Horizon BCBSNJ Under 50 Medicare Supplement Program 1997 P&L			
		Membership	303
Revenue			
Premium – based on Accrual Accounting	\$309,080.54		
Investment Income*	(\$9,800)		
Total Revenue	\$569,489		
Expenses			
Medical Expenses – based on Cash Accounting of Paid Claims	\$305,145.48		
Administrative – based on Cash Accounting of Paid Expenses	\$20,432.88		
Implementation Expenses (beginning in 1996)	\$108,685.33		
Total Expenses	\$434,263.69		
Net Profit/(Loss) (including Implementation Expense)	(\$115,383.15)		

⁽Membership YTD December 1997)
*.2% allocation of total Medicare Supplement investment income of \$4.9 Million