BEFORE THE STATE OF NEW JERSEY BOARD OF PUBLIC UTILITIES OFFICE OF ADMINISTRATIVE LAW

IN THE MATTER OF THE PETITION OF) UNITED WATER NEW JERSEY INC. FOR) APPROVAL OF AN INCREASE IN RATES FOR) WATER SERVICE AND OTHER TARIFF) CHANGES)

BPU DKT. NO. WR09120987 OAL DKT. NO. PUCRL01200-2010N

DIRECT TESTIMONY OF BRIAN KALCIC ON BEHALF OF THE NEW JERSEY DEPARTMENT OF THE PUBLIC ADVOCATE DIVISION OF RATE COUNSEL

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APPENDIX – Qualifications of Brian Kalcic

1 2		I. QUALIFICATIONS AND OVERVIEW
3	Q.	Please state your name and business address.
4	A.	Brian Kalcic, 225 S. Meramec Avenue, Suite 720, St. Louis, Missouri 63105.
5		
6	Q.	What is your occupation?
7	A.	I am an economist and consultant in the field of public utility regulation, and principal of
8		Excel Consulting. My qualifications are described in the Appendix to this testimony.
9		
10	Q.	On whose behalf are you testifying in this case?
11	А.	I am testifying on behalf of the New Jersey Department of the Public Advocate, Division of
12		Rate Counsel ("Rate Counsel").
13		
14	Q.	What is the subject of your testimony?
15	A.	Rate Counsel requested that I review the rate structure proposals submitted on behalf of
16		United Water New Jersey Inc. ("UWNJ" or "Company") and develop an appropriate rate
17		design that would recover Rate Counsel witness Robert J. Henkes' recommended revenue
18		requirement of \$177.848 million, which includes Mr. Henkes' recommended increase of
19		\$1.044 million.
20		
21	Q.	How is your testimony organized?
22	A.	My direct testimony is organized as follows. Section I of my testimony contains my
23		qualifications and an overview of my testimony. Sections II reviews the Company's cost-

1	of-service study.	Finally, Section	III presents	my recommend	led class rev	enue all	ocation
2	and rate design.						

3

Please summarize your recommendations. **O**. 4

A. Based upon my review of the Company's existing rate structure, I recommend that your 5 Honor and the New Jersey Board of Public Utilities ("Board" or "BPU") order UWNJ to 6 implement the Rate Counsel's recommended class revenue allocation and rate design, 7 which reflect non-uniform adjustments to the Company's existing class revenues and 8 individual tariff charges. 9 10

11

12

II. **CLASS COST OF SERVICE STUDY**

O. Mr. Kalcic, please describe the Company's present rate structure. 13

UWNJ currently provides service to seven (7) separate rate classes: 1) General Metered A. 14 Service ("GMS"); 2) Service to Other Water Supply Systems ("Resale"); 3) Private Fire 15 Protection Service; 4) Public Fire Protection Service; 5) Building Construction Service; 6) 16 Homeowner's Association Water Service ("HAW")¹; and 7) General Flat Rate Water 17

Service.² 18

¹ HAW service applies only to water supplied to the common areas of homeowner associations, and may be metered or unmetered. ² General Flat Rate Water Service is applicable only to customers in the former United Water Vernon Hills rate area

that are unmetered.

1		GMS customers pay both a facilities (i.e., fixed) charge and a flat-rate consumption charge.
2		Resale customers pay only a flat-rate consumption charge. Private and Public Fire
3		Protection customers pay a fixed hydrant, inch foot and/or connection charge, as applicable.
4		
5	Q.	Is UWNJ proposing to implement any new rate schedules in this proceeding?
6	A.	No, it is not.
7		
8	Q.	Did the Company submit a cost-of-service study ("COSS") in this proceeding in
9		support of its proposed rate design?
10	A.	Yes. The Company's COSS is sponsored by Mr. Charles E. Loy and presented in Exhibit
11		P-9.
12		
13	Q.	Are all of UWNJ's rate classes included in its COSS?
14	А.	No, the study includes only the GMS, Resale, Private Fire Protection and Public Fire
15		Protection classes.
16		
17	Q.	What does the Company's COSS indicate with respect to class revenue responsibility?
18	A.	The COSS shows that the Private Fire class is contributing revenues in excess of its
19		allocated cost of service at UWNJ's claimed revenue requirement level. ³ All of the
20		remaining classes are shown to be under-contributing, i.e., the cost study shows that each

 $^{^{3}}$ In particular, in order to move to cost of service in this proceeding, the Private Fire class would require a *decrease* of approximately 93%.

- class would require an increase above the system average level of 21.3% in order to move 1 to cost-based rates in this proceeding.⁴ 2
- 3
- Did the Company utilize the results of its COSS as a guide in developing its proposed **O**. 4 5 revenue allocation in this proceeding?
- To a limited extent, yes. As shown in Schedule BK-1, Mr. Loy proposes to assign no A. 6 increase to the over-contributing Private Fire class. On the other hand, while the Public 7 Fire class should receive an increase of approximately 27% (based on the Company's 8 9 COSS), Mr. Loy proposes to limit the increase to the Public Fire class to 4% (i.e., the statutory cap on increases in municipal budgets), in recognition of the "financial and budget 10 stresses the current economic climate" has imposed on municipalities. Finally, Mr. Loy 11 proposes to assign all remaining classes a residual increase of approximately 24% (i.e., 12 slightly greater than the Company's requested system average increase of 21.3%), even 13 though the cost based increase applicable to the Resale class far exceeds that of the GMS 14 15 class. 16

Have you utilized the Company's class cost of service results as a guide when 0.

preparing your recommended class revenue allocation and rate design? 18

19 A. Yes, I have. My recommended revenue allocation and rate design proposals are discussed in the next section of my testimony. 20

17

⁴ The under-contributing classes include: GMS (required increase of 28%), Public Fire (27%), and Resale (158%).

1 2		III. <u>CLASS REVENUE ALLOCATION / RATE DESIGN</u>
3	Q.	Mr. Kalcic, have you developed a class revenue allocation to implement Rate
4		Counsel's recommended revenue requirement in this proceeding?
5	A.	Yes, in Schedule BK-2. My recommended revenue allocation is designed to recover Mr.
6		Henkes' recommended revenue requirement of \$177.848 million, which equates to an
7		overall increase in total revenue of \$1.044 million or 0.59% (per Schedule RJH-1).
8		
9	Q.	How did you determine the recommended revenue adjustments shown in column 2 of
10		Schedule BK-2?
11	A.	My recommended revenue allocation was developed in three (3) steps. First, since the
12		Resale class (which includes Inter-company Sales) provides the lowest rate of return at
13		present rates, I assigned an increase of 2.0 times the system average or 1.18% to this class. ⁵
14		Second, I assigned no increase to the Private Fire class, in recognition of the fact that this
15		class is presently over-contributing. Third, I assigned the GMS and Public Fire classes the
16		residual increase necessary to implement Rate Counsel's overall recommended revenue
17		requirement.
18		As shown on lines 1, 4 and 5 of Schedule BK-2, my recommended GMS and Public
19		Fire increase of 0.63% is slightly greater than the system average increase of 0.59%.
20		
21	Q.	Mr. Kalcic, have you developed rates to implement your recommended class revenue
22		allocation?

⁵ Note that the Resale increase shown on line 2 of Schedule BK-2 includes a contract based increase of 2.5% to the one (1) customer that takes Raw Water service from the Company.

1	A.	Yes, I have. Schedule BK-3 presents my recommended rate design and proof of revenue.
2		
3	Q.	Please discuss Schedule BK-3.
4	A.	As shown is Schedule BK-3, present class rate revenue is derived in column 3 from the
5		class billing determinants and present rates shown in columns 1 and 2, respectively. My
6		recommended class billing determinants reflect the pro forma revenue adjustments shown
7		in Mr. Henkes' Schedule RJH-9, and produce total pro forma operating revenues at present
8		rates of approximately \$176.8 million, as shown on line 45 of Schedule BK-3.
9		My recommended rates are shown in column 4. Column 5 shows the annual class
10		revenue produced by my recommended rates. Finally, column 6 shows my recommended
11		percentage increases to individual tariff components and class revenue levels.
12		
12		
12	Q.	How did you determine your recommended adjustments to the individual GMS tariff
	Q.	How did you determine your recommended adjustments to the individual GMS tariff components shown on lines 2-16 of Schedule BK-3?
13	Q. A.	
13 14	-	components shown on lines 2-16 of Schedule BK-3?
13 14 15	-	<pre>components shown on lines 2-16 of Schedule BK-3? The cost-of-service evidence in this case suggests that the Company's fixed or customer</pre>
13 14 15 16	-	components shown on lines 2-16 of Schedule BK-3? The cost-of-service evidence in this case suggests that the Company's fixed or customer charges are below cost of service. Therefore, in order to implement the target GMS
13 14 15 16 17	-	components shown on lines 2-16 of Schedule BK-3? The cost-of-service evidence in this case suggests that the Company's fixed or customer charges are below cost of service. Therefore, in order to implement the target GMS increase of 0.63% shown in Schedule BK-2, I increased the Company's current customer
13 14 15 16 17 18	-	components shown on lines 2-16 of Schedule BK-3? The cost-of-service evidence in this case suggests that the Company's fixed or customer charges are below cost of service. Therefore, in order to implement the target GMS increase of 0.63% shown in Schedule BK-2, I increased the Company's current customer charges by 2.0 times the system average or 1.2%, and assigned the residual increase to the
 13 14 15 16 17 18 19 	-	components shown on lines 2-16 of Schedule BK-3? The cost-of-service evidence in this case suggests that the Company's fixed or customer charges are below cost of service. Therefore, in order to implement the target GMS increase of 0.63% shown in Schedule BK-2, I increased the Company's current customer charges by 2.0 times the system average or 1.2%, and assigned the residual increase to the
 13 14 15 16 17 18 19 20 	Α.	components shown on lines 2-16 of Schedule BK-3? The cost-of-service evidence in this case suggests that the Company's fixed or customer charges are below cost of service. Therefore, in order to implement the target GMS increase of 0.63% shown in Schedule BK-2, I increased the Company's current customer charges by 2.0 times the system average or 1.2%, and assigned the residual increase to the GMS consumption charge.

	Company's former United Water Hampton ("UWH") rate area. I recommend that the
	UWH hydrant rate (line 36) be consolidated with the Company's statewide hydrant charge
	in this case, which results in a recommended UWH hydrant increase of 20.4%.
Q.	How did you develop your recommended rates for the Public Fire class shown on lines
	38-41 of Schedule BK-3?
A.	I applied a uniform increase of 0.63% to all existing Public Fire charges.
Q.	Does your recommended rate design incorporate any increase to the Company's
	current miscellaneous service fees contained in Rate Schedule No. 6 – Miscellaneous
	Services?
A.	No. The Company is proposing to maintain its current fees, and I agree that no change in
	the Company's current miscellaneous service fees is warranted at this time.
Q.	Is the Company proposing any new service fee(s) in this case?
A.	Yes. UWNJ is proposing to implement a Late Payment Fee of 1.5% per month on the
	unpaid balances of applicable non-residential customers, no sooner that 25 days after the
	bill is rendered.
Q.	Has UWNJ imputed any revenue to the Late Payment Fee in its filed case?
A.	I don't believe so. However, Rate Counsel is awaiting a discovery response that would
	clarify: a) the amount of revenue (if any) that the Company expects to receive from its
	proposed Late Payment Fee; and b) whether such revenue has been reflected in the filing.
	А. Q. А. Q. Q. Q.

7

1		Pending the receipt of outstanding discovery, Rate Counsel reserves the right to
2		amend its recommended rate design to reflect Late Payment Fee revenues.
3	Q.	Have you prepared a summary of your recommended GMS tariff charges?
4	A.	Yes, in Schedule BK-4. Under my recommended rate design, all of UWNJ's existing GMS
5		customer charges would increase by 1.2%, while the GMS consumption charge would
6		increase by 0.5%.
7		
8	Q.	Does this conclude your direct testimony at this time?
9	A.	Yes.

SCHEDULES BK-1 THROUGH BK-4

UNITED WATER NEW JERSEY INC.

Company Proposed Allocation of its Requested Increase in Total Revenue

			Present		Propo	sed Increase	
Line	Class		Revenue		Amount	Percent	Relative
			(1)		(2)	(3)	(4)
1	General Metered	\$	150,682,905	\$	36,446,752	24.2%	113
2	Resale	\$	4,200,882	\$	1,009,957	24.0%	113
3	Private Fire Prot.	\$	14,067,316	\$	4,791	0.0%	0
4	Public Fire Prot.	\$	8,180,635	\$	327,229	4.0%	19
5	Unmetered Sales	\$	70,356	\$	17,020	24.2%	113
6	Intercompany Sales	<u>\$</u>	5,724	<u>\$</u>	1,321	23.1%	108
7	Subtotal	\$	177,207,818	\$	37,807,070	21.3%	100
8	Other Revenue	<u>\$</u>	385,112	\$		0.0%	
9	Total Revenues	\$	177,592,930	\$	37,807,070	21.3%	
				\$ \$	37,819,305 (12,235)	Target Rounding	

Source:

Exhibit P-4

UNITED WATER NEW JERSEY INC.

Rate Counsel Allocation of its

Recommended Increase in Total Revenue

			Present		Recomm	nended Increa	ise
<u>Line</u>	<u>Class</u>		Revenue		Amount	Percent	Relative
			(1)		(2)	(3)	(4)
1	General Metered	\$	150,055,922	\$	941,967	0.6%	106
2	Resale	\$	4,200,883	\$	50,019	1.2%	201
3	Private Fire Prot.	\$	13,921,162	\$	1,741	0.0%	2
4	Public Fire Prot.	\$	8,164,379	\$	50,722	0.6%	105
5	Unmetered Sales	\$	70,356	\$	441	0.6%	106
6	Intercompany Sales	<u>\$</u>	5,723	<u>\$</u>	68	1.2%	200
7	Subtotal	\$	176,418,426	\$	1,044,957	0.6%	100
8	Other Revenue	<u>\$</u>	385,112	\$		0.0%	
9	Total Revenues	\$	176,803,538	\$	1,044,957	0.6%	
				\$ \$	1,043,985	-	
				\$	972	Rounding	
	Source:		Sch. RJH-9		Sch. BK-3		

UNITED WATER NEW JERSEY INC. Rate Counsel Recommended Rates and Proof of Revenue

		Billing	C	TOC	sent	Pero	m	nended	Percent
Line	Description	Determinants	Rates	163	Revenue	Rates	111	Revenue	Increase
		(1)	(2)		(3)	(4)		(5)	(6)
1	Unmetered Building Rate	464	151.63	\$	70,356	152.58	\$	70,797	0.6%
	Metered Sales								
2	Fixed Charges								
3	5/8"	1,997,376	5.68	\$	11,345,096	5.75	\$	11,484,912	1.2%
4	3/4"	104,868	8.09		848,382	8.19		858,869	1.2%
5	1"	118,416	13.49		1,597,432	13.65		1,616,378	1.2%
6	1 1/2"	33,468	26.95		901,963	27.27		912,672	1.2%
7	2"	30,456	43.15		1,314,176	43.66		1,329,709	1.2%
8	3"	9.072	80.91		734,016	81.87		742,725	1.2%
9		4,140	134.85		558,279	136.45		564,903	1.2%
	4 6"					272.87		677,809	1.2%
10		2,484	269.68		669,885				
11	8"	72	431.51		31,069	436.62		31,437	1.2%
12	10"	-	620.29		-	627.63		-	1.2%
13	Flat (VH)	732	27.65	_	20,240	27.98		20,481	1.2%
14	Subtotal	2,301,084		\$	18,020,537		\$	18,239,895	1.2%
15	HAW Rate	12,516	0.87	\$	10,889	0.87	\$	10,889	0.0%
16	General Metered Usage	40,144,889	3.2887		132,024,496	3.3067	\$	132,747,104	0.5%
10	_	40, 144,000	5.2007			0.0007	_		
17	Total Metered Sales			\$	150,055,922		\$	150,997,889	0.6%
	<u>Resale</u>								
18	Resale - Other	2,104,674	1.7863	\$	3,759,579	1.8074	\$	3,803,988	1.2%
19	Minimum Billing	200,648		\$	412,144		\$	417,022	1.2%
20	Resale- Intercompany	1,838	2.8262		5,195	2.8596		5,256	1.2%
21	3/4"	12	6.95		83	7.03		84	1.2%
						37.52		450	1.2%
22	2"	12	37.08		<u>445</u>	51.52			
23	Subtotal Intercompany			\$	5,723		\$	5,791	1.2%
24	Raw Water	59,510	0.4900	<u>\$</u>	29,160	0.5023	\$	29,892	2.5%
25	Total Resale			\$	4,206,606		\$	4,256,692	1.2%
	Private Fire Service								
26	1 1/2"	916	16.14	\$	14,784	16.14	\$	14,784	0.0%
27	2"	3,432	28.82	·	98,907	28.82		98,907	0.0%
28		3,015	80.78		243,565	80.78		243,565	0.0%
29	4"	23,115	128.15		2,962,202	128.15		2,962,202	0.0%
	4 6"		264.30		5,635,509	264.30		5,635,509	0.0%
30		21,322						, ,	0.0%
31	8"	8,985	469.87		4,221,574	469.87		4,221,574	
32	10"	423	734.16		310,309	734.16		310,309	0.0%
33	12"	12	1,057.19		12,266	1,057.19	_	12,266	0.0%
34	Subtotal			\$	13,499,116		\$	13,499,116	0.0%
25	Hydrant	7,284	56.77	¢	413,513	56.77	\$	413,513	0.0%
35 36	Hydrant (UWH)	181	47.15	φ	8,534	56.77		10,275	20.4%
30	• • •	101	77.15			90 .77			
37	Total Private Fire Service			\$	13,921,162		\$	13,922,904	0.0%
	Public Fire Service								
38	Hydrant	177,098	16.04	\$	2,840,652	16.14	\$	2,858,362	0.6%
39	njarant	780	40.38	\$	31,496	40.63	-	31,691	0.6%
	Inch East				•	0.05187			0.6%
40	Inch Feet	101,820,171	0.05155		5,248,830				0.5%
41	HAW	23,460	1.85	<u>\$</u>	43,401	1.86	Þ	43,636	0.5%
42	Total Public Fire Service			\$	8,164,379		\$	8,215,101	0.6%
43	Total Revenue from Sales			\$	176,418,426		\$	177,463,383	0.6%
44	Miscellaneous Revenue			_	385,112			385,112	0.0%
45	TOTAL OPERATING REVENUE			<u>\$</u>	176,803,538		<u>\$</u>	177,848,495	0.6%

Target\$ 177,847,523Rounding\$ 972

UNITED WATER NEW JERSEY INC. Comparison of General Metered Service

Present and Recommended Rates

Monthly		Present	Recommended	Increase			
Line	Facilities Charge	Rate	Rate	Amount	%		
		(1)	(2)	(3)	(4)		
1	5/8"	\$5.68	\$5.75	\$0.07	1.2%		
2	3/4"	\$8.09	\$8.19	\$0.10	1.2%		
3	1"	\$13.49	\$13.65	\$0.16	1.2%		
4	1 1/2"	\$26.95	\$27.27	\$0.32	1.2%		
5	2"	\$43.15	\$43.66	\$0.51	1.2%		
6	3"	\$80.91	\$81.87	\$0.96	1.2%		
7	4"	\$134.85	\$136.45	\$1.60	1.2%		
8	6"	\$269.68	\$272.87	\$3.19	1.2%		
9	8"	\$431.51	\$436.62	\$5.11	1.2%		
10	10"	\$620.29	\$627.63	\$7.34	1.2%		
11	12"	\$27.65	\$27.98	\$0.33	1.2%		
	Consumption <u>Charge</u>						
12	Per 1,000 G.	\$4.3967	\$4.4207	\$0.0241	0.5%		

APPENDIX

APPENDIX

Qualifications of Brian Kalcic

Mr. Kalcic graduated from Illinois Benedictine College with a Bachelor of Arts degree in Economics in December, 1974. In May, 1977 he received a Master of Arts degree in Economics from Washington University, St. Louis. In addition, he has completed all course requirements at Washington University for a Ph.D. in Economics.

From 1977 to 1982, Mr. Kalcic taught courses in economics at both Washington University and Webster University, including Microeconomic and Macroeconomic Theory, Labor Economics and Public Finance.

During 1980 and 1981, Mr. Kalcic was a consultant to the Equal Employment Opportunity Commission, St. Louis District Office. His responsibilities included data collection and organization, statistical analysis and trial testimony.

From 1982 to 1996, Mr. Kalcic joined the firm of Cook, Eisdorfer & Associates, Inc. During that time, he participated in the analysis of electric, gas and water utility rate case filings. His primary responsibilities included cost-of-service and economic analysis, model building, and statistical analysis.

In March 1996, Mr. Kalcic founded Excel Consulting, a consulting practice that offers business and regulatory analysis.

Mr. Kalcic has previously testified before the state regulatory commissions of Delaware, Kansas, Kentucky, Maine, Massachusetts, Minnesota, Missouri, New Jersey, New York, Ohio, Oregon, Pennsylvania, and Texas, and also before the Bonneville Power Administration.