player of the game in conventions in town. | 23 | with Showboat and with Revel. And I think if |
| 24 | Do you guys see doing another push to bring | 24 | we can get more people down to that end of the |
| 25 | back the conventions back to the Taj Mahal? Is | 25 | boardwalk, we may need that space again. |


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| 2 | VICE CHAIR COOPER: Thank you again. | 2 | MS. RICHARDSON: Thank you, Mr. |
| 3 | THE WITNESS: Thank you. | 3 | Chairman. |
| 4 | CHAIR LEVINSON: Thank you. | 4 | Based on the testimony provided today |
| 5 | VICE CHAIR COOPER: Thank you. | 5 | and the information submitted in the Division's |
| 6 | CHAIR LEVINSON: Anything further? | 6 | reports, the Division recommends that the |
| 7 | COMMISSIONER HARRINGTON: Nope. | 7 | Commission find the entities and individuals |
| 8 | CHAIR LEVINSON: Mr. O'Gara, anything | 8 | designated by the Director of the Division |
| 9 | further to present? | 9 | qualified. |
| 10 | MR. O'GARA: No, sir. | 10 | The Division completed a thorough review |
| 11 | CHAIR LEVINSON: Miss Richardson? | 11 | of each of the new Icahn-related entities which |
| 12 | MS. RICHARDSON: No. | 12 | are Icahn Building, LLC, American Entertainment |
| 13 | CHAIR LEVINSON: Commissioners, any | 13 | Properties Corporation, IEP Energy Holding, |
| 14 | questions? | 14 | LLC, IEH Investments I, LLC, Icahn Partners, |
| 15 | MR. O'GARA: Can Mr. Griffin leave his | 15 | LP, and Icahn Partners Master Fund, LP. |
| 16 | chair? | 16 | The Division also recommends that the |
| 17 | CHAIR LEVINSON: I'm sorry. You can | 17 | Commission find IEH Investments and Icahn |
| 18 | leave. Unless you want to stay up here. | 18 | Agencies Services, LLC, qualified as financial |
| 19 | THE WITNESS: Thank you so much. | 19 | sources of Taj Mahal, as these are the entities |
| 20 | (Laughter.) | 20 | that will be the exit financing lender and the |
| 21 | THE WITNESS: Thank you all. | 21 | administrative and collateral agent for that |
| 22 | CHAIR LEVINSON: Thank you. | 22 | financing respectively. |
| 23 | Commissioners, do you have any questions | 23 | The restructuring is a step toward |
| 24 | for counsel? | 24 | completing the reorganization of Trump Taj |
| 25 | (No response.) | 25 | Mahal without the high debt amount and debt |
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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | CHAIR LEVINSON: Hearing none, Counsel, | 2 | service obligations which have limited its |
| 3 | Mr. O'Gara, would you like to do just a closing | 3 | financial flexibility. |
| 4 | statement? | 4 | The Division further believes, however, |
| 5 | MR. O'GARA: Yeah. I think from what | 5 | that operational changes and capital |
| 6 | you've heard today, this is an important step. | 6 | improvements are also needed in order to |
| 7 | This approval is one of two conditions. | 7 | improve Taj Mahal's financial position and |
| 8 | There's two that are left. I think that you've | 8 | market share in accordance with its forecast. |
| 9 | seen that the Taj's financial situation, as | 9 | For this reason, the Division has |
| 10 | perilous as it was, goes from one end of the | 10 | recommended a condition be imposed requiring |
| 11 | pole to the other. The no cash interest. I | 11 | Trump Entertainment to submit an operational |
| 12 | think that Mr. Griffin makes a very good point. | 12 | and capital improvement plan for Taj Mahal, |
| 13 | The individual controls that already owns | 13 | along with updated financial forecasts, within |
| 14 | property in Atlantic City. He has spent money | 14 | 45 days of the effective date of its bankruptcy |
| 15 | here. He owns the Stratosphere in Las Vegas. | 15 | plan. |
| 16 | He spent money there. To some degree, you have | 16 | Testimony provided today contained |
| 17 | to look at history to see whether or not a | 17 | representations regarding the status of the |
| 18 | person has a commitment. I think you've seen | 18 | Trump properties' real estate taxes, that the |
| 19 | that. We ask you to grant these approvals so | 19 | tax sales certificates will be addressed in |
| 20 | that all the steps can be taken, and it leaves | 20 | connection with the bankruptcy plan and inside |
| 21 | them ready to go effective and be able to have | 21 | the company when it's reorganized and real |
| 22 | the regulatory approvals to go effective when | 22 | estate taxes for the second quarter, 2015, and |
| 23 | the other condition is satisfied. | 23 | another outstanding obligations which will be |
| 24 | CHAIR LEVINSON: Thank you. | 24 | brought current. |
| 25 | Miss Richardson? | 25 | The Division has also recommended a |


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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | condition requiring that these tax and fee | 2 | well as I did doing it. |
| 3 | obligations be paid within ten days of the | 3 | (Laughter.) |
| 4 | effective date of the bankruptcy plan. | 4 | MR. O'GARA: But -- |
| 5 | The Division has further heard testimony | 5 | MS. WOZNIAK: It's true. |
| 6 | today and has our analysis and our reports | 6 | MR. O'GARA: That shows you what's wrong |
| 7 | submitted regarding undue economic | 7 | with the whole thing. |
| 8 | concentration. In the Division's view, the | 8 | Because the quality of what she did over |
| 9 | evaluation of the market shares following this | 9 | the years I've done it, she's as fine a person |
| 10 | transaction is indisputable. The average | 10 | I've ever worked with. You are lucky to have |
| 11 | market share of the casino licensees which | 11 | her, and I thank her, and I thank her on behalf |
| 12 | would be controlled by entities affiliated with | 12 | of all of the people I represent. |
| 13 | Mr. Icahn would be ranked third behind the | 13 | CHAIR LEVINSON: Thank you. And I agree |
| 14 | combined Caesars Entertainment licensees, which | 14 | with that. |
| 15 | would be in first place, and also behind | 15 | MS. WOZNIAK: Thank you, Paul. |
| 16 | Borgata, which would be in second place. | 16 | CHAIR LEVINSON: If there's nothing |
| 17 | Therefore, the Division submits that the | 17 | further to be presented? |
| 18 | proposed acquisition would not result in undue | 18 | MR. O'GARA: No, sir. |
| 19 | economic concentration. | 19 | CHAIR LEVINSON: Okay. We're going to |
| 20 | In considering all the information filed | 20 | take a quick, five, ten-minute recess. We'll |
| 21 | with you and testified to today, the Division | 21 | be back. Thank you. |
| 22 | recommends that the relief requested in the | 22 | (A recess was taken from 11:55 to 12:06 |
| 23 | Petition be granted. | 23 | p.m.) |
| 24 | If I could also take a moment, I'd like | 24 | CHAIR LEVINSON: All right. Thank you. |
| 25 | to thank the Commission, and specifically Mary | 25 | Thank you for the recess. Thanks for coming |
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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | Wozniak for her work on this matter, and also | 2 | back. |
| 3 | thank Mr. O'Gara and Mr. Agnellini for their | 3 | We are here today to consider the |
| 4 | professionalism and cooperation in bringing | 4 | Petition of Trump Taj Mahal Associates for the |
| 5 | this matter to hearing today. And I thank my | 5 | qualification of the new entity and natural |
| 6 | Division colleagues who worked very hard on | 6 | person qualifiers. |
| 7 | this matter with you. | 7 | Trump Taj Mahal Associates and various |
| 8 | Thank you. | 8 | holding and affiliated companies, filed for |
| 9 | CHAIR LEVINSON: Thank you. | 9 | Chapter 11 protection last September. Under |
| 10 | MR. O'GARA: One moment Mr. Chairman. | 10 | its plan for reorganization, several entities |
| 11 | Obviously, Tracy and the Division are helpful, | 11 | owned by investor Carl Icahn are exchanging the |
| 12 | but I'd like to extend on behalf of my client | 12 | debt they hold in Trump Entertainment Resorts, |
| 13 | and behalf of myself, a thanks to Mary. I've | 13 | a holding company above Trump Taj Mahal |
| 14 | bought and sold every building in this city | 14 | Associates, for complete ownership of that |
| 15 | twice. | 15 | holding company. The result is the addition of |
| 16 | (Laughter.) | 16 | several new holding companies, entity |
| 17 | MR. O'GARA: And over the last 20 years, | 17 | qualifiers, financial sources, and natural |
| 18 | I think I've borrowed -- it's been a | 18 | person qualifiers above Trump Entertainment |
| 19 | frightening amount of money that's been | 19 | Resorts that are seeking our approval today. |
| 20 | approved by Commission, and most of the | 20 | Our assessment of their suitability is |
| 21 | transactions were complex, and they were | 21 | simplified in this case because Mr. Icahn and a |
| 22 | difficult, and they were often very | 22 | number of the individuals and entities before |
| 23 | contentious. And about 95 percent of them, the | 23 | us today have been found qualified to own the |
| 24 | person from your staff who did them was Mary. | 24 | Tropicana of Atlantic City. The Division has |
| 25 | She probably didn't make quite out quite as | 25 | reported to us on all of the new qualifiers and |

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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | has raised no objection to any of them. | 2 | While market share is a significant component |
| 3 | But our review today is more than just a | 3 | to the economic concentration analysis, the Act |
| 4 | qualification of these individuals and | 4 | requires us to look at other factors such as |
| 5 | entities. There are several significant issues | 5 | current market conditions, including level of |
| 6 | that we must address. Key among them is the | 6 | competition and consumer demand, barriers of |
| 7 | question of financial stability of Trump | 7 | entry into the industry, impact on the |
| 8 | Entertainment Resorts following the | 8 | consumer, the impact on the future growth and |
| 9 | reorganization and whether the reorganization | 9 | development of the industry and Atlantic City, |
| 10 | will result the undue economic concentration. | 10 | and whether it will result in enhancing the |
| 11 | Under the new capital structure, the | 11 | quality of customers' appeal of products and |
| 12 | amount of long-term debt on the licensee will | 12 | services offered by the casino licensees. |
| 13 | be significantly reduced, which should decrease | 13 | In prior cases, the Commission has |
| 14 | the cash interest expense by approximately \$38 | 14 | considered guidelines used by the Department of |
| 15 | million a year. That will make it easier for | 15 | Justice and the FTC to review proposed mergers. |
| 16 | the company to meet our financial stability | 16 | This Commission, however, always reviewed the |
| 17 | requirements. It is clear, however, that Trump | 17 | guidelines as one of a number of useful tools |
| 18 | Entertainment Resorts needs to invest in a | 18 | in analyzing economic concentration. A highly |
| 19 | capital improvement program and make | 19 | concentrated market under the federal analysis |
| 20 | operational changes at Trump Taj Mahal in an | 20 | does not necessarily equate to undue |
| 21 | effort to reverse the decline of gaming | 21 | concentration under our statute. |
| 22 | revenues and improve its competitive position. | 22 | With the closures of four of 12 casinos |
| 23 | To that end, we would agree that the | 23 | in 2014, it is common sense that the Atlantic |
| 24 | reorganization and the financial restructuring | 24 | City market had become more concentrated. But |
| 25 | of the Trump Entertainment Resorts is a | 25 | that is more because of the market share |
|  | 95 |  | 97 |
| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | significant and necessary transaction, but it | 2 | controlled by Caesars and the Borgata than an |
| 3 | will not solve all the Taj Mahal's financial | 3 | increased in the capacity controlled by Mr. |
| 4 | issues. Therefore, it's appropriate to impose | 4 | Icahn. |
| 5 | a requirement that Trump Entertainment Resorts | 5 | The degree of market concentration is |
| 6 | file an operational and capital improvement | 6 | linked to how one defines the relevant market. |
| 7 | plan and updated financial forecasts within 45 | 7 | In the past, the Commission has declined to |
| 8 | days of the effective date of the restructuring | 8 | consider casinos outside the Atlantic City as |
| 9 | plan. | 9 | part of the relevant market. These all |
| 10 | The Petitioners are also seeking a | 10 | occurred before the explosion of new |
| 11 | ruling that the new ownership structure of | 11 | competition throughout the Northeast. The |
| 12 | Trump Taj Mahal Associates will not result in | 12 | Division feels that the relevant market should |
| 13 | undue economic concentration. | 13 | include those facilities when determining |
| 14 | In analyzing the economic concentration, | 14 | market concentration. The Division's position |
| 15 | the Casino Control Act specifies the criteria | 15 | certainly has merit since casinos in |
| 16 | to be considered. One consideration is market | 16 | neighboring states have had a significant |
| 17 | shares in each of the 11 specified categories | 17 | impact on the properties of Atlantic City. |
| 18 | relating to the casino hotel facility and its | 18 | But, in my opinion, there is no need to include |
| 19 | gaming operations. Averaging the 11 | 19 | out-of-state casinos in this case. The modest |
| 20 | categories, the combined average market share | 20 | increase in concentration in this case is not |
| 21 | for Tropicana and Trump Taj Mahal Associates | 21 | significant when compared with competitors |
| 22 | would be 23 percent. That is slightly lower | 22 | right here in Atlantic City. |
| 23 | than Borgata's market share of 23.6 and well | 23 | In performing our analysis today, we |
| 24 | below the 38.5 percent held by the three | 24 | cannot overlook the fact that the Taj Mahal was |
| 25 | Caesars Entertainment Corporation properties. | 25 | on the verge of closing its doors six months |

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| 2 | ago. In September it sent layoff notices to | 2 | in Order PRN 0891501 has established by clear |
| 3 | over 3,000 employees, and it cut back | 3 | and convincing evidence that he or she is |
| 4 | operations as it prepared to close. The Trump | 4 | qualified pursuant to NJSA 5:12-85, 85.1 and |
| 5 | Taj Mahal did not close, and Mr. Icahn agreed | 5 | 89, where qualified is also licensed as a key |
| 6 | to provide the funds necessary to keep the | 6 | employee pursuant to NJSA 5:12-89; |
| 7 | doors open until the reorganization plan could | 7 | That the consummation of the |
| 8 | be implemented. Mr. Icahn's acquisition of the | 8 | restructuring plan will not result in undue |
| 9 | Tropicana clearly enhances the quality and | 9 | economic concentration within the intent of |
| 10 | customer appeal of that property. He has shown | 10 | NJSA 5:12-82e; |
| 11 | a willingness and ability to invest in | 11 | That casino licensee Trump Taj Mahal |
| 12 | Tropicana to make it more attractive, more | 12 | Associates, LLC, will continue to meet the |
| 13 | competitive, and more profitable. Last year, | 13 | requirements of NJSA 5:12-82, 83, 84, 85, and |
| 14 | as casino revenues for Taj Mahal fell by 17 | 14 | 85.1 upon consummation of the restructuring |
| 15 | percent, Tropicana's rose by a third. If Mr. | 15 | plan; |
| 16 | Icahn can replicate at the Taj Mahal the kind | 16 | That Commission approval shall be |
| 17 | of results that the Tropicana has recorded, I | 17 | subject to the following conditions: One, TER |
| 18 | certainly believe that the quality of the | 18 | shall further amend its Certificate of |
| 19 | customer appeal of the Taj Mahal will greatly | 19 | Incorporation to include the specific |
| 20 | be enhanced. | 20 | provisions of NJSA 5:12-82d(7) and (8) within |
| 21 | In my opinion, his ownership of | 21 | 30 days of the effective date of the |
| 22 | Tropicana and Trump Taj Mahal would not | 22 | restructuring plan; two, TER shall satisfy all |
| 23 | adversely impact industry competition, the | 23 | taxes, fees, including real estate taxes and |
| 24 | expansion of other casinos, the opportunity for | 24 | obligation to the Casino Reinvestment |
| 25 | others to enter the market, or ability of a new | 25 | Development Authority within ten days of the |
|  | 99 |  | 101 |
| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | owner to purchase an existing property, and it | 2 | effective date of the restructuring plan; |
| 3 | will enhance the quality of customer appeal of | 3 | three, within 45 days of the effective plan -- |
| 4 | the products and services offered by casino | 4 | the effective date of restructuring plan, TER |
| 5 | licensees in order to maintain or increase | 5 | shall file an operational and capital |
| 6 | their respective market shares. | 6 | improvement plan for the Trump Taj Mahal Casino |
| 7 | Therefore, based on the entire record, | 7 | Hotel with the Division, with the Division |
| 8 | including the testimony put forth today, I | 8 | providing a copy thereof to the Chairman of the |
| 9 | move: That the entities and the natural | 9 | Commission upon receipt; number four, TER shall |
| 10 | persons required to qualify for purposes of | 10 | file updated financial forecasts through 2017 |
| 11 | this petition are those set forth in the | 11 | with the Division within 45 days of the |
| 12 | Division Order PRN 0891501, which shall be | 12 | effective date of this restructuring plan; |
| 13 | incorporated in our ruling as if set forth in | 13 | number five, the requirements set forth in |
| 14 | full; | 14 | conditions one through four shall not be |
| 15 | That the entities identified by the | 15 | modified or eliminated except with the approval |
| 16 | Order PRN 0891501 as holding companies and | 16 | of the Director or his designee with notice of |
| 17 | entity qualifiers of the casino licensee Trump | 17 | such approval directed to the Chairman of the |
| 18 | Taj Mahal Associates have established by clear | 18 | Commission. |
| 19 | and convincing evidence that they possess the | 19 | Is there a second? |
| 20 | financial stability, integrity and | 20 | VICE CHAIR COOPER: Mr. Chairman, I'd |
| 21 | responsibility, and good charter, honesty, and | 21 | like to make that second. |
| 22 | integrity as required by the Casino Control | 22 | CHAIR LEVINSON: Thank you very much. |
| 23 | Act, and each is, with recommendation of the | 23 | Any discussion? |
| 24 | Division, have been found qualified; | 24 | VICE CHAIR COOPER: Mr. Chairman, yes |
| 25 | That each of the individuals identified | 25 | I'd like to say a few words. |


|  | 102 |  | 104 |
| :---: | :---: | :---: | :---: |
| 1 | ITEM NO. 10 | 1 |  |
| 2 | Even before becoming a member of this | 2 | MS. FAUNTLEROY: That's it. |
| 3 | Commission, I have always followed Atlantic | 3 | In accordance with Resolution |
| 4 | City's gaming industry. I was born and raised | 4 | 14-12-10-03, the next closed session shall be |
| 5 | in Atlantic City. I will always consider it my | 5 | held on Wednesday, July 8, 2015, at 9:30 a.m. |
| 6 | home and will always support what I believe to | 6 | in Commission offices. |
| 7 | be in this -- in its best interest. | 7 | CHAIR LEVINSON: Thank you. |
| 8 | Anyone that has a passing knowledge of | 8 | Miss Richardson, Mr. O'Gara, you can |
| 9 | Atlantic City's casino market knows that the | 9 | step down. Thank you very much. |
| 10 | Trump properties have struggled to remain | 10 | MR. O'GARA: Thank you very much. Thank |
| 11 | competitive over the last few years. A 2015 | 11 | you, Chairman. |
| 12 | Chapter 11 bankruptcy filing, a 2011 sale of | 12 | CHAIR LEVINSON: This is the public |
| 13 | Trump Marina to Golden Nugget. The closure of | 13 | participation portion of the meeting. Is. |
| 14 | Trump Plaza in 2014 and opening another Chapter | 14 | There anyone from the public who wishes |
| 15 | 11 bankruptcy filing on September 9th, 2014. | 15 | to be heard. |
| 16 | All of that brings us here today. | 16 | (No response.) |
| 17 | I concur with our chairman, as I believe | 17 | CHAIR LEVINSON: Hearing none, this |
| 18 | that the Taj Mahal's restructuring plan will | 18 | portion is closed. |
| 19 | surely provide with much needed financial | 19 | And do I have a motion to adjourn. |
| 20 | flexibility and stability. I also do not | 20 | COMMISSIONER HARRINGTON: So moved. |
| 21 | believe that Icahn's ownership of the Trump Taj | 21 | CHAIR LEVINSON: Second? |
| 22 | Mahal will result in undue economic | 22 | VICE CHAIR COOPER: I'll second it. |
| 23 | concentration of the Atlantic City gaming | 23 | CHAIR LEVINSON: Any discussion? |
| 24 | market. | 24 | (No response.) |
| 25 | It is very clear to me, however, from | 25 | CHAIR LEVINSON: All those in favor? |
|  | 103 |  | 105 |
| 1 | ITEM NO. 10 | 1 |  |
| 2 | the record and from the testimony presented | 2 | (Ayes.) |
| 3 | here today that implementation of the | 3 | CHAIR LEVINSON: Opposed? |
| 4 | restructuring plan is only the first step on | 4 | (No response.) |
| 5 | the road to the Taj recovery. I believe -- I | 5 | CHAIR LEVINSON: Meeting adjourned. |
| 6 | truly believe -- that the Icahn entities have | 6 | Thank you. |
| 7 | the financial depth and industry knowledge to | 7 | (Public Meeting 14-06-10 was adjourned |
| 8 | make a positive difference at the Taj. I have | 8 | at 12:18 p.m.) |
| 9 | every faith and expectation that Mr. Icahn will | 9 |  |
| 10 | fully commit to restoring the Trump Taj Mahal | 10 |  |
| 11 | to a competitive position in the Atlantic City | 11 |  |
| 12 | gaming market. And I am very much looking | 12 |  |
| 13 | forward to it. | 13 |  |
| 14 | Thank you. | 14 |  |
| 15 | CHAIR LEVINSON: Any further discussion? | 15 |  |
| 16 | COMMISSIONER HARRINGTON: No. | 16 |  |
| 17 | CHAIR LEVINSON: This is a roll call | 17 |  |
| 18 | vote. | 18 |  |
| 19 | MS. FAUNTLEROY: Commissioner | 19 |  |
| 20 | Harrington? | 20 |  |
| 21 | COMMISSIONER HARRINGTON: Yes. | 21 |  |
| 22 | MS. FAUNTLEROY: Vice Chair Cooper? | 22 |  |
| 23 | VICE CHAIR COOPER: Yes. | 23 |  |
| 24 | MS. FAUNTLEROY: And Chairman Levinson? | 24 |  |
| 25 | CHAIR LEVINSON: Yes. | 25 |  |

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