

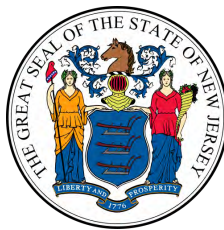
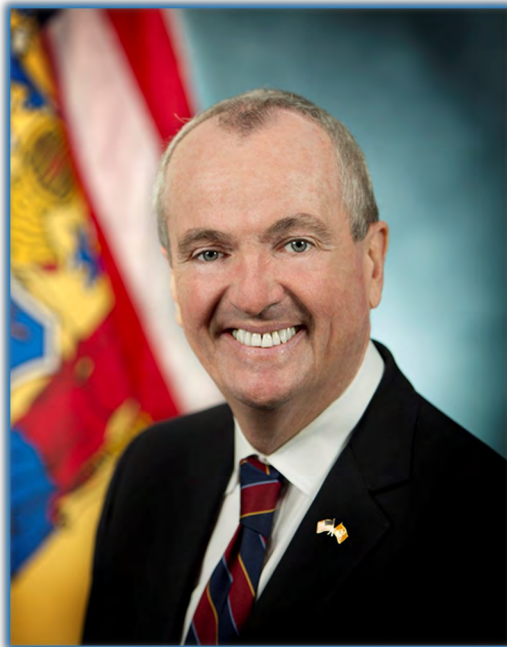
State of New Jersey  
**CASINO CONTROL  
COMMISSION**

**ANNUAL  
REPORT**

**2021**



# THE 2021 ANNUAL REPORT OF THE NEW JERSEY CASINO CONTROL COMMISSION



**State of New Jersey**  
**Governor Phil Murphy**

# 2021



*(l. to r.)* **Commissioner Joyce Mollineaux,  
Chairman James T. Plouis,  
Vice Chair Alisa Cooper**

# MAJOR EVENTS



The Commission hosted and attended several employment related events including the Veterans' Casino Career Fair.

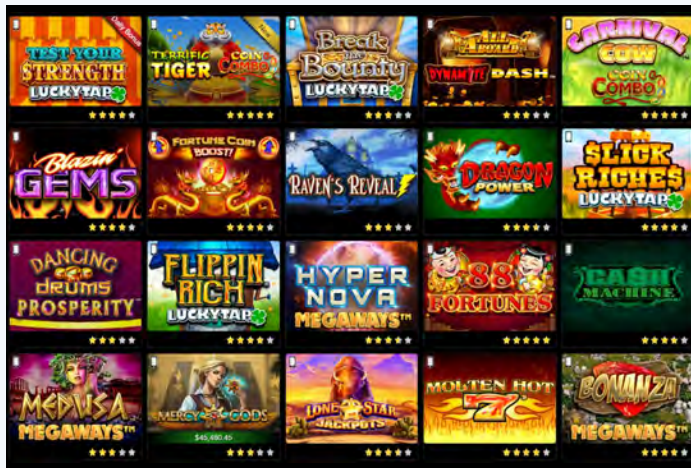
See page **18**

Sports Wagering business continued to grow. New Jersey's yearly handle exceeded \$10 billion.

See pages **28** and **52**



Caesars Sportsbook at Tropicana



Internet Gaming Win marked another year of significant growth. Revenue reached \$1.4 billion, an increase of 40.9% from 2020.

See pages **23** and **51**

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**Revenues,  
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Photo: "SOLDIER OF SOLITUDE" by Burl Washington.  
The 20X24 print, #20/650, is on display at the  
African American Heritage Museum of Southern  
New Jersey in Newtonville, NJ.



## VISION

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*Build on our reputation as a leader in gaming regulation in an environment of efficiency, and be a key partner and catalyst in promoting the general welfare, health, and prosperity of Atlantic City, the Greater Atlantic City Region, and the State of New Jersey.*

## MISSION

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*The Casino Control Commission promotes public confidence and trust in the credibility and integrity of the gaming industry as an independent licensing authority.*

*The Commission openly fosters partnerships and collaborates with all stakeholders while upholding objective and ethical standards with professionalism and integrity.*

**CUSTOMER SERVICE, KNOWLEDGE, INTEGRITY,  
RESOLVE, EFFICIENCY, AND SUSTAINABILITY**

**CORE  
VALUES**

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# CHAIRMAN'S MESSAGE

New Jersey's gaming industry exhibited its resilience during the COVID pandemic—the most trying period in its history. Thanks in no small part to its strong and resourceful workforce, the industry successfully weathered a shutdown of its casino hotels that lasted more than three months during the first half of 2020. Upon reopening, the industry adapted to ongoing public health restrictions. It was responsive to customers' concerns. And it demonstrated convincingly that tourism in general, and live gaming in particular, could resume safely.

The solid efforts we all witnessed in 2020 enabled Atlantic City to reestablish its previous positive momentum by early 2021. In those less-than-certain times, casual observers may rightfully have thought a conservative business approach would be most prudent. Instead, the industry recognized a ripe opportunity. It doubled-down on Atlantic City.

In 2021, the industry made more than \$220 million in capital improvements, the highest one-year total spent on operating casino hotels since 2008. Exciting new bars and restaurants, inviting hotel room renovations, appealing spa upgrades, and innovative gaming attractions topped the list of improvements. These important investments will help Atlantic City attract and retain today's discerning gaming and leisure tourists—to ensure the market remains competitive, well into the future. Since 1978, the industry has invested \$18.7 billion in its Atlantic City properties.

*“In 2021, the industry made more than \$220 million in capital improvements... the highest one-year total since 2008.”*

As COVID restrictions eased in 2021 and consumer demand for in-person experiences began to return, Atlantic City was ready. The positive outcome was plain to see.

*“Atlantic City's total gaming revenue topped \$4 billion for the first time since 2008.”*

In-person gaming, often referred to as “brick and mortar,” enjoyed its second-best summer in ten years. By year-end, total casino win exceeded 2020's results and achieved more than 95% of what it was in pre-pandemic 2019, with growth accelerating.

Atlantic City's total gaming revenue topped \$4 billion for the first time since 2008 and increased more than 28% compared to pre-pandemic 2019. Internet gaming win and sports wagering revenue both reached record levels in 2021.

In comparison to 2019, gross operating profits grew \$173 million, an improvement of more than 29%. Net revenue eclipsed \$3 billion, achieving 97% of its pre-pandemic level. In the fourth quarter alone, net revenue improved more than 5%—further revealing the casinos closed out the year with positive momentum.



*“Public confidence and trust grow when prosperity is shared.”*

Investor confidence in Atlantic City’s potential has continued unabated. During 2021, the Commission held virtual hearings and issued a casino license to Premier Entertainment, LLC to own and operate Bally’s Atlantic City. The Commission also qualified Premier’s parent company, Bally’s Corporation, previously known as Twin River Worldwide Holdings, Inc., and other affiliated companies.

In another matter, the Commission held virtual hearings and granted Interim Casino Authorization to OCR Investment, LLC, which is controlled by the Ilitch Family, as a holding company of Ocean Casino Resort.

These virtual hearings as well as the Commission’s online public meetings continued to be highly effective and well-received by participants and other members of the public, exemplifying the Commission’s mission—to **promote public confidence and trust in the credibility and integrity of the gaming industry**. In no small measure, public confidence and trust has been achieved and strengthened through the transparency that this Commission strives to provide.

*“Internet gaming win and sports wagering revenue both reached record levels in 2021.”*

Public confidence and trust grow when prosperity is shared. Thanks to landmark legislation enacted by Governor Murphy in 2020, the opportunities and benefits of casino employment are now available to people who have successfully exited the criminal justice system and graduated from recovery court. The Commission, through participation in over 40 community events as of this writing, is fulfilling its statutorily mandated role to coordinate with reentry organizations and provide affected individuals with casino employment information. We are helping to strengthen the community by reaching well-qualified workers who help address the industry’s growing employment needs while they build new lives for themselves and their families.

This year, an important milestone was also reached in one of the original commitments of legalized casino gaming—providing critical funds for programs that benefit New Jersey’s senior and disabled populations. The industry’s support of these programs surpassed \$11 billion since inception—a reminder of the industry’s vitality and the substantial contribution it has made to the general welfare, health, and prosperity of the State and its inhabitants.

Emerging from the pandemic, the industry has made the right investments. It has laid a strong foundation on which to build in the coming years, and bolstered optimism that Atlantic City is moving in the right direction.

Very truly yours,



James T. Plousis  
Chairman



# COMMISSION MEMBERS



**James T. Plousis**  
**Chairman**

**Chairman Plousis** is a veteran public service and law enforcement professional well known for his leadership skills. He was sworn in as the eighth chairman of the Commission on December 26, 2017. He has reinvigorated the Commission’s vision as a “key partner and catalyst in promoting the general welfare, health and prosperity of New Jersey”, and has continued his strong track record of identifying and implementing efficiencies.

Plousis presided over licensing hearings for both the Hard Rock Hotel and Casino and Ocean Casino Resort during his first year as chairman. Other high-profile decisions include the merger of Caesars Entertainment and Eldorado Entertainment, the granting of a casino license to Golden Nugget Online Gaming, the sale of Bally’s Atlantic City, and the recent qualification of a major new partner of Ocean Casino owned by the Ilitch family.

Plousis is committed to the state’s efforts to revitalize Atlantic City. He expanded the Commission’s participation in the community, helping to increase awareness of the many non-profit groups working to improve life in the city. As an ex-officio member of the Casino Reinvestment Development Authority, he took initiative to promote cooperation in the regional tourism industry through outreach to the business community.

He works with veteran groups to develop opportunities that link unemployed veterans with job opportunities in the casino industry. He also assists the Department of Corrections, the State Parole Board, and the New Jersey Judiciary with their shared goal to increase employer awareness of the many advantages of employing rehabilitated, trained, and skilled workers who have successfully exited the criminal justice system.

His vast experience includes serving as the chairman for the State Parole Board, as United States Marshal for New Jersey, and as sheriff of Cape May County for six terms. He coordinated two of the largest Fugitive Safe Surrender Programs in the nation and was the U.S. Marshals’ Service Liaison for New Orleans during Hurricane Katrina.

As chairman of the State Parole Board, Plousis partnered with government, non-profit and private agencies to connect ex-prisoners with vocational, mental health, and other key services. He also spearheaded efforts to address the needs of veterans in the criminal justice system.

Plousis serves on the Advisory Board of the Lloyd D. Levenson Institute of Gaming, Hospitality and Tourism at Stockton University. He is an active volunteer for several organizations, including Hand to Hand for Haiti. He is a graduate of Slippery Rock University and Rutgers University’s Public Manager Program. He lives in Ocean City and has two adult children.

# COMMISSION MEMBERS



**Vice Chair**

**Alisa Cooper** was appointed as a commissioner in August 2012 by Governor Chris Christie to complete an unexpired term. She was appointed in December 2014 to a full five-year term and reappointed by Governor Phil Murphy to a second full term in June 2021.

Cooper joined the Commission during a very challenging time for gaming in Atlantic City. Her vast experience, long history of involvement in the region, and enthusiasm for Atlantic City's strong potential have guided her contributions to major decisions that have provided economic growth, job creation, revitalization, and improved the Atlantic City experience for residents and visitors alike.

Cooper was born and raised in Atlantic City and is an alumna of Atlantic City High School. After earning her degree in Music Education from the University of Maryland, she returned to her home town and enjoyed several decades in the music and entertainment business, owning Alisa Cooper Orchestras. Her lifelong passion for music and children led her to a rewarding career as a music educator.

Prior to joining the Commission, Cooper served on the Atlantic County Board of Chosen Freeholders, having been elected in 2005 and reelected in 2008. While in office, she served on various committees that positively impacted the lives of Atlantic County residents.

Also in 2008, Cooper was appointed to the New Jersey State Council on the Arts, which enabled her to promote music and the arts throughout the state. She has received numerous awards for her charitable activities and has helped raise thousands of dollars for The Community Food Bank of South Jersey and the Atlantic County Animal Shelter. In 2014, she was inducted into the "Atlantic County Women's Hall of Fame" for her commitment to public service and government.

Currently, Cooper sits on the Board of the Community Foundation of South Jersey and is actively involved with a large number of community, philanthropic, and civic organizations.



**Commissioner**

**Joyce Mollineaux** was appointed as a commissioner by Governor Murphy in June 2021. Her appointment was confirmed by the New Jersey Senate on June 30, 2021 and she was sworn into office on August 2, 2021.

As a longtime resident of Atlantic City, Mollineaux brings to the Commission a full understanding of the importance of the casino industry to the region, the city, its residents, and the casino workforce.

Immediately before joining the Commission, Mollineaux worked in Licensing for the City of Atlantic City. She served as a member of City Council from 2006 to 2008 and was State Secretary of the National Association for the Advancement of Colored People (NAACP) from 1998 to 2010. Previously, she worked in the accounting department of the former Sands Hotel and Casino for five years.

Mollineaux's recent experience in licensing, coupled with her background in the casino industry, led to her appreciation of New Jersey's strong casino licensing system. She is committed to ensuring people in the industry possess good character, honesty and integrity, which forms the basis for the public's confidence and trust in the credibility and integrity of the regulatory process and in casino gaming.

Mollineaux's long service to the community is well known. She served as president of the Atlantic City Citizen Advisory Board from 2019 to 2021. Previously, she was Vice Chairperson of the Human Service Advisory Council. She served as Secretary, and later, President of the NAACP Atlantic City branch. She also served as a member of the Atlantic City Zoning Board from 2003 to 2005.

She resides in Atlantic City.

## ACTIVITIES

### Public Meetings

Public Engagements

Continuous Studies

### Licensing Casinos

Economic and Financial Matters

### Licensing Casino Key Employees

Key Licensing Interactions

### Hearings and Appeals

The Casino Control Commission (Commission) is the **independent licensing authority** of New Jersey's casinos and its key employees. As a quasi-judicial panel, the Commission conducts hearings on contested casino key employee license matters as well as appeals from decisions of, or penalties imposed by, the Division of Gaming Enforcement (Division).

The Commission is comprised of up to three members, appointed by the Governor and confirmed by the State Senate. Commissioners serve staggered, five-year terms and can only be removed for cause. By law, no more than two Commissioners can be of the same political party, a requirement that provides political balance on the panel.

The success and ongoing viability of the gaming industry remains inextricably linked to the public's confidence that the State of New Jersey will ensure that people in the industry possess good character, honesty and integrity. Stewardship over that public confidence is a principal responsibility of the Commission and its Chairman.

The Commission's regulatory efforts through the years have helped create an environment in which New Jersey's casinos can prosper and from which the citizens of New Jersey benefit. With proper regulatory controls, the industry serves as a catalyst to create economic benefits for Atlantic City, the Greater Atlantic City Region, and the entire State of New Jersey.

The Commission holds regular public meetings to consider and render decisions upon applications for licensure and related determinations after consideration of all pertinent information and filings including the investigative results and recommendations of the Division.

## PUBLIC MEETINGS



## HEARINGS AND APPEALS

As a quasi-judicial panel, the Commission provides **administrative due process** to all applicants and licensees and hears contested casino key employee license matters as well as appeals from decisions or penalties imposed by the Division. Highlights:

Performed the following:

- Opened **twenty-two** new contested cases.
- Re-opened **six** previously closed contested case matters.
- Resolved **twenty-three** contested cases.
- Conducted **two** hearings.

Provided information to contested case parties and potential appellants.



## CUSTOMER SERVICE ENHANCEMENTS

The Commission continued delivering technology improvements that enhance services for the public while promoting operational efficiency. Highlights:

### PUBLIC MEETING AUTOMATION

Improved the quality of public meeting streams by enhancing infrastructure, including recabling and upgrading camera equipment.

Improved continuity of public meeting streams by expanding staff cross-training.

### LICENSING, HEARINGS & APPEALS

Securely accepted and processed licensee applications and other online forms.

Performed development work for paper license credentials, which will improve functionality while providing long term cost savings.

Continued a multi-year effort to document business processes and workflows for licensing and contested case processes.

# OPERATIONAL HIGHLIGHTS

## LICENSING CASINOS AND INTERNET GAMING AFFILIATES

The Commission licenses New Jersey's casinos and Internet gaming affiliates of casinos. The Commission also rules on the qualification of persons and entities required to qualify in conjunction with a casino license. Applicants are required to establish, among other things, their financial stability, integrity, responsibility, business ability and experience necessary to establish and maintain a successful, efficient casino operation. Highlights:

### **Bally's AC** (Bally's Corporation and Premier Entertainment AC, LLC)

Found qualified to serve, on a temporary basis and subject to plenary qualification, the Director and Chief Executive Officer, Chief Operating Officer, and others.

Permitted an individual to hold over 5% of the common stock and approved their temporary qualification.

Considered and granted a casino license to Premier Entertainment, AC, LLC.



### **Golden Nugget** (GNAC, LLC, Fertitta Entertainment, Inc., and Golden Nugget Online Gaming, LLC)

Found appointee plenary qualified to serve as Director and Audit Committee Member for Lancadia Holdings II, Inc., Golden Nugget Atlantic City, LLC, and Golden Nugget Online Gaming, LLC.

Found individual qualified to serve as Chief Information Security Officer for Golden Nugget Holdings, LLC and Golden Nugget Online Gaming, LLC.

### **Hard Rock** (HR Atlantic City, LLC and Boardwalk 1000, LLC)

Found appointee plenary qualified to serve as Member of the Board of Managers for Seminole HR Holdings, LLC, Hard Rock Atlantic City, LLC, SHRE/SHRI, LLC, HR Atlantic City Lender, LLC, HR Atlantic City Investor, LLC, and Seminole Hard Rock Entertainment, Inc.

### **Ocean Casino Resort** (AC Ocean Walk, LLC)

Considered and approved the Management Agreement between OCRM, LLC and AC Ocean Walk, LLC. Determined that OCRM, LLC is required to hold a Casino Service Industry Enterprise (CSIE) license.

Held hearings and granted interim casino authorization to OCR Investment, LLC, permitting it to hold an ownership stake in AC Ocean Walk, LLC. Approved the interim casino authorization Trust Agreement.



# OPERATIONAL HIGHLIGHTS

## LICENSING CASINOS AND INTERNET GAMING AFFILIATES (cont.)

### Caesars AC, Harrah's AC, Tropicana AC (Caesars Entertainment Inc.)

Found individuals authorized to serve, on a temporary basis and prior to plenary qualification, as a Member of the Board of Directors of Caesars Entertainment Inc. and Senior Vice President, Strategic Analytics.

Considered and approved the eighth direct amendment to the Regional Lease of Caesars Entertainment Operating Company, LLC and VICI Properties, Inc.

Found individuals plenary qualified to serve as Senior Vice President Strategic Business Services and Information Technology, Senior Vice President and Counsel—Regional Operations and Compliance, and Vice President of Finance of Tropicana Atlantic City Corp.

### Resorts Casino Hotel (DGMB Casino, LLC)

Considered and approved an Amended and Restated Management Agreement and Second Amended and Restated Limited Liability Company Agreement between Resorts Casino Hotel, DGMB Holding, MGA NJ and MGA Holding.



### Borgata (MGM Resorts International)



Found individuals plenary qualified to serve as Outside Directors.

Found IAC/Interactive Corp plenary qualified as Security Holder.

Found individual qualified, on a temporary basis and subject to plenary qualification, as Chief Financial Officer.

Found individuals plenary qualified to serve as Senior Vice President, Technology & Digital Solutions, and

Senior Vice President and Chief Information Security Officer.

Considered and approved the Amended and Restated Master Lease and Amended Sublease between MGM Lessee, LLC, MGP Lessor, LLC, and Marina District Development Company, LLC., d/b/a Borgata Hotel Casino & Spa.

## LICENSING CASINO KEY EMPLOYEES AND CASINO QUALIFIERS

The Commission licenses persons involved in the operation of a casino in a supervisory capacity or empowered to make discretionary decisions on casino operations; persons empowered to make discretionary decisions on the management of an approved casino hotel and other persons the Commission designates as casino key employees. Highlights:

### **Caesars AC** (Caesars Entertainment Inc.)

Issued plenary casino key employee license and qualification for the Vice President of Operations.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Regional President - East.

### **Hard Rock** (HR Atlantic City, LLC and Boardwalk 1000, LLC)

Issued temporary casino key employee license with a multi-casino endorsement and permission to assume duties, pending qualification, for the Vice President of Legal and General Counsel.

### **Tropicana AC** (Tropicana Atlantic City Corp.)

Issued initial casino key employee license and qualification for the Vice President of Finance.

Issued plenary casino key employee license and qualification for the Senior Vice President and General Manager.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Vice President of Security.

### **Resorts Casino Hotel** (DGMB Casino, LLC)

Issued temporary casino key employee license for the President of MGA NJ and Chief Operating Officer of its parent company, Mohegan Tribal Gaming Authority.

### **Borgata** (Marina District Development Company, LLC and MGM Resorts International)

Issued initial casino key employee license and qualification for the Vice President of Hospitality.

Issued plenary casino key employee license and qualification for the Vice President of Marketing and Advertising - Regional Portfolio Marketing.

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the President and Chief Operating Officer, Chief Financial Officer, Senior Vice President National Marketing, and Mid-Atlantic Region Director of Entertainment.

### **Golden Nugget** (Golden Nugget Atlantic City, LLC and Golden Nugget Online Gaming, LLC)

Issued plenary casino key employee license and qualification for the Vice President of Product and Operations and Vice President and Chief Financial Officer.

### **Harrah's AC** (Harrah's Atlantic City Operating Company, LLC)

Issued temporary casino key employee license and permission to assume duties, pending qualification, for the Senior Vice President and General Manager and Vice President of Security.

### **Ocean Casino Resort** (AC Ocean Walk, LLC)

Issued plenary casino key employee license and qualification for the Senior Vice President of Food & Beverage and Vice President of Database and Event Marketing.

## CASINO KEY LICENSEE INFORMATION, REVENUE, AND ACTIVITIES

### MAINTAINS AND MONITORS

Handled inquiries

**904**

Generated lists and sent mailings

**373**

Produced and reviewed reports to verify compliance with key license requirements

**303**

Requests to inactivate key licenses

**47**

Multi-casino endorsements

**18**

Requests for withdrawal of key license applications

**5**

Lapsed key licenses

**39**

A  
P  
P  
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V  
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**2,384**

KEY LICENSEE TOTAL INTERACTIONS IN 2021



**\$258,054**

TOTAL KEY LICENSEE FEES AND OTHER COLLECTED REVENUES IN 2021

I  
N  
T  
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K  
E

Resubmission Keys

**154**

Initial Keys

**190**

Resubmission Keys

**120**

Temporary Keys

**155**

Initial Keys

**76**

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The Commission provides transparency in administering its duties and responds to requests for information, interviews, and speaking engagements. Highlights:

- Responded to requests for information and documents under the Freedom of Information Act and the Open Public Records Act (OPRA). In responding to OPRA requests, hundreds of records were reviewed.
- Responded to requests for information from the media and other gaming jurisdictions.
- Leveraged the Commission’s website to provide public access to open data.
- Interacted with government officials and other stakeholders on a myriad of topics providing information and analyses as requested.
- Expanded the Commission’s social media profile. New or improved

presence was developed on two additional social media sites, significantly enhancing the quality and reach of the agency’s public engagement.

- Participated in speaking engagements telephonically, virtually, and in person. Below, **Chairman Plousis** provides information on casino gaming in Atlantic City at the **East Coast Gaming Congress & NexGen Gaming Forum**.



## GAMING AND NON-GAMING STUDIES

**RESEARCHES  
STUDIES  
MONITORS  
EVALUATES**

(Section 72 of the Casino Control Act)

Carries on a continuous study of the operation and administration of gaming, including in other jurisdictions. The revenues, expenses and disbursements of casino licensees contained in this annual report is one product of that study.

Evaluates the proliferation of gaming along with recent trends and technologies in gaming and the operation of casinos with emphasis on the impact of competition on the Atlantic City market and regional markets.

Identifies and analyzes economic trends and opportunities.

Evaluates current and pending legislation, including in other jurisdictions.

# OPERATIONAL HIGHLIGHTS

Guided by its mission to **promote public confidence and trust** in the credibility and integrity of the gaming industry, the Commission analyzed and considered economic and financial aspects of matters within the scope of its statutory responsibilities. Highlights:

<p><b>Gaming revenue</b> including slot machine, table game, Internet and sports wagering.</p>	<p>Financial analysis to <b>inform decision makers</b> considering licensure.</p>	<p>Information regarding legislative amendments to the <b>Casino Property Tax Stabilization Act (PILOT)</b>.</p>	<p>Analyzed trends in <b>non-gaming taxes</b> and fees.</p>
<p><b>Financial records</b> filed with the Commission by applicants.</p>	<p>Market share, operating profit, and expenses of the <b>Atlantic City casinos</b>.</p>	<p><b>Economic concentration</b> in the casino industry.</p>	<p>Non-gaming and gaming <b>revenues</b> and promotional <b>allowances</b>.</p>

## REVENUE CERTIFICATION

### REVIEWS, AUDITS, CERTIFIES, CONFIRMS, AND MAINTAINS FORECASTS OF CASINO PARKING FEE REVENUE (SECTION 173.5 OF THE CASINO CONTROL ACT)

**\$2.82 million** funded programs to benefit aged and disabled residents of the state and **\$14.10 million** remitted to the Casino Reinvestment Development Authority (CRDA) for the benefit of **Atlantic City\***

Certified Casino Parking Fee Revenue of **\$492.14 million** (over 17 years)

**43,938**  
Total casino industry parking spaces

Certified Casino Parking Fee Revenue of **\$16.92 million\***



\*FY 2021 figures. Due to coronavirus crisis, FY 2020 was extended three months to Sept. 30, 2020. P.L.2020, c.19. Figures are presented in 12-month fiscal period to aid comparability.

For detailed information on the number of casino parking spaces and casino parking fee revenue, see pages 64 and 65.

# PARTNERSHIPS & COLLABORATIONS

Translating its vision and values into action, the Commission **openly fosters partnerships and collaborates** with New Jersey stakeholders. Leveraging its knowledge and experience, the Commission teamed with its partners to promote opportunities for participation in the casino industry. Highlights:



The **Veterans' Casino Career Fair** provided all Active Duty, National Guard, Reservists, Veterans, and their spouses an opportunity to explore career opportunities at all nine casinos in one visit. Attendees were also offered assistance with interviewing skills and resume writing techniques. Organized and hosted by the Commission and the American Legion with support from the Casino Reinvestment Development Authority.

Other participants included the N.J. Department of Military and Veterans Affairs, Division of Gaming Enforcement, N.J. State Parole, N.J. Department of Labor and Workforce Development, the U.S. Department of Veterans Affairs, Atlantic Cape Community College, and Stockton University.



The Commission's senior counsel, Teresa Pimpinelli, authored "[The Positive Impact of Reentry Employment in Obtaining a Casino Key Employee License and for the Atlantic City Casino Industry and Community as a Whole.](#)" which was published in Stockton University's *International Journal of Gaming Hospitality and Tourism* (IJGHT) on October 14, 2021.

Image credit: Stockton University International Journal of Gaming Hospitality and Tourism (IJGHT)

Participated in events across South Jersey to promote casino employment opportunities for recovery court graduates and other community members.



Volunteers of America Community Resource and Employment Fair in Atlantic City, August 31, 2021.

# ORGANIZATIONAL INFORMATION

## INTERGOVERNMENTAL COLLABORATION

### Budget & Expenditure

Collaborated with the Department of Treasury, Administration, Office of Management and Budget, Office of Information Technology, Accounting Bureau, Contract Compliance, Property Management and Construction, and Purchase and Property to facilitate effective and efficient processes.

### Facilities

Coordinated with the Department of Treasury and building management to address facility needs such as maintenance, parking, security, enhanced daily cleaning, and regular screening of all visitors.

### Environment



Volunteered in the Department of Transportation's Adopt-A-Highway litter removal program.

### Governance

Completed the agency's Internal Control Review in cooperation with the Department of Treasury as required by the state.

### Training

"The Casino Control Commission (CCC) posted stellar compliance rates in 2021... These [results] exceed the average compliance figures for departments and agencies statewide and are a testament to CCC's commitment to the professional growth of its personnel."

- *Civil Service Commission's 2021 Training Report Card*

### Compliance

Ensured compliance with Treasury Circular Letters, Executive Orders, and other directives, including all federal and state laws and mandates.

### Employment Practices

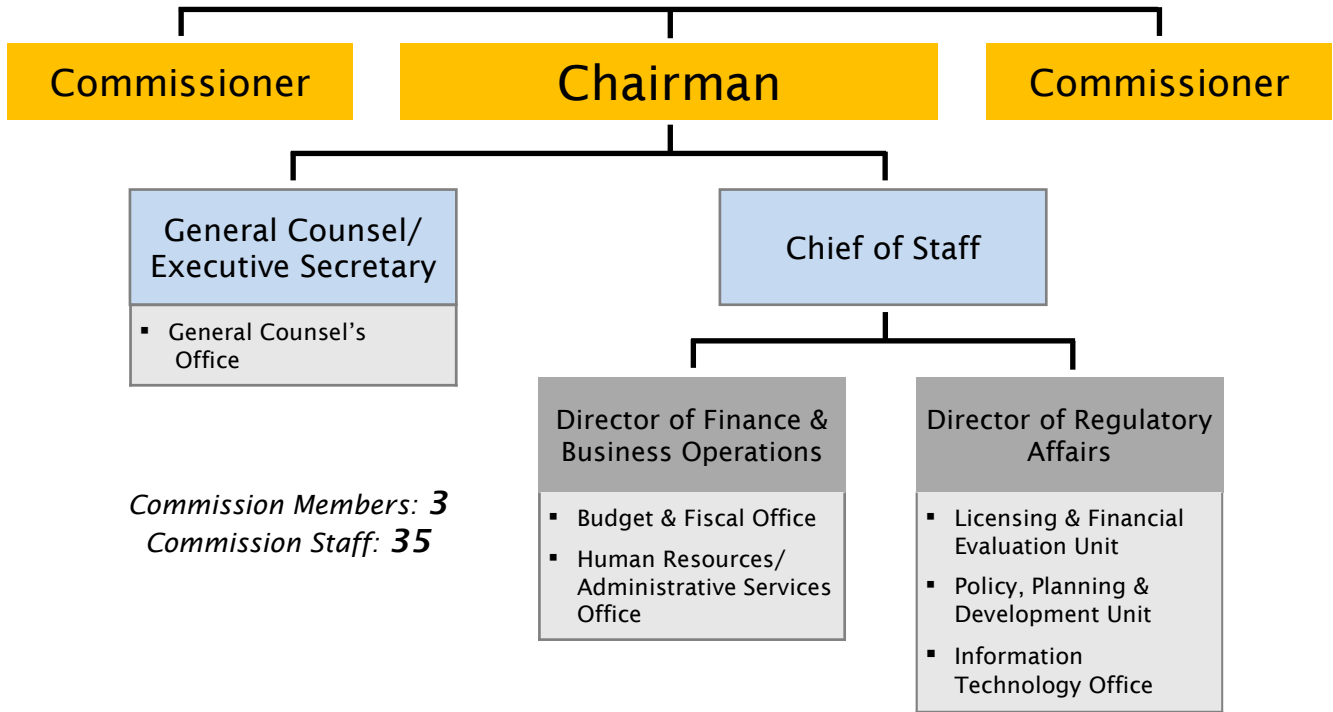
Maintained documentation for filing with the state's Division of Equal Employment Opportunity/Affirmative Action and monitored agency practices for compliance with related policies.

### Personnel

Worked with the Civil Service Commission to process personnel actions and to facilitate training such as mandated Ethics training, technology training, and the maintenance of professional licenses.

# NEW JERSEY CASINO CONTROL COMMISSION

AS OF DECEMBER 31, 2021



In line with its vision and core values, the Commission reinforces the importance of a work environment focused on maximizing its knowledge in order to operate responsibly, efficiently, and with integrity. Highlights:

- Modernized hardware and software applications to improve security and efficiency.
- Monitored budget, cash flow, and safeguarded assets. Underspent budget appropriation by \$2.3 million or 30%.
- Provided business continuity for critical resources.
- Consistent with Executive Order 274 signed by Governor Murphy on November 10, 2021, the Commission continued its efforts to reduce the agency's carbon footprint.

## WORK INITIATIVES AND ACTIONS

- Continued to provide the means for staff to securely work remotely when necessary to effectively deliver services without interruption.
- Continued to effectively serve the needs of casino licensees, casino key employee license applicants, and the public by securely accepting online forms.
- Continued to provide applicants with timely virtual hearings on contested cases without requiring any of the parties to be physically present.
- Held three special public meetings to address emergent needs of the casinos.

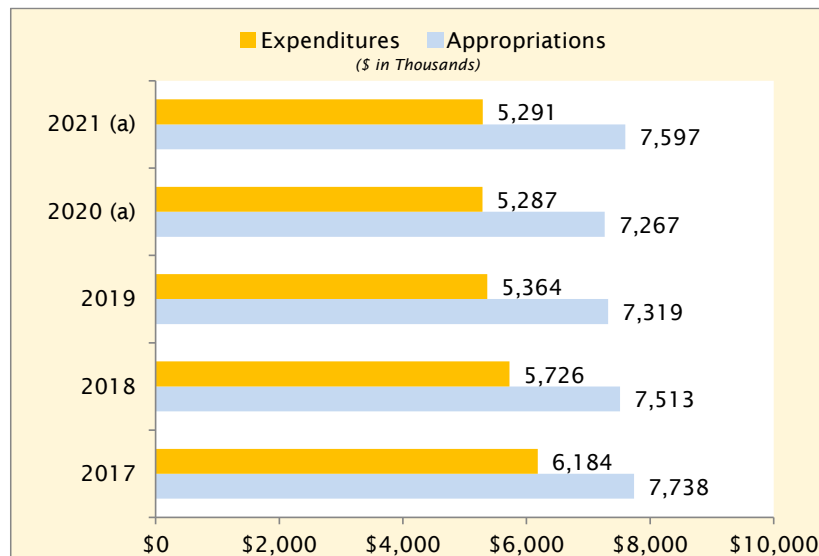
**BUDGET SUMMARY**  
FOR THE FISCAL YEARS ENDED JUNE 30

	FY 2019	FY 2020 (a)	FY 2021 (a)
Request	\$7,319,000	\$7,267,000	\$7,597,000
Appropriations	\$7,319,000	\$7,267,000	\$7,597,000
Expenditures	\$5,363,821	\$5,286,721	\$5,291,261
Resources Not Spent	\$1,955,179	\$1,980,279	\$2,305,739

**BUDGET COMPARISON BY APPROPRIATION UNIT**  
FOR THE FISCAL YEARS ENDED JUNE 30

(\$ in Thousands)	FY 2019		FY 2020 (a)		FY 2021 (a)	
	Appropriated	Expended	Appropriated	Expended	Appropriated	Expended
Salaries & Fringe Benefits	\$5,062	\$3,952	\$5,010	\$3,900	\$5,340	\$3,983
Materials & Supplies	\$ 84	\$ 65	\$ 84	\$ 59	\$ 84	\$ 66
Services Other Than Personal	\$ 600	\$ 279	\$ 600	\$ 251	\$ 600	\$ 204
Maintenance & Fixed Charges	\$1,333	\$ 913	\$1,333	\$ 899	\$1,333	\$ 879
Special Purpose	\$ 20	\$ 4	\$ 20	\$ 15	\$ 20	\$ 5
Capital Additions & Equipment	\$ 220	\$ 150	\$ 220	\$ 163	\$ 220	\$ 154
<b>TOTALS</b>	<b>\$7,319</b>	<b>\$5,364</b>	<b>\$7,267</b>	<b>\$5,287</b>	<b>\$7,597</b>	<b>\$5,291</b>

**FINANCE STATISTICS**  
FOR THE FISCAL YEARS ENDED JUNE 30



(a) Due to coronavirus crisis, FY 2020 was extended three months to Sept. 30, 2020. P.L. 2020, c.19. Figures are presented in 12-month fiscal periods to aid comparability.

# IMPROVEMENT & RECOGNITION

In line with its vision to be a key partner and catalyst in **promoting the general welfare, health, and prosperity**, the Commission participates in the community to increase awareness of issues and opportunities and maintains a positive and professional work environment for its staff. Highlights:

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Acknowledged March as **Problem Gambling Awareness Month** and participated in online Responsible Gaming Workshops throughout the year.

**Gambling problem? Call 1-800-GAMBLER**



Participated in the NJ Employees Charitable Campaign.

Supported a **clean and safe work environment** with continued coronavirus mitigation protocols, including social distancing in work spaces, daily employee wellness screening procedures, the use of decontamination stations, and more.



## Service Anniversary Awards

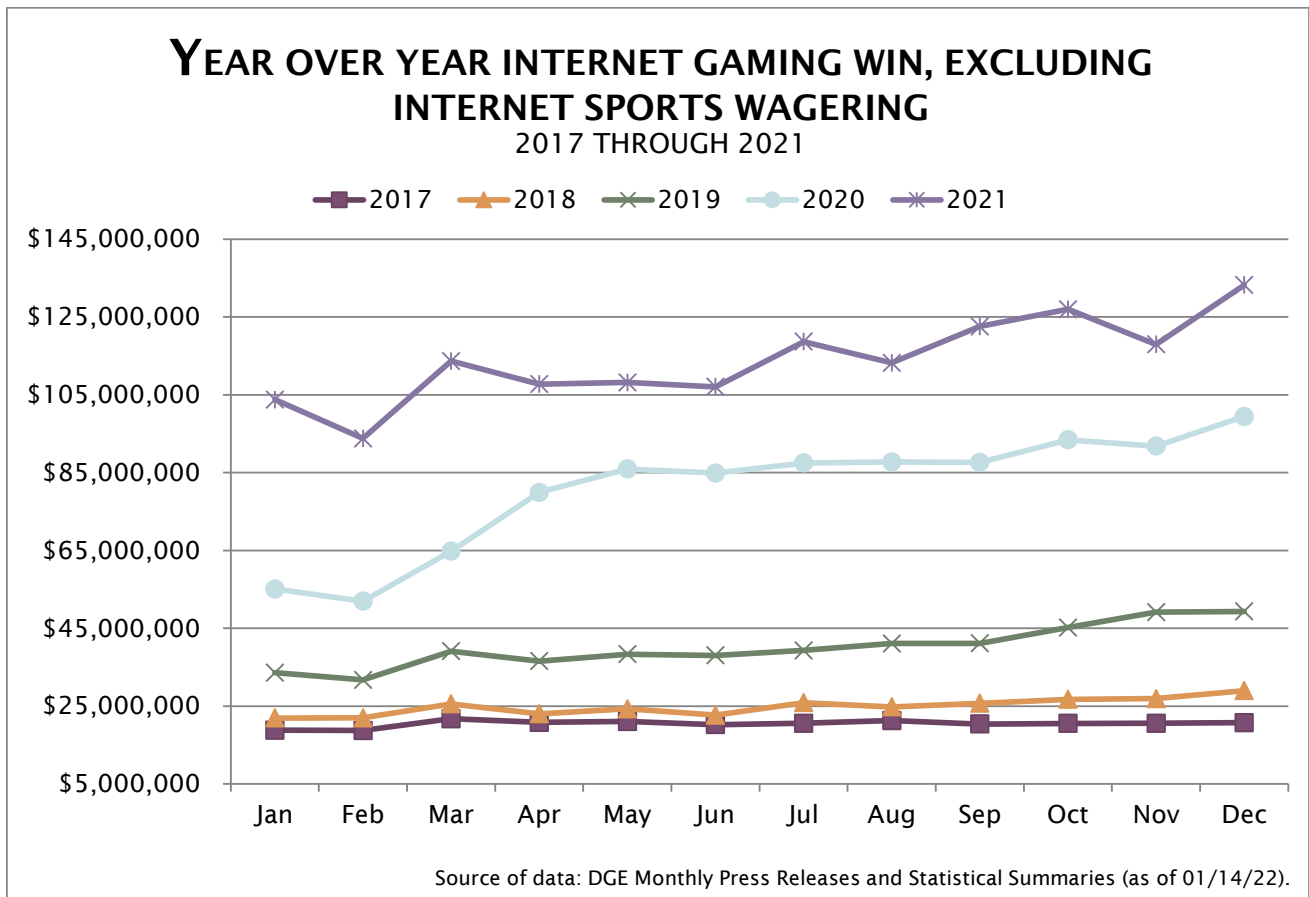
Recognized employees for 15, 20, 30, and 35 years of service.



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# INTERNET GAMING

Internet Gaming Win was nearly **\$1.4 billion**, an increase of almost **\$397 million** or **40.9%** for the year ended December 2021. Internet Gaming Win grew impressively in each of the twelve months with monthly increases ranging from a low of 25.9% to a high of 88.4%. Borgata led the market with the largest year-over-year increase of \$203.9 million or 98%. The chart below illustrates the continued and significant growth of Internet gaming. See page 51 for more detailed information on Internet Gaming Win by licensee.



## SINCE INCEPTION HIGHLIGHTS

Over  
**\$3.8 billion** in  
Internet Gaming Win

Over  
**\$576.8 million** in  
Internet Gaming Tax  
Revenue

Six Internet Gaming Sites  
were added in 2021,  
bringing the total number  
of sites to  
**39**

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.



## INTERNET GAMING HIGHLIGHTS

### Bally's Atlantic City

- In July, launched its first Internet gaming site, [pointsbet.com](http://pointsbet.com), in partnership with PointsBet New Jersey.
- In October, completed its acquisition of Gamesys Group, a leading U.K. based global online gaming operator, and unified the player databases and technologies of the companies.
- In December, launched a second site, [nj.ballycasino.com](http://nj.ballycasino.com), in partnership with Gamesys Group.
- Also in December, a patron won a jackpot of \$80,000 playing Game King Video Poker 9-in-1 on [pointsbet.com](http://pointsbet.com).

### Borgata Hotel Casino & Spa

- Internet gaming promotions held throughout the year included: Bet \$20 On Slingo Starburst Get \$10 Bonus Dollars, 100% Deposit Match Up To \$1,000 Plus \$20 On Signup and a \$10 Free Bet, Sit & Go Leader Board, Deposit \$10 and Get 200 Free Spins On Starburst, Multiplier Monday, and The Grind.
- In July, debuted Bellagio Fountains of Fortune, an exclusive slot game first launched on New Jersey sites [casino.nj.betmgm.com](http://casino.nj.betmgm.com), [nj.partypoker.com](http://nj.partypoker.com), and [borgatacasino.com](http://borgatacasino.com).
- In September, hosted the WPT Online Borgata Poker Open for the first time in New Jersey, powered by partypoker US Network, featuring a \$3,500 buy-in with a \$1 million guaranteed prize pool.

- Also in September, Everi Digital announced its partnership with BetMGM to launch the custom-themed game, Borgata 777 Respin.
- In November, a patron won the largest Internet gaming jackpot in U.S. history of over \$3.5 million playing MGM Grand Millions on [borgatacasino.com](http://borgatacasino.com).
- In December, BetMGM debuted Borgata Bingo, the first online 75-ball real-money bingo offered in the U.S. It also features 90-ball bingo, slot games, Slingo, exclusive jackpot prizes, and it is integrated with the MLife rewards program.

### Caesars Interactive Entertainment

- Internet gaming promotions held throughout the year included: 20% Bonus Match On Deposits Up To \$1,000, 2X Reward Credits, Deposit \$40 and Get \$20 In Bonus Play Each Day, \$10,000 Casino Bonus Giveaway, 30% Bonus Match On Deposits Up To \$200, 100% Bonus Match Up To \$1,000, \$10 Sign-up Casino Bonus, Deposit \$30 and Receive a \$30 Casino Bonus, and Play \$250 Get 250 Free Spins.
- In January, a patron won a jackpot of over \$1 million playing Millionaire Genie on [us.888.com](http://us.888.com).
- Also in January, announced a multi-year extension of its B2B poker partnership with 888, which powers [harrahscasino.com](http://harrahscasino.com), [WSOP.com](http://WSOP.com), and the three 888 online casino sites.
- In July, held the WSOP Online 2021 including 33 bracelet events and concluding with a \$1 million prize pool guarantee Grand Finale on August 1.

## INTERNET GAMING HIGHLIGHTS (cont.)

### Golden Nugget Online Gaming

- Internet gaming promotions held throughout the year included: 25% Deposit Match Up To \$500, 100% Deposit Match Up To \$250, Free \$10 Casino Sign-up Bonus, Refer-A-Friend, \$1,000 Welcome Offer, and \$60,000 Mardi Gras Giveaway.
- In April, betfaircasino.com was updated, rebranded, and relaunched as stardustcasino.com. The site is linked to Boyd Gaming's B Connected player loyalty program.
- In June, a patron won a jackpot of \$451,650 playing Griffin's Throne on betfaircasino.com.

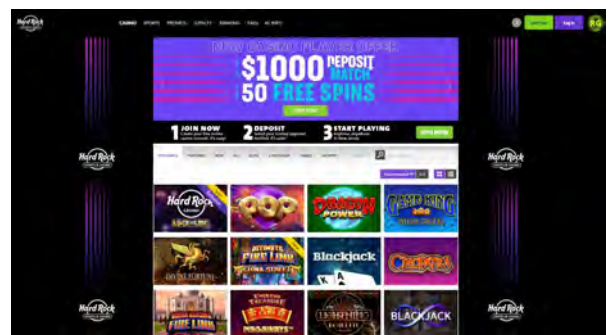


- In July and August, launched casino.fanduel.com and nj.betway.com, respectively, bringing GNOG's total authorized websites to six (one internet gaming operation has two authorized websites).
- In September, announced its partnership with Greentube, making GNOG customers the first in the U.S. to gain access to Greentube's real-money online games, such as Diamond Cash Mighty Elephant and Diamond Cash Oasis Riches.

- Also in September, Rush Street Interactive launched its own branded live casino studios for its New Jersey sites.

### Hard Rock Hotel & Casino

- Internet gaming promotions held throughout the year included: Sign-up Bonus 50 Free Spins, Spring Bonus Basket, \$10 Free Play No Deposit Needed and 100% Casino Deposit Bonus Up To \$500, First Deposit Match Up To \$1,000, and Refer a Friend.
- In March, a patron won a jackpot of \$227,940 playing Divine Fortune on hardrockcasino.com.
- In June, celebrated its third anniversary with Hard Rock Day, offering numerous promotions on hardrockcasino.com, such as 50 Free Spins On The House Plus a 100% Deposit Match Up To \$1,000.
- In December, Playtech, in partnership with bet365, launched a state-of-the-art live casino featuring the first live multiplier roulette game in New Jersey, Quantum Roulette Arcade, a double zero auto-roulette table with a 1000x multiplier.



## INTERNET GAMING HIGHLIGHTS (cont.)

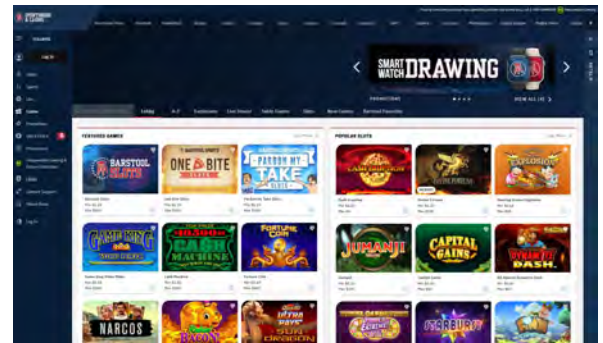
### Ocean Casino Resort

- Internet gaming promotions held throughout the year included: \$1,500 Bonus On Your First 3 Deposits Plus 50 Free Spins and Welcome Offer of \$500 and 500 Free Spins.
- In October, a patron won a jackpot of \$293,742 playing Divine Fortune on oceanonlinecasino.com.
- In November, launched casino-nj.tipico.us, in partnership with Tipico USA Technology, featuring 88 Fortunes and Monopoly. This brought Ocean Casino's total authorized websites to three.

### Resorts Digital Gaming

- Internet gaming promotions held throughout the year included: \$3,000,000 Daily Games Plus \$1,000 Weekly Drawing, \$5,000 Giveaway, Get Up To \$1,000 On First Deposit, Top-Up Tuesdays Deposit Match, Weekly Free Bet, Get Up To \$250 Risk Free, and 100% Deposit Match Up To \$1,000.
- In February, a patron won a jackpot of \$361,394 playing Divine Fortune on pokerstarsnj.com.
- In April, DraftKings debuted Spanish 21, giving New Jersey players first access to the new online casino game.
- Also in April, held the DraftKings Casino State Legend Series on draftkings.com, featuring a chance to win Hot Seat and non-cash prizes, such as boats, cars, and vacations, and 100,000 DK Dollars site credit.

- In May, hosted the New Jersey Spring Championship of Online Poker (NJSCOOP) on pokerstarsnj.com, with over \$1.2 million in guaranteed prize pools across 165 tournaments.
- In June, DraftKings debuted DK Craps, giving New Jersey players first access to the new online casino game.
- Also in June, hosted the Summer Stacks Festival on pokerstarsnj.com, featuring 100 tournaments with guaranteed prizes totaling \$528,000.



- In August, launched barstoolsportsbook.com, bringing Resorts Digital Gaming's total authorized websites to five.

### Tropicana Atlantic City

- Internet gaming promotions held throughout the year included: \$10 Free and \$100 Cashback Welcome Bonus, Pot o' Gold Prize Draw, Shamrock Playback, Community Jackpot, \$25 No Deposit Bonus and Up To \$100 Real Cashback, and \$15 Free Plus \$100 Deposit Match.
- In November, a patron won a jackpot of \$200,010 playing Jin Ji Bao Xi: Endless Treasures on tropicanacasino.com.

# INTERNET GAMING

## ATLANTIC CITY INTERNET GAMING WEBSITES FOR THE YEAR ENDED DECEMBER 31, 2021

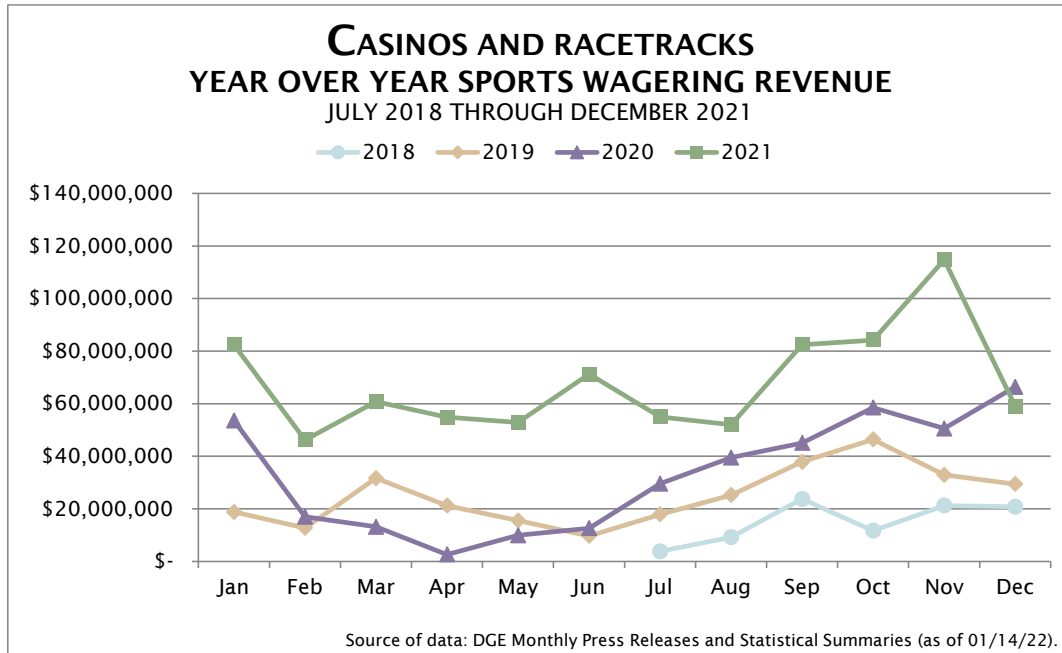
LICENSEE	AUTHORIZED WEBSITES (39)	PLATFORM PROVIDER	APPROVED FOR FULL PLAY
Bally's AC	<b>pointsbet.com</b>	<b>PointsBet New Jersey</b>	<b>Jul. 23, 2021</b>
	<b>nj.ballycasino.com</b>	<b>GameSys</b>	<b>Dec. 8, 2021</b>
Borgata	borgatacasino.com borgatapoker.com nj.partypoker.com	Roar	Nov. 25, 2013
	casino.nj.betmgm.com poker.nj.betmgm.com	Roar	Jul. 25, 2017
	<b>nj.partycasino.com</b>	Roar	Mar. 14, 2018
	palacasino.com palabingousa.com	Pala Interactive	Nov. 19, 2014
	palapoker.com	Pala Interactive	Jun. 6, 2017
	scorescasino.com	Pala Interactive	Jul. 25, 2017
Caesars Interactive Entertainment (affiliate of Caesars AC)	harrahscasino.com wsop.com us.888.com us.888poker.com us.888casino.com	888	Nov. 25, 2013
	caesarscasino.com	Scientific Games Digital (SGD)	Nov. 25, 2013
	wynnbet.com	BetBull Limited	Aug. 13, 2020
Golden Nugget Online Gaming (affiliate of Golden Nugget)*	stardustcasino.com	GAN	Nov. 21, 2014
	goldennuggetcasino.com nj-casino.goldennuggetcasino.com	SGD	Dec. 1, 2015
	playsugarhouse.com	Rush Street Interactive	Sep. 10, 2016
	nj.betamerica.com	SBTech	Feb. 1, 2019
	<b>casino.fanduel.com</b>	<b>GAN</b>	<b>Jul. 27, 2021</b>
	<b>nj.betway.com</b>	<b>Digital Gaming Corporation USA</b>	<b>Aug. 24, 2021</b>
Hard Rock	hardrockcasino.com	Gaming Innovation Group (GiG)	Jul. 3, 2018
	nj.unibet.com	SGD	Jun. 1, 2019
	nj.bet365.com	Bet365	Aug. 22, 2019
Ocean Casino	oceanonlinecasino.com	GAN	Jul. 15, 2018
	nj.parxcasino.com	GAN	Oct. 4, 2019
	<b>casino-nj.tipico.us</b>	<b>Tipico USA Technology</b>	<b>Nov. 3, 2021</b>
Resorts Digital (affiliate of Resorts)	resortscasino.com	SGD	Feb. 25, 2015
	mohegansuncasino.com	SGD	Jul. 24, 2015
	pokerstarsnj.com	The Stars Group	Mar. 21, 2016
	draftkings.com	DraftKings	Dec. 17, 2018
	<b>barstoolsportsbook.com</b>	<b>Penn Interactive</b>	<b>Aug. 24, 2021</b>
Tropicana AC	tropicanacasino.com virgincasino.com	GameSys	Nov. 25, 2013

\*Golden Nugget Online Gaming surrendered its Internet gaming affiliate license on May 4, 2022.

Note: Internet permits and approval to do business with the intermediaries granted by Orders and Actions of the Director of the Division of Gaming Enforcement. 2021 approvals highlighted in bold. An Internet gaming operation may be conducted through more than one authorized website.

# SPORTS WAGERING

Sports Wagering Revenue was **\$305 million** at Atlantic City casinos and **\$510.7 million** at New Jersey racetracks for a year-over-year increase of **83.4%** and **120%**, respectively. The chart below illustrates the growth of Sports Wagering that occurred after the major sports leagues resumed operations following the coronavirus crisis. See page 52 for more detailed information on Sports Wagering Revenue.



## 2021 HIGHLIGHTS (CASINOS & RACETRACKS)

Over  
**\$10.9 billion** in  
Sports Wagering  
Handle

Over  
**\$6.4 million** in  
on-site (brick and  
mortar) Sports  
Wagering Tax  
Revenue

Over  
**\$96.1 million** in  
Internet Sports  
Wagering Tax  
Revenue

Over  
**\$815.7 million** in  
Sports Wagering  
Gross Revenue<sup>1</sup>

## SINCE INCEPTION HIGHLIGHTS (CASINOS & RACETRACKS)

Over  
**\$22.7 billion** in  
Sports Wagering  
Handle

Over  
**\$1.6 billion** in  
Sports Wagering  
Gross Revenue<sup>1</sup>

Over  
**\$199.5 million** in  
on-site (brick and  
mortar) and Internet  
Sports Wagering Tax  
Revenue

Over  
**254 key licensed**  
individuals have been  
identified by the  
Commission to oversee  
Sports Wagering

<sup>1</sup>Sports Wagering Gross Revenue is not win and is maintained on a cash basis. Monthly Sports Wagering Revenue reflects the sum of all wagers ("handle"), less only the payouts on winning wagers. The deduction for payouts is limited to only "completed events" for the month and redeemed winning tickets. Wagers made on a "future event" are included in Sports Wagering Revenue in the month the wager was made, but payouts are deducted after the event is held and winning wagers redeemed. On a monthly basis, Sports Wagering Gross Revenue may be volatile due to "uncompleted events" and unredeemed winning tickets.

# SPORTS WAGERING

## FanDuel Sportsbook at Bally's



- Opened in **March 2021**
- 4,100 square feet
- 5 betting windows
- 20 self-serve betting kiosks
- 25-foot LED video wall

Part of FanDuel Rewards. **Promotions** held throughout the year included: Bet \$20 Get \$200 on the Summer Games, Bet \$5 Win \$150, and \$100 Bonus with a \$10 Wager.

## BetMGM Sportsbook at Borgata



- Opened in **June 2019**
- 8,000 square feet
- High top tables, booths, couches, and lounge chairs
- Reserved VIP seating

Part of MGM Rewards. **Promotions** held throughout the year included: Welcome Offer of \$25 FREEPLAY, \$10 Free Bet and 100% Deposit Match Up to \$1,000, \$100 in Free Bets with a \$20 Wager, and Bet \$10 Win \$200.

## Caesars Sportsbook at Caesars



- Opened in **June 2019**
- 15,200 square feet
- Self-service beer wall
- Seating for over 150
- Five Fan Caves

Part of Caesars Rewards Club. **Promotions** held throughout the year included: Risk Free Bet on First Wager Up to \$1,000, Free to Play \$8,000 Weekly Challenge, and Risk Free Bet Up to \$5,000 for First-time Sportsbook App Users.

## The Sportsbook at Golden Nugget



- Opened in **August 2018**
- 2,500 square feet
- 50 TV Screens & Five Video Walls
- Entire room non-smoking
- Food & Beverage Waitress Service

**Promotions** held throughout the year included: 25% Deposit Match Up to \$500, Bet \$50 Get \$50, \$1,000 Welcome Offer, and \$100 Risk Free Bet.

## SPORTS WAGERING HIGHLIGHTS

- Sports Wagering Handle for New Jersey's third Super Bowl grew **116%** for total wagering of **\$117.4 million**.
- In March, Bally's Atlantic City held the grand opening of FanDuel Sportsbook's permanent location. The sportsbook has a central 25-foot-wide LED video wall with 10-foot-wide LED video walls on each side, a modern pub-style menu, and craft and local beers available through an iPourIt self-pour beer wall. There are ten other video displays, five betting windows, and twenty self-serve betting kiosks.
- In March, BetMGM launched a new first-of-its-kind feature on its app called "Blazin' Bets," which uses geolocation technology to offer special bet types and promotions to customers who are physically inside a Buffalo Wild Wings.

## SPORTS WAGERING HIGHLIGHTS

- Internet Sports Wagering Revenue (casinos and racetracks) accounted for over **90%** of total Sports Wagering Revenue.
- In April, Caesars Entertainment Inc. completed its acquisition of William Hill. Throughout the year, William Hill's sports betting assets were rebranded to Caesars Sportsbook, including the lounges at Caesars, Harrah's, Tropicana, and Monmouth Park. The William Hill name remained at Ocean Casino. A new Caesars Sportsbook app was released and retail and online sports wagering became linked with the Caesars Rewards program.
- In June, marked the three year anniversary of Governor Phil Murphy placing the first legal sports wager in New Jersey. During those three years, New Jersey set national records for sports wagering handle collected.

### Hard Rock Sportsbook



- Opened in **March 2019**
- 3,800 square feet
- Seating for 50
- Full service bar
- 60 Televisions

**Promotions** held throughout the year included: \$500 Risk Free Bet, 5th Inning Refund, and Level Up Parlay Booster.

### Caesars Sportsbook at Harrah's



- Opened in **May 2019**
- 3,800 square feet
- Extra plush seating
- Food service by AC Burger Co.
- Two Fan Caves

Part of Caesars Rewards Club. **Promotions** held throughout the year included: Bet \$10 Get \$100 in Free Bets and 100% Deposit Match Up to \$100 as a Free Bet.

### William Hill Sportsbook at Ocean



- Opened in **September 2018**
- 7,500 square feet
- Entire room is non-smoking
- VIP tables and skybox suites
- High-tech panoramic video wall

**Promotions** held throughout the year included: 100% Deposit Match Up to \$750, Bet \$50 Get \$50, and Risk Free Bet Up to \$1,100.

### DraftKings Sportsbook at Resorts



- Opened in **November 2018**
- 5,000 square feet
- VIP seating with food & bottle service
- 15-foot LED video wall

Separate DK Rewards Program. **Promotions** held throughout the year included: Risk Free First Bet Up to \$250, Deposit Bonus Up to \$1,000, and Spin the Wheel and Score.

# SPORTS WAGERING

Caesars Sportsbook at Tropicana



- Opened in **March 2019**
- 5,000 square feet
- Video display showing 16 games
- Entire room is non-smoking
- Reserved VIP seating

Part of Caesars Rewards Club. **Promotions** held throughout the year included: Bet \$10 Win \$100 and 100% Deposit Match Up to \$100.

Parx Sportsbook at Freehold Raceway



- Opened in **September 2020**
- 8,000 square feet
- Nine self-service betting kiosks

**Promotions** held throughout the year included: \$100 Free Bet, 100% Deposit Bonus Up to \$750, and 25% Christmas Deposit Bonus.

FanDuel Sportsbook at The Meadowlands



- Opened in **July 2018**
- 6,800 square feet
- 82 TV Screens
- 34 betting windows
- 14 self-service betting kiosks

**Promotions** held throughout the year included: 50% Deposit Bonus Up to \$250.

Caesars Sportsbook at Monmouth Park



- Opened in **June 2018**
- 15,000 square feet
- 100 TVs including a video wall
- 23 betting windows

**Promotions** held throughout the year included: Bet \$100 on the NFL and Get a Team Jersey of Choice and Risk Free First Bet Up to \$5,000.

## SPORTS WAGERING HIGHLIGHTS

- New Jersey's Sports Wagering Handle surpassed **\$1 billion** in the months of September, October, November, and December.
- In December, Hard Rock announced a partnership with Esports Entertainment Group to host the first sanctioned esports skill-based gaming event in the United States. Participants were allowed to wager on themselves in each round of the two day tournament, held in March 2022.
- In 2021, the number of authorized Internet sports wagering sites increased to twenty five. Golden Nugget Online Gaming launched [nj.betway.com](http://nj.betway.com), The Meadowlands launched [nj.superbook.com](http://nj.superbook.com), and Freehold Raceway launched [barstoolsportsbook.com](http://barstoolsportsbook.com) and [nj.playupusa.com/en-us/home](http://nj.playupusa.com/en-us/home).



# SPORTS WAGERING

## NEW JERSEY INTERNET SPORTS WAGERING SITES FOR THE YEAR ENDED DECEMBER 31, 2021

C A S I N O S	LICENSEE	OPERATOR/ PARTNER	SPORTS BOOK PROVIDER	AUTHORIZED WEBSITES (17)	APPROVED FOR FULL PLAY
	Borgata	MGM Resorts Int.	Roar	borgataonline.com	05/14/19
		MGM Resorts Int.	Roar	sports.nj.betmgm.com	09/05/19
	Caesars AC	Caesars Interactive Entertainment	SGD OpenBet	caesarscasino.com	09/06/18
		Caesars Interactive Entertainment	Kambi	us.888sport.com	09/10/18
		Caesars Interactive Entertainment	Betbull Limited	wynnbet.com	08/13/20
	Golden Nugget Online Gaming (affiliate of Golden Nugget)*	Churchill Downs	SBTech	nj.betamerica.com/sports	02/07/19
		Golden Nugget	SGD OpenBet	nj-casino.goldennuggetcasino.com/sports/	02/19/19
		<b>Digital Gaming Corporation USA</b>	<b>Digital Gaming Corporation USA</b>	<b>nj.betway.com</b>	<b>08/24/21</b>
	Hard Rock	Hard Rock	Gaming Innovation Group	hardrockcasino.com/sportsbook	01/26/19
Bet365		Bet365	nj.bet365.com	08/30/19	
Unibet Interactive, Inc.		Kambi	nj.unibet.com	09/10/19	
Ocean Casino	William Hill	William Hill	Nj.us.williamhill.com	09/07/18	
	Tipico	Tipico	tipico.com/us	09/24/20	
Resorts Digital (affiliate of Resorts)	DraftKings	Kambi	draftkings.com	08/06/18	
	Resorts Digital Gaming	SBTech	resortscasino.com	01/31/19	
	The Stars Group	The Stars Group	nj.foxbet.com	08/31/19	
Tropicana AC	William Hill	William Hill	williamhill.com/us/nj	01/25/19	
R A C E T R A C K S	LICENSEE	OPERATOR/ PARTNER	SPORTS BOOK PROVIDER	AUTHORIZED WEBSITES (8)	APPROVED FOR FULL PLAY
	Meadowlands	FanDuel Group	FanDuel Group	sportsbook.fanduel.com	09/06/18
		PointsBet New Jersey	PointsBet New Jersey	pointsbet.com	12/15/18
		<b>SBOPCO</b>	<b>SuperBook</b>	<b>nj.superbook.com</b>	<b>09/01/21</b>
	Monmouth Park	William Hill	William Hill	williamhill.com/us/nj	09/07/18
		Rush Street Interactive	Kambi	playsugarhouse.com	10/16/18
		Score Digital Sports Ventures	Networks (US)	thescore.bet	08/24/19
	Freehold Raceway/FR Park Racing, LP	<b>Penn Interactive</b>	<b>Barstool Sportsbook</b>	<b>barstoolsportsbook.com</b>	<b>08/24/21</b>
<b>PlayUp Inc.</b>		<b>PlayUp Inc.</b>	<b>nj.playupusa.com/en-us/home</b>	<b>10/12/21</b>	

\*Golden Nugget Online Gaming surrendered its Internet gaming affiliate license on May 4, 2022.

Note: Sports Wagering licenses and approval to do business with the intermediaries granted by Orders and Actions of the Director of the Division of Gaming Enforcement. 2021 approvals highlighted in bold.

# ATLANTIC CITY CASINOS

Total Gaming Revenue for 2021 was **\$4.23 billion**. Growth in Total Gaming Revenue meant a 40% increase in revenue for the state’s Casino Revenue Fund, which benefits senior and disabled citizens across New Jersey. See pages 50, 53, and 54 for more detailed information on Total Gaming Revenue and Tax Revenue. See page 71 for details regarding the Casino Revenue Fund. (Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.)

## ATLANTIC CITY CASINO INDUSTRY GAMING REVENUE FOR THE YEAR ENDED DECEMBER 31, 2021

	Revenue
SLOT WIN	\$1,874,472,478
TABLE GAME WIN	\$680,020,891
CASINO WIN	\$2,554,493,369
INTERNET WIN	\$1,366,891,492
SPORTS WAGERING REVENUE	\$305,017,309
<b>TOTAL GAMING REVENUE</b>	<b>\$4,226,402,170</b>

## ATLANTIC CITY CASINO FACILITY STATISTICS FOR THE YEAR ENDED DECEMBER 31, 2021

TOTAL TABLE GAMES*	1,091
SLOT MACHINES	16,516
TOTAL GAMING SPACE (SQ. FT.)*	1,044,987
# INTERNET GAMING SITES	39
# INTERNET SPORTS WAGERING SITES	16
HOTEL ROOMS	15,109
FOOD & BEVERAGE OUTLETS	232
RETAIL SPACE OUTLETS	99

Over  
**860,000 sq. ft.**  
of meeting space

Over  
**300**  
meeting rooms

Over  
**43,000**  
casino parking spaces

**Capital investment** in the Atlantic City casino industry on a cumulative basis since 1978, including the initial cost of construction for each property and subsequent capital improvements, totaled **\$18.7 billion**. Examples of 2021 capital improvements included: the renovation of hotel rooms at **Caesars Atlantic City**, renovation of **The Spa at Harrah’s Resort Atlantic City**, the new high-limit table game suite at **Ocean Casino**, and the new electronic table game area at **Resorts**. Several other casinos announced capital projects for completion in the near future.



\*Total Table Games includes poker and other games. Total Gaming Space (Sq. Ft.) includes simulcasting.



1900 Pacific Avenue  
 Atlantic City, NJ 08401  
 609-340-2000  
<https://casinos.ballys.com/atlantic-city/>

CASINO LICENSEE		PREMIER ENTERTAINMENT A.C., LLC	
PARENT COMPANY		BALLY'S CORPORATION	
OPENING DATE		DECEMBER 29, 1979	
GAMING SPACE (SQ. FT.)		84,105	
HOTEL ROOMS	1,214	SLOT MACHINES	1,326
FOOD & BEVERAGE OUTLETS	13	TABLE GAMES*	81
RETAIL SPACE OUTLETS	2	# INTERNET GAMING SITES	2
TOTAL EMPLOYEES	1,514	# INTERNET SPORTS WAGERING SITES	N/A

Note: Figures as of year end 2021.

\*Includes other games.

## HIGHLIGHTS

- In February, implemented Bally Rewards, a new players club program featuring upgrades, greater Tier Point status rewards for loyal players, and Bally Bucks, which offers 2:1 value on free slot play and 1:1 value on food or merchandise credit.
- In July, completed installation of the final rose-colored glass panels on the casino hotel's façade, restoring the iconic tower to its original look.
- In September, held a 25-mile charity bike ride raising over \$15,000 for the Helen David Relief Fund, which helps support bar industry workers undergoing cancer treatment.
- Announced new blackjack offerings including Blackjack Surrender at all games, Split Aces 2x, an exclusive \$25 blackjack pit featuring eight games and no mid shoe entry, and Atlantic City's first dining and blackjack experience at the new Jerry Longo's Meatballs & Martinis restaurant.
- Throughout the year, several new amenities debuted including the all-new Bally's Beach Bar, High Limits Room, Carluccio's, and Red Bowl 88. Construction began on \$100 million in casino renovation plans.

1 Borgata Way  
 Atlantic City, NJ 08401  
 609-317-1000

[https://  
 borgata.mgmresorts.com/  
 en.html](https://borgata.mgmresorts.com/en.html)



# BORGATA HOTEL CASINO & SPA

CASINO LICENSEE	MARINA DISTRICT DEVELOPMENT COMPANY, LLC
PARENT COMPANY	MGM RESORTS INTERNATIONAL
OPENING DATE	JULY 2, 2003
GAMING SPACE (SQ. FT.)	160,391*

HOTEL ROOMS	2,767	SLOT MACHINES	2,869
FOOD & BEVERAGE OUTLETS	34	TABLE GAMES**	237
RETAIL SPACE OUTLETS	17	# INTERNET GAMING SITES	10
TOTAL EMPLOYEES	4,004	# INTERNET SPORTS WAGERING SITES	2

Note: Figures as of year end 2021.

\*Includes simulcasting square footage.

\*\*Includes poker and other games.

## HIGHLIGHTS

- In January, debuted a Jeopardy!™ slot machine. The large format MegaTower Universal gaming machine features bonuses from the show like Daily Double and Double Jeopardy. Players advance to a Final Jeopardy round where they have the option to take a chance at winning a bigger award.
- In June, launched MGM Direct to Borgata charter program via Sun Country Airlines® offering nonstop jet service from up to 75 departure cities into Atlantic City International Airport (ACY).
- Also in June, opened American Bar & Grille restaurant.
- In July, MGM Resorts Foundation along with corporate grants donated \$89,500 to seven different nonprofit organizations with programs in Atlantic City focused on strengthening neighborhoods and children, education, and workforce development.
- In November, began its annual Savor Borgata Culinary Series with monthly culinary experiences, such as an interactive cooking class with Iron Chef Michael Symon and a lunch and learn with Executive Chef Aram Mardigian.

# CAESARS ATLANTIC CITY/ CAESARS ENTERTAINMENT



2100 Pacific Avenue  
Atlantic City, NJ 08401

609-348-4411

[www.caesars.com/caesars-ac](http://www.caesars.com/caesars-ac)

CASINO LICENSEE	<b>BOARDWALK REGENCY, LLC</b> (SUCCESSOR IN INTEREST TO BOARDWALK REGENCY CORPORATION)
PARENT COMPANY	<b>CAESARS ENTERTAINMENT, INC.</b>
OPENING DATE	<b>JUNE 26, 1979</b>
GAMING SPACE (SQ. FT.)	<b>113,448</b>

HOTEL ROOMS	<b>1,145</b>	SLOT MACHINES	<b>1,907</b>
FOOD & BEVERAGE OUTLETS	<b>18</b>	TABLE GAMES*	<b>133</b>
RETAIL SPACE OUTLETS	<b>5</b>	# INTERNET GAMING SITES	<b>7</b>
TOTAL EMPLOYEES	<b>2,300</b>	# INTERNET SPORTS WAGERING SITES	<b>3</b>

Note: Figures as of year end 2021.

\*Includes other games.

## HIGHLIGHTS

- In April, announced a \$400 million three-year investment and development plan for its Atlantic City properties. Throughout the year, approximately 600 guest rooms and suites in Caesars' Centurion and Ocean Towers were remodeled as part of the \$170 million first phase of the project.
- In September, announced its partnership with Nobu Hospitality to open a restaurant and rebrand several floors of hotel rooms at Caesars as the Nobu Hotel.
- In October, Caesars Entertainment's Atlantic City properties donated more than \$72,000 that was raised as part of the American Cancer Society's Real Men Wear Pink campaign for National Breast Cancer Awareness Month.
- Throughout the year, supported the community with donations including \$10,000 to the Community FoodBank of New Jersey; \$30,000 to the Boys and Girls Club of Atlantic City to support its Teen Center and STEAM Lab; and over 150 bikes, 16 boxes of toys, and \$12,500 to the Marine Corps Reserve Toys for Tots program.

Huron Ave. & Brigantine Blvd.  
 Atlantic City, NJ 08401  
 609-441-2000  
[www.goldennugget.com/  
atlantic-city/](http://www.goldennugget.com/atlantic-city/)



# GOLDEN NUGGET ATLANTIC CITY

CASINO LICENSEE	GOLDEN NUGGET ATLANTIC CITY, LLC
PARENT COMPANY	FERTITTA ENTERTAINMENT HOLDINGS, LLC
OPENING DATE	JUNE 19, 1985 (TRUMP CASTLE ASSOCIATES)
GAMING SPACE (SQ. FT.)	78,464

HOTEL ROOMS	717	SLOT MACHINES	1,206
FOOD & BEVERAGE OUTLETS	18	TABLE GAMES*	81
RETAIL SPACE OUTLETS	7	# INTERNET GAMING SITES	7
TOTAL EMPLOYEES	1,517	# INTERNET SPORTS WAGERING SITES	3

Note: Figures as of year end 2021.

\*Includes poker and other games.

## HIGHLIGHTS

- In July, hosted the Annual Fakefest Rock Band Festival with tribute bands honoring legends such as Bruce Springsteen, Journey, Tom Petty, and The Who.
- In August, hosted Deckstock, an annual music festival with tribute bands honoring legends of the 60s and 70s such as Neil Young, Santana, Linda Ronstadt, and Blood Sweat & Tears.
- In October, donated \$1 from each specialty Pink Drink cocktail purchased to Making Strides Against Breast Cancer.
- In November, donated \$10,000 to the Community FoodBank of New Jersey as part of the Operation Help campaign to provide holiday meals for families in need across South Jersey.
- Throughout the year, continued to offer free (complimentary) Self-Parking to its customers, as well as Flashback Fridays and Country Music Saturdays at The Wave with free entertainment, games, and prizes.



1000 Boardwalk  
 Atlantic City, NJ 08401  
 609-449-1000

[www.hardrockhotelatlanticcity.com](http://www.hardrockhotelatlanticcity.com)

CASINO LICENSEE (MANAGER)	HR ATLANTIC CITY, LLC
PARENT COMPANY	SEMINOLE HR HOLDINGS, LLC
CASINO LICENSEE (OWNER/OPERATOR)	BOARDWALK 1000, LLC
PARENT COMPANY	HARD ROCK TRISTATE AC, LLC
OPENING DATE	JUNE 27, 2018
GAMING SPACE (SQ. FT.)	122,771

HOTEL ROOMS	1,971	SLOT MACHINES	2,250
FOOD & BEVERAGE OUTLETS	29	TABLE GAMES*	121
RETAIL SPACE OUTLETS	9	# INTERNET GAMING SITES	3
TOTAL EMPLOYEES	3,442	# INTERNET SPORTS WAGERING SITES	3

Note: Figures as of year end 2021.

\*Includes other games.

## HIGHLIGHTS

- In May, announced a minimum \$20 million in capital improvements including suite renovations, additional slot machines and table games, upgrades to beachfront amenities, a new Starbucks, and a new restaurant, Sandpiper Coastal Bar & Grill.
- In June, celebrated its Third Anniversary with a weeklong celebration. Events included a fireworks display, a boardwalk parade, performances by country musician Darius Rucker, and \$10,000 in donations to The Atlantic City Rescue Mission, Covenant House, and Turning Point Day Center for the Homeless.
- Also in June, launched Hard Rock Air, a new 30-seat VIP charter service operated by Ultimate Jet Charters offering private flights from select locations across the region, private check-in, and complimentary parking at the airport.
- In November, hosted the Atlantic City Tattoo Expo featuring tattoo artists from around the world. Additional events included live entertainment and tattoo contests.

777 Harrah's Blvd.  
 Atlantic City, NJ 08401  
 609-441-5000  
[www.caesars.com/harrahs-ac](http://www.caesars.com/harrahs-ac)



# HARRAH'S RESORT ATLANTIC CITY

CASINO LICENSEE	HARRAH'S ATLANTIC CITY OPERATING COMPANY, LLC		
PARENT COMPANY	CAESARS ENTERTAINMENT, INC.		
OPENING DATE	NOVEMBER 23, 1980		
GAMING SPACE (SQ. FT.)	150,103		
HOTEL ROOMS	2,590	SLOT MACHINES	1,860
FOOD & BEVERAGE OUTLETS	21	TABLE GAMES*	130
RETAIL SPACE OUTLETS	11	# INTERNET GAMING SITES	N/A
TOTAL EMPLOYEES	2,497	# INTERNET SPORTS WAGERING SITES	N/A

Note: Figures as of year end 2021.

\*Includes poker and other games.

## HIGHLIGHTS

- In September, hosted the U.S. Open 9-Ball Pool Championship in partnership with the Atlantic City Sports Commission and Matchroom Multi Sport, where 256 players competed on 33 tables for a grand prize of \$300,000.
- Also in September, hosted The Price is Right Live™, a theater production with games and prizes based on the iconic game show which celebrated its 40th year on the air.
- In October, a player won \$1 million on a Game King Multi Poker slot machine.
- Debuted several new non-gaming amenities including Rum Point Crab House, The Baywalk at Harrah's Resort, The Spa at Harrah's Resort, Lobby Bar, and the newly rebranded Vibe Dining at The Pool.
- Throughout the year, remodeled approximately 600 hotel rooms and suites in the Atrium Tower as part of the \$170 million first phase of Caesars Entertainment's \$400 million investment and development plan for its Atlantic City properties.



# OCEAN CASINO RESORT



500 Boardwalk  
 Atlantic City, NJ 08401  
 609-783-8000  
[www.theoceanac.com](http://www.theoceanac.com)

CASINO LICENSEE	AC OCEAN WALK, LLC
PARENT COMPANY	TEN RE ACNJ, LLC
OPENING DATE	JUNE 27, 2018
GAMING SPACE (SQ. FT.)	134,955

HOTEL ROOMS	1,399	SLOT MACHINES	1,715
FOOD & BEVERAGE OUTLETS	29	TABLE GAMES*	112
RETAIL SPACE OUTLETS	14	# INTERNET GAMING SITES	3
TOTAL EMPLOYEES	2,777	# INTERNET SPORTS WAGERING SITES	1

Note: Figures as of year end 2021.

\*Includes other games.

## HIGHLIGHTS

- In April, announced a \$15 million reinvestment, including a new high-limit table games venue, a unique Asian gaming space, two new guest lounges for Ocean Rewards cardmembers, upgrades to the casino floor, and an expansion of its non-gaming amenities.
- In October, the Casino Control Commission granted interim authorization to the Ilitch organization for the purchase of 50% of the resort for \$175 million, of which \$70 million will be used to complete 464 unfinished hotel rooms at the property.
- Also in October, opened Nola’s Bar & Lounge.
- In November, announced its inaugural “Season of Giving” charitable campaign, which provided \$40,000 in gifts, assistance, and donations to charitable organizations in the greater Atlantic City region.
- Throughout the year, debuted several new slot machines, such as Buffalo Chief™, Cashman Bingo™, Emperor’s Coins™ – 88 Fortunes®, Ultimate Fire Link® Power 4, Little Shop of Horrors, and Dune.

1133 Boardwalk  
 Atlantic City, NJ 08401  
 609-340-6300  
[www.resortssac.com](http://www.resortssac.com)



# RESORTS CASINO HOTEL

CASINO LICENSEE	DGMB CASINO, LLC
PARENT COMPANY	DGMB CASINO HOLDING, LLC
OPENING DATE	MAY 26, 1978 (RESORTS INTERNATIONAL, INC.)
GAMING SPACE (SQ. FT.)	79,009

HOTEL ROOMS	942	SLOT MACHINES	1,367
FOOD & BEVERAGE OUTLETS	23	TABLE GAMES*	75
RETAIL SPACE OUTLETS	7	# INTERNET GAMING SITES	5
TOTAL EMPLOYEES	1,593	# INTERNET SPORTS WAGERING SITES	3

Note: Figures as of year end 2021.

\*Includes other games.

## HIGHLIGHTS

- In May, kicked off the summer with its Annual Beach Ball Drop, held virtually via live stream on various TVs throughout the gaming floor so guests could participate in beach ball themed promotions and giveaways.
- Also in May, opened Dougherty’s Steakhouse & Raw Bar.
- In September, a player hit a \$1.64 million jackpot on a \$1 Wheel of Fortune Pink Diamond slot machine.
- In December, announced capital improvements to begin in February including a retractable roof for its rooftop pool, \$5 million in new table games and slot machines, a remodeled high-limit slot area, and a new VIP Asian-themed room.
- Also in December, held the “Swing Into Christmas” musical comedy show to benefit the United States Marine Corps Reserve’s Toys for Tots program.
- Debuted a new, state-of-the-art electronic table games area featuring games such as Big Wheel, Roulette, Blackjack, Baccarat, Craps, and Sic Bo.



2831 Boardwalk  
Atlantic City, NJ 08401

609-340-4000

[www.caesars.com/tropicana-ac](http://www.caesars.com/tropicana-ac)

CASINO LICENSEE	TROPICANA ATLANTIC CITY CORP.		
PARENT COMPANY	CAESARS ENTERTAINMENT, INC.		
OPENING DATE	NOVEMBER 26, 1981		
GAMING SPACE (SQ. FT.)	121,741		
HOTEL ROOMS	2,364	SLOT MACHINES	2,016
FOOD & BEVERAGE OUTLETS	47	TABLE GAMES*	121
RETAIL SPACE OUTLETS	27	# INTERNET GAMING SITES	2
TOTAL EMPLOYEES	2,155	# INTERNET SPORTS WAGERING SITES	1

Note: Figures as of year end 2021.

\*Includes poker and other games.

## HIGHLIGHTS

- In February, a player won \$1.1 million on a four card poker progressive game with a \$5 wager, the largest mega jackpot on a progressive poker game in the history of Caesars Entertainment.
- In October, Boogie Nights offered reduced entry for guests who wore pink. A portion of the proceeds went to the American Cancer Society's Real Men Wear Pink campaign.
- In November, celebrated its 40th Anniversary with numerous events and promotions including a live performance by artist Kenny "Babyface" Edmonds, an invite-only chef curated dinner and wine pairing at il Verdi, the creation of a time capsule filled with keepsakes, and a 40,000 Reward Credits® giveaway every 40 minutes. Tropicana noted that it had 54 day-one employees who participated in the celebration events.
- Also in November, honored Veterans Day by lighting the fountains green to commemorate those who served.
- Held fireworks shows every Saturday throughout the summer.

# SPOTLIGHT ON ATLANTIC CITY



Noyes Arts Garage



Marathons



Fireworks Celebrations (a)



Airshow



Tennessee Ave. Beer Hall

- JAN** – Pool & Spa Virtual EXPERIENCE

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- FEB** – Romance & Renewal @ Absecon Lighthouse

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- MAR** – Cruise: An Artistic Drive Thru Experience @ Noyes Arts Garage
- MAAC Basketball Championship @ Boardwalk Hall

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- APR** – Veterans’ Casino Career Fair
- April Fools Marathon

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- MAY** – Opening of The Lucky Snake Arcade @ Showboat Hotel
- Memorial Day Celebrations
- “STEAM Dreams” Mural Unveiling on Chelsea Avenue
- Absecon Lighthouse Arts Festival

---

- JUN** – Inaugural Juneteenth Celebration “Jazz in the Park” Concert
- Atlantic City Beer and Music Festival
- ImportExpo Car Show

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- JUL** – 4<sup>th</sup> of July Fireworks Celebrations
- Annual VegFest @ Showboat Hotel
- Ratha Yatra Parade
- The Super American Circus & Cirque Risqué
- Opening of the Chicken Bone Beach Jazz Institute

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- AUG** – Atlantic City Airshow
- 48 Blocks Atlantic City Virtual Celebration
- Phish AC Beach Concert
- Annual Jim Whelan Open Water Festival
- Summer Concert Series @ Gardner’s Basin

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- SEP** – In-Water Power Boat Show
- Ironman 70.3 Atlantic City Triathlon
- Atlantic City Latino Festival
- Atlantic City Regional Stand Down Event

---

- OCT** – Atlantic City Marathon
- Atlantic City Restaurant Week
- Michael Bublé @ Boardwalk Hall
- Oktoberfest Celebration @ Tennessee Avenue Beer Hall
- Atlantic City Comedy Festival @ Boardwalk Hall
- Dino Stroll North American Tour @ Convention Center

---

- NOV** – New Jersey Education Association Convention
- New Jersey State League of Municipalities Conference
- Garden State Film Festival Best of the Fest @ Stockton University

---

- DEC** – Triple Play Realtors Convention and Trade Show
- Atlantic City Winter Wonderland Holiday Parade
- Noyes Arts Garage A.C. Holiday Bazaar



Veterans’ Career Fair



Lucky Snake Arcade



Boardwalk



Phish Beach Concert (b)



Convention Center (c)

(a) Photo Credit: Racheal Grazias/ Shutterstock.com  
 (b) Photo Credit: Thomas Briglia PhotoGraphics Photography  
 (c) Photo Credit: www.njcrda.com

# SPOTLIGHT ON ATLANTIC CITY



**A F R I C A N   A M E R I C A N**  
**H E R I T A G E   M U S E U M**  
**O F   S O U T H E R N   N E W   J E R S E Y ,   I N C .**

Founded in 2002, the **African American Heritage Museum of Southern New Jersey (AAHMSNJ)** boasts an impressive collection of items that show African Americans in a historical context, including graphics, drawings, paintings, memorabilia, advertisements, household and decorative items. Permanent exhibits in Atlantic City's Noyes Arts Garage and in Newtonville provide a visual and visceral understanding of how the African American culture has changed over the centuries. A traveling exhibit with over 12,000 historical and cultural artifacts is displayed at schools and in the community. The museum is also committed to shining a light on local artists whose extraordinary work may otherwise go unseen. In 2022, AAHMSNJ marks its 20<sup>th</sup> anniversary documenting the struggle of one group of Americans as they carved out their own place in the wider cultural landscape.

For more information, visit [aahmsnj.org](http://aahmsnj.org)



**Museum Founder, Ralph E. Hunter, Sr.**



**Clockwise: Woman with Child shona stone, embracing wood figure next to a Turtle and Lizard Motif carved mahogany wall plaque, Ashanti Stool wooden carving, and Portrait of a People unearthed in Atlantic City.**

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# REVENUES, EXPENSES, & DISBURSEMENTS

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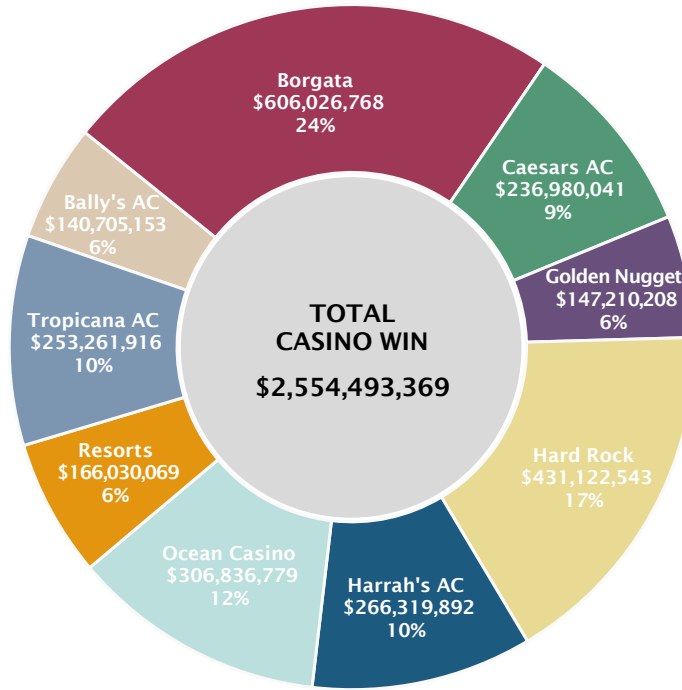
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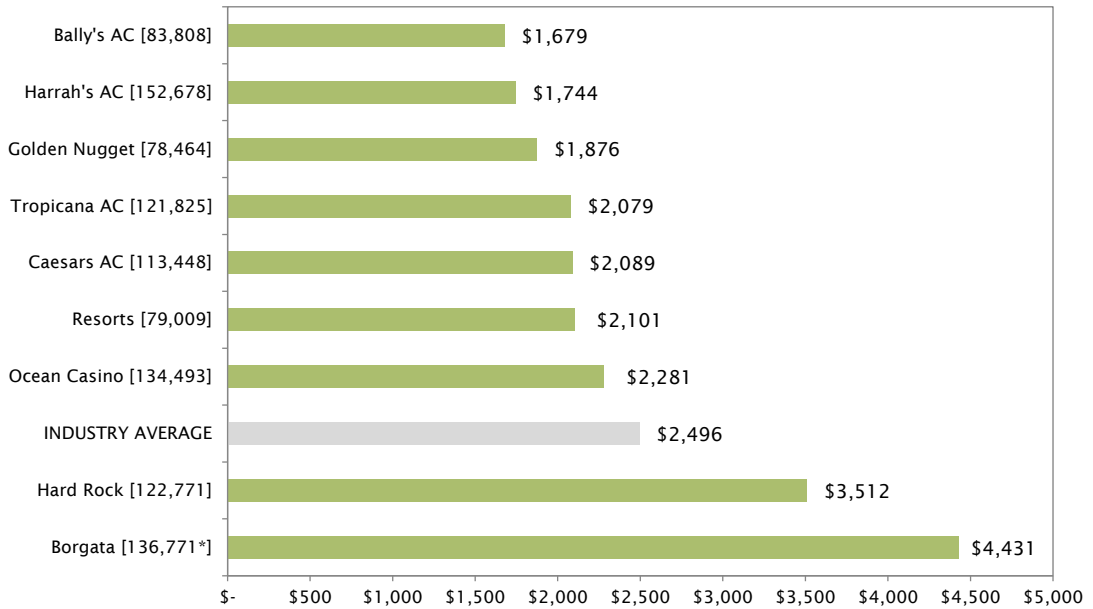
Photo Credit: CE Photography/BigStock.com

**ATLANTIC CITY CASINO INDUSTRY  
CASINO WIN AND MARKET SHARE  
FOR THE YEAR ENDED DECEMBER 31, 2021**



Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/14/22).

**ATLANTIC CITY CASINO INDUSTRY  
CASINO WIN PER SQUARE FOOT OF CASINO SPACE  
FOR THE YEAR ENDED DECEMBER 31, 2021**



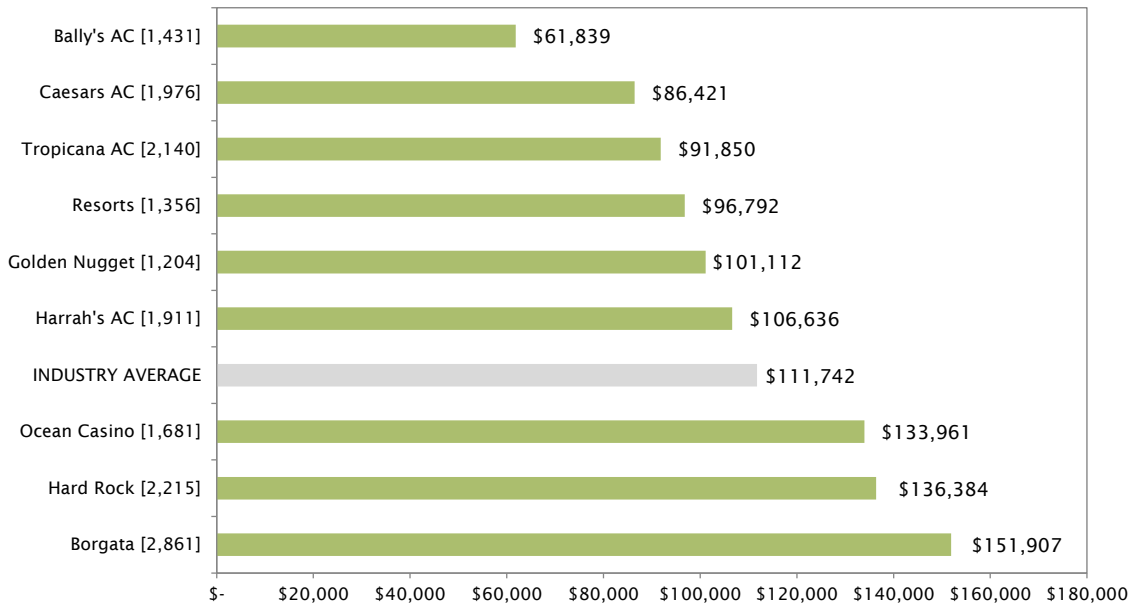
[ ] Brackets next to casino name indicate the average casino square footage at the property.

\* Does not include simulcasting square footage.

Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/14/22).



## ATLANTIC CITY CASINO INDUSTRY SLOT MACHINE WIN PER MACHINE FOR THE YEAR ENDED DECEMBER 31, 2021

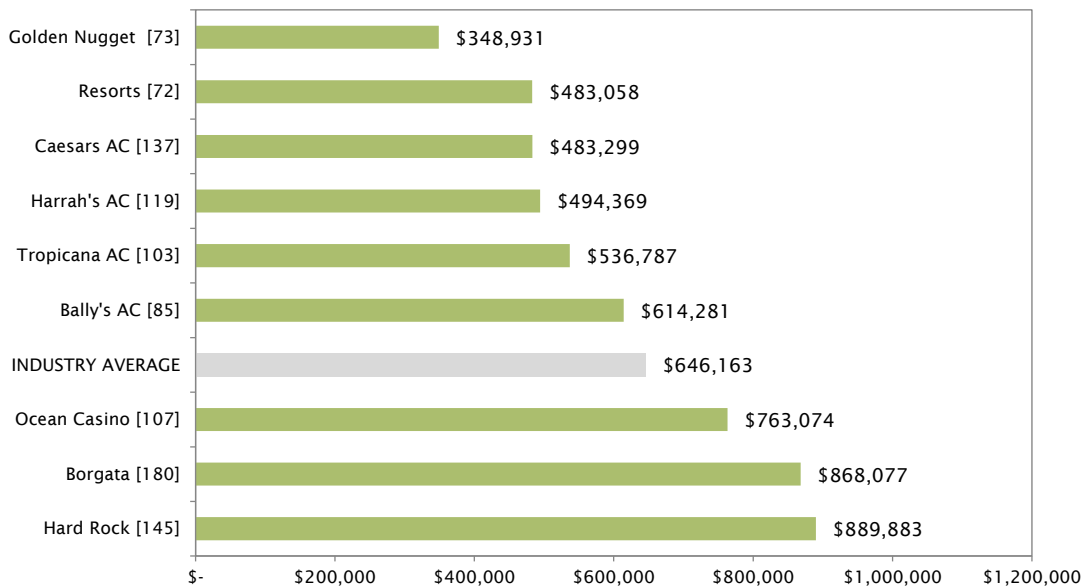


[ ] Brackets next to casino name indicate the average number of slot machines at the property.

Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/14/22).

**INDUSTRY HOLD PERCENTAGES: SLOT MACHINE WIN PERCENTAGE: 9.3%**  
**TABLE GAME WIN PERCENTAGE: 15.7%**

## ATLANTIC CITY CASINO INDUSTRY TABLE GAME WIN PER TABLE, EXCLUDING NON-BANKING POKER FOR THE YEAR ENDED DECEMBER 31, 2021



[ ] Brackets next to casino name indicate the average number of tables, excluding non-banking poker, at the property.

Source of data: Monthly Gross Revenue Reports Form DGE-101 (as of 01/14/22).

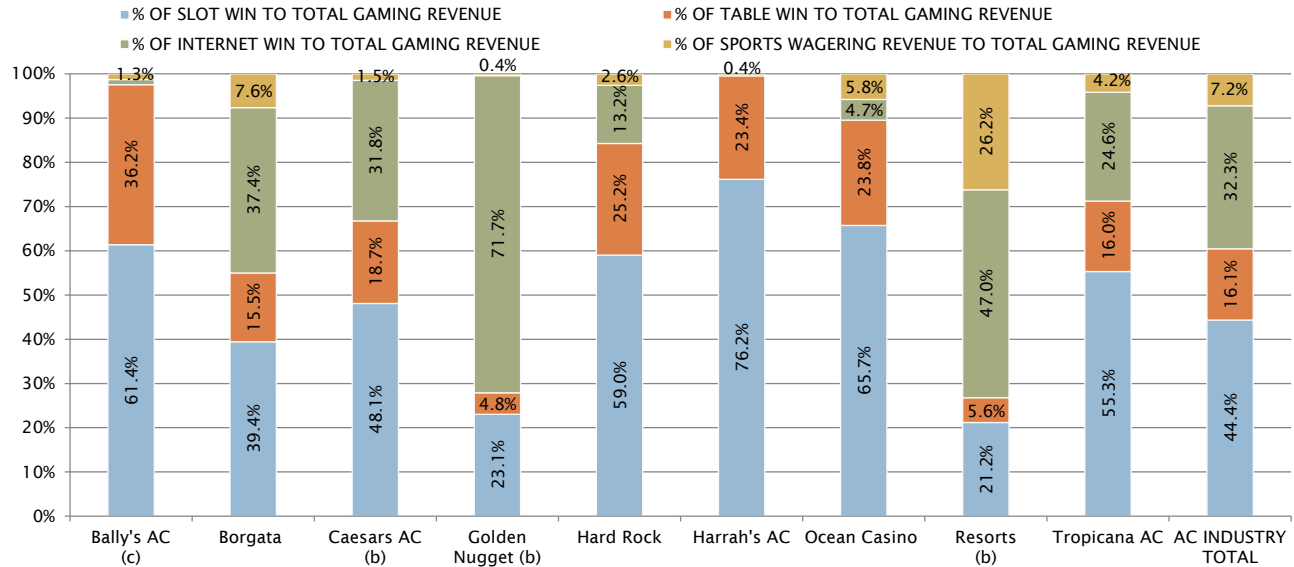
# ATLANTIC CITY CASINO INDUSTRY TOTAL CASINO WIN

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

	2021	2020
<i>Table Games &amp; Other</i>		
Blackjack	\$ 202,452,151	\$ 146,749,727
Craps	62,018,600	44,349,973
Roulette	93,365,748	47,554,491
Spanish 21	24,836,982	14,261,205
Three Card Poker	35,356,109	20,666,121
Baccarat	28,962,855	1,090,191
Mini Baccarat	124,796,460	86,883,104
Big Six	550,012	507,301
Keno	(973)	36,115
Let It Ride Poker	11,226,695	6,339,772
Pai Gow	7,350,340	4,493,974
Pai Gow Poker	8,729,151	6,086,033
Four Card Poker	13,939,683	8,725,844
Sic Bo	-	19,612
Caribbean Stud Poker	453,724	423,654
Casino War	6,076	134,362
Double Attack Blackjack	424,194	420,983
Texas Hold'em Bonus Poker	2,448,220	1,935,798
Flop Poker	1,149,901	721,206
Ultimate Texas Hold'em	7,607,294	3,073,803
Asia Poker	2,140,251	1,552,036
Mississippi Stud	4,650,155	3,899,298
Supreme Pai Gow	1,600,708	1,141,160
Criss Cross Poker	9,689,560	4,497,711
High Card Flush	7,641,776	4,769,450
Mini-Tex 3 Card Hold'Em	97,050	-
Skill Based Games	80	2,322
Heads Up Hold'em	2,373,606	1,975,844
Electronic Table Games	5,866,222	3,139,621
Poker	20,288,253	8,942,691
Tournament Table Games & Other	8	1,179
<b>Total Table Games &amp; Other</b>	<b>\$ 680,020,891</b>	<b>\$ 424,394,581</b>
<i>Slot Machines</i>		
.01 and .02 Slot Machines	897,797,732	548,941,766
.05 Slot Machines	26,825,584	17,095,837
.25 Slot Machines	77,994,531	53,315,307
.50 Slot Machines	17,252,026	10,014,203
1.00 Slot Machines	140,997,547	90,445,689
5.00 Slot Machines	36,220,181	19,909,392
25.00 Slot Machines	10,742,002	6,660,756
100.00 Slot Machines	13,577,895	7,360,207
Multi-Denominational Machines	627,341,250	319,432,269
Other Slot Machines	25,723,730	14,952,076
<b>Total Slot Machines</b>	<b>\$ 1,874,472,478</b>	<b>\$ 1,088,127,502</b>
<b>GRAND TOTAL</b>	<b>\$ 2,554,493,369</b>	<b>\$ 1,512,522,083</b>

Source of data: Monthly Gross Revenue Reports Form DGE-101.

## ATLANTIC CITY CASINO INDUSTRY SLOT, TABLE GAME, INTERNET WIN, AND SPORTS WAGERING REVENUE AS A PERCENT OF TOTAL GAMING REVENUE <sup>(a)</sup> FOR THE TWELVE MONTHS ENDED DECEMBER 2021

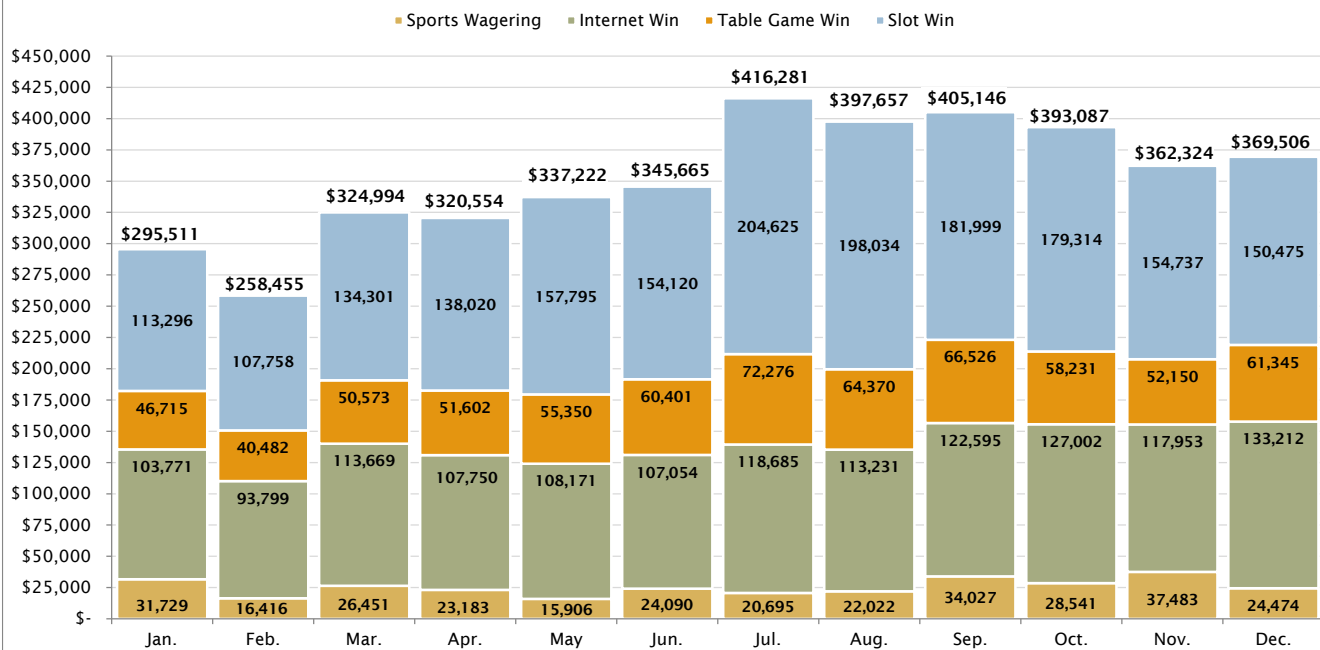


(a) Total Gaming Revenue = Casino win, Internet gaming win, and retail and online sports wagering gross revenue. Racetrack retail and racetrack online sports wagering gross revenue is excluded from total gaming revenue.  
 (b) Caesars Interactive Entertainment NJ (CIENJ) revenue included in Caesars AC. Resorts Digital included with Resorts. Golden Nugget Online Gaming (GNOG) included in Golden Nugget.  
 (c) Bally's AC (Premier Entertainment) launched Internet gaming on July 23, 2021. Percent of Internet Win to Total Gaming Revenue is 1.2%.

Note: May not foot due to rounding.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/14/22).

## ATLANTIC CITY CASINO INDUSTRY MONTHLY TOTAL GAMING REVENUE BY SLOT, TABLE GAME, INTERNET, AND SPORTS WAGERING FOR THE YEAR ENDED DECEMBER 31, 2021 ( \$ IN THOUSANDS )

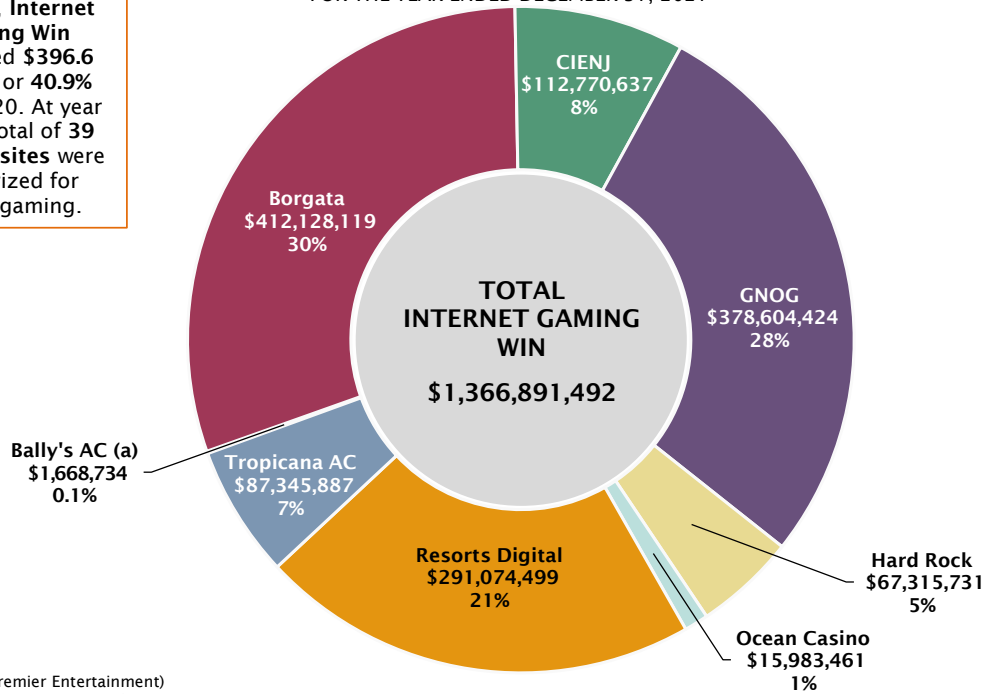


Source of data: Monthly Gross Revenue Reports Forms DGE-101, DGE-105, and DGE-107 (as of 03/16/22). Totals may not foot due to rounding.

## ATLANTIC CITY CASINO INDUSTRY INTERNET GAMING WIN AND MARKET SHARE, EXCLUDING INTERNET SPORTS WAGERING

FOR THE YEAR ENDED DECEMBER 31, 2021

In 2021, **Internet Gaming Win** increased **\$396.6 million** or **40.9%** from 2020. At year end, a total of **39 Internet sites** were authorized for online gaming.



(a) Bally's AC (Premier Entertainment) launched Internet gaming on July 23, 2021.

Source of data: DGE Monthly Press Release and Statistical Summaries (as of 01/14/22).

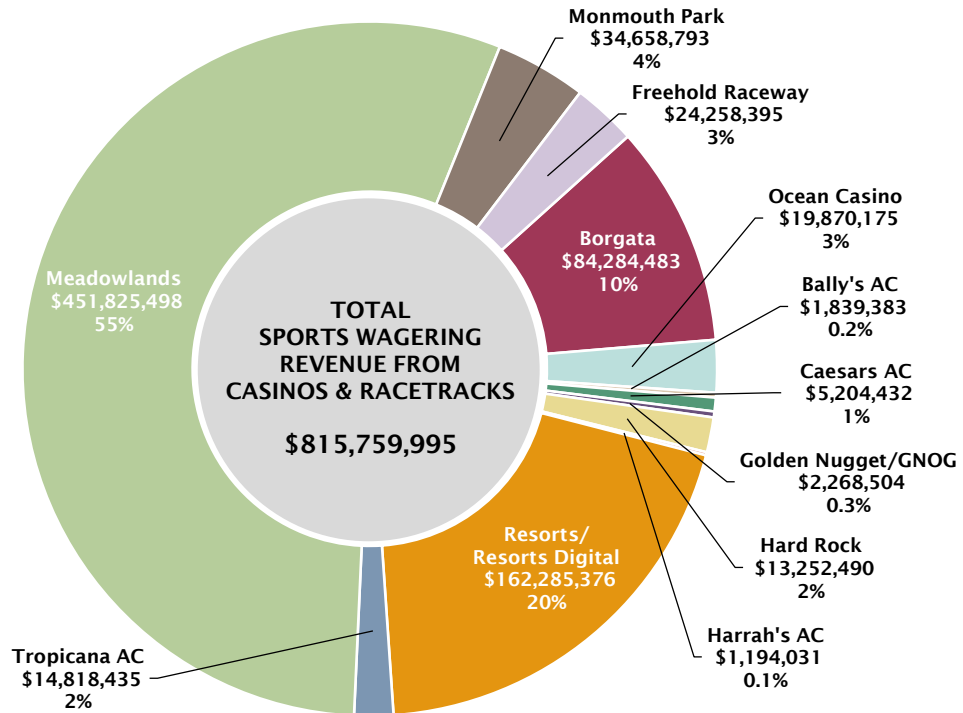
## MONTHLY INTERNET GAMING WIN BY LICENSEE, EXCLUDING INTERNET SPORTS WAGERING FOR THE YEAR ENDED DECEMBER 31, 2021

	Bally's AC	Borgata	Caesars Interactive Entertainment	Golden Nugget Online Gaming	Hard Rock	Ocean Casino	Resorts Digital	Tropicana AC	
Jan.		\$28,709,280	\$7,387,065	\$31,187,836	\$5,636,012	\$970,679	\$22,838,525	\$7,041,915	\$103,771,312
Feb.		\$25,717,183	\$8,557,787	\$27,907,842	\$4,528,983	\$846,488	\$19,730,586	\$6,510,468	\$93,799,337
Mar.		\$36,177,540	\$9,754,983	\$31,755,606	\$6,027,839	\$1,263,938	\$21,435,369	\$7,253,912	\$113,669,187
Apr.		\$32,808,922	\$9,196,040	\$32,426,981	\$5,135,904	\$1,253,715	\$19,614,084	\$7,313,962	\$107,749,608
May		\$32,786,396	\$9,160,362	\$31,098,654	\$6,093,728	\$1,122,803	\$21,551,837	\$6,356,778	\$108,170,558
Jun.		\$34,329,142	\$9,364,121	\$27,600,158	\$5,774,934	\$1,227,553	\$22,527,307	\$6,230,723	\$107,053,938
Jul.	\$46,518	\$36,464,340	\$10,194,267	\$33,504,559	\$6,645,764	\$1,545,678	\$23,295,171	\$6,988,798	\$118,685,095
Aug.	\$46,376	\$37,292,741	\$9,893,194	\$29,782,341	\$6,026,051	\$1,579,051	\$21,622,865	\$6,988,082	\$113,230,701
Sep.	\$336,979	\$38,224,449	\$10,179,606	\$31,069,899	\$5,809,634	\$1,382,171	\$28,386,004	\$7,206,206	\$122,594,948
Oct.	\$269,768	\$38,830,812	\$8,939,563	\$34,499,840	\$5,916,246	\$1,603,427	\$29,298,517	\$7,643,532	\$127,001,705
Nov.	\$622,875	\$33,735,211	\$9,752,127	\$31,764,632	\$4,859,460	\$1,622,976	\$27,843,533	\$7,752,284	\$117,953,098
Dec.	\$346,218	\$37,052,103	\$10,391,523	\$36,006,076	\$4,861,176	\$1,564,982	\$32,930,701	\$10,059,227	\$133,212,006

Source of data: DGE Monthly Press Releases and Statistical Summaries (as of 01/14/22).

Note: Golden Nugget Online Gaming (GNOG) was granted an Internet Gaming Affiliate license on November 25, 2020 and began operating the online gaming business formerly operated by Golden Nugget.

**NEW JERSEY - CASINOS AND RACETRACKS**  
**SPORTS WAGERING REVENUE AND MARKET SHARE**  
 FOR THE YEAR ENDED DECEMBER 31, 2021



**NEW JERSEY CASINOS AND RACETRACKS**  
 FOR THE YEAR ENDED DECEMBER 31, 2021

**SPORTS WAGERING REVENUE**  
**ONSITE VS. INTERNET**

	ONSITE	INTERNET
Bally's AC	\$ 1,839,383	\$ -
Borgata	4,857,843	79,426,640
Caesars AC (Wild Wild West)	1,721,946	3,482,487
Golden Nugget/GNOG	1,187,877	1,080,627
Hard Rock	934,516	12,317,974
Harrah's AC	1,194,031	-
Ocean Casino	2,396,634	17,473,541
Resorts/Resorts Digital	2,616,943	159,668,433
Tropicana AC	759,969	14,058,466
<b>SUBTOTAL</b>	<b>\$ 17,509,142</b>	<b>\$287,508,168</b>
Freehold Raceway	1,733,842	22,524,553
Meadowlands	47,246,207	404,579,291
Monmouth Park	8,996,491	25,662,302
<b>GRAND TOTAL</b>	<b>\$ 75,485,682</b>	<b>\$740,274,314</b>

**COMPLETED EVENTS—WIN STATISTICS**  
**BY SPORT**

CATEGORY	COMPLETED EVENTS GROSS REVENUE	COMPLETED EVENTS HANDLE	WIN %
Football	\$ 71,360,789	\$ 2,004,369,672	3.6%
Basketball	88,742,178	2,731,082,137	3.2%
Baseball	55,067,780	1,327,703,512	4.1%
Parlay	434,086,403	2,480,610,692	17.5%
Other	120,732,395	2,355,563,335	5.1%
<b>TOTALS</b>	<b>\$ 769,989,545</b>	<b>\$ 10,899,329,348</b>	<b>7.1%</b>

**NEW JERSEY**  
**SPORTS WAGERING TAX REVENUE**  
 FOR THE YEAR ENDED DECEMBER 31, 2021

<b>Casinos:</b>	<b>\$38,885,868</b>
<b>Racetracks:</b>	<b>\$63,737,166</b>
<b>TOTAL:</b>	<b>\$102,623,034</b>

Source of data: DGE Monthly Press Release and Statistical Summaries and Monthly Gross Revenue Reports Form DGE-107 (as of 01/14/22).

Note: Golden Nugget Online Gaming (GNOG) was granted an Internet Gaming Affiliate license on November 25, 2020 and began operating the online gaming business formerly operated by Golden Nugget.

# ATLANTIC CITY CASINO INDUSTRY TOTAL GAMING REVENUE

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020

		Casino Win	Internet Gaming Win*	Sports Wagering Revenue**	Total Gaming Revenue
Bally's AC (a)	2021	\$ 140,705,153	\$ 1,668,734	\$ 1,839,383	\$ 144,213,270
	2020	95,254,131	-	1,730,451	96,984,582
	(+/-)	N/A	N/A	N/A	48.7%
Borgata	2021	606,026,768	412,128,119	84,284,483	1,102,439,370
	2020	337,583,672	208,187,395	31,547,404	577,318,471
	(+/-)	N/A	98.0%	N/A	91.0%
Caesars AC (a)	2021	236,980,041	-	5,204,432	242,184,473
	2020	151,183,073	-	1,180,368	152,363,441
	(+/-)	N/A	-	N/A	59.0%
CIENJ	2021	-	112,770,637	-	112,770,637
	2020	-	94,809,086	-	94,809,086
	(+/-)	-	18.9%	-	18.9%
Golden Nugget	2021	147,210,208	-	1,187,877	148,398,085
	2020	95,048,536	-	471,213	95,519,749
	(+/-)	N/A	-	N/A	55.4%
GNOG (b)	2021	-	378,604,424	1,080,627	379,685,051
	2020	-	318,865,531	1,110,430	319,975,961
	(+/-)	-	18.7%	N/A	18.7%
Hard Rock	2021	431,122,543	67,315,731	13,252,490	511,690,764
	2020	224,827,923	59,644,690	6,078,532	290,551,145
	(+/-)	N/A	12.9%	N/A	76.1%
Harrah's AC	2021	266,319,892	-	1,194,031	267,513,923
	2020	165,943,922	-	369,003	166,312,925
	(+/-)	N/A	-	N/A	60.8%
Ocean Casino	2021	306,836,779	15,983,461	19,870,175	342,690,415
	2020	183,567,221	10,319,801	20,243,237	214,130,259
	(+/-)	N/A	54.9%	N/A	60.0%
Resorts	2021	166,030,069	-	2,616,943	168,647,012
	2020	99,542,628	-	741,494	100,284,122
	(+/-)	N/A	-	N/A	68.2%
Resorts Digital	2021	-	291,074,499	159,668,433	450,742,932
	2020	-	208,420,100	100,947,837	309,367,937
	(+/-)	-	39.7%	N/A	45.7%
Tropicana AC	2021	253,261,916	87,345,887	14,818,435	355,426,238
	2020	159,570,977	70,090,968	1,914,046	231,575,991
	(+/-)	N/A	24.6%	N/A	53.5%
<b>INDUSTRY TOTALS</b>	2021	<b>\$ 2,554,493,369</b>	<b>\$ 1,366,891,492</b>	<b>\$ 305,017,309</b>	<b>\$ 4,226,402,170</b>
	2020	<b>\$ 1,512,522,083</b>	<b>\$ 970,337,571</b>	<b>\$ 166,334,015</b>	<b>\$ 2,649,193,669</b>
	(+/-)	<b>N/A</b>	<b>40.9%</b>	<b>N/A</b>	<b>59.5%</b>

(a) On 11/18/20, the ownership of Bally's AC changed to Premier Entertainment. As part of the sales agreement, the ownership and operation of the Wild Wild West (WWW), including the William Hill Sportsbook, remained with Caesars Entertainment and became part of Caesars AC. Any revenue generated by the WWW prior to the sale is reflected in the totals of Bally's AC. Bally's FanDuel Sportsbook opened its temporary location on 12/22/20.

(b) Golden Nugget Online Gaming (GNOG) was granted an Internet Gaming Affiliate license on November 25, 2020 and began operating the online gaming business formerly operated by Golden Nugget.

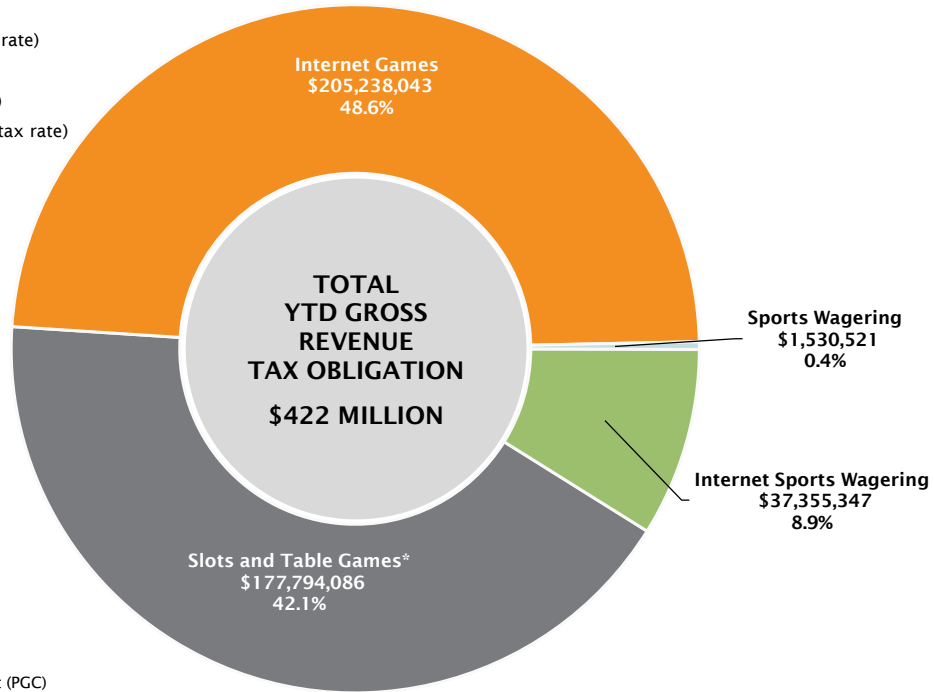
\* Excluding Sports Wagering.

\*\* Sports Wagering Revenue is not win. Does not include revenue from racetracks.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Report Form DGE-105 and Monthly Gross Sports Wagering Revenue Reports Form DGE-107 (as of 01/14/22).

**TOTAL GROSS REVENUE TAX OBLIGATION  
FOR THE CASINO REVENUE FUND  
FOR THE TWELVE MONTHS ENDED DECEMBER 2021**

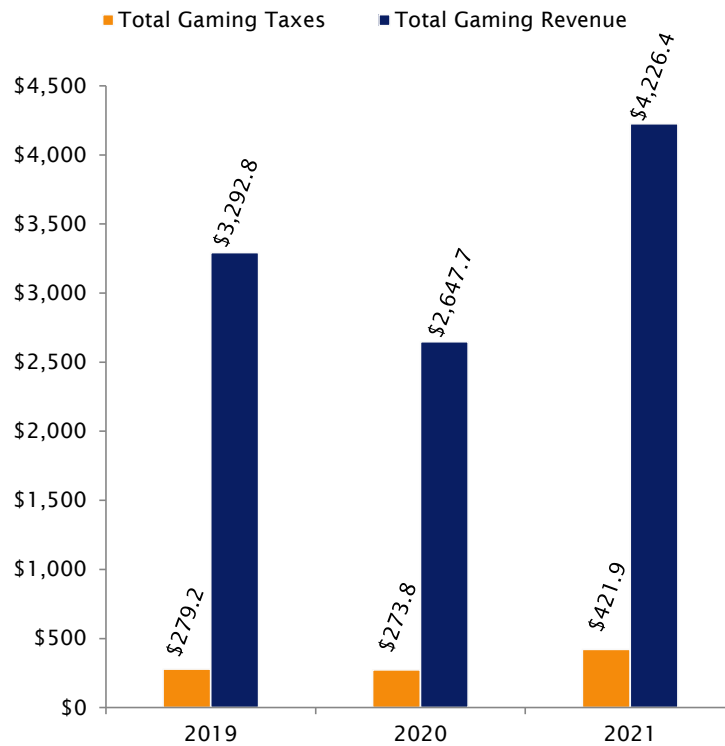
- Slots and Table Games (8% tax rate)
- Internet Games (15% tax rate)
- Sports Wagering (8.5% tax rate)
- Internet Sports Wagering (13% tax rate)



\* Reflects Promotional Gaming Credit (PGC) Deduction for PGC's wagered on slot machines and the Internet.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Monthly Internet Gross Revenue Reports Form DGE-105, and Monthly Sports Wagering Tax Return Form DGE-107 (as of 01/14/22).

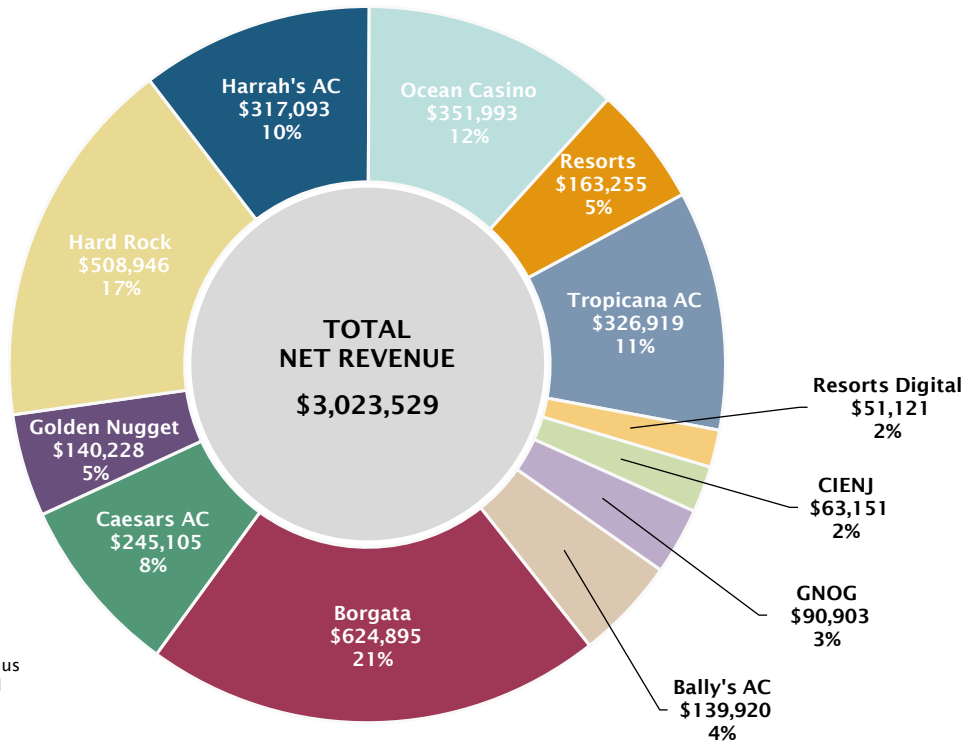
**ATLANTIC CITY CASINO INDUSTRY  
GAMING TAXES AND REVENUE (a)  
FOR THE THREE YEARS ENDED DECEMBER 31, 2021  
(\$ IN MILLIONS)**



(a) Totals exclude racetracks.

Source of data: Monthly Gross Revenue Reports Form DGE-101, Internet Gross Revenue Reports Form DGE-105, and Sports Wagering Revenue Reports Form DGE-107 (as of 01/14/22).

**ATLANTIC CITY CASINO INDUSTRY  
NET REVENUE AND MARKET SHARE**  
FOR THE YEAR ENDED DECEMBER 31, 2021  
(\$ IN THOUSANDS)



Note: Net Revenue reflects casino revenue (less all promotional allowances), plus rooms, food, beverage, and other revenues.

Source of data: Quarterly Reports Form DGE-210 (as of 04/08/22).

**GROSS OPERATING PROFIT**

Earnings before interest, taxes, depreciation, amortization, charges from affiliates, and other miscellaneous items. It is a widely-accepted measure of profitability in the Atlantic City gaming industry.

Notes contained in the Quarterly Reports are an integral part of each licensee's financial results. Valid comparisons cannot be made without using this information.

**ATLANTIC CITY CASINO INDUSTRY  
NET REVENUE**  
FOR THE THREE YEARS ENDED DECEMBER 31, 2021  
(\$ IN MILLIONS)



Source of data: DGE Quarterly Press Releases & Statistical Summaries as of 04/08/22.



# ATLANTIC CITY CASINO INDUSTRY INCOME STATEMENT REVENUE BY PERCENTAGE

FOR THE YEAR ENDED DECEMBER 31, 2021

(ALL \$ FIGURES IN THOUSANDS)

	Bally's AC		Borgata		Caesars AC		Caesars Interactive Entertainment NJ	
	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net
		Revenue		Revenue		Revenue		Revenue
<b>Casino (a)</b>	\$ 76,239	54.5%	\$ 393,125	62.9%	\$ 143,737	58.6%	\$ 59,309	93.9%
<b>Rooms</b>	34,059	24.3%	98,824	15.8%	48,967	20.0%	-	0.0%
<b>F &amp; B (b)</b>	21,314	15.2%	97,604	15.6%	39,303	16.0%	-	0.0%
<b>Other (c)</b>	8,308	5.9%	35,342	5.7%	13,098	5.3%	3,842	6.1%
<b>NET REVENUE</b>	<b>\$ 139,920</b>		<b>\$ 624,895</b>		<b>\$ 245,105</b>		<b>\$ 63,151</b>	
<b>TOTAL PROMO ALLOWANCES (d)</b>	<b>\$ 58,641</b>		<b>\$ 424,286</b>		<b>\$ 93,289</b>		<b>\$ 28,303</b>	

	Golden Nugget		Golden Nugget Online Gaming		Hard Rock		Harrah's AC	
	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net
		Revenue		Revenue		Revenue		Revenue
<b>Casino (a)</b>	\$ 79,381	56.6%	\$ 76,011	83.6%	\$ 269,973	53.0%	\$ 156,840	49.5%
<b>Rooms</b>	21,338	15.2%	-	0.0%	93,493	18.4%	93,513	29.5%
<b>F &amp; B (b)</b>	25,741	18.4%	-	0.0%	79,196	15.6%	49,208	15.5%
<b>Other (c)</b>	13,768	9.8%	14,892	16.4%	66,284	13.0%	17,532	5.5%
<b>NET REVENUE</b>	<b>\$ 140,228</b>		<b>\$ 90,903</b>		<b>\$ 508,946</b>		<b>\$ 317,093</b>	
<b>TOTAL PROMO ALLOWANCES (d)</b>	<b>\$ 40,860</b>		<b>\$ 40,514</b>		<b>\$ 158,883</b>		<b>\$ 110,866</b>	

	Ocean Casino		Resorts		Resort's Digital Gaming		Tropicana AC		INDUSTRY TOTALS	
	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net	Revenue	% of Net
		Revenue		Revenue		Revenue		Revenue		Revenue
<b>Casino (a)</b>	\$ 167,671	47.6%	\$ 113,104	69.3%	\$ 48,121	94.1%	\$ 198,229	60.6%	\$ 1,781,740	58.9%
<b>Rooms</b>	108,754	30.9%	28,182	17.3%	-	0.0%	90,656	27.7%	\$ 617,786	20.4%
<b>F &amp; B (b)</b>	57,976	16.5%	15,676	9.6%	-	0.0%	22,316	6.8%	\$ 408,334	13.5%
<b>Other (c)</b>	17,592	5.0%	6,293	3.9%	3,000	5.9%	15,718	4.8%	\$ 215,669	7.1%
<b>NET REVENUE</b>	<b>\$ 351,993</b>		<b>\$ 163,255</b>		<b>\$ 51,121</b>		<b>\$ 326,919</b>		<b>\$ 3,023,529</b>	
<b>TOTAL PROMO ALLOWANCES (d)</b>	<b>\$ 145,223</b>		<b>\$ 51,968</b>		<b>\$ 9,440</b>		<b>\$ 105,763</b>		<b>\$ 1,268,036</b>	

Note: May not foot due to rounding.

(a) Casino Revenue includes revenues generated from casino gaming and casino related activities including poker, Internet, sports wagering and tournaments, less promotional allowances.

(b) Food & Beverage (F & B) Revenue for casino owned outlets only.

(c) Other Revenue reflects concert and show tickets, casino-owned spa revenue, casino-owned retail sales, rental income, and other miscellaneous revenue sources.

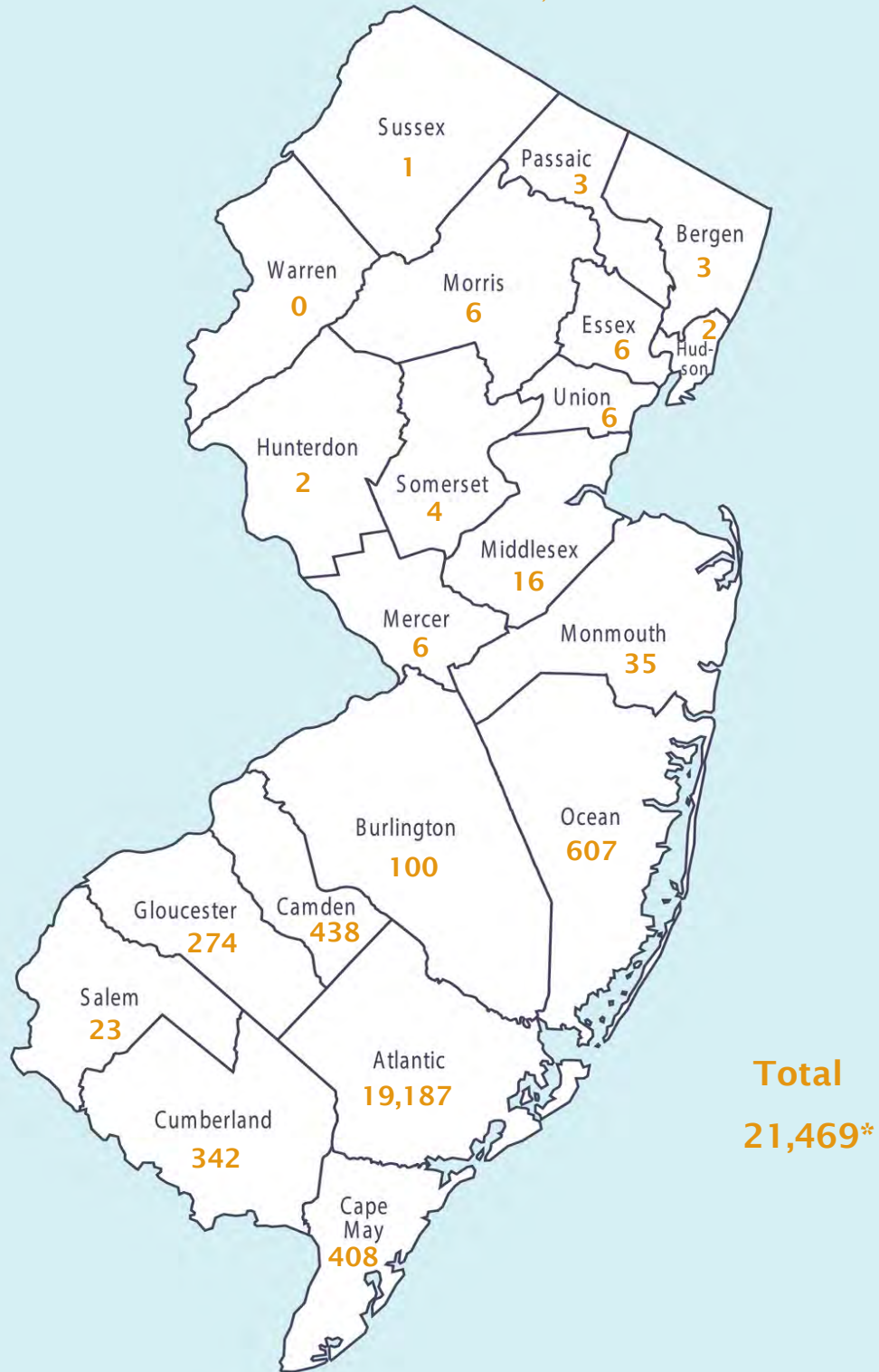
(d) Promotional (promo) allowances are complimentary given away free in the normal course of the licensee's business.

**Promotional expenses** are complimentary not offered for sale to patrons in the normal course of a licensee's business. In 2021, promotional expenses totaled **\$104.4 million**.

Source of data: Quarterly Financial Reports Form DGE-210 and DGE-245 (as of 04/08/22).

# ATLANTIC CITY CASINO LICENSEES EMPLOYMENT BY COUNTY

FOR THE YEAR ENDED DECEMBER 31, 2021



\*Margin of error for total casino hotel employees reported is 1.5%.

Source of data: DGE Zip Code Report by Casino.  
Photo credit: iStock.com/New Jersey Counties Map

## ATLANTIC CITY CASINO INDUSTRY EMPLOYMENT STATISTICS (a)

FOR THE THREE YEARS ENDED DECEMBER 31, 2021

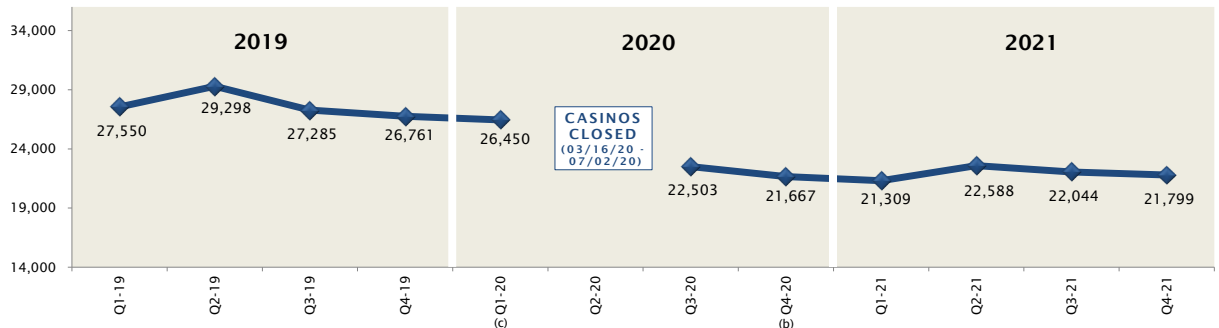
CASINO	2021	2020	2019
Bally's AC (b)	1,514	1,706	2,097
Borgata	4,004	3,600	5,569
Caesars AC † (b)	2,300	2,355	2,557
Golden Nugget †	1,517	1,556	2,054
Hard Rock	3,442	3,318	3,630
Harrah's AC	2,497	2,754	3,095
Ocean Casino	2,777	2,379	2,949
Resorts †	1,593	1,605	1,863
Tropicana AC	2,155	2,394	2,947
<b>INDUSTRY TOTALS</b>	<b>*21,799</b>	<b>**21,667</b>	<b>26,761</b>

\*15,821 (72.6%) are full time employees, 2,044 (9.4%) are part time employees, and 3,934 (18.0%) are considered other employees. (Other includes seasonal employees and employees on extended leave.)

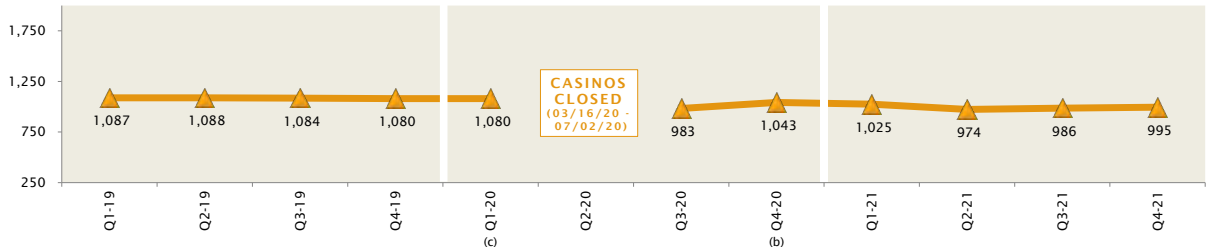
\*\*CY 2020 total includes approximately 5% of individuals on furlough.

† Caesars figures include Caesars Interactive Entertainment (CIENJ) and Caesars Enterprise Services (CES), Golden Nugget figures include Golden Nugget Online Gaming, and Resorts figures include Resorts Digital.

### ATLANTIC CITY CASINO INDUSTRY TOTAL EMPLOYEES AT QUARTER END (a) 2019 THROUGH 2021



### ATLANTIC CITY CASINO INDUSTRY KEY LICENSEES EMPLOYED AT QUARTER END (a) 2019 THROUGH 2021



Note: Totals include individuals that may be working in a position that does not require a key license.

(a) Totals exclude employees not directly employed by casino licensees such as employees of leased outlets, technical providers, and racetracks.

(b) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. As part of the sales agreement, the Wild Wild West and its related employees remained under the ownership of Caesars AC.

(c) Figures as of 03/01/20 instead of 04/01/20 due to 03/16/20 coronavirus shutdown.

Source of data: Employment statistics provided by the casinos to the DGE.

# ATLANTIC CITY CASINO INDUSTRY SALARIES AND WAGES

FOR THE THREE YEARS ENDED DECEMBER 31, 2021

(\$ IN THOUSANDS)

CASINO	2021	2020	2019
Bally's AC	\$ 42,996	\$ 4,554 (d)	\$ 60,809
Borgata	115,046	83,147	147,163
Caesars AC (a)	51,756	38,573	64,073
Golden Nugget/GNOG (b)	39,220	34,358	70,400
Hard Rock	94,600	68,804	96,594
Harrah's AC (a)	59,668	48,012	84,149
Ocean Casino	71,826	49,980	71,689
Resorts/Resorts Digital Gaming	44,987	35,642	50,774
Tropicana AC (a)	58,806	49,613	75,387
<b>INDUSTRY TOTALS (c)</b>	<b>\$ 578,905</b>	<b>\$ 412,683</b>	<b>\$ 721,038</b>

(a) In July 2020, Eldorado Resorts Inc. merged with Caesars Entertainment. Totals exclude employees of Caesars Interactive Entertainment (CIEN) and Caesars Enterprise Services (CES).

(b) Golden Nugget Online Gaming (GNOG) was granted an Internet Gaming Affiliate license on November 25, 2020 and began operating the online gaming business formerly operated by Golden Nugget.

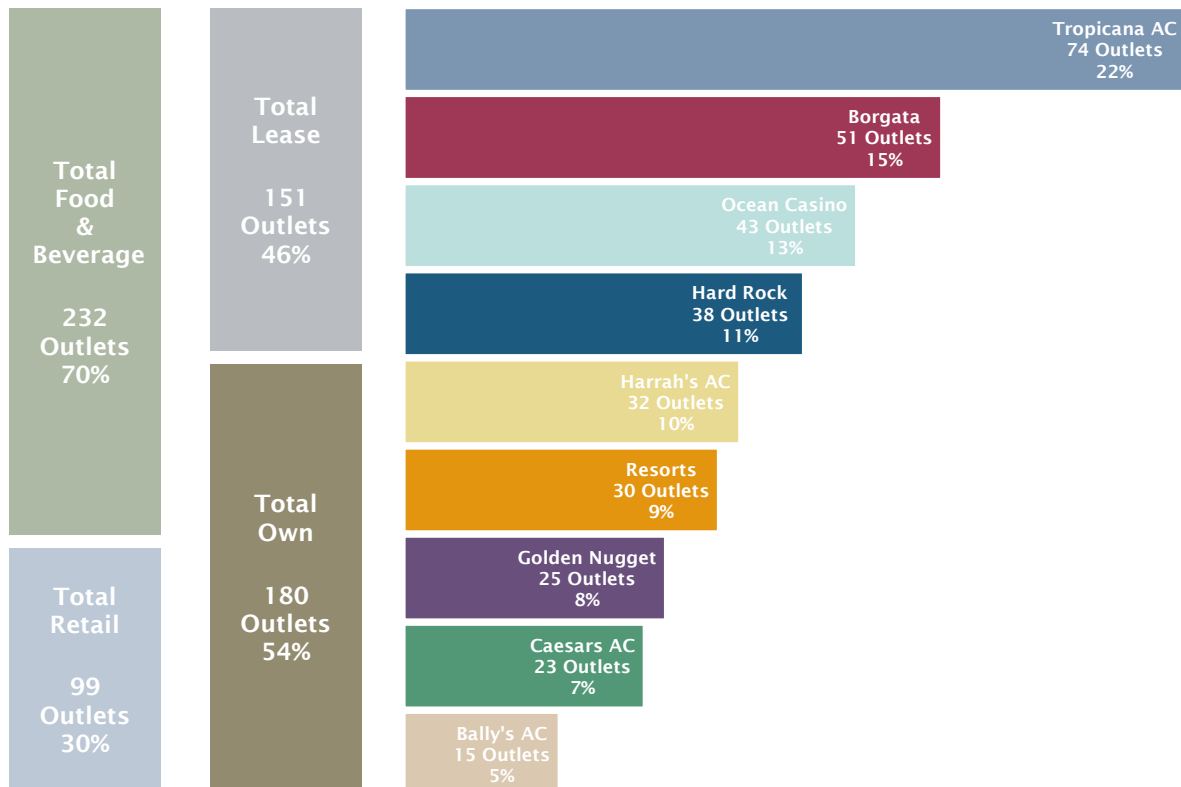
(c) Totals exclude employees not directly employed by casino licensees such as employees of leased outlets, technical providers, and racetracks.

(d) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. Salaries are year end figures and do not include prior salaries under Caesars Entertainment ownership. As part of the sales agreement, the Wild Wild West remained under the ownership of Caesars AC.

Source of data: Form DGE-370.

## ATLANTIC CITY CASINOS - FOOD & BEVERAGE AND RETAIL OUTLETS TOTAL NUMBER AND MARKET SHARE (OWNED & LEASED)

TOTAL F&B AND RETAIL SPACE OUTLETS: 331



INFORMATION AS OF DECEMBER 2021

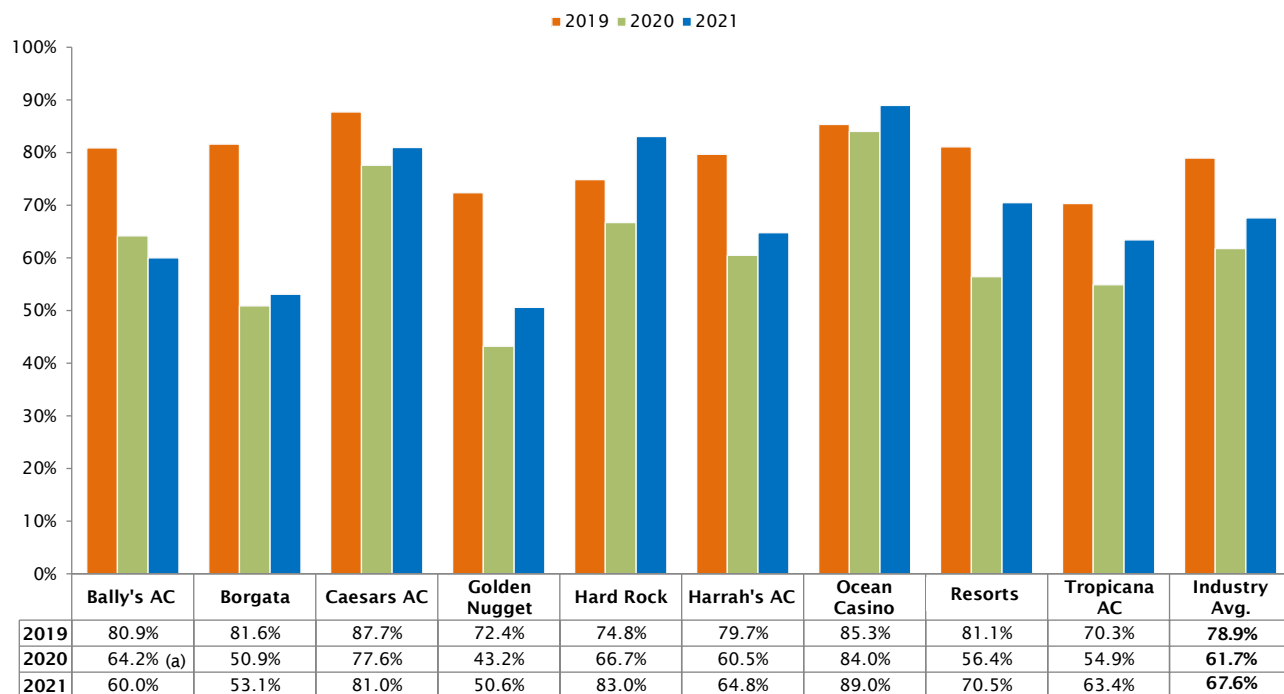
CASINO CONTROL COMMISSION

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.

2021 ANNUAL REPORT

## ATLANTIC CITY CASINO INDUSTRY — HOTEL OCCUPANCY RATES

2019-2021 YEARLY AVERAGES BY CASINO



(a) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. Figure reflects available and occupied room nights (occupancy) prior to the sale.

## ATLANTIC CITY CASINO INDUSTRY HOTEL ROOM STATISTICS

FOR THE YEAR ENDED DECEMBER 31, 2021

CASINO	# OF HOTEL ROOMS AT YEAR END	# OF AVAILABLE ROOM NIGHTS	AVERAGE RATE PER OCCUPIED ROOM
Bally's AC	1,214	408,404	\$139
Borgata	2,767	1,009,955	\$184
Caesars AC	1,145	370,321	\$163
Golden Nugget	717	261,705	\$161
Hard Rock	1,971	719,415	\$157
Harrah's AC	2,590	878,387	\$164
Ocean Casino	1,399	510,635	\$239
Resorts	942	343,830	\$116
Tropicana AC	2,364	783,350	\$183
<b>INDUSTRY TOTALS</b>	<b>15,109</b>	<b>5,286,002</b>	<b>\$173</b>

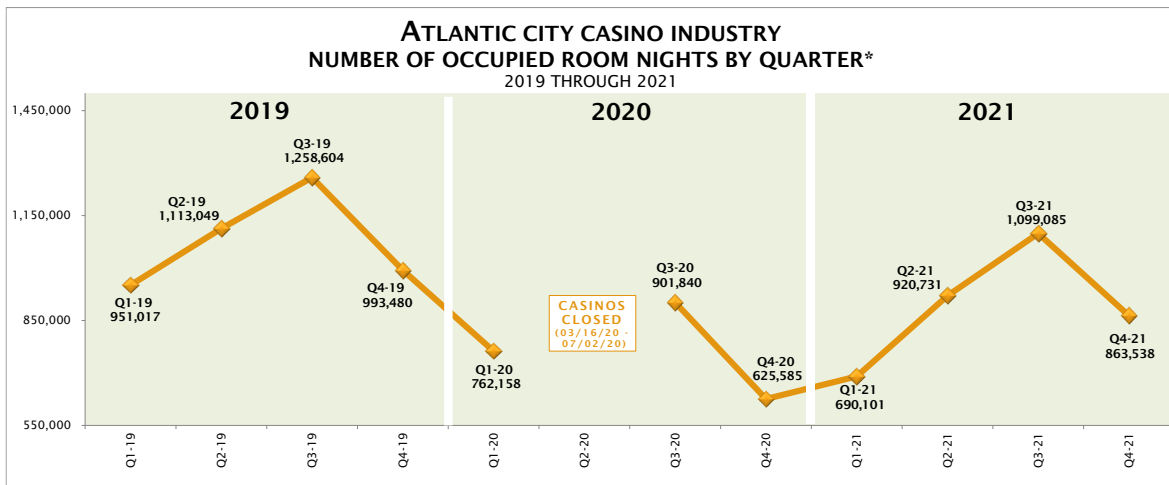
Source of data: DGE Quarterly Press Releases and Statistical Summaries.

## ATLANTIC CITY CASINO INDUSTRY NUMBER OF OCCUPIED ROOM NIGHTS\*

FOR THE THREE YEARS ENDED DECEMBER 31, 2021

CASINO	2021	2020	2019
Bally's AC	245,073	201,761 (a)	358,421
Borgata	536,378	332,379	822,046
Caesars AC	299,816	229,307	365,145
Golden Nugget	132,470	80,273	189,409
Hard Rock	597,331	340,513	538,474
Harrah's AC	569,140	391,190	720,004
Ocean Casino	454,278	304,404	435,711
Resorts	242,294	137,634	279,578
Tropicana AC	496,675	272,122	583,748
<b>INDUSTRY TOTALS</b>	<b>3,573,455</b>	<b>2,289,583</b>	<b>4,292,536</b>

(a) On 11/18/20, ownership of Bally's AC changed to Premier Entertainment. Figure reflects occupied room nights prior to the sale.

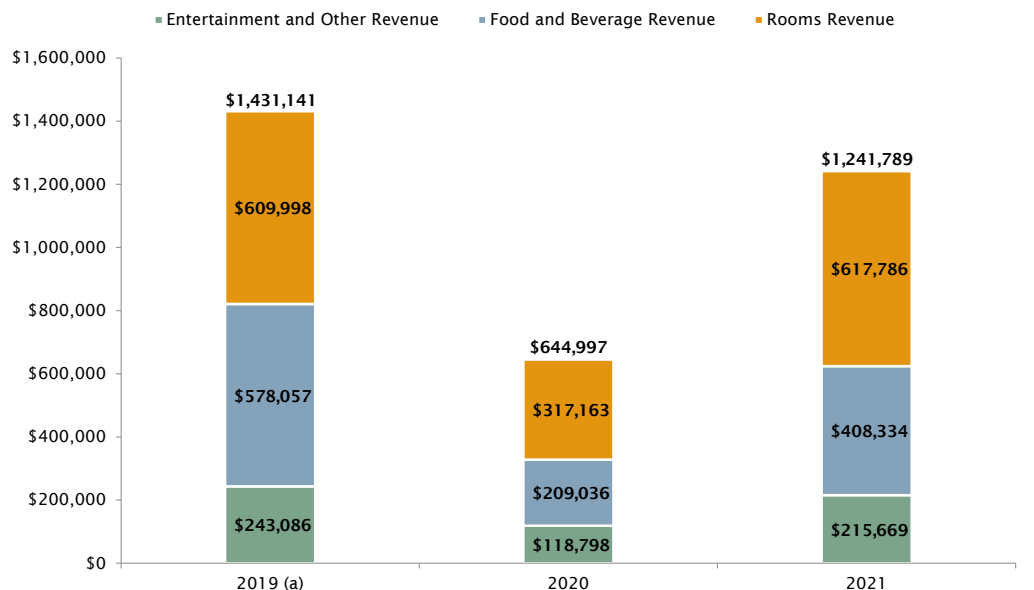


\*Includes complimentary rooms.

Source of data: DGE Quarterly Press Releases and Statistical Summaries.

## ATLANTIC CITY CASINO INDUSTRY — TOTAL NON-GAMING REVENUE BY TYPE, EXCLUDING THIRD PARTY BUSINESS SALES

FOR THE THREE YEARS ENDED DECEMBER 31, 2021  
(\$ IN THOUSANDS)



(a) To aid comparability, 2019 figures were adjusted to reflect casino owned outlets only. See page 56 for definition of each category.

Source of data: Form DGE-210 (as of 04/08/22).

## ATLANTIC CITY CASINO INDUSTRY NON-GAMING REVENUE BY LICENSEE

FOR THE YEARS ENDED DECEMBER 31, 2021 AND 2020  
(*\$ IN THOUSANDS*)

		Rooms	Food and Beverage (a)	Entertainment and Other	Total Non-Gaming Revenue
Bally's AC (b)	2021	\$ 34,059	\$ 21,314	\$ 8,308	\$ 63,681
	2020	24,397	17,025	5,540	46,962
	(+/-)	N/A	N/A	N/A	N/A
Borgata	2021	98,824	97,604	35,342	231,770
	2020	53,308	50,521	19,184	123,013
	(+/-)	N/A	N/A	N/A	N/A
Caesars AC (b)	2021	48,967	39,303	13,098	101,368
	2020	29,066	19,954	9,062	58,082
	(+/-)	N/A	N/A	N/A	N/A
CIENJ	2021	-	-	3,842	3,842
	2020	-	-	2,670	2,670
	(+/-)	-	-	N/A	N/A
Golden Nugget	2021	21,338	25,741	13,768	60,847
	2020	10,110	14,366	9,090	33,566
	(+/-)	N/A	N/A	N/A	N/A
GNOG (c)	2021	-	-	14,892	14,892
	2020	-	-	7,819	7,819
	(+/-)	-	-	N/A	N/A
Hard Rock	2021	93,493	79,196	66,284	238,973
	2020	38,213	34,141	30,911	103,265
	(+/-)	N/A	N/A	N/A	N/A
Harrah's AC	2021	93,513	49,208	17,532	160,253
	2020	47,077	27,261	10,716	85,054
	(+/-)	N/A	N/A	N/A	N/A
Ocean Casino	2021	108,754	57,976	17,592	184,322
	2020	61,458	25,756	9,248	96,462
	(+/-)	N/A	N/A	N/A	N/A
Resorts	2021	28,182	15,676	6,293	50,151
	2020	13,949	8,258	3,911	26,118
	(+/-)	N/A	N/A	N/A	N/A
Resorts Digital	2021	-	-	3,000	3,000
	2020	-	-	491	491
	(+/-)	-	-	N/A	N/A
Tropicana AC	2021	90,656	22,316	15,718	128,690
	2020	39,585	11,754	10,156	61,495
	(+/-)	N/A	N/A	N/A	N/A
INDUSTRY TOTALS	2021	\$ 617,786	\$ 408,334	\$ 215,669	\$ 1,241,789
	2020	\$ 317,163	\$ 209,036	\$ 118,798	\$ 644,997
	(+/-)	N/A	N/A	N/A	N/A

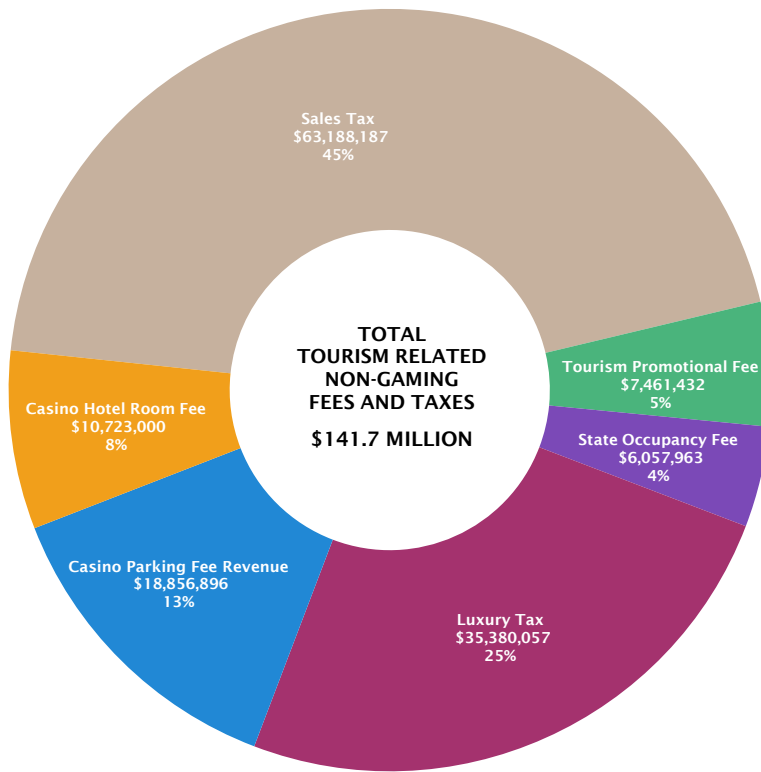
(a) Food and Beverage Revenue for casino owned outlets only.

(b) On 11/18/20, the ownership of Bally's AC changed to Premier Entertainment. As part of the sales agreement, the ownership and operation of the Wild Wild West (WWW) remained with Caesars Entertainment and became part of Caesars AC. Any revenue generated prior to the sale, including in the WWW, is reflected in the totals for Bally's AC.

(c) Golden Nugget Online Gaming (GNOG) was granted an Internet Gaming Affiliate license on November 25, 2020 and began operating the online gaming business formerly operated by Golden Nugget.

Source of data: Form DGE-210 (as of 04/08/22).

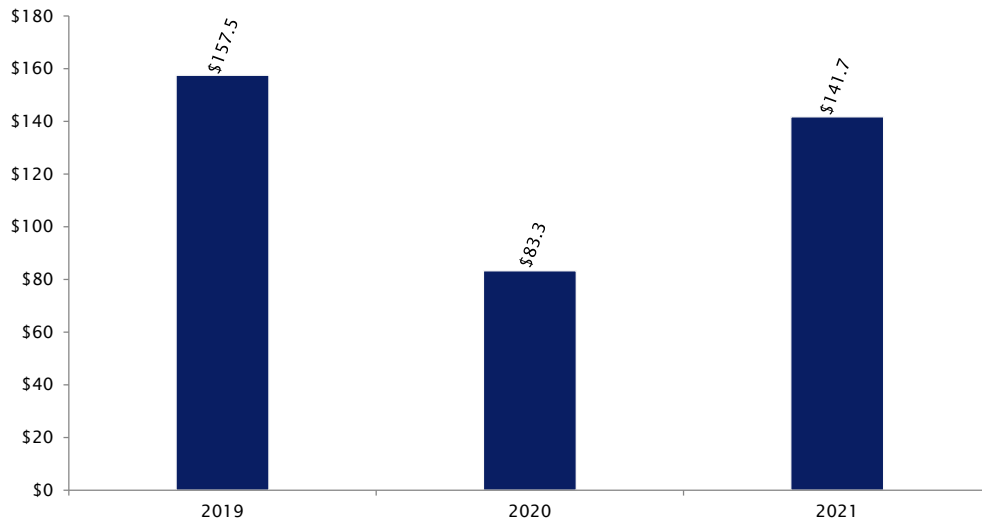
## ATLANTIC CITY/COUNTY 2021 TOURISM RELATED NON-GAMING FEES AND TAXES



Note: See pages 64-69 for details and a description of each fee and tax.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation and DGE Taxes and Fees Source Report.

## ATLANTIC CITY/COUNTY TOURISM RELATED NON-GAMING FEES AND TAXES (a) FOR THE THREE YEARS ENDED DECEMBER 31, 2021 (\$ IN MILLIONS)

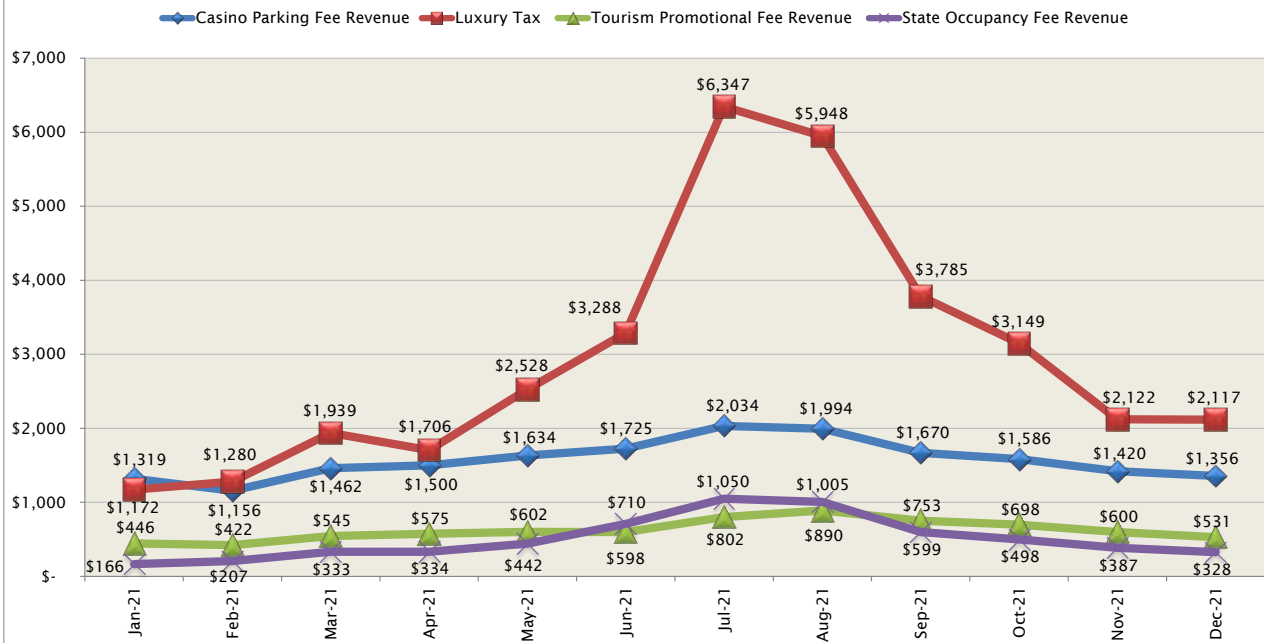


(a) Non-Gaming Fees and Taxes includes: Sales Tax, Tourism Promotional Fee, Atlantic County State Occupancy Fee, Luxury Tax, Casino Parking Fee and Casino Hotel Room Fee revenues.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation and DGE Taxes and Fees Source Report.



**ATLANTIC CITY**  
**CASINO PARKING FEE REVENUE, LUXURY TAX, TOURISM PROMOTIONAL FEE REVENUE,**  
**AND HOTEL/MOTEL TOTAL STATE OCCUPANCY FEE REVENUE**  
 FOR THE YEAR ENDED DECEMBER 31, 2021  
 (\$ IN THOUSANDS)



Source of data: State of New Jersey Department of the Treasury.

**ATLANTIC CITY CASINO INDUSTRY**  
**PARKING SPACE TOTALS**

FOR THE YEAR ENDED DECEMBER 31, 2021

Bally's AC	2,630
Borgata	6,433
Caesars AC	5,364
Golden Nugget	2,690
Hard Rock	6,320
Harrah's AC	5,728
Ocean Casino	7,700
Resorts	1,863
Tropicana AC	5,210
<b>INDUSTRY TOTALS</b>	<b>43,938</b>

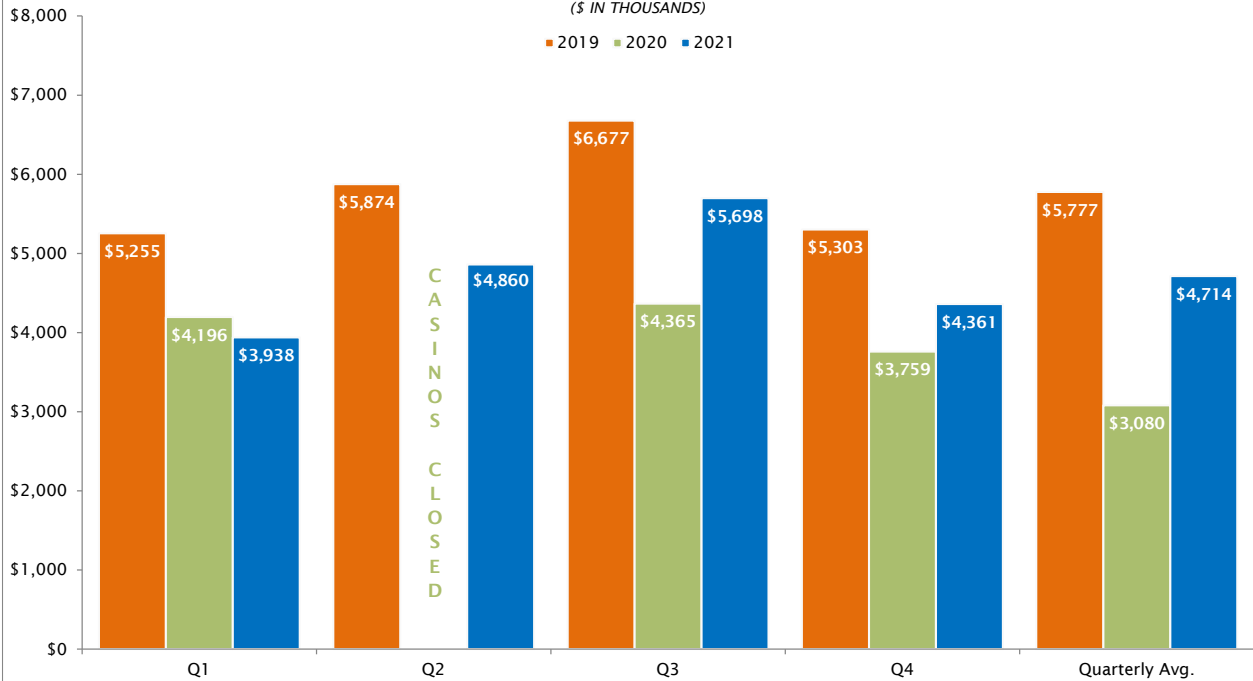
Parking spaces provided by the casinos to the CCC.

**CASINO PARKING FEE**

**\$3.00 per day** imposed on each occupied casino parking space. **\$0.50** is allocated to the **Casino Revenue Fund** to benefit the aged and disabled citizens of New Jersey. **\$2.50** is allocated to the **Casino Reinvestment Development Authority** for purposes restricted by statute, including the service of bonds and for the benefit of Atlantic City. The \$3.00 parking fee is not subject to sales tax. Any amount collected in excess of \$3.00 is subject to sales tax.

## ATLANTIC CITY CASINO INDUSTRY CASINO PARKING FEE REVENUE

QUARTERLY TOTALS 2019 THROUGH 2021  
(*\$ IN THOUSANDS*)

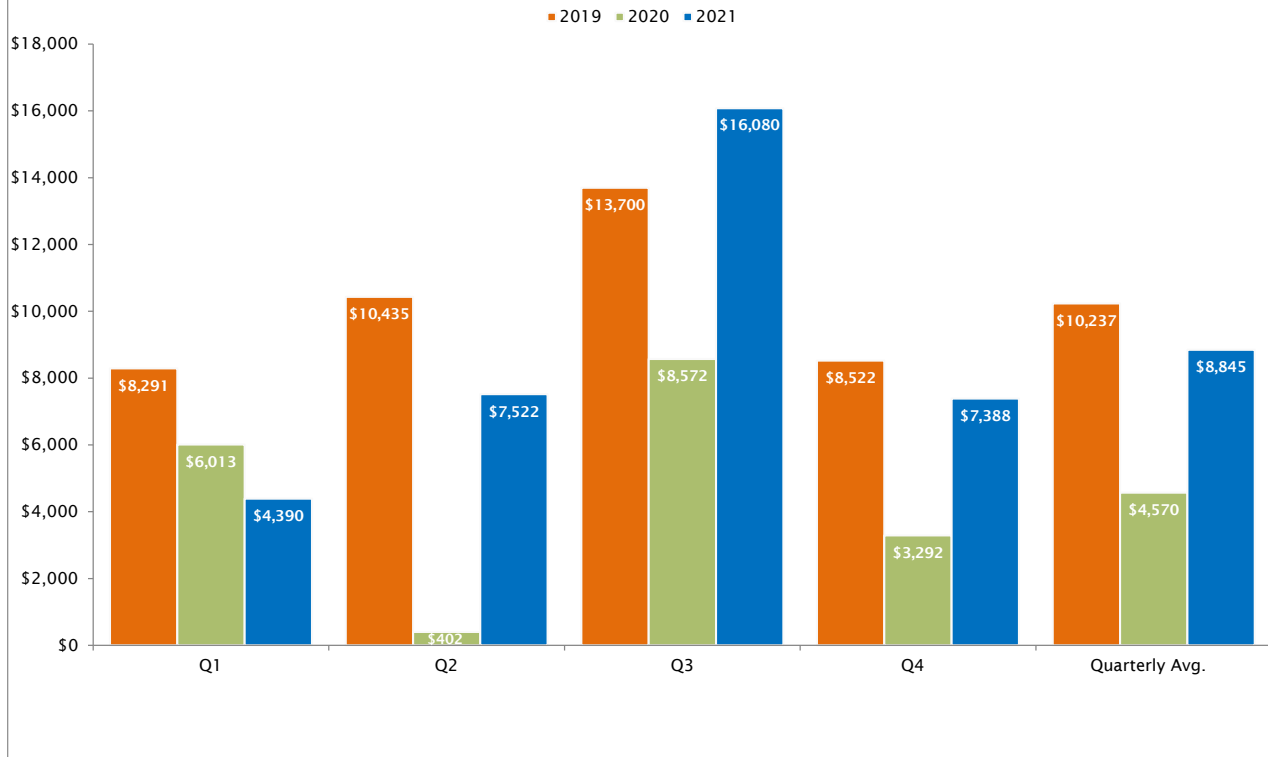


## ATLANTIC CITY CASINO INDUSTRY CASINO PARKING FEE REVENUE

FOR THE YEARS ENDED DECEMBER 31, 2021, 2020 AND 2019

MONTH	2021	2020	2019
January	\$ 1,319,319	\$ 1,683,162	\$ 1,632,864
February	1,156,149	1,727,262	1,636,482
March	1,462,446	785,907	1,985,922
April	1,500,189	-	1,847,058
May	1,634,136	-	1,964,382
June	1,725,240	-	2,062,329
July	2,034,084	1,196,409	2,351,286
August	1,994,460	1,638,363	2,400,975
September	1,669,605	1,530,069	1,924,860
October	1,585,872	1,417,044	1,717,359
November	1,419,840	1,198,674	1,827,165
December	1,355,556	1,143,180	1,758,768
<b>INDUSTRY TOTALS</b>	<b>\$18,856,896</b>	<b>\$12,320,070</b>	<b>\$23,109,450</b>

### ATLANTIC CITY LUXURY TAX QUARTERLY TOTALS 2019 THROUGH 2021 (\$ IN THOUSANDS)



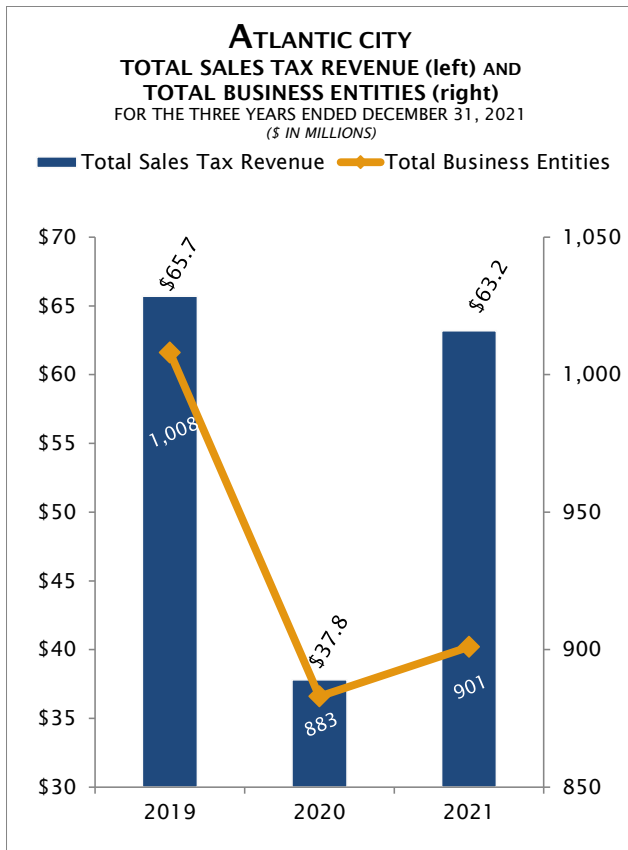
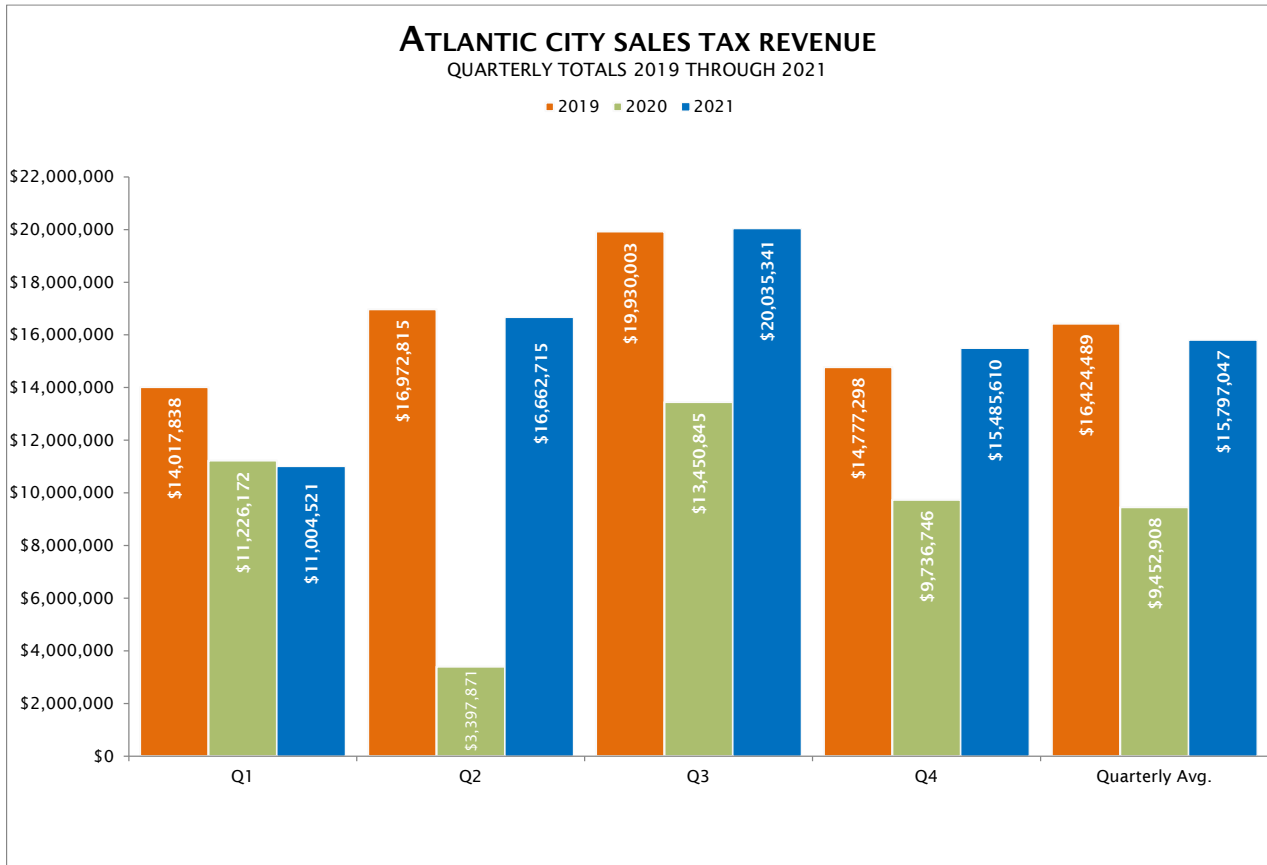
### ATLANTIC CITY LUXURY TAX FOR THE THREE YEARS ENDED DECEMBER 31, 2021 (\$ IN MILLIONS)



#### LUXURY TAX

**3% of the cost of alcoholic beverages and 9% of the cost of all other taxable sales** (i.e. cover and entertainment charges, room rentals, rentals of beach chairs, cabanas, rolling chairs, and tickets of admission within Atlantic City). The maximum combined Atlantic City Luxury Tax rate and New Jersey State Sales Tax rate (excluding the State Occupancy Fee) may not exceed 12.625%. The Sales Tax rate is reduced to 3.625% on items subject to the 9% Luxury Tax.

Source of data: State of New Jersey Department of the Treasury.



### ATLANTIC CITY AVERAGE SALES TAX REVENUE PER BUSINESS ENTITY

FOR THE THREE YEARS ENDED DECEMBER 31, 2021

Average Revenue	
2019	\$ 65,177
2020	\$ 42,822
2021	\$ 70,131

### SALES TAX RATE

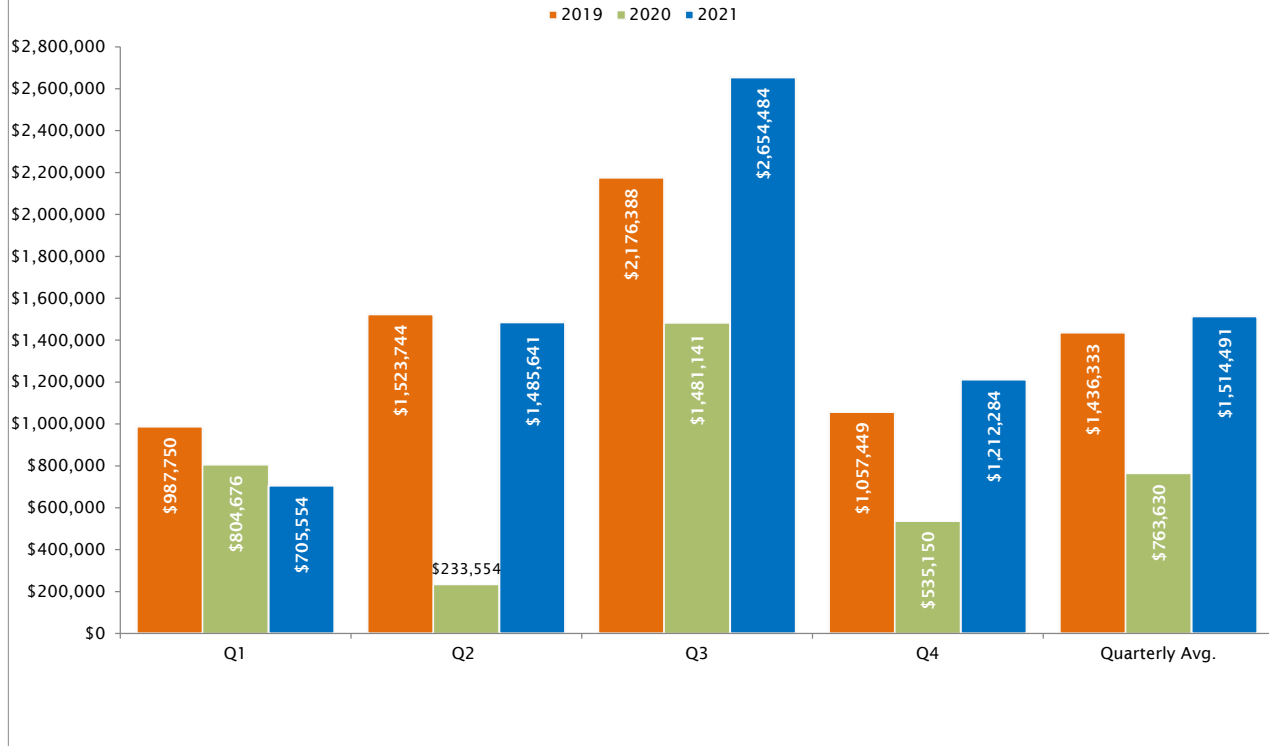
**6.625%**

**Sales Tax Revenue** does not typically include business entities that have Atlantic City locations but are primarily based outside of Atlantic City. Total number of business entities represents Atlantic City-based business entities active at any time during the year.

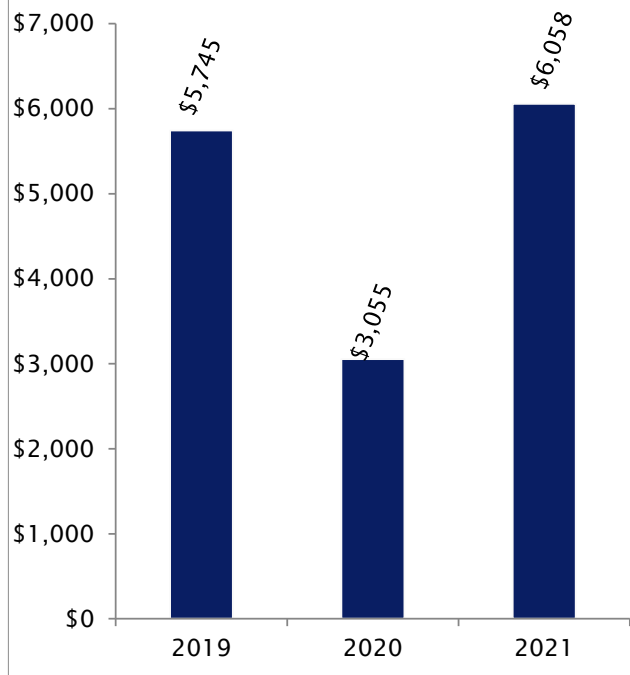
Source of data: State of New Jersey Department of the Treasury, Division of Taxation (City Code 0102).

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.

### ATLANTIC COUNTY HOTEL/MOTEL TOTAL STATE OCCUPANCY FEE REVENUE QUARTERLY TOTALS 2019 THROUGH 2021



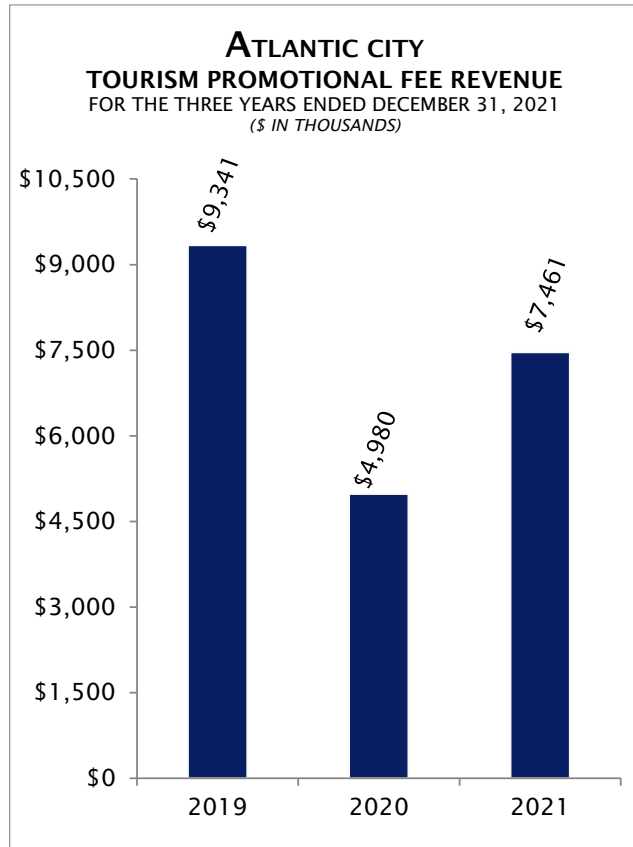
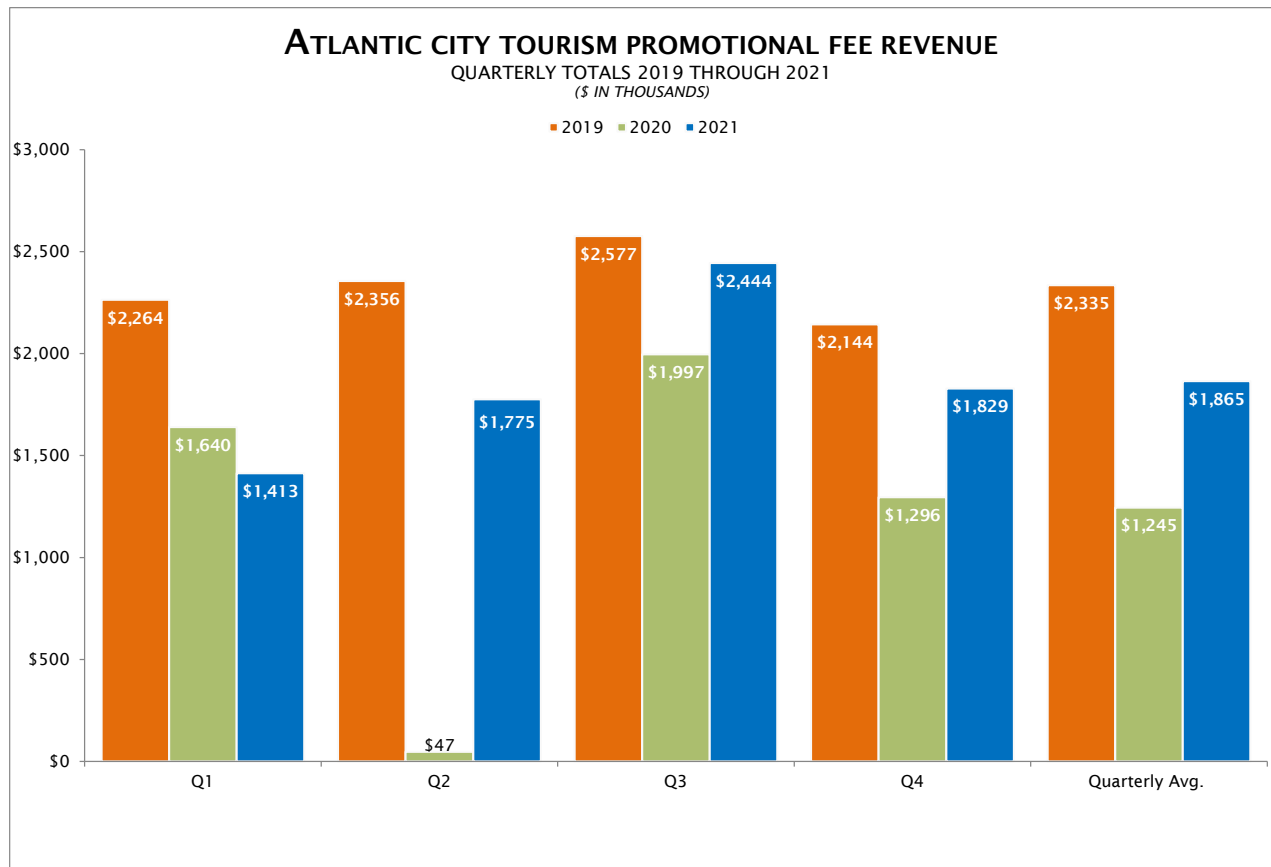
### ATLANTIC COUNTY STATE OCCUPANCY FEE REVENUE FOR THE THREE YEARS ENDED DECEMBER 31, 2021 (\$ IN THOUSANDS)



#### STATE OCCUPANCY FEE

**1% for Atlantic City.** Atlantic City is prohibited from enacting Municipal Occupancy Tax as it imposes other local taxes (luxury and tourism promotional taxes). The general State Occupancy Fee rate is 5% and the Municipal Occupancy Tax is less than or equal to 3%. The State Occupancy Fee is imposed on room rentals that are currently subject to New Jersey Sales Tax and is in addition to the Sales Tax. Transient accommodations and short term rentals are subject to the State Occupancy Tax.

Source of data: State of New Jersey Department of the Treasury, Division of Taxation - Hotel/Motel Information County Totals Reports (County Code 01).



#### TOURISM PROMOTIONAL FEE

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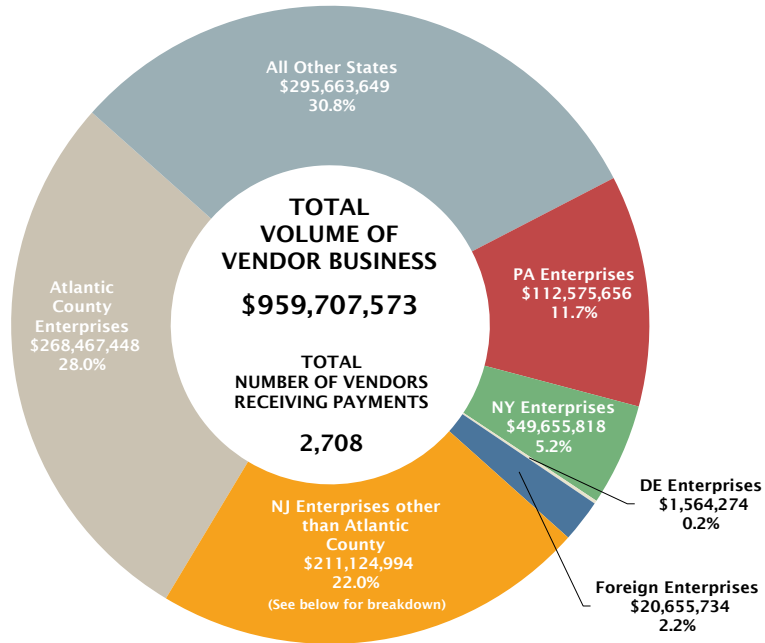
**\$2 per occupied casino hotel room and \$1 per occupied non-casino hotel/motel room in Atlantic City.** Proceeds are appropriated to a special fund held by the convention center operating authority exclusively for the purpose of promoting tourism, conventions, resorts, and casino gaming.

Source of data: State of New Jersey Department of the Treasury.

Due to coronavirus-related closures and restrictions in 2020, comparisons with other time periods are not reasonable.

## ATLANTIC CITY CASINO INDUSTRY TOTAL VOLUME OF VENDOR BUSINESS\* FOR THE YEAR ENDED DECEMBER 31, 2021

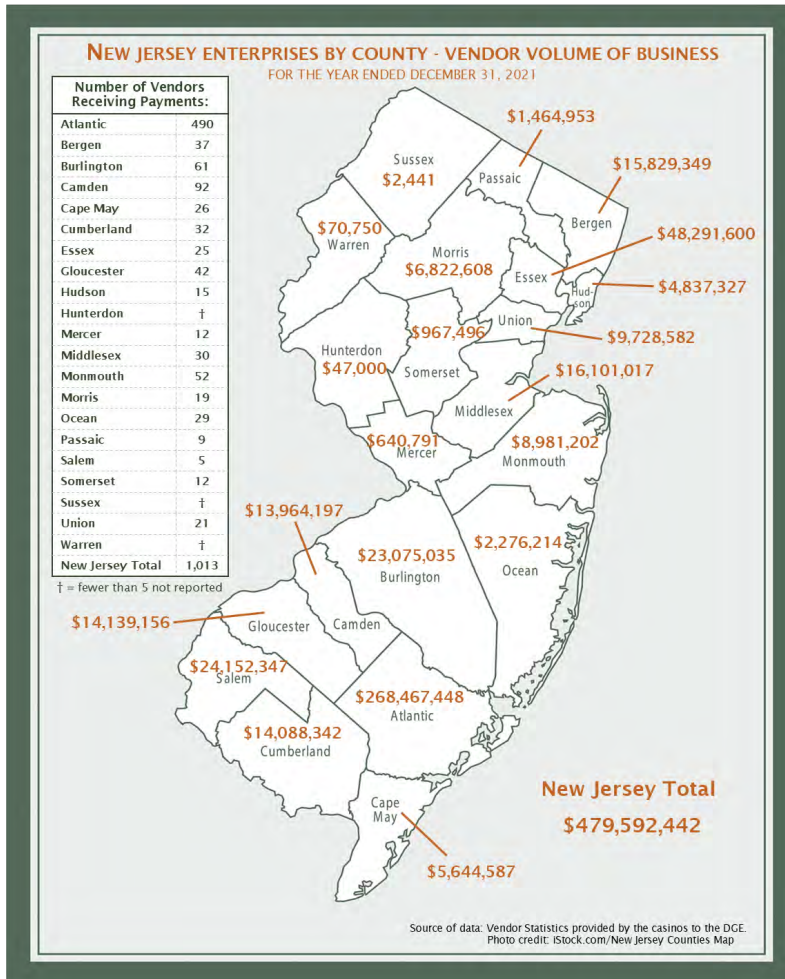
- Atlantic County Enterprises
- All Other States
- PA Enterprises
- NY Enterprises
- DE Enterprises
- Foreign Enterprises
- NJ Enterprises other than Atlantic County



\*Volume of Business represents only those monies paid by casino licensees for goods and services including disbursements to subcontractors. This figure does not include such payments as governmental taxes, fines and fees, charitable contributions, guest losses, and court garnishments.

Numbers reflect the states in which offices serving hotel/casinos are located and may not be the states in which the enterprises are incorporated or have a home office.

Source of data: Vendor Statistics provided by the casinos to the DGE.



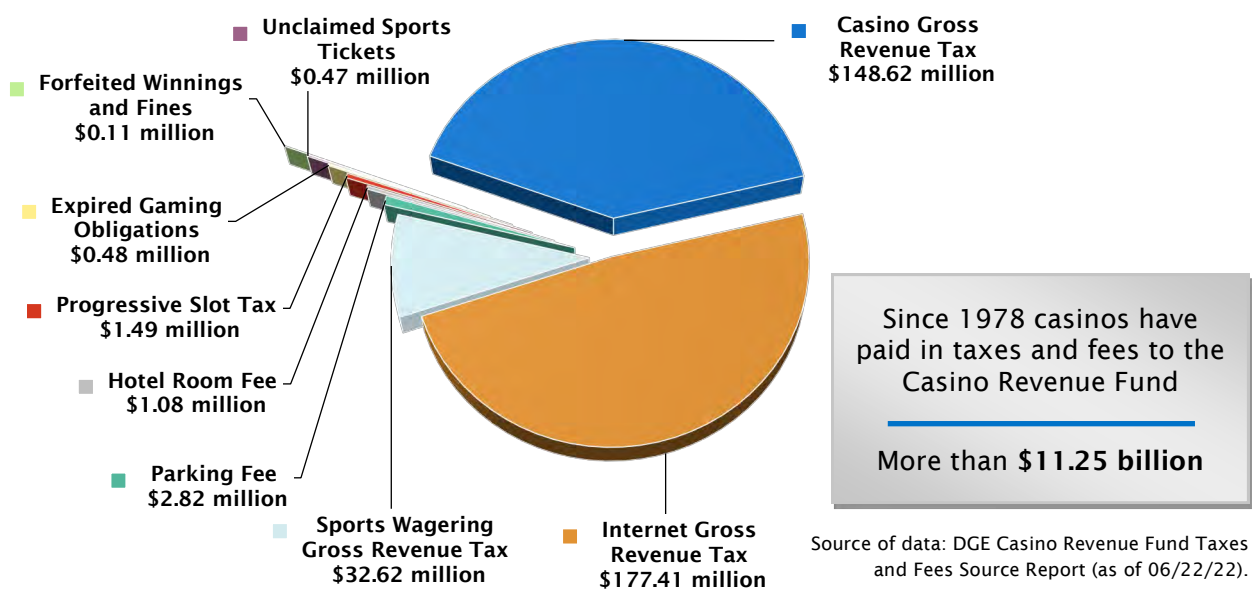
# CASINO REVENUE FUND

Funding is generated through five casino related taxes and five casino related fees. New Jersey casinos pay the state the following taxes: 15% on Internet gross revenues (excluding sports wagering); 8% on casino gross revenues; 8.5% on sports wagering gross revenue; and 13% on Internet sports wagering gross revenue. Taxes from gross revenues are appropriated to the Casino Revenue Fund (CRF) for the benefit of New Jersey’s aged and disabled citizens. Specific appropriations are detailed on the Casino Revenue Fund Advisory Commission’s website. Gross gaming revenue is the amount won from gamblers after all payouts are made. For the purpose of calculating taxable gross revenue, casino licensees received an annual deduction, at a rate of 8%, for casino, Internet, and sports wagering promotional gaming credits redeemed by patrons in excess of \$90 million.

The responsibility for administering these taxes and fees resides with the Division of Gaming Enforcement, Division of Taxation, and the Casino Control Commission.

- Gross Revenue Tax includes audit assessments, penalties, interest, and other adjustments. In December 2021, the Casino Control Act was amended to allow for a one-year industry wide \$18.1 million credit against the 8% Gross Revenue Tax in monthly installments (March 2022 through February 2023).
- Casino Parking Fee: Casinos remit a fee of \$3.00 per day for each occupied casino parking space. In FY 21, \$0.50 of the parking fee revenue was allocated to the CRF and \$2.50 was allocated to the Casino Reinvestment Development Authority (CRDA) for statutorily restricted projects and the benefit of Atlantic City.
- Casino Room Fee: Casinos remit \$3.00 per day for each occupied hotel room. In FY 21, \$1.00 was allocated to the CRDA and \$2.00 was allocated to the CRF with a portion used to fund debt service on hotel expansion bonds.
- Multi-Casino Progressive Slot Tax: An 8% tax on casino service industry enterprise multi-casino progressive slot revenue.
- Expired Obligations: Casinos remit a percentage of each expired gaming obligation and a percentage of each unclaimed sports pool wager.
- Forfeited Winnings: Winnings of underage gamblers or excluded persons are subject to forfeiture. Forfeitures under \$100,000 are split equally between CRF and compulsive gambling programs. For forfeitures over \$100,000, compulsive gambling programs receive \$50,000 and the balance is allocated to the CRF.
- Fines: The first \$600,000 in penalties collected each fiscal year is paid to the General Fund for compulsive gambling programs and any remainder is allocated to the CRF.

**Total Taxes and Fees Deposited Into Casino Revenue Fund in FY 2021:  
\$365.11 million**







# INDEPENDENT AUDITOR'S REPORT



THE STATE OF NEW JERSEY

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# ANNUAL COMPREHENSIVE FINANCIAL REPORT

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FOR THE FISCAL YEAR ENDED  
JUNE 30, 2021

PHILIP D. MURPHY, GOVERNOR  
SHEILA Y. OLIVER, LT. GOVERNOR

**Is available at:**

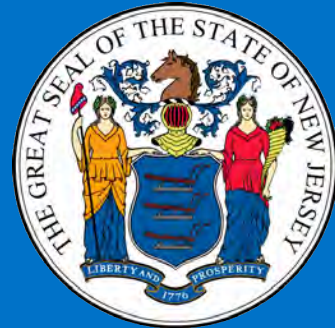
**[https://www.nj.gov/treasury/omb/publications/21fr/  
NJFRFY2021Complete.pdf](https://www.nj.gov/treasury/omb/publications/21fr/NJFRFY2021Complete.pdf)**



Tennessee Avenue & Boardwalk  
Atlantic City, NJ 08401  
609-441-3422  
[www.njccc.gov](http://www.njccc.gov)

**Phil Murphy**  
Governor

**Sheila Oliver**  
Lt. Governor



**New Jersey**  
**Casino Control Commission**

**James T. Plousis**  
Chairman

**Alisa Beth Cooper**  
Vice Chair

**Joyce Mollineaux**  
Commissioner

If you or anyone you know has a gambling problem, call  
**1-800-GAMBLER**  
24/7 confidential help line