| state of new jersey CASINO CONTROL COMMISSION |  |  |  |  |  |  |  |  |  |
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| PUBLIC MEETING NO. 17-11-01 |  |  |  |  |  |  |  |  |  |
| - - - - - - - - - - - - - - - - - - |  |  |  |  |  |  |  |  |  |
| Wednesday, November 1, 2017 |  |  |  |  |  |  |  |  |  |
| Atlantic City Commission Offices |  |  |  |  |  |  |  |  |  |
| Joseph P. Lordi Public Meeting Room - First Floor |  |  |  |  |  |  |  |  |  |
| Tennessee Avenue and Boardwalk |  |  |  |  |  |  |  |  |  |
| Atlantic City, New Jersey 08401 |  |  |  |  |  |  |  |  |  |
| 10:37 a.m. to 11:25 a.m. |  |  |  |  |  |  |  |  |  |
| Certified Court Reporter: Darlene Sillitoe |  |  |  |  |  |  |  |  |  |
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Public Meeting No. 17-11-01 November 1, 2017

1 B E F O R E :
2 CASINO CONTROL COMMISSION:
MATTHEW B. LEVINSON, CHAIR
SHARON ANNE HARRINGTON, VICE CHAIR
ALISA COOPER, COMMISSIONER
PRESENT FOR THE CASINO CONTROL COMMISSION:
DARYL W. NANCE, ADMINISTRATIVE ANALYST
DANIEL J. HENEGHAN, PUBLIC INFORMATION OFFICER
OFFICE OF THE GENERAL COUNSEL:
7 DIANNA W. FAUNTLEROY, GENERAL COUNSEL/EXECUTIVE SECRETARY
8
OFFICE OF REGULATORY AFFAIRS:
GLENN T. MacFADDEN, SUPERVISOR, LICENSING

11 DEPUTY ATTORNEYS GENERAL
TRACY E. RICHARDSON, DEPUTY ATTORNEY GENERAL BRIAN C. BISCIEGLIA, DEPUTY ATTORNEY GENERAL JOANNE BERMAN, DEPUTY ATTORNEY GENERAL

Public Meeting No. 17-11-01 November 1, 2017

1 A P P E A R A N C E S :
2 ITEM NO. 9 DIANA W. FAUNTLEROY, GENERAL COUNSEL JOANNE BERMAN, DEPUTY ATTORNEY GENERAL BROWNSTEIN, HYATT, FARBER, SCHRECK BY: PAUL M. O'GARA, ESQ. FOR: CAESARS ENTITIES

ITEM NO. 10 TRACY E. RICHARDSON, DEPUTY ATTORNEY GENERAL
BROWNSTEIN, HYATT, FARBER, SCHRECK BY: PACIFICO AGNELLINI, ESQ.
FOR: GOLDEN NUGGET ATLANTIC CITY, LLC

Public Meeting No. 17-11-01 November 1, 2017

AGENDA
PUBLIC MEETING NO. 17-11-01
NOVEMBER 1, 2017, 10:37 a.m.
PAGE VOTE
Ratification of the minutes of the 78 October 11, 2017, public meeting Applications for initial casino key employee licenses:
a) Anthony C. Patrone 90
b) Donna L. Smith 1
$10 \quad 10$
c) Vanessa N. Vogel (a/k/a Vanessa N 89 Laws
Application of Anthony Reo, Jr., for a 11
resubmitted casino key employee license
Application of William F. Callahan for a 1212 casino key employee license and for qualification
Approvals through Delegation of Authority13 between October 9, 2017, and October 30, 2017, pursuant to Resolution No. 17-01-11-11-C
6 Requests for inactivation of casino key 1314 employee licenses:
a) Thomas J. Caterina, Jr.
b) Shannon L. Daviso
c) Anthony V. DiSalvatore
d) Gene J. Doody
e) Josepeh P. Esposito, Jr.
f) John C. Filippe
g) Anthony M. Liguori
h) Sharon A. Long
i) Anthony J. Sibbert
j) Robert J. Sobolusky, Jr.
k) Edward Souto
l) Joseph A. Zulli

7 Consideration of the laps of casino key 1517 employee licenses:
a) Harold A. Barber, III
b) Jolene M. Bingham
c) Cody F. Clisham
d) Aaron E. Harvey, III
e) Kevin J. Howe
f) David S. Kloster Removed
g) Michael W. Mander
h) Jonathan D. Mejia Removed
i) Paul B. Roden
j) John H. Sacchetti

Public Meeting No. 17-11-01 November 1, 2017

## 1

k) Ronak J. Shah
l) Shane L. Siragusa

CONTINUED AGENDA
PUBLIC MEETING NO. 17-11-01
November 1, 2017, 10:37 a.m.
m) William A. Tripet, II
n) Laurie L. Wright

8 Consideration of the casino key 18
employee license of Nicholas J.
Krachtus (DKT-17-0021-CK)
9 Amended and Restated Petition of 2046
Caesars Entertainment, Harrah's
Atlantic City Operating Company, LLC,
Caesars Interactive Entertainment New Jersey, LLC, for approval of a merger and qualification of new holding companies and other relief pursuant to NJSA 5:12-1 et seq.

City, LLC, (d/b/a Golden Nugget Hotel
and Casino) for qualification of new
holding companies and natural person qualifiers and other declaratory relief pursuant to NJSA 5:12-1 et seq. (PRN 2911701)

|  | 6 |  | 8 |
| :---: | :---: | :---: | :---: |
| 1 | (Public Meeting 17-11-01 was commenced | 1 | ITEM NO. 2 |
| 2 | at 10:37 a.m.) | 2 | COMMISSIONER COOPER: I'll second that. |
| 3 | MR. NANCE: Good morning. I'd like to | 3 | CHAIR LEVINSON: Any discussion on the |
| 4 | read an opening statement: | 4 | minutes? |
| 5 | This is to advise the general public | 5 | (No response.) |
| 6 | that in compliance with Chapter 231 of the | 6 | CHAIR LEVINSON: All those in favor? |
| 7 | public laws of 1975 entitled "Senator Bryon M. | 7 | (Ayes.) |
| 8 | Baer Open Public Meeting Act," the New Jersey | 8 | CHAIR LEVINSON: Opposed? |
| 9 | Casino Control Commission on December 8th, | 9 | (No response.) |
| 10 | 2016, filed with the Secretary of State at the | 10 | CHAIR LEVINSON: Motion carries. |
| 11 | State House in Trenton an annual meeting | 11 | MS. FAUNTLEROY: Thank you. |
| 12 | schedule. On December 9th, 2016, copies were | 12 | Item No. 2 are applications for initial |
| 13 | mailed to subscribers. | 13 | casino key employee licenses. There are three |
| 14 | Members of the press will be permitted | 14 | matters, A through C, two of which involve an |
| 15 | to take photographs. We ask that this be done | 15 | objection. I will therefore, call them |
| 16 | in a manner which is not disruptive or | 16 | separately. |
| 17 | distracting to the Commission. | 17 | The first matter would be C, Vanessa N. |
| 18 | The use of cell phone in the public | 18 | Vogel. The Division has recommended that that |
| 19 | meeting room is prohibited. | 19 | license be granted. Staff has reviewed it and |
| 20 | Any member of the public who wish to | 20 | also recommended that the license be granted. |
| 21 | address the Commission will be given the | 21 | CHAIR LEVINSON: Thank you. |
| 22 | opportunity to do so before the Commission | 22 | I'll entertain a motion on Miss Vogel. |
| 23 | adjourns for the day. | 23 | COMMISSIONER COOPER: Mr. Chairman, I |
| 24 | Please stand for the Pledge of | 24 | move to grant Vanessa N. Vogel, also known as |
| 25 | Allegiance. | 25 | Vanessa N. Laws, initial casino key employee |
|  | 7 |  | 9 |
| 1 | ITEM NO. 1 | 1 | ITEM NO. 2 |
| 2 | (The Flag Salute was recited.) | 2 | license. |
| 3 | MS. FAUNTLEROY: Good morning. Please | 3 | CHAIR LEVINSON: Thank you. |
| 4 | answer when I call your name for the roll, | 4 | Is there a second? |
| 5 | please. | 5 | VICE CHAIR HARRINGTON: Second. |
| 6 | Commission Cooper? | 6 | CHAIR LEVINSON: Any discussion? |
| 7 | COMMISSIONER COOPER: Here. | 7 | (No response.) |
| 8 | MS. FAUNTLEROY: Vice Chair Harrington? | 8 | CHAIR LEVINSON: All those in favor? |
| 9 | VICE CHAIR HARRINGTON: Here. | 9 | (Ayes.) |
| 10 | MS. FAUNTLEROY: And Chairman Levinson? | 10 | CHAIR LEVINSON: Opposed? |
| 11 | CHAIR LEVINSON: Here. | 11 | (No response.) |
| 12 | MS. FAUNTLEROY: Thank you. | 12 | CHAIR LEVINSON: Motion carries. |
| 13 | Matters discussed in this morning's | 13 | MS. FAUNTLEROY: Thank you. |
| 14 | closed session included employee key license | 14 | Item 2a, Anthony C. Patrone. An |
| 15 | matters and approval of the closed-session | 15 | objection has been raised. Staff recommends |
| 16 | minutes of the October 11 closed session. | 16 | that that be remanded to the contested case |
| 17 | The first matter on your agenda is | 17 | process. |
| 18 | ratification of the minutes of the October 11, | 18 | CHAIR LEVINSON: Thank you. |
| 19 | 2017, public portion of the meeting. | 19 | A motion? |
| 20 | CHAIR LEVINSON: Thank you. | 20 | COMMISSIONER COOPER: Mr. Chairman, I |
| 21 | I'll entertain a motion on the minutes? | 21 | move to remand for a hearing the initial casino |
| 22 | VICE CHAIR HARRINGTON: I move that we | 22 | key employee license application of Anthony C. |
| 23 | ratify the minutes of October 11, 2017. | 23 | Patrone. |
| 24 | CHAIR LEVINSON: Thank you. | 24 | CHAIR LEVINSON: Thank you. |
| 25 | Is there a second? | 25 | Is there a second? |

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|  | 10 |  | 12 |
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| 1 | ITEM NO. 2 | 1 | ITEM NO. 4 |
| 2 | VICE CHAIR HARRINGTON: Second. | 2 | CHAIR LEVINSON: All those in favor? |
| 3 | CHAIR LEVINSON: Any discussion on this? | 3 | (Ayes.) |
| 4 | (No response.) | 4 | CHAIR LEVINSON: Opposed? |
| 5 | CHAIR LEVINSON: All those in favor? | 5 | (No response.) |
| 6 | (Ayes.) | 6 | CHAIR LEVINSON: Motion carries. |
| 7 | CHAIR LEVINSON: Opposed? | 7 | MS. FAUNTLEROY: Thank you. |
| 8 | (No response.) | 8 | Item No. 4 is the application of William |
| 9 | CHAIR LEVINSON: Motion carries. | 9 | F. Callahan for a casino key employee license |
| 10 | MS. FAUNTLEROY: 2b, Donna L. Smith. | 10 | and for qualification as Vice President of |
| 11 | Again an objection has been raised. Staff | 11 | Relationship Marketing for Marina District |
| 12 | recommends that that matter be remanded to the | 12 | Development Company, LLC. |
| 13 | contested case process. | 13 | CHAIR LEVINSON: Thank you. |
| 14 | CHAIR LEVINSON: Thank you. | 14 | I'll entertain a motion. |
| 15 | Is there a motion? | 15 | COMMISSIONER COOPER: Mr. Chairman, I |
| 16 | COMMISSIONER COOPER: I move to remand | 16 | move to grant resubmitted key license and |
| 17 | for a hearing the initial casino key employee | 17 | qualification. |
| 18 | license application of Donna L. Smith. | 18 | CHAIR LEVINSON: Thank you. |
| 19 | CHAIR LEVINSON: Thank you. | 19 | Is there a second? |
| 20 | Second? | 20 | VICE CHAIR HARRINGTON: Second. |
| 21 | VICE CHAIR HARRINGTON: Second. | 21 | CHAIR LEVINSON: Any questions on this? |
| 22 | CHAIR LEVINSON: Any discussion? | 22 | (No response.) |
| 23 | (No response.) | 23 | CHAIR LEVINSON: This is a roll call |
| 24 | CHAIR LEVINSON: All those in favor? | 24 | vote. |
| 25 | (Ayes.) | 25 | MS. FAUNTLEROY: Commissioner Cooper? |
|  | 11 |  | 13 |
| 1 | ITEM NO. 3 | 1 | ITEM NO. 6 |
| 2 | CHAIR LEVINSON: Opposed? | 2 | COMMISSIONER COOPER: Yes. |
| 3 | (No response.) Motion carries. | 3 | MS. FAUNTLEROY: Vice Chair Harrington? |
| 4 | MS. FAUNTLEROY: Thank you. | 4 | VICE CHAIR HARRINGTON: Yes. |
| 5 | Item 3a is the application of Anthony | 5 | MS. FAUNTLEROY: And Chairman Levinson? |
| 6 | Reo, Jr., for a resubmitted casino key employee | 6 | CHAIR LEVINSON: Yes. |
| 7 | license. | 7 | MS. FAUNTLEROY: Item No. 5 are |
| 8 | You may recall this matter was adjourned | 8 | approvals through Delegation of Authority |
| 9 | from the last meeting to have an opportunity to | 9 | between October 9, 2017, and October 30, 2017, |
| 10 | ask some additional questions. Those questions | 10 | pursuant to Resolution No. 17-01-11-11-C. |
| 11 | have been addressed, and the matter is now | 11 | Glenn MacFadden will review those |
| 12 | before you with a recommend that the | 12 | matters with you; however, no vote is required. |
| 13 | resubmitted key be granted. | 13 | CHAIR LEVINSON: Thank you. |
| 14 | CHAIR LEVINSON: Thank you. | 14 | MR. MacFADDEN: Thank you. |
| 15 | Commissioners, any questions on this | 15 | Good morning, Mr. Chairman and |
| 16 | matter? | 16 | Commissioners. |
| 17 | (No response.) | 17 | Item 5 consists of three individuals who |
| 18 | CHAIR LEVINSON: I'll entertain a | 18 | were issued a temporary casino key license via |
| 19 | motion. | 19 | Delegated Authority subsequent to the October |
| 20 | VICE CHAIR HARRINGTON: I move that we | 20 | 11, 2017, public meeting. |
| 21 | grant Anthony Reo, Jr., a resubmitted casino | 21 | They are: Frank Cannistra, Jr., Peter |
| 22 | key employee license. | 22 | B. Gibson, and Ramona J. Smith. |
| 23 | CHAIR LEVINSON: Thank you. | 23 | CHAIR LEVINSON: Thank you. |
| 24 | A second? | 24 | MS. FAUNTLEROY: Item No. 6 are requests |
| 25 | COMMISSIONER COOPER: I'll second that. | 25 | for inactivation of casino key employee |

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| 1 | ITEM NO. 8 | 1 | ITEM NO. 9 |
| 2 | CHAIR LEVINSON: That's all right. | 2 | pursuant to NJSA 5:12-80(b) and (d), NJSA |
| 3 | MS. FAUNTLEROY: No. 8 is the | 3 | 5:12-86(b), NJSA 5:12-89(b) and; B, revoke his |
| 4 | consideration of the casino key employee | 4 | casino employee license. |
| 5 | license of Nicholas J. Krachtus. | 5 | CHAIR LEVINSON: Thank you. |
| 6 | Is Mr. Krachtus here today? | 6 | Is there a second? |
| 7 | (No response.) | 7 | COMMISSIONER COOPER: I'll -- excuse me. |
| 8 | MS. FAUNTLEROY: Okay. This matter is | 8 | I'll second that. |
| 9 | before you by the request of the Division to | 9 | CHAIR LEVINSON: Any discussion? |
| 10 | find Mr. Krachtus disqualified and revoke his | 10 | (No response.) |
| 11 | casino key employee license for noncompliance | 11 | CHAIR LEVINSON: All those in favor? |
| 12 | with a stipulation of settlement that was | 12 | (Ayes.) |
| 13 | entered into in March of 2014. | 13 | CHAIR LEVINSON: Opposed? |
| 14 | Mr. Biscieglia is here to address you | 14 | (No response.) |
| 15 | for the Division. | 15 | CHAIR LEVINSON: Motion carries. |
| 16 | CHAIR LEVINSON: Thank you. | 16 | Thank you. |
| 17 | Mr. Biscieglia? | 17 | MR. BISCIEGLIA: Thank you. |
| 18 | MR. BISCIEGLIA: Thank you. Good | 18 | MS. FAUNTLEROY: Item No. 9 is the |
| 19 | morning, Chairman and Commissioners. | 19 | amended and restated petition of Caesars |
| 20 | CHAIR LEVINSON: Good morning. | 20 | Entertainment Corporation, Harrah's Atlantic |
| 21 | MR. BISCIEGLIA: Brian C. Biscieglia for | 21 | City Operating Company, LLC, Caesars |
| 22 | behalf of the Division. | 22 | Interactive Entertainment New Jersey, LLC, for |
| 23 | Back in 2014 the Division imposed a | 23 | approval of a merger and qualification of new |
| 24 | civil penalty on Mr. Krachtus in the amount of | 24 | holding companies and other relief pursuant to |
| 25 | \$6,810. Mr. Krachtus agreed to this in a | 25 | NJSA 5:12-1, et seq. |
|  | 19 |  | 21 |
| 1 | ITEM NO. 8 | 1 | ITEM NO. 9 |
| 2 | stipulation of settlement. He made payments in | 2 | Paul O'Gara here for the Petitioner and |
| 3 | the amount of \$25 a month up until October of | 3 | Joanne Berman here for the Division. |
| 4 | 2016, at which time he stopped making payments. | 4 | The Commission has been provided with |
| 5 | The Division first attempted to reach | 5 | the Division's letter report regarding this |
| 6 | out to him, to no avail. He would not return | 6 | matter and ask that you present any questions |
| 7 | our calls. Since that time period, when we | 7 | that you have to the parties. |
| 8 | contacted the Commission and asked to schedule | 8 | CHAIR LEVINSON: Thank you. |
| 9 | a conference, he's failed to attend at least | 9 | Counsel, please enter your appearance? |
| 10 | two conferences that I know of. And it seems | 10 | MR. O'GARA: Yeah. Paul O'Gara for the |
| 11 | at this point he has no interest in either | 11 | Petitioners. |
| 12 | paying the fine or keeping his casino key | 12 | CHAIR LEVINSON: Thank you. |
| 13 | employee license. | 13 | MS. BERMAN: Joanne Berman for the |
| 14 | So based on the history of this case, | 14 | Division of Gaming Enforcement. |
| 15 | the Division must ask that his license be | 15 | CHAIR LEVINSON: Thank you. |
| 16 | revoked and he be found disqualified. | 16 | Mr. O'Gara? |
| 17 | CHAIR LEVINSON: Thank you very much. | 17 | MR. O'GARA: Good morning. |
| 18 | MR. BISCIEGLIA: Thank you. | 18 | CHAIR LEVINSON: Good morning. |
| 19 | CHAIR LEVINSON: Commissioners, any | 19 | MR. O'GARA: I know you're asking, why |
| 20 | questions for either counsel? | 20 | are they hearing it? I join with them. |
| 21 | VICE CHAIR HARRINGTON: No. | 21 | In September you approved the |
| 22 | CHAIR LEVINSON: Hearing none, I'll | 22 | restructuring of CEC, which is Caesars |
| 23 | entertain a motion. | 23 | Entertainment, and the reorganization of CEOC. |
| 24 | VICE CHAIR HARRINGTON: I move that: A, | 24 | That -- that actually happened on October the |
| 25 | we find Nicholas J. Krachtus disqualified | 25 | 6th. And what remained was Caesars |

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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | Entertainment which had, through various | 2 | time CIE was larger than it is now. It |
| 3 | holding companies and intermediary companies, | 3 | included both the real money gaming, which we |
| 4 | owned all of its companies. What remained was | 4 | do here and in Nevada, and also the social |
| 5 | a company which owned 100 percent of each of | 5 | gaming, which you heard testimony about, was |
| 6 | its operating entities and, in two of the three | 6 | sold and funded the $\$ 4.5$ billion which went |
| 7 | silos, it's real estate. And they were CERP, | 7 | into the bankruptcy. |
| 8 | Caesars Growth Partners, and CEOC, LLC. | 8 | So when Caesars emerged from bankruptcy, |
| 9 | You know, historically, why are there | 9 | these two other units, CGP and CERP were there. |
| 10 | three instead of one? CERP, which Harrah's | 10 | They had their own credit or their own debt |
| 11 | Atlantic City is one of the properties, and the | 11 | obligations. It had encountered no |
| 12 | other properties are Harrah's in Las Vegas, | 12 | difficulties, but they were at a higher rate of |
| 13 | Harrah's in Laughlin, Paris, and Rio. They | 13 | interest than what the market is now. So with |
| 14 | were at the time of the 2008 going-private | 14 | the emergence from bankruptcy, it was clear |
| 15 | transaction, financed through something called | 15 | that they could -- because CEOC, now the |
| 16 | collateralized mortgage-backed securities, CMBS | 16 | problem child of CEC -- had now reorganized. |
| 17 | finance, which had a different term than the | 17 | They could refinance this debt and realize |
| 18 | remainder of the approximately \$14 billion that | 18 | substantial savings. All right? |
| 19 | was borrowed at that time. And when they were | 19 | And if you were recall, Mr. Hession |
| 20 | to be refinanced, CMBS market had collapsed. | 20 | testified here. He talked about the fact that |
| 21 | It collapsed shortly after they were financed. | 21 | there were substantial other savings that could |
| 22 | And so they were financed conventionally. But | 22 | be realized. These were those savings. |
| 23 | they were taken as a unit to be a credit, to be | 23 | So how do you do it? You do it by |
| 24 | financed to take the CMBS financing and put | 24 | taking these two units, which literally both |
| 25 | into a company called CERP that was wholly | 25 | hold the same kind of assets, and you put them |
|  | 23 |  | 25 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | owned by Caesars. So they've always stood | 2 | together into one company which is separate |
| 3 | alone because they had that financing. | 3 | from CEOC because it's not involved with any of |
| 4 | CEOC -- you've heard the long and | 4 | the REIT or any of those particular properties. |
| 5 | tortured history and you sat through it. CAC | 5 | But their own properties plus CIE, plus |
| 6 | was a company which was created, Caesars | 6 | assorted other things that Caesars owns like, |
| 7 | Acquisition Corporation. And it operated | 7 | you know, Summerall Land, airplane hangars. |
| 8 | through something called Caesars Growth | 8 | And then you put them together and then |
| 9 | Partners. And in transactions which were part | 9 | refinance the existing debt. |
| 10 | of the runway that was created to try to work | 10 | Well, the first step in that is to find |
| 11 | through the CEOC debt, properties were sold by | 11 | out what are you going to refinance the |
| 12 | CEOC, then CEOC, to Caesars Growth Partners | 12 | existing debt for. And that's what Eric talked |
| 13 | through a company called CGPH, Caesars Growth | 13 | about. He said there would be substantial |
| 14 | Partners Holdings. That cash which was at CGP | 14 | savings. What they are is $\$ 140$-some-million a |
| 15 | was then the cash that went over to CEOC to | 15 | year in interest expenses. So how do you do |
| 16 | fund operations. And as you know what was | 16 | that? Well, you have to put together that kind |
| 17 | going on, which was the ever-increasing | 17 | of credit or that unit that will borrow the |
| 18 | interest expense against certain declining | 18 | money. And the way to do that, the easiest and |
| 19 | operating results. So those properties, which | 19 | most efficient way, was to move one into the |
| 20 | are Planet Hollywood, The Linq, Bally's Las | 20 | other. And for a lot of reasons, including tax |
| 21 | Vegas, Cromwell, and Harrah's New Orleans were | 21 | reasons and the way that the companies were set |
| 22 | in that credit or that unit which was owned by | 22 | up, it was to take CERP which holds Harrah's |
| 23 | Caesars Acquisition, which was a separate | 23 | Atlantic City and merge it into CGP, Caesars |
| 24 | public company. | 24 | Growth Partners unit. And they merged into one |
| 25 | That company also owns CIE. And at that | 25 | of the those units, which is CGPH, Caesars |


|  | 26 |  | 28 |
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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | Growth Partners Holdings. That's the one which | 2 | CIE over here. Comes together right there. So |
| 3 | already owned all the real estate, kind of | 3 | it's the same. In fact, it's the same entity. |
| 4 | operating casino assets, and is wholly-owned by | 4 | You just have one intermediary holding company, |
| 5 | Caesars Growth. Caesars Growth owns that and | 5 | CGP, and another CEOC, LLC, instead of having |
| 6 | CIE. So they are merged together. When they | 6 | three. |
| 7 | are merged together, those two units together | 7 | There's one other anomaly which is |
| 8 | become -- we have to give it a name. God | 8 | something called FinCo, which is CRC FinCo. As |
| 9 | forbid, we use the same names; right? So it's | 9 | you've probably gathered, we've already |
| 10 | called Caesars Resorts Collection. | 10 | borrowed this money. This money is sitting in |
| 11 | CHAIR LEVINSON: Say it again? | 11 | something called Caesars Escrow which is what's |
| 12 | MR. O'GARA: Caesars Resorts Collection. | 12 | worked in. And that's a convention that's |
| 13 | CHAIR LEVINSON: Right. | 13 | available to some borrowers and not others. |
| 14 | MR. O'GARA: We're done with G's and | 14 | There's two ways you can borrow several |
| 15 | P's. We're into R's now. | 15 | billion dollars, apparently. One is you can |
| 16 | So that unit will now go out and borrow | 16 | get a commitment, pay a commitment fee, and |
| 17 | virtually the same amount of money but pay \$145 | 17 | then pay certain ticking fees until you draw |
| 18 | million less a year for the use of that money. | 18 | down. The other is you can actually borrow the |
| 19 | So that's what we're asking you to approve, in | 19 | money, place it into an escrow company. And |
| 20 | a short form. | 20 | that's what the money is doing here. And it's |
| 21 | I mean, and what's involved? What's | 21 | Caesars Escrow Borrower or Holdings, LLC, and |
| 22 | involved is that Harrah's Atlantic City, which | 22 | FinCo. And the reason you have a FinCo is that |
| 23 | previously had as its holding company CERP, in | 23 | they want a corporate guarantor when they lend |
| 24 | the CERP chain, will now have CGP and CGPH as | 24 | the money. They want it in an entity other |
| 25 | its holding companies. They're already | 25 | than an LLC. |
|  | 27 |  | 29 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | qualified companies because they already own | 2 | When this is consummated, that will |
| 3 | CIE. So it's just the approval of them to own | 3 | simply be merged in so that that money will |
| 4 | Harrah's which is being merged into CGP. | 4 | then go to CGP, and CGP will take that money |
| 5 | So when this is done, in short form, you | 5 | and pay off all of the existing debt of CERP |
| 6 | take the charts that you have that show Caesars | 6 | and CGP. So that they'll be the one remaining |
| 7 | with three branches coming off its tree, and | 7 | tranche of debt which realizes the $\$ 145$ million |
| 8 | you rip off the CERP branch and just tape it to | 8 | in interest savings. |
| 9 | the bottom of the CPG branch, and that's really | 9 | You don't actually pay interest on two |
| 10 | what occurred. | 10 | loans at one time, because instead of a |
| 11 | CHAIR LEVINSON: It's that easy, huh? | 11 | commitment fee, you pay a ticking fee. And the |
| 12 | MR. O'GARA: Exactly. | 12 | ticking fee on the escrow is less than the |
| 13 | (Laughter.) | 13 | escrow and a ticking fee together would be. So |
| 14 | MR. O'GARA: Or you can do it -- you | 14 | you're not paying the interest until a certain |
| 15 | know, you can do that -- you can take and play | 15 | date. They have certain benchmarks. And those |
| 16 | with the Power Point thing and move the boxes | 16 | dates -- I believe November 1st the ticking fee |
| 17 | over. | 17 | started, which is rather -- it's not anything |
| 18 | Why does it go to CGPH instead of just | 18 | like the actual rate. And then at some point |
| 19 | to CGP? Number one, because if you've seen any | 19 | in late November, scheduled against the date |
| 20 | decks from PriceWaterHouse, which they are the | 20 | they'll get the regulatory approval in Nevada, |
| 21 | yellow and orange series of decks, you have to | 21 | which is based on the date of their meeting. |
| 22 | stay yellow or you have to stay orange for tax | 22 | Usually the meetings in Nevada and New Jersey |
| 23 | reasons when you bring certain classes of | 23 | are about ten days apart. It happens they're |
| 24 | assets together. But CPGH is simply CGP owning | 24 | 17 days apart this time because they're earlier |
| 25 | real property and casinos over here and owning | 25 | in New Jersey. And then that borrowing will |


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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | occur. So FinCo comes over, but it's still | 2 | there's the CIE companies, which are owned |
| 3 | the -- you know, the initial finance company. | 3 | identically, and CIE NJ who operates the |
| 4 | And that's why it's been qualified as an | 4 | internet -- they're the internet affiliate that |
| 5 | initial qualifier. FinCo, like everything else | 5 | operates under the Caesars permit. They |
| 6 | in Caesars convention of not actually operating | 6 | operate the Real Money Poker in Nevada. And |
| 7 | companies, has that same group of officers. | 7 | then there's a series of other CIE entities, |
| 8 | That would be Mark Frissora and Eric Hession. | 8 | which are not active entities right now. They |
| 9 | And Eric is also the secretary. | 9 | are development entities for, you know, other |
| 10 | So that's essentially what it is. I | 10 | social gaming opportunities or things. And |
| 11 | mean, if you have specific questions about | 11 | then there's some disregarded entities, which |
| 12 | numbers or how it moves, I'll be glad to answer | 12 | historically had some function, Chairman, and |
| 13 | them. But I think that's kind of an | 13 | no longer do. |
| 14 | explanation why and historically having got | 14 | And when companies -- dormant companies |
| 15 | to -- it couldn't be done at the time we did | 15 | are dissolved, is determined largely by, are |
| 16 | the reorganization because until CAC, which | 16 | they necessary for the tax structure to |
| 17 | works into CEC, CGP was owned by a separate | 17 | prevent -- to preserve concern accounting |
| 18 | public company. It couldn't transfer it over. | 18 | conventions which allow -- and that's why, if |
| 19 | So it couldn't happen. And this is relatively | 19 | you saw the big chart, there's all these |
| 20 | quickly after -- if you consider October 6th is | 20 | companies. Like they still go back to London |
| 21 | the date that we consummated it, we're talking | 21 | Clubs. There's some companies Bill Harrah |
| 22 | about doing this in November. It's about as | 22 | formed. |
| 23 | fast as you can do it after consummating it. | 23 | CHAIR LEVINSON: Right. So basically |
| 24 | Obviously, it would have been easier to do it, | 24 | with this petition and the merger, it's the |
| 25 | but we had two different ownership chains at | 25 | Caesars Growth Partner, LLC, is literally |
|  | 31 |  | 33 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | the top at the time we did the reorganization. | 2 | coming out of this deal. |
| 3 | So if you have any questions, I'll try | 3 | MR. O'GARA: No. Caesars -- |
| 4 | to answer them. | 4 | CHAIR LEVINSON: It shows, if I'm |
| 5 | CHAIR LEVINSON: So with are the Caesars | 5 | looking at the chart -- that's what why I was |
| 6 | Report Collections -- | 6 | confused. Looking at the chart, it shows it as |
| 7 | (There was a cell phone interruption.) | 7 | a disregarded entity underneath Caesars. |
| 8 | CHAIR LEVINSON: -- in that last chart, | 8 | MR. O'GARA: As a disregarded tax |
| 9 | you talk about disregarded entities? | 9 | entity. |
| 10 | Corporations? | 10 | CHAIR LEVINSON: Tax entity. Okay. |
| 11 | MR. O'GARA: That's for tax reasons. | 11 | That's fine. |
| 12 | CHAIR LEVINSON: Right. So those are | 12 | MR. O'GARA: It's still -- Caesars |
| 13 | going away? | 13 | Growth Partners is, in fact, an owner. |
| 14 | MR. O'GARA: Yeah. | 14 | CHAIR LEVINSON: That's what I -- |
| 15 | CHAIR LEVINSON: In terms -- in terms of | 15 | MR. O'GARA: And CPGH owns the casino |
| 16 | the Resorts Collection. | 16 | side and then directly to CIE. But what's |
| 17 | MR. O'GARA: Yes. What will -- in terms | 17 | going away is CERP. And what's going away is |
| 18 | of regulated operating companies in all the | 18 | being merged and into. So the surviving entity |
| 19 | states where they do business -- and it's | 19 | is CPGH. |
| 20 | Nevada, New Jersey, and Louisiana -- I think is | 20 | CHAIR LEVINSON: Okay. Commissioners, |
| 21 | where CRC or CERP both kind of interface with | 21 | any questions on this? |
| 22 | CEC. They'll be the operating casino | 22 | VICE CHAIR HARRINGTON: I do. And you |
| 23 | companies, land-based casino companies, which | 23 | may have answered some of it. But first, Mr. |
| 24 | in this case include Harrah's Atlantic City | 24 | O'Gara, may I say, we never think that you're |
| 25 | owned by CPGH. And over on the other side, | 25 | done with them. You just seem to keep circling |

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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | back. | 2 | already there to move over. The escrow will |
| 3 | MR. O'GARA: Yes. | 3 | break. The money flows it. |
| 4 | VICE CHAIR HARRINGTON: So. | 4 | VICE CHAIR HARRINGTON: Thank you. |
| 5 | MR. O'GARA: There may be one more | 5 | Because another question was does -- is this |
| 6 | little one we do. | 6 | dependent on other states' approval as with the |
| 7 | CHAIR LEVINSON: I'm sure. | 7 | last petition? |
| 8 | VICE CHAIR HARRINGTON: See? | 8 | MR. O'GARA: Yeah. Two. |
| 9 | So late November is the time frame for | 9 | VICE CHAIR HARRINGTON: I'm sorry? |
| 10 | this action? | 10 | MR. O'GARA: Two. Louisiana and Nevada. |
| 11 | MR. O'GARA: Well, yeah. It's -- what | 11 | VICE CHAIR HARRINGTON: All right. Are |
| 12 | will determine it is that in New Jersey -- you | 12 | there -- you talked about the numbers. Are |
| 13 | know, we have two sets of approvals. One of | 13 | there any redactions that we should be aware of |
| 14 | them are these approvals about the structural | 14 | or |
| 15 | merger. The other is for the borrowing itself, | 15 | MR. O'GARA: In the report that was |
| 16 | the material debt approval. | 16 | rendered to you, no. We have publicly -- |
| 17 | VICE CHAIR HARRINGTON: Uh-hum. | 17 | VICE CHAIR HARRINGTON: Okay. |
| 18 | MR. O'GARA: And we have the material | 18 | MR. O'GARA: -- in -- in the Division |
| 19 | debt approval. The Director granted that | 19 | reports, there are certain things about the |
| 20 | yesterday. If you look at the regulations, | 20 | interest which I sent to Miss Berman this |
| 21 | it's one in which technically it was required, | 21 | morning. But, no. This has been a rather |
| 22 | but if you look at the spirit of the regulation | 22 | public process. I mean, whether we chose to or |
| 23 | which is, are going to be more financially -- | 23 | not, the contents of our little closet, we're |
| 24 | are you going to be better off than you were? | 24 | open, and you know, everybody knew that they |
| 25 | Is there any improvement. $\$ 145$ million is a | 25 | owed \$18 billion. I mean, they probably -- |
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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | lot of money to save in interest expense. | 2 | even though everybody on the board who voted |
| 3 | VICE CHAIR HARRINGTON: Uh-hum. | 3 | for what? I mean, there was a large report |
| 4 | MR. O'GARA: In Nevada and Louisiana, | 4 | about this. And there's an 8-K which has been |
| 5 | they don't require those financial approvals. | 5 | filed, which gives the same information but |
| 6 | They operate by what's called a "shelf," which | 6 | just gives the ranges of interest. And I think |
| 7 | is Caesars Entertainment Corporation is | 7 | that the public has been 140 to $\$ 146$ million. |
| 8 | approved to have $\$ 15.3$ billion in Nevada of | 8 | I think it comes out at 145.1. |
| 9 | debt. So any affiliate can borrow until they | 9 | VICE CHAIR HARRINGTON: Okay. Something |
| 10 | reach the shelf limit of 15.3 , and then they | 10 | we have is like 147, 148. |
| 11 | have to go back. The way they do the shelf is | 11 | But then, finally, so if you're saving |
| 12 | they look at the overall stability of the | 12 | all this money, will there be more capital |
| 13 | enterprises and see how much room is there. | 13 | expenditures in the future? |
| 14 | And there are certain restrictions, interest | 14 | MR. O'GARA: I know you're going to say |
| 15 | rate spreads and those kind of thing. But they | 15 | that. |
| 16 | likewise involve, you know, regulated companies | 16 | VICE CHAIR HARRINGTON: Well, there -- |
| 17 | being merged and changes of ownership of those. | 17 | (Laughter.) |
| 18 | So in Nevada, they will do them -- I | 18 | MR. O'GARA: You know, I -- when he |
| 19 | think next week is the board, and then the 17th | 19 | testified here, I -- you know, I'll give you my |
| 20 | is the -- or 18th is the Commission, which has | 20 | own impression. You could care less what I |
| 21 | to ratify that approval. And Louisiana is the | 21 | think. But I -- Eric Hession was very honest |
| 22 | 16th. Assuming that all happens as scheduled, | 22 | about what he said. He talked about how he |
| 23 | one would assume this would close, you know, 24 | 23 | does this. Yeah. What does it mean? It means |
| 24 | hours later. Because it only just has to be | 24 | that if Caesars saves \$145 million a year, and |
| 25 | the actual merger documents. The money's | 25 | it clearly saves a hundred of millions of |


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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | dollars in interest expense that they couldn't | 2 | MR. O'GARA: And one of things -- and I |
| 3 | afford, quite frankly, and with another | 3 | know because I talked to someone. They just |
| 4 | transaction that we're going to do, which is | 4 | passed a law in Pennsylvania which effects how |
| 5 | going to put Chester into CEOC, it will save, | 5 | anybody decides how to deploy capital here. I |
| 6 | like, \$20 million. There's money -- and assume | 6 | mean, I was thinking of buying a Wawa, putting |
| 7 | that the business grows and continues to grow, | 7 | some gravel down, getting some slot machines |
| 8 | and it's growing more rapidly in Nevada than | 8 | in, and selling some diesel. I mean, there are |
| 9 | anywhere else. There's more money to the | 9 | opportunities there. |
| 10 | enterprises. | 10 | (Laughter.) |
| 11 | What does that mean? It means there's | 11 | MR. O'GARA: So all that will go in the |
| 12 | more money for, A , trying to find more | 12 | mix, and the changes in our market. But, yeah. |
| 13 | opportunity. Because this is a business in | 13 | It's more money. And I think that as you get |
| 14 | which you kind of have to grow if there's | 14 | the reports, you'll get that. You'll have the |
| 15 | opportunities. B, for this technology, which | 15 | answers to that as to how they made that |
| 16 | is cap ex, too. And I think Eric talked about | 16 | evaluation. But I anticipate there is going to |
| 17 | that, which is, you know, all these things | 17 | be money that's going to be available |
| 18 | where you use these systems that make guests | 18 | enterprise wide. And if you look at the assets |
| 19 | move faster or give them a better experience. | 19 | that are in this borrowing and, you know, |
| 20 | And, C, for things like rooms and all that. | 20 | there's substantial assets. So one would |
| 21 | Yeah. There's going to be more money. And the | 21 | assume some of that money is going to be |
| 22 | deployment will depend upon, you know, kind of | 22 | devoted here. Yeah. |
| 23 | the hurdles. And I think what Hession said was | 23 | VICE CHAIR HARRINGTON: Thank you. |
| 24 | that he saw returns on room improvements here | 24 | My final comment is that you just |
| 25 | that were very encouraging and were justified. | 25 | indicated that materials came over this |
|  | 39 |  | 41 |
| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | How will it be spread? I mean, now | 2 | morning. I want to thank our staff for making |
| 3 | you'll have -- you know, they all three are in | 3 | all this available to us in a very accelerated |
| 4 | the mix. And, you know, that will be part of | 4 | way. It's a very complicated matter. And I |
| 5 | the mix. But, yeah, it should mean more money | 5 | think, you know, the CCC team did a great job |
| 6 | enterprise wide. | 6 | in being nimble and responsive. So thank you. |
| 7 | Also be mindful, Commissioner, that the | 7 | CHAIR LEVINSON: I can also say -- |
| 8 | results of all of this restructuring and | 8 | MR. O'GARA: I thank them and I thank |
| 9 | reorganization was that there's -- there are | 9 | Miss Berman as well. You know, I -- it's a lot |
| 10 | new shareholders. I'm led to believe that | 10 | of information and, you know, people are very |
| 11 | sometime today I'll know who the 20 largest | 11 | courteous in dealing with it in real time as we |
| 12 | shareholders are in Caesars. But they're | 12 | get it. And everyone, you know, tries to get |
| 13 | largely institutions, and they were bondholders | 13 | it done. I appreciate that. And I know that |
| 14 | in some cases. And they're looking for | 14 | the people in CEC do. I can tell you that. |
| 15 | stability and return on their investment. So, | 15 | You've seen them here, Eric and Tim do. |
| 16 | you know, there's not going to be, you know -- | 16 | Because we don't necessarily -- I mean, when |
| 17 | it's not one person who gets the -- you know, | 17 | you deal with borrowings like this, one of the |
| 18 | makes them -- yeah, I really think it would be | 18 | things that -- and one of the reasons why it's |
| 19 | a great idea to spend $\$ 300$ million in | 19 | not an escrow borrowing is, you know, you try |
| 20 | Indianapolis this year. | 20 | to capture rate. You you're trying to capture |
| 21 | VICE CHAIR HARRINGTON: Not | 21 | available money. You're trying -- I mean, you |
| 22 | Indianapolis. Atlantic City. | 22 | listen to people, and they will tell you that, |
| 23 | MR. O'GARA: Well, yeah. I think all | 23 | oh, maybe they would have priced it differently |
| 24 | that will be evaluated. | 24 | if Wolf had signed the bill. I mean, you know, |
| 25 | VICE CHAIR HARRINGTON: Uh-hum. | 25 | really. So everybody's willingness to do that |


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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | and be cooperative. I spoke to Dianna last | 2 | to the Petition and set forth the reasons why |
| 3 | night. I spoke to her again this morning. I | 3 | we recommend that Petitioner's request be |
| 4 | speak to Joanne more than Joanne would like. | 4 | granted. |
| 5 | So we appreciate it, too. I mean, it sometimes | 5 | We also made one other request, and that |
| 6 | goes, unsaid, but we do. | 6 | had to do with CRC FinCo, which Mr. O'Gara |
| 7 | CHAIR LEVINSON: I'd also like to second | 7 | started to talk about. And there are three |
| 8 | that. I mean, the staff worked very hard. | 8 | entities that were created basically to -- |
| 9 | Commissioners, also. There was a lot of that | 9 | to -- they were created as vehicles to provide |
| 10 | came on our plate at the very last minute to be | 10 | financing for these complicated transactions. |
| 11 | able to view a very complicated matter. You | 11 | Two of the three are going to get merged with |
| 12 | know, I just want to give everyone a thank you | 12 | and into CRC, essentially. One is going to |
| 13 | for that. | 13 | remain, and that's FinCo. And the reason we |
| 14 | Any further questions on this? | 14 | think that FinCo need entity qualification is |
| 15 | COMMISSIONER COOPER: I would just like | 15 | because Harrah's is anticipated to become a |
| 16 | to echo what my colleagues have said, a lot of | 16 | guarantor of and serve as collateral for the |
| 17 | documents. A lot of -- just -- we just said | 17 | new debt under that company. |
| 18 | it's a lot of documents and paperwork. And | 18 | So FinCo's Certificate of Formation was |
| 19 | just thank you to everybody who has been a part | 19 | amended yesterday and now includes everything |
| 20 | of putting this -- together today. Thank you. | 20 | it needs to include pursuant to the Act in |
| 21 | Thank you. | 21 | order to be an entity qualifier. And as Mr. |
| 22 | CHAIR LEVINSON: Any other questions? | 22 | O'Gara said, Mark Frissora and Eric Hession are |
| 23 | (No response.) | 23 | the officers and directors, and they're |
| 24 | CHAIR LEVINSON: Hearing none, I'll | 24 | currently qualified. So we do recommend that |
| 25 | entertain a motion just -- | 25 | you find FinCo to be a qualified entity. |
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| 1 | ITEM NO. 9 | 1 | ITEM NO. 9 |
| 2 | MS. BERMAN: Can I speak? I -- | 2 | CHAIR LEVINSON: Thank you. And sorry, |
| 3 | CHAIR LEVINSON: I'm sorry. He took so | 3 | Miss Berman. |
| 4 | long. | 4 | MS. BERMAN: No problem. |
| 5 | MR. O'GARA: Ah, Christ. | 5 | And we reviewed the draft resolution. |
| 6 | CHAIR LEVINSON: I thought we were | 6 | It incorporates our recommendations, and we |
| 7 | already through this. I apologize. Please. | 7 | have no objection to it. Thank you. |
| 8 | MS. BERMAN: That's fine. That's fine. | 8 | CHAIR LEVINSON: Thank you very much. |
| 9 | Good morning, Mr. Chairman and | 9 | Commissioners, any further questions for either |
| 10 | Commissioners. | 10 | counsel? |
| 11 | Mr. O'Gara just gave a great explanation | 11 | (No response.) |
| 12 | of the overall picture, but I just wanted to go | 12 | CHAIR LEVINSON: Hearing none, I'll |
| 13 | back to this petition and specifically state | 13 | entertain a motion. |
| 14 | that Caesars Entertainment Corporation, | 14 | COMMISSIONER COOPER: Mr. Chairman, I |
| 15 | Harrah's, and CIE came with a petition | 15 | move to: A, adopt the draft resolution and |
| 16 | requesting that the Commission do essentially | 16 | grant the relief requested in the Petition and |
| 17 | three things. First, approve this overall | 17 | approve the merger and proposed transactions as |
| 18 | transactions and transfers of interests. And | 18 | set forth in the Petition and; B, find Caesars |
| 19 | also find that Caesars Resort Collection and | 19 | Resort Collection, LLC, and Caesars Growth |
| 20 | Caesars Growth Partners be qualified holding | 20 | Partners, LLC, qualified as new holding |
| 21 | companies of Harrah's. And as Mr. O'Gara | 21 | companies of Harrah's Atlantic City Operating |
| 22 | explained, they are currently qualified holding | 22 | Company, LLC; and, C, find CRC FinCo, Inc., |
| 23 | companies of CIE New Jersey and we have no | 23 | qualified as an entity qualifier of Harrah's |
| 24 | problem with any of that. | 24 | Atlantic City Operating Company, LLC; and, D, |
| 25 | And on October 26th, 2017, we responded | 25 | further find that Mark Frissora and Eric |


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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | Hession, having previously been found | 2 | represent. |
| 3 | qualified, remain qualified in connection with | 3 | (Laughter.) |
| 4 | the proposed transactions subject to the | 4 | MR. AGNELLINI: Before you today is a |
| 5 | conditions and to the extent set forth in the | 5 | petition seeking qualification of certain new |
| 6 | resolution. | 6 | holding companies for Golden Nugget Atlantic |
| 7 | CHAIR LEVINSON: Is there a second? | 7 | City. Basically, Tilman Fertitta owns two |
| 8 | VICE CHAIR HARRINGTON: Second. | 8 | holdings companies. Under one of those holding |
| 9 | CHAIR LEVINSON: Any further discussion? | 9 | companies, is the Golden Nugget Atlantic City |
| 10 | (No response.) | 10 | operation. Under the other holding company, |
| 11 | CHAIR LEVINSON: This is a roll call | 11 | are the other gaming operations that he owns in |
| 12 | vote. | 12 | Louisiana, Mississippi, and Nevada. Two |
| 13 | MS. FAUNTLEROY: Commissioner Cooper? | 13 | operations in Nevada. |
| 14 | COMMISSIONER COOPER: Yes. | 14 | What he has done -- or what he wants to |
| 15 | MS. FAUNTLEROY: Vice Chair Harrington? | 15 | do -- is he wants to move the Atlantic City |
| 16 | VICE CHAIR HARRINGTON: Yes. | 16 | licensee and its direct holding company, Golden |
| 17 | MS. FAUNTLEROY: And Chairman Levinson? | 17 | Nugget, LLC, from one side of his ledger over |
| 18 | CHAIR LEVINSON: Yes. | 18 | to the other side and put it underneath the |
| 19 | MS. FAUNTLEROY: Thank you. | 19 | holding company that also owns the rest of the |
| 20 | MR. O'GARA: Thank you. | 20 | casino gaming operations. |
| 21 | CHAIR LEVINSON: Thank you. | 21 | As a result of -- and he's doing this -- |
| 22 | MS. BERMAN: Thank you. | 22 | doing this to facilitate a financing |
| 23 | MS. FAUNTLEROY: Item No. 10 is the | 23 | transaction. |
| 24 | Petition of Golden Nugget Atlantic City, LLC, | 24 | As a result of moving the Atlantic City |
| 25 | d/b/a Golden Nugget Hotel and Casino, for | 25 | operation from one side to the other, there are |
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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | qualification of new holding companies and | 2 | six new holding companies in the chain of |
| 3 | natural person qualifiers and other declaratory | 3 | ownership of Golden Nugget Atlantic City that |
| 4 | relief pursuant to NJSA 5:12-1, et seq. | 4 | now need to be qualified. One of those, |
| 5 | This matter involves the same firm. Mr. | 5 | Fertitta Entertainment, Inc., is a previously |
| 6 | Agnellini. For the Division, Tracy Richardson. | 6 | qualified entity as an entity qualifier in the |
| 7 | Division's report was provided to you as | 7 | original licensing and resubmission process. |
| 8 | well. And I would request that you present -- | 8 | Three of the entities were recently |
| 9 | give them an opportunity to present and ask any | 9 | created, I think August, September time frame, |
| 10 | questions of counsel. | 10 | and are basically shell holding companies that |
| 11 | CHAIR LEVINSON: Thank you. | 11 | are in that chain. |
| 12 | Counsel, please enter your appearance? | 12 | All four of those entities are |
| 13 | MR. AGNELLINI: Good morning. Pacifico | 13 | controlled by the same three individuals, |
| 14 | Agnellini from Brownstein Hyatt on behalf of | 14 | Tilman Fertitta, Steven Scheinthal, and Rick |
| 15 | Golden Nugget Atlantic City, LLC. | 15 | Liem. Those are the officers and directors of |
| 16 | CHAIR LEVINSON: Thank you. | 16 | those entities. |
| 17 | MS. RICHARDSON: Good morning. Tracy | 17 | The last two entities are Landry's |
| 18 | Richardson for the Division of Gaming | 18 | Gaming, Inc., and Golden Nugget, Inc., which |
| 19 | Enforcement. | 19 | are existing companies that were in the chain |
| 20 | CHAIR LEVINSON: Thank you. | 20 | of ownership of the Louisiana, Mississippi, and |
| 21 | Mr. Agnellini? | 21 | Nevada operations. Landry's Gaming, Inc., is a |
| 22 | MR. AGNELLINI: One of the many things I | 22 | holding company. Golden Nugget, Inc., is a |
| 23 | love about Golden Nugget and it's the fact | 23 | holding company, although Golden Nugget, Inc., |
| 24 | that's owned by one person. It's much simpler | 24 | since it's the direct parent of all those |
| 25 | than some of the other clients that we | 25 | operations is a little bit more than a holding |


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| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | company, but basically it doesn't have any | 2 | therefore, remain qualified to serve in the |
| 3 | separate independent operations. It operates | 3 | additional positions that they hold with these |
| 4 | those gaming companies. So those are the six | 4 | new companies. |
| 5 | entities that now need to now be qualified. | 5 | All of these entities have met the |
| 6 | Landry's Gaming, Inc., Golden Nugget, | 6 | statutory requirements under Section 82D-7, 8, |
| 7 | Inc., also same three individuals are the | 7 | and 10 regarding the transfer of interests and |
| 8 | individual qualifiers that control those | 8 | the divestiture of such interests in the event |
| 9 | entities, which are Mr. Fertitta, Mr. | 9 | of finding of disqualification by having their |
| 10 | Scheinthal, and Mr. Liem. And we'd ask that | 10 | necessary language added to their formation |
| 11 | they -- that these entities be qualified. | 11 | document. |
| 12 | If you have any questions, I'm here. | 12 | In addition, they've also all been |
| 13 | CHAIR LEVINSON: Thank you. | 13 | authorized to do business in New Jersey as |
| 14 | MR. AGNELLINI: Thank you. | 14 | required under Section 85B of the Act. |
| 15 | CHAIR LEVINSON: Miss Richardson? | 15 | We recommended their qualification and |
| 16 | MS. RICHARDSON: Thank you, | 16 | will answer any questions if you have any. |
| 17 | Commissioners. | 17 | CHAIR LEVINSON: Thank you. |
| 18 | You have our report dated October 25th | 18 | MS. RICHARDSON: Thank you. |
| 19 | which recommends that the petition relief | 19 | CHAIR LEVINSON: Mr. Agnellini, does |
| 20 | requested be granted. As Mr. Agnellini | 20 | this -- does this give Golden Nugget AC more of |
| 21 | mentioned, this is a corporate reorganization | 21 | an access to funding for capital projects |
| 22 | that goes hand in hand with a material debt | 22 | moving into a bigger -- I guess, shifting over |
| 23 | transaction, for which approval was requested | 23 | to the other side of the ledger, does it show |
| 24 | by the Division. The Director granted that | 24 | that Golden Nugget has more of a positive |
| 25 | relief on October 20th subject to a couple of | 25 | outlook on their property in AC? Can you just |
|  | 51 |  | 53 |
| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | requirements, one of which is the entities in | 2 | give me kind of information on that? |
| 3 | involved in this reorganization and before you | 3 | MR. AGNELLINI: As a result of the |
| 4 | for qualification today be so qualified before | 4 | transaction, Golden Nugget, which previously |
| 5 | those transactions may be fully consummated. | 5 | had access to a \$10 million revolver, will now |
| 6 | As Mr. Agnellini mentioned, Golden | 6 | have access to, I believe, $\$ 230$ million |
| 7 | Nugget Atlantic City and its immediate holding | 7 | revolver. So it will have access to additional |
| 8 | company Golden Nugget, LLC, will be transferred | 8 | lending capacity. Or borrowing capacity. As |
| 9 | under this realignment, reorganization, however | 9 | far as the outlook, I think it's -- I think |
| 10 | you want to term it, to be subsidiaries of | 10 | everyone's waiting to see -- between |
| 11 | Golden Nugget, Inc. And the holding companies | 11 | Pennsylvania and the two properties north of |
| 12 | above that chain, as he mentioned, Landry's | 12 | here what -- how the market reacts to that |
| 13 | Gaming, Inc., Landry's Fertitta, Inc., Golden | 13 | before there's any tower conversations or |
| 14 | Landry's, Inc., and Golden Fertitta, Inc., as | 14 | things like that. And I've actually talked to |
| 15 | well as the ultimate parent company, Fertitta | 15 | the people at the property and kind of feel |
| 16 | Entertainment, Inc., which is an existing | 16 | them out on what and where they're going, what |
| 17 | entity qualifier and now has to transfer to | 17 | their considerations are. And I -- You know, |
| 18 | holding company status. For your consideration | 18 | the last couple of years have kind of been in |
| 19 | today will be the holding companies in the new | 19 | flux. And everybody's sort of waiting. |
| 20 | chain of ownership for the Atlantic City | 20 | There's obviously money spent at the property. |
| 21 | property. | 21 | Great property. You know, they've -- last year |
| 22 | Again, as mentioned, the only officers | 22 | they spent over $\$ 7$ million at that property on |
| 23 | and directors of these companies are Mr. | 23 | different projects. This year they're on track |
| 24 | Fertitta, Mr. Scheinthal, and Mr. Liem. They | 24 | to be over $\$ 6$ million. And so I really think |
| 25 | are already qualified by the Commission, and, | 25 | that it's -- they're invested in the property. |

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|  | 54 |  | 56 |
| :---: | :---: | :---: | :---: |
| 1 | ITEM NO. 10 | 1 | ITEM NO. 10 |
| 2 | Their outlook for the property is positive. | 2 | MS. FAUNTLEROY: And Chairman Levinson? |
| 3 | The internet gaming is doing well. They are | 3 | CHAIR LEVINSON: Yes. |
| 4 | putting money back into the property. Whether | 4 | MR. AGNELLINI: Thank you. |
| 5 | or not there'll be a major capital improvement | 5 | MS. RICHARDSON: Thank you. |
| 6 | like a tower any time in the future is going to | 6 | CHAIR LEVINSON: Thank you. |
| 7 | depend on what happens over the next 12 months. | 7 | MS. FAUNTLEROY: In accordance with |
| 8 | I think is -- you know, that's the answer. And | 8 | Resolution 16-12-07-03, the next closed session |
| 9 | I -- you know, I think it's a reasonable | 9 | shall be held on Wednesday, December 6, 2017, |
| 10 | response. | 10 | at 9:30 a.m. in the Commission offices. |
| 11 | CHAIR LEVINSON: Okay. And I know that | 11 | CHAIR LEVINSON: Thank you. |
| 12 | Boardwalk Hall is a great place for basketball; | 12 | This is the public participation portion |
| 13 | right? | 13 | of the meeting. Anyone from the public wish to |
| 14 | MR. AGNELLINI: We'll certainly work on | 14 | be heard? |
| 15 | that. Absolutely. | 15 | (No response.) |
| 16 | CHAIR LEVINSON: Commissioners, any | 16 | CHAIR LEVINSON: Seeing none, this |
| 17 | questions for either counsel? | 17 | portion is now closed. |
| 18 | (No response.) | 18 | Is there a notion adjourn the meeting? |
| 19 | CHAIR LEVINSON: Hearing none, I'll | 19 | COMMISSIONER COOPER: Mr. Chairman, I'll |
| 20 | entertain a motion. | 20 | make that motion. |
| 21 | VICE CHAIR HARRINGTON: Mr. Chairman, I | 21 | CHAIR LEVINSON: Second? |
| 22 | move that we adopt the draft resolution and | 22 | VICE CHAIR HARRINGTON: Second. |
| 23 | grant the relief requested in the Petition and | 23 | CHAIR LEVINSON: All those in favor? |
| 24 | find Fertitta Entertainment, Inc., Golden | 24 | (Ayes.) |
| 25 | Fertitta, Inc., Golden Landry's, Inc., Landry's | 25 | CHAIR LEVINSON: Opposed? |
|  | 55 |  | 57 |
| 1 | ITEM NO. 10 | 1 |  |
| 2 | Fertitta, Inc., Landry's Gaming, Inc., and | 2 | (No response.) |
| 3 | Golden Nugget, Inc., qualified as new holding | 3 | CHAIR LEVINSON: Meeting adjourned. |
| 4 | companies of Golden Nugget Atlantic City, LLC, | 4 | Thank you very much. |
| 5 | pursuant to NJSA 5:12-85.1(a), and further find | 5 | (Public meeting 17-11-01 was adjourned |
| 6 | that Tilman J. Fertitta, Steven L. Scheinthal, | 6 | at 11:25 a.m.) |
| 7 | and Richard H. Liem individual qualifiers of | 7 |  |
| 8 | the six new holding companies have been | 8 |  |
| 9 | previously been found qualified remain | 9 |  |
| 10 | qualified. | 10 |  |
| 11 | CHAIR LEVINSON: Thank you. | 11 |  |
| 12 | Is there a second? | 12 |  |
| 13 | COMMISSIONER COOPER: I'll second that. | 13 |  |
| 14 | MS. FAUNTLEROY: This is a roll call. | 14 |  |
| 15 | CHAIR LEVINSON: I know. | 15 |  |
| 16 | MS. FAUNTLEROY: Okay. | 16 |  |
| 17 | CHAIR LEVINSON: Is there any | 17 |  |
| 18 | discussion? | 18 |  |
| 19 | (No response.) | 19 |  |
| 20 | CHAIR LEVINSON: This is a roll call | 20 |  |
| 21 | vote. | 21 |  |
| 22 | MS. FAUNTLEROY: Commissioner Cooper? | 22 |  |
| 23 | COMMISSIONER COOPER: Yes. | 23 |  |
| 24 | MS. FAUNTLEROY: Vice Chair Harrington? | 24 |  |
| 25 | VICE CHAIR HARRINGTON: Yes. | 25 |  |

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