SCHOOL DISTRICT
OF
HARMONY TOWNSHIP

Harmony Township School District
Board of Education
Phillipsburg, Warren County
New Jersey

Comprehensive Annual Financial Report
For The Fiscal Year Ended June 30, 2018
Comprehensive Annual

Financial Report

of the

Harmony Township School District
Board of Education
Phillipsburg, New Jersey
For the Fiscal Year Ending June 30, 2018

Prepared by
Harmony Township School District
Board of Education
Finance Department
## OUTLINE OF CAFR

### INTRODUCTORY SECTION

<table>
<thead>
<tr>
<th>Letter of Transmittal</th>
<th>1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Organizational Chart</td>
<td>2</td>
</tr>
<tr>
<td>Roster of Officials</td>
<td>3</td>
</tr>
<tr>
<td>Consultants and Advisors</td>
<td>4</td>
</tr>
</tbody>
</table>

### FINANCIAL SECTION

<table>
<thead>
<tr>
<th>Independent Auditor's Report</th>
<th>7-9</th>
</tr>
</thead>
<tbody>
<tr>
<td>Required Supplementary Information – Part I</td>
<td></td>
</tr>
<tr>
<td>Management’s Discussion and Analysis</td>
<td>11-18</td>
</tr>
</tbody>
</table>

### Basic Financial Statements

#### A. District-Wide Financial Statements:
- **A-1 Statement of Net Position** | 21 |
- **A-2 Statement of Activities** | 22 |

#### B. Fund Financial Statements:

- **Governmental Funds:**
  - **B-1 Balance Sheet** | 24 |
  - **B-2 Statement of Revenues, Expenditures and Changes in Fund Balance** | 25 |
  - **B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities** | 26 |
- **Proprietary Funds:**
  - **B-4 Statement of Net Position** | 27 |
  - **B-5 Statement of Revenues, Expenses and Changes in Fund Net Position** | 28 |
  - **B-6 Statement of Cash Flows** | 29 |
- **Fiduciary Funds:**
  - **B-7 Statement of Fiduciary Net Position** | 30 |
  - **B-8 Statement of Changes in Fiduciary Net Position** | 31 |

### Notes to the Financial Statements

| Notes to the Financial Statements | 33-63 |

### Required Supplementary Information – Part II

#### C. Budgetary Comparison Schedules:
- **C-1 Budgetary Comparison Schedule - General Fund** | 66-74 |
- **C1a Combining Schedule of Revenues, Expenditures and Changes in Fund Balance – Budget and Actual** | N/A |
- **C-1b Community Block Development Grant (CDBG) – Budget and Actual** | N/A |
- **C-2 Budgetary Comparison Schedule - Special Revenue Fund** | 75 |

### Notes to Required Supplementary Information - Part II

| Notes to Required Supplementary Information - Part II | 76 |
# OUTLINE OF CAFR

## Required Supplementary Information – Part III

<table>
<thead>
<tr>
<th>Required Supplementary Information – Part III</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>L. Schedules Related to Accounting and Reporting for Pensions (GASB 68)</td>
<td></td>
</tr>
<tr>
<td>L-1/L- Schedule of the District's Proportionate Share of the Net Pension Liability</td>
<td>77</td>
</tr>
<tr>
<td>L-2 Schedule of District Contributions</td>
<td>78</td>
</tr>
<tr>
<td>M. Schedules Related to Accounting and Reporting for OPEB (GASB 75)</td>
<td></td>
</tr>
<tr>
<td>M-1 Schedule of Changes in the State's Total OPEB Liability and Related Ratios (TPAF and PERS)</td>
<td>79</td>
</tr>
<tr>
<td>Notes to Required Supplementary Information - Part III</td>
<td>80</td>
</tr>
<tr>
<td>Other Supplementary Information</td>
<td></td>
</tr>
<tr>
<td>D. School Level Schedules:</td>
<td></td>
</tr>
<tr>
<td>D-1 Combining Balance Sheet</td>
<td>N/A</td>
</tr>
<tr>
<td>D-2 Blended Resource Fund – Schedule of Expenditures Allocated by Resource Type – Actual</td>
<td>N/A</td>
</tr>
<tr>
<td>D-3 Blended Resource Fund – Schedule of Blended Expenditures – Budget and Actual</td>
<td>N/A</td>
</tr>
<tr>
<td>E. Special Revenue Fund:</td>
<td></td>
</tr>
<tr>
<td>E-1 Combining Schedule of Program Revenues and Expenditures, Special Revenue Fund – Budgetary Basis</td>
<td>83</td>
</tr>
<tr>
<td>E-2 Schedule(s) of Preschool Education Aid Expenditures – Preschool-All Programs- Budgetary Basis</td>
<td>N/A</td>
</tr>
<tr>
<td>F. Capital Projects Fund:</td>
<td></td>
</tr>
<tr>
<td>F-1 Summary Schedule of Project Expenditures</td>
<td>N/A</td>
</tr>
<tr>
<td>F-2 Summary Schedule of Revenues and Expenditures</td>
<td>N/A</td>
</tr>
<tr>
<td>F-2a- Schedule of Project Revenues and Expenditures - Detail Schedules</td>
<td>N/A</td>
</tr>
<tr>
<td>F-2c</td>
<td></td>
</tr>
<tr>
<td>G. Proprietary Funds</td>
<td></td>
</tr>
<tr>
<td>Enterprise Fund:</td>
<td></td>
</tr>
<tr>
<td>G-1 Combining Statement of Net Position</td>
<td>See B-4</td>
</tr>
<tr>
<td>G-2 Combining Statement of Revenues, Expenses and Changes in Fund Net Position</td>
<td>See B-5</td>
</tr>
<tr>
<td>G-3 Combining Statement of Cash Flows</td>
<td>See B-6</td>
</tr>
<tr>
<td>Internal Service Fund:</td>
<td></td>
</tr>
<tr>
<td>G-4 Combining Statement of Net Position</td>
<td>N/A</td>
</tr>
<tr>
<td>G-5 Combining Statement of Revenues, Expenses and Changes in Fund Net Position</td>
<td>N/A</td>
</tr>
<tr>
<td>G-6 Combining Statement of Cash Flows</td>
<td>N/A</td>
</tr>
</tbody>
</table>
OUTLINE OF CAFR

Other Supplementary Information - (Continued)  

H. Fiduciary Funds:  
H-1 Combining Statement of Fiduciary Net Position 87  
H-2 Combining Statement of Changes in Fiduciary Net Position 88  
H-3 Student Activity Agency Fund Schedule of Receipts and Disbursements 89  
H-4 Payroll Agency Fund Schedule of Receipts and Disbursements 90  

I. Long-Term Debt:  
I-1 Schedule of Serial Bonds N/A  
I-2 Schedule of Obligations Under Capital Leases N/A  
I-3 Budgetary Comparison Schedule Debt Service Fund N/A  

STATISTICAL SECTION (Unaudited)

Introduction to the Statistical Section

Financial Trends  
J-1 Net Position by Component 93  
J-2 Changes in Net Position 94-95  
J-3 Fund Balances - Governmental Funds 96  
J-4 Changes in Fund Balances - Governmental Funds 97  
J-5 General Fund Other Local Revenue by Source 98  

Revenue Capacity  
J-6 Assessed Value and Estimated Actual Value of Taxable Property 99  
J-7 Direct and Overlapping Property Tax Rates 100  
J-8 Principal Property Taxpayers 101  
J-9 Property Tax Levies and Collections 102  

Debt Capacity  
J-10 Ratios of Outstanding Debt by Type 103  
J-11 Ratios of General Bonded Debt Outstanding 104  
J-12 Direct and Overlapping Governmental Activities Debt 105  
J-13 Legal Debt Margin Information 106  

Demographic and Economic Information  
J-14 Demographic and Economic Statistics 107  
J-15 Principal Employers 108  

Operating Information  
J-16 Full-time Equivalent District Employees by Function/Program 109  
J-17 Operating Statistics 110  
J-18 School Building Information 111  
J-19 Schedule of Required Maintenance Expenditures by School Facility 112  
J-20 Insurance Schedule 113
## OUTLINE OF CAFR

### SINGLE AUDIT SECTION

| K-1 | Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards | 115-116 |
| K-3 | Schedule of Expenditures of Federal Awards, Schedule A | N/A |
| K-4 | Schedule of Expenditures of State Financial Assistance, Schedule B | 120 |
| K-5 | Notes to the Schedules of Awards and Financial Assistance | 121-122 |
| K-6 | Schedule of Findings and Questioned Costs | 123-125 |
| K-7 | Summary Schedule of Prior Audit Findings | 126 |
Introductory Section
January 16, 2019

Honorable President and Members of the Board of Education
Harmony Township School District
County of Warren, New Jersey

Dear Board Members:

The Comprehensive Annual Financial Report of the Harmony Township School District for the fiscal year ended June 30, 2018 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditors’ report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual audit in conformity with the provisions of the Single Audit Act of 2007 and the U.S. Office of Management and Budget Uniform Guidance, "Audits of State and Local Governments", and the state Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the auditors' report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, is included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: Harmony Township School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The Harmony Township Board of Education and its Elementary School constitute the District's reporting entity.

Services for grade levels 9 through 12 are provided by Belvidere High School on a sending/receiving relationship basis for resident students. The District provides a full range of educational services appropriate to grade levels K through 8. These include regular, as well as special education for handicapped youngsters. The District’s resident enrollment on 10/15/17 was composed of 253 students in Harmony School and 98 sent to Belvidere. The total of 351 students is fewer students than the previous year's enrollment. In addition the district has a preschool program that addresses the needs of 3 & 4 year olds.
The following details the changes in the student enrollment of the Harmony School over the last ten years.

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Student Enrollment</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>2017-18</td>
<td>253</td>
<td>1.0%</td>
</tr>
<tr>
<td>2016-17</td>
<td>250</td>
<td>-0.7%</td>
</tr>
<tr>
<td>2015-16</td>
<td>252</td>
<td>0.8%</td>
</tr>
<tr>
<td>2014-15</td>
<td>250</td>
<td>-5.3%</td>
</tr>
<tr>
<td>2013-14</td>
<td>264</td>
<td>---</td>
</tr>
<tr>
<td>2012-13</td>
<td>263</td>
<td>-7.1%</td>
</tr>
<tr>
<td>2011-12</td>
<td>283</td>
<td>-3.4%</td>
</tr>
<tr>
<td>2010-11</td>
<td>293</td>
<td>-2.0%</td>
</tr>
<tr>
<td>2009-10</td>
<td>298</td>
<td>-5.9%</td>
</tr>
<tr>
<td>2008-09</td>
<td>316</td>
<td>1.5%</td>
</tr>
</tbody>
</table>

2) ECONOMIC CONDITIONS AND OUTLOOK: Harmony Township is essentially a rural community with a small population base. Several years ago a number of projects and housing developments were "on the books" totaling almost 1500 homes. Most options on farmlands have lapsed, or the projects failed to obtain the necessary financial support to be initiated due to general economic conditions. While there is considerable building in surrounding communities, most development in Harmony Township consists of individual single-family homes. As the surrounding communities become saturated, the potential for development becomes very real.

There is very little expectation for commercial or industrial development. The largest employer is a local golf course and club whose work force is largely made up of seasonal employees. The largest taxpayer is a reservoir operated by a power company consortium. It occupies almost 2000 township acres and accounts for approximately 47% of the tax base and hence the same amount of tax revenues.

There are four or five commercial/industrial facilities in the township such as quarries, small service providers / businesses, and a waste products recycling firm. The school district ranks as the second or third largest employer and expends the largest share of tax revenues.

The declining enrollment appears to be related to an aging resident population coupled with the lack of available housing for new residents. Families whose children attended the township school and graduated from high school have remained in the community. Construction in surrounding communities has deflected growth to those areas. Previous renovations and construction projects will allow the district to absorb unanticipated enrollment growth "spurs" and provide time to accommodate any long-term growth patterns.

3) MAJOR INITIATIVES: In the 2017-18 school year, the Harmony Township School prepared for the installation of an HVAC system throughout all remaining classrooms and the multi-purpose room.

The district continues to score above state and national norms and above expected local ranges on standardized testing programs. Comments received from students and high school staff indicates that the district is adequately preparing students for their high school experience.

Resident high school students of Harmony Township attend Belvidere High School. The district has continued its association with the cluster sending districts (Belvidere, Hope and White Townships) to improve the curriculum and programs and to maintain a positive working relationship between the respective Boards of Education. Shared services include speech therapist, school psychologist, CSA and BA.

A practical five-year program of building maintenance and improvement has been accepted and implemented by the Board of Education to insure the stability of the facility and to protect the community
 investment in the school property.

The Harmony Township School District receives only limited state aid. Overall, and in spite of this limited government support, the district has been able to offer students a broad program of studies. Approximately 91% of the costs of education are borne by the Township taxpayers. While the local tax rate is the lowest in the county, it presents an obstacle to positive school-community relationships. Reallocation of funds at the state level, while highly unlikely, would help the district immeasurably, and relieve the property owners' tax burden.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefit likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund and the special revenue fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either canceled or are included as reappropriation of the fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2018.

6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect Generally Accepted Accounting Principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.

7) FINANCIAL INFORMATION AT FISCAL YEAR-END: As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. Surplus is sound and will adequately support future budget requirements along with state aid and local tax levy support.

8) DEBT ADMINISTRATION: The district is debt free.
9) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Government Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

10) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to, general liability, automobile liability, hazard and theft on property and contents, and fidelity bonds.

11) OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ardito & Co. was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related OMB Uniform Guidance and state Treasury Circular Letter OMB 15-08. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Harmony Township Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation.

Respectfully Submitted,

Christopher Carrubba
Chief School Administrator

Rachelle Tjalma
School Business Administrator
Harmony Township School

Chris Carrubba
Chief School Administrator

Rachelle Tjalma
Business Administrator/Board Secretary

Tim McKeever
Buildings & Grounds

Debbie Thornton
CSA/BA Secretary

Ryanne Bigelli
Principal/CST Director

Pat Roe
School Secretary
# Harmony Township School District

## Board of Education

### Roster of Officials

**June 30, 2018**

<table>
<thead>
<tr>
<th>Members of the Board of Education</th>
<th>Term Expires</th>
</tr>
</thead>
<tbody>
<tr>
<td>Heather Weidlick, President</td>
<td>2020</td>
</tr>
<tr>
<td>Tadgh LaBar, Vice-President</td>
<td>2018</td>
</tr>
<tr>
<td>Paul Williams</td>
<td>2019</td>
</tr>
<tr>
<td>Jaymee Mauceri</td>
<td>2018</td>
</tr>
<tr>
<td>Jamie Sampson</td>
<td>2019</td>
</tr>
<tr>
<td>Nicole Tipton</td>
<td>2018</td>
</tr>
<tr>
<td>Denise Carney</td>
<td>2020</td>
</tr>
<tr>
<td>George Babula</td>
<td>2020</td>
</tr>
<tr>
<td>Ken Koch</td>
<td>2019</td>
</tr>
</tbody>
</table>

### Other Officials

- Chris Carrubba, *Chief School Administrator*
- Rachelle Tjalma, *School Business Administrator/Board Secretary*
- Randy Wilson, *Treasurer*
HARMONY TOWNSHIP SCHOOL DISTRICT

BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

Architect

Gianforcaro Engineers & Architects
555 Main Street, Suite One
Chester, New Jersey 07930

Audit Firm

Ardito & Co., LLP
1110 Harrison Street, Suite C
Frenchtown, New Jersey 08825

Attorney

Adams, Gutierrez & Lattiboudere, LLC
1037 Raymond Blvd., Suite 900
Newark, New Jersey 07102

Official Depository

PNC Bank
101 Mansfield Street
Belvidere, New Jersey 07823
Financial Section
Independent Auditor's Report
Independent Auditor's Report

Honorable President and
Members of the Board of Education
Harmony Township School District
County of Warren
Phillipsburg, New Jersey 08865

Report on the Financial Statements

We have audited the accompanying financial statements of the government activities, the business-type activities, each major fund and the aggregate remaining fund information of the Harmony Township School District Board of Education, as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District’s basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

-Continued-
In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Harmony Township School District Board of Education, as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management’s discussion and analysis, budgetary comparison information, and pension trend information as identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Harmony Township School District Board of Education's basic financial statements. The introductory section, combining and individual fund financial statements, long-term debt schedules, statistical section, and schedule of state financial assistance, as required by New Jersey OMB’s circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

-Continued-
The combining and individual fund financial statement information, long-term debt schedules, and the schedule of state financial assistance, as required by New Jersey OMB’s Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America.

In our opinion, the combining and individual fund financial statement information, long-term debt schedules, and schedule of state financial assistance, as required by New Jersey OMB’s circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated January 16, 2019, on our consideration of the Harmony Township School District Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

ARDITO & CO., LLP
January 16, 2019

Licensed Public School Accountant No. 2369
Required Supplementary Information - Part I

Management's Discussion and Analysis
The discussion and analysis of Harmony Township School District’s financial performance provides an overall review of the School District’s financial activities for the fiscal year ended June 30, 2018. The intent of this discussion and analysis is to look at the School District’s financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District’s financial performance.

Financial Highlights

Key financial highlights for 2018 are as follows:

♦ In total, Net Position decreased $12,144 which represents a 0.2% decrease from 2017.

♦ General revenues accounted for $6,200,958 in revenue or 71.0% of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions accounted for $2,530,816 or 29.0% of total revenues of $8,731,774.

♦ Total assets of governmental activities decreased by $56,785, as cash and cash equivalents decreased by $436,322, receivables increased by $120,262, and capital assets increased by $257,416.

♦ The School District had $8,743,918 in expenses; only $2,530,816 of these expenses were offset by program specific charges for services, grants or contributions. General revenues (primarily property taxes) of $6,200,958 were available to provide for these programs.

♦ Among major funds, the General Fund had $7,268,176 in revenues and $7,493,482 in expenditures. The General Fund’s surplus balance decreased $225,306 over 2017, which compares favorably to the budgeted decrease of $1,757,148.

Using this Generally Accepted Accounting Principals Report (GAAP)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Harmony Township School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities. The Statement of Net Position and Statement of Activities provide information about the activities of the whole School District, presenting both an aggregate view of the School District’s finances and a longer-term view of those finances. Fund financial statements provide the next level of detail.

For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School District’s most significant funds with all other non-major funds presented in total in one column. In the case of Harmony Township School District, the General Fund is by far the most significant fund.
Reporting the School District as a Whole

Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and asks the question, “How did we do financially during 2018?” The Statement of Net Position and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year’s revenues and expenses regardless of when cash is received or paid.

These two statements report the School District’s Net Position and changes in those assets. This change in Net Position is important because it tells the reader that, for the School District as a whole, the financial positions of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Nonfinancial factors include the School District’s property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- Governmental activities--All of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.

- Business-type Activity--This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service enterprise fund is reported as a business activity.

Reporting the School District’s Most Significant Funds

Fund Financial Statements

The analysis of the School District’s major funds begins on page 24. Fund financial reports provide detailed information about the School District’s major funds. The School District uses many funds to account for a multitude of financial transactions. However, these fund financial statements focus on the School District’s most significant funds. The School District’s major governmental funds are the General Fund, Special Revenue Fund, and Capital Projects Fund.
HARMONY TOWNSHIP SCHOOL DISTRICT

MANAGEMENT’S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018
UNAUDITED

Governmental Funds

The School District’s activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District’s general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the School District as a whole.

Table 1 provides a summary of the School District’s Net Position for 2018 compared to 2017.

<table>
<thead>
<tr>
<th>Table 1</th>
<th>Net Position</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current and Other Assets</td>
<td>$2,126,898</td>
<td>$2,441,099</td>
<td></td>
</tr>
<tr>
<td>Capital Assets</td>
<td>5,107,703</td>
<td>4,850,287</td>
<td></td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>7,234,601</td>
<td>7,291,386</td>
<td></td>
</tr>
<tr>
<td><strong>Deferred Outflows of Resources</strong></td>
<td>427,746</td>
<td>389,582</td>
<td></td>
</tr>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long-Term Liabilities</td>
<td>35,837</td>
<td>25,373</td>
<td></td>
</tr>
<tr>
<td>Other Liabilities</td>
<td>1,239,653</td>
<td>1,473,889</td>
<td></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>1,275,490</td>
<td>1,499,262</td>
<td></td>
</tr>
<tr>
<td><strong>Deferred Inflows of Resources</strong></td>
<td>290,246</td>
<td>72,951</td>
<td></td>
</tr>
<tr>
<td><strong>Net Position</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invested in Capital Assets, Net of Debt</td>
<td>5,107,703</td>
<td>4,850,287</td>
<td></td>
</tr>
<tr>
<td>Restricted</td>
<td>784,252</td>
<td>2,032,174</td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>204,656</td>
<td>(773,706)</td>
<td></td>
</tr>
<tr>
<td><strong>Total Net Position</strong></td>
<td>$6,096,611</td>
<td>$6,108,755</td>
<td></td>
</tr>
</tbody>
</table>
Total assets of governmental activities decreased by $56,785, as cash and cash equivalents decreased by $436,322, receivables increased by $120,262, and capital assets increased by $257,416.

The cash decrease and capital asset increase was due to capital asset spending on the HVAC project and receivable increase was due to federal grants collected in the subsequent year.

Table 2 shows the changes in Net Position from fiscal year 2017.

Table 2
Changes in Net Position

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Revenues:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charges for Services</td>
<td>$95,759</td>
<td>$84,585</td>
</tr>
<tr>
<td>Operating Grants and Contributions</td>
<td>$2,435,057</td>
<td>2,106,050</td>
</tr>
<tr>
<td>General Revenues:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property Taxes</td>
<td>6,193,605</td>
<td>6,193,605</td>
</tr>
<tr>
<td>Federal &amp; State Aid on Capital Asset Projects</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment Earnings</td>
<td>4,417</td>
<td>1,120</td>
</tr>
<tr>
<td>Other</td>
<td>2,936</td>
<td>2,243</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>8,731,774</td>
<td>8,387,603</td>
</tr>
</tbody>
</table>

**Program Expenses**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>4,199,670</td>
<td>3,940,537</td>
</tr>
<tr>
<td>Support Services:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>1,656,489</td>
<td>1,721,977</td>
</tr>
<tr>
<td>Pupils and Instructional Staff</td>
<td>1,029,541</td>
<td>923,107</td>
</tr>
<tr>
<td>General Administration, School Administration, Business</td>
<td>733,111</td>
<td>671,398</td>
</tr>
<tr>
<td>Operations and Maintenance of Facilities</td>
<td>727,702</td>
<td>718,570</td>
</tr>
<tr>
<td>Pupil Transportation</td>
<td>292,983</td>
<td>283,307</td>
</tr>
<tr>
<td>Business-Type Activities</td>
<td>82,340</td>
<td>74,619</td>
</tr>
<tr>
<td>Interest and Fiscal Charges</td>
<td>22,082</td>
<td>19,772</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>8,743,918</td>
<td>8,353,287</td>
</tr>
</tbody>
</table>

Increase in Net Position

<p>| | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>$ (12,144)</td>
<td>$ 34,316</td>
<td></td>
</tr>
</tbody>
</table>
Governmental Activities

The unique nature of property taxes in New Jersey creates the need to routinely seek voter approval for the School District operations. Property taxes made up 70.9% percent of revenues for governmental activities for the Harmony Township School District for the fiscal year 2018.

Instruction comprises 48.0% of district expenses. Support services expenses make up 50.8% of the expenses.

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services compared to 2017. That is, it identifies the cost of these services supported by tax revenue and unrestricted State entitlements.

Table 3

<table>
<thead>
<tr>
<th>Service Category</th>
<th>Total Cost of Services 2018</th>
<th>Net Cost of Services 2018</th>
<th>Total Cost of Services 2017</th>
<th>Net Cost of Services 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td>4,199,670</td>
<td>2,967,978</td>
<td>$3,940,537</td>
<td>$2,894,067</td>
</tr>
<tr>
<td>Support Services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>1,656,489</td>
<td>1,225,768</td>
<td>1,721,977</td>
<td>1,319,874</td>
</tr>
<tr>
<td>Pupils and Instructional Staff</td>
<td>1,029,541</td>
<td>699,371</td>
<td>923,107</td>
<td>645,465</td>
</tr>
<tr>
<td>General Admin., School Admin., Business</td>
<td>733,111</td>
<td>542,487</td>
<td>671,398</td>
<td>514,619</td>
</tr>
<tr>
<td>Operation and Maintenance of Facilities</td>
<td>727,702</td>
<td>538,484</td>
<td>718,570</td>
<td>550,775</td>
</tr>
<tr>
<td>Pupil Transportation</td>
<td>292,983</td>
<td>216,801</td>
<td>283,307</td>
<td>217,151</td>
</tr>
<tr>
<td>Business-Type Activities</td>
<td>82,340</td>
<td>131</td>
<td>74,619</td>
<td>929</td>
</tr>
<tr>
<td>Interest and Fiscal Charges</td>
<td>22,082</td>
<td>22,082</td>
<td>19,772</td>
<td>19,772</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$8,743,918</td>
<td>$6,213,102</td>
<td>$8,353,287</td>
<td>$6,162,652</td>
</tr>
</tbody>
</table>

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student.

Tuition activites are for those expenditures related to sending district resident students to high school and other special schools.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students.

General administration, school administration and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in an effective working condition.
Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by state law. Business-type activities includes expenses related to activities provided by the School District which are designed to provide for students to participate in food service.

Interest and fiscal charges involve the transactions associated with the payment of interest and other related charges to debt of the School District and unallocated depreciation.

The dependence upon tax revenues is apparent. Over 70.7% of instruction activities are supported through taxes and other general revenues; for all activities general revenue support is 72.6%. The community, as a whole, is the primary support for the Harmony Township School District.

The School District’s Funds

Information about the School District’s major funds starts on page 24. These funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues and other sources of $7,434,987 and expenditures of $7,660,293. The General Fund’s surplus balance decreased $225,306 over 2017, which compares favorably to the budgeted decrease of $1,757,148.

General Fund Budgeting Highlights

The School District’s budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

During the course of the fiscal 2018 year, the School District amended its General Fund budget as needed. The School District uses program based budgeting and the budgeting systems are designed to tightly control total program budgets but provide flexibility for program management.

For the General Fund, budget basis revenue and other financing sources, excluding on-behalf payments, was $6,609,693, $21,853 over original budgeted estimates of $6,587,840. This difference was due primarily to increases in tuition revenue.

General fund revenues fell short of expenditures by $224,838. Again this deficit compares to a budgeted deficit of $1,757,148, which was due to the budgeted use of surplus of $400,000, and capital reserve withdrawal for capital projects of $1.3 million. The budgeted deficit was reduced due to underspending in capital, however the remaining project was encumbered as of June 30.

Overall general fund balance (budget basis) was $2,090,121, and amounts ear-marked and reserved for future purposes were $1,838,480, creating a surplus in unreserved fund balance of $251,641. Management believes unreserved fund balance near statutory levels will provide adequate working capital for the district.
Capital Assets

At the end of the fiscal year 2018, the School District had $5,105,311 invested in land, buildings, furniture and equipment, and vehicles. Table 4 shows fiscal 2018 balances compared to 2017.

Table 4
Capital Assets (Net of Depreciation) at June 30,

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land</td>
<td>$ 2,500,000</td>
<td>$ 2,500,000</td>
</tr>
<tr>
<td>Land Improvements</td>
<td>57,563</td>
<td>62,168</td>
</tr>
<tr>
<td>Buildings and Improvements</td>
<td>2,369,915</td>
<td>2,072,021</td>
</tr>
<tr>
<td>Machinery and Equipment</td>
<td>177,833</td>
<td>212,511</td>
</tr>
<tr>
<td>Totals</td>
<td>$ 5,105,311</td>
<td>$ 4,846,700</td>
</tr>
</tbody>
</table>

Overall capital assets increased $258,611 from fiscal year 2017 to fiscal year 2018. The increase in capital assets was due to capital additions, net of depreciation expense for the year.

Capital improvements of $462,046 were purchased during fiscal year 2018, which included the HVAC project.

Debt Administration

At June 30, 2018, the School District had $35,837 as outstanding long term debt. Of this amount, $35,837 is for compensated absences.

At June 30, 2018, the School District’s overall legal debt margin was $16,110,391 and the unvoted debt margin was the same.
For the Future

The Harmony Township School District is in very good financial condition presently. A major concern is the continued reliance on local property taxes in light of possible state funding decreases. However, future finances are not without challenges as the community continues to grow and state funding is expected to decreased.

It has been increasingly difficult to balance educational needs with increases in property tax rates. The steady decrease in state aid to offset local property taxes in a predominately bedroom community is thought to be the main reason for the problem. This problem seems to be statewide and is not exclusive to the Harmony Township School District. The Harmony Township School District is primarily a residential community, with very few ratables, thus the burden is focused on homeowners to bear the tax burden.

In conclusion, the Harmony Township School District has committed itself to financial excellence for many years. In addition, the School District’s system for financial planning, budgeting, and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenge of the future.

Contacting the School District’s Financial Management

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District’s finances and to show the School District’s accountability for the money it receives. If you have questions about this report or need additional information contact the School Business Administrator/ Board Secretary at Harmony Township School District, 2551 Belvidere Road, Phillipsburg, NJ, 08865.
Basic Financial Statements
DISTRICT-WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.
HARMONY TOWNSHIP SCHOOL DISTRICT

STATEMENT OF NET POSITION
JUNE 30, 2018

<table>
<thead>
<tr>
<th>Assets</th>
<th>Governmental Activities</th>
<th>Business-Type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$1,982,360</td>
<td>$3,556</td>
<td>$1,985,916</td>
</tr>
<tr>
<td>Receivables from Other Governments</td>
<td>131,369</td>
<td>698</td>
<td>132,067</td>
</tr>
<tr>
<td>Interfund Receivables</td>
<td>4,397</td>
<td>4,397</td>
<td>4,397</td>
</tr>
<tr>
<td>Inventory</td>
<td>4,518</td>
<td>4,518</td>
<td>4,518</td>
</tr>
<tr>
<td>Capital Assets, Net (Note 6):</td>
<td>5,105,311</td>
<td>2,392</td>
<td>5,107,703</td>
</tr>
<tr>
<td>Total Assets</td>
<td>7,219,040</td>
<td>15,561</td>
<td>7,234,601</td>
</tr>
</tbody>
</table>

DEFERRED OUTFLOWS OF RESOURCES
Pension Deferred Outflows

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>Governmental Activities</th>
<th>Business-Type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>41,915</td>
<td>2,686</td>
<td>44,601</td>
</tr>
<tr>
<td>Interfund Payables</td>
<td>4,397</td>
<td>4,397</td>
<td>4,397</td>
</tr>
<tr>
<td>Unearned Revenue</td>
<td>7,070</td>
<td>2,368</td>
<td>9,438</td>
</tr>
<tr>
<td>Net Pension Liability (Note 8)</td>
<td>1,181,217</td>
<td>1,181,217</td>
<td>1,181,217</td>
</tr>
<tr>
<td>Noncurrent Liabilities (Note 7):</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Due Beyond One Year</td>
<td>35,837</td>
<td>35,837</td>
<td>35,837</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>1,270,436</td>
<td>5,054</td>
<td>1,275,490</td>
</tr>
</tbody>
</table>

DEFERRED INFLOWS OF RESOURCES
Pension Deferred Inflows

<table>
<thead>
<tr>
<th>Net Position</th>
<th>Governmental Activities</th>
<th>Business-Type Activities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Invested in Capital Assets, Net of Related Debt</td>
<td>5,105,311</td>
<td>2,392</td>
<td>5,107,703</td>
</tr>
<tr>
<td>Restricted for:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Purposes</td>
<td>784,252</td>
<td>784,252</td>
<td>784,252</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>196,541</td>
<td>8,115</td>
<td>204,656</td>
</tr>
<tr>
<td>Total Net Position</td>
<td>$6,086,104</td>
<td>$10,507</td>
<td>$6,096,611</td>
</tr>
</tbody>
</table>

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
HARMONY TOWNSHIP SCHOOL DISTRICT

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th>Functions/Programs</th>
<th>Operating Charges for Services</th>
<th>Capital Grants and Contributions</th>
<th>Governmental Business-Type Contributions</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Governmental Activities:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instruction:</td>
<td>$3,278,009 $38,250 $953,791 $2,285,968</td>
<td>$38,250</td>
<td>$953,791</td>
<td>$2,285,968</td>
</tr>
<tr>
<td>Special Education</td>
<td>630,807 164,023 (466,784)</td>
<td>164,023</td>
<td>(466,784)</td>
<td></td>
</tr>
<tr>
<td>Other Special Instruction</td>
<td>290,854 75,628 (215,226)</td>
<td>75,628</td>
<td>(215,226)</td>
<td></td>
</tr>
<tr>
<td>Support Services:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>1,656,489 430,721 (1,225,768)</td>
<td>430,721</td>
<td>(1,225,768)</td>
<td></td>
</tr>
<tr>
<td>Student &amp; Instruction Related Serv.</td>
<td>1,029,541 330,170 (699,371)</td>
<td>330,170</td>
<td>(699,371)</td>
<td></td>
</tr>
<tr>
<td>School Administrative Services</td>
<td>224,370 58,341 (166,029)</td>
<td>58,341</td>
<td>(166,029)</td>
<td></td>
</tr>
<tr>
<td>General and Business Admin. Serv.</td>
<td>508,741 132,283 (376,484)</td>
<td>132,283</td>
<td>(376,484)</td>
<td></td>
</tr>
<tr>
<td>Plant Operations and Maintenance</td>
<td>727,702 189,218 (538,484)</td>
<td>189,218</td>
<td>(538,484)</td>
<td></td>
</tr>
<tr>
<td>Pupil Transportation</td>
<td>292,983 76,182 (216,801)</td>
<td>76,182</td>
<td>(216,801)</td>
<td></td>
</tr>
<tr>
<td>Other Charges</td>
<td>1,739 (1,739)</td>
<td>(1,739)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unallocated Depreciation</td>
<td>20,343 (20,343)</td>
<td>(20,343)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Governmental Activities</strong></td>
<td>$8,661,578 38,250 2,410,357 (6,212,971)</td>
<td>38,250</td>
<td>2,410,357</td>
<td>(6,212,971)</td>
</tr>
<tr>
<td><strong>Business-Type Activities:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Food Service</td>
<td>82,340 57,509 24,700 (131)</td>
<td>57,509</td>
<td>24,700</td>
<td>(131)</td>
</tr>
<tr>
<td><strong>Total Business-Type Activities</strong></td>
<td>82,340 57,509 24,700 (131)</td>
<td>57,509</td>
<td>24,700</td>
<td>(131)</td>
</tr>
<tr>
<td><strong>Total Program Revenues</strong></td>
<td>$8,743,918 $95,759 $2,435,057 (6,212,971)</td>
<td>$95,759</td>
<td>$2,435,057</td>
<td>(6,212,971)</td>
</tr>
</tbody>
</table>

**Taxes:**
- Property Taxes, Levied for General Purposes,Net $6,193,605 $6,193,605
- Investment Earnings $4,417 $4,417
- Miscellaneous Income $2,900 $36 $2,936

**Total General Revenues, Special Items, Extraor. Items and Transfers** $6,200,922 36 $6,200,958

**Change in Net Position** (12,049) (95) (12,144)

**Net Position—Beginning** $6,098,153 $10,602 $6,108,755

**Net Position—Ending** $6,086,104 $10,507 $6,096,611

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
FUND FINANCIAL STATEMENTS

The Individual Fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.
HARMONY TOWNSHIP SCHOOL DISTRICT

BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2018

Exhibit B-1

ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$1,982,360</td>
<td>$</td>
<td>$1,982,360</td>
</tr>
<tr>
<td>Interfund Receivable</td>
<td>84,958</td>
<td>84,958</td>
<td></td>
</tr>
<tr>
<td>Other Receivables</td>
<td>24,182</td>
<td>24,182</td>
<td></td>
</tr>
<tr>
<td>Receivables from Other Governments</td>
<td>2,693 $</td>
<td>104,494</td>
<td>107,187 $</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$2,094,193 $</td>
<td>$104,494</td>
<td>$2,198,687 $</td>
</tr>
</tbody>
</table>

LIABILITIES AND FUND BALANCES

<table>
<thead>
<tr>
<th>Liabilities:</th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interfund Payable</td>
<td>$4,397 $</td>
<td>$84,958 $</td>
<td>$89,355 $</td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>29,449</td>
<td>12,466</td>
<td>41,915</td>
</tr>
<tr>
<td>Unearned Revenue</td>
<td>7,070</td>
<td>7,070</td>
<td></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>33,846 $</td>
<td>104,494 $</td>
<td>138,340 $</td>
</tr>
</tbody>
</table>

| Fund Balances:                                       |              |                      |                          |
| Restricted for:                                      |              |                      |                          |
| Capital Reserve Account                              | 252          | 252                  |                          |
| Maintenance Reserve                                  | 334,000      | 334,000              |                          |
| Assigned to:                                         |              |                      |                          |
| Year-End Encumbrances                                | 1,054,228    | 1,054,228            |                          |
| Designated for Subsequent Year’s Expenditures        | 450,000      | 450,000              |                          |
| Capital Projects Fund                                | -            |                      |                          |
| **Unassigned:**                                       |              |                      |                          |
| General Fund                                         | 221,867      | 221,867              |                          |
| **Total Fund Balances**                              | 2,060,347 $  | 2,060,347            |                          |

**TOTAL LIABILITIES AND FUND BALANCES**

$2,094,193 $ 104,494 $ 2,198,687 $

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

- Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $8,006,007 and the accumulated depreciation is $2,900,696 (Note 6). $5,105,311

- Deferred Outflows related to pension contributions subsequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not reported in the fund statements. (See Note 8) 427,746

- Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements. (See Note 8) (290,246)

- Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note 8) (1,181,217)

- Long-term liabilities, including compensated absences, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note 7). (35,837)

- Net Position of governmental activities $6,086,104

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th></th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Local sources:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Tax Levy</td>
<td>$6,193,605</td>
<td>$6,193,605</td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>38,250</td>
<td>38,250</td>
<td></td>
</tr>
<tr>
<td>Interest on Capital Reserve Account</td>
<td>78</td>
<td>78</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>4,339 $2,900</td>
<td>7,239</td>
<td></td>
</tr>
<tr>
<td><strong>Total - Local Sources</strong></td>
<td>6,236,272</td>
<td>2,900 $6,239,172</td>
<td></td>
</tr>
<tr>
<td><strong>State Sources</strong></td>
<td>1,031,904</td>
<td>1,031,904</td>
<td></td>
</tr>
<tr>
<td><strong>Federal Sources</strong></td>
<td>163,911</td>
<td>163,911</td>
<td></td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>7,268,176</td>
<td>166,811 $7,434,987</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>EXPENDITURES</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regular Instruction</td>
<td>1,615,295</td>
<td>104,343 $1,719,638</td>
<td></td>
</tr>
<tr>
<td>Special Education Instruction</td>
<td>366,154</td>
<td>366,154</td>
<td></td>
</tr>
<tr>
<td>Other Special Instruction</td>
<td>168,827</td>
<td>168,827</td>
<td></td>
</tr>
<tr>
<td><strong>Support services and undistributed costs:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>1,656,489</td>
<td>1,656,489</td>
<td></td>
</tr>
<tr>
<td>Student and Instruction Related Services</td>
<td>535,132</td>
<td>62,468 $597,600</td>
<td></td>
</tr>
<tr>
<td>School Administrative Services</td>
<td>130,236</td>
<td>130,236</td>
<td></td>
</tr>
<tr>
<td>Other Administrative Services</td>
<td>295,300</td>
<td>295,300</td>
<td></td>
</tr>
<tr>
<td>Plant Operations and Maintenance</td>
<td>422,397</td>
<td>422,397</td>
<td></td>
</tr>
<tr>
<td>Pupil Transportation</td>
<td>292,983</td>
<td>292,983</td>
<td></td>
</tr>
<tr>
<td>Unallocated Benefits</td>
<td>1,546,884</td>
<td>1,546,884</td>
<td></td>
</tr>
<tr>
<td>Transfer to Charter School</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Debt Service:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Principal</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest and Other Charges</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Capital Outlay</strong></td>
<td>463,785</td>
<td>463,785</td>
<td></td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>7,493,482</td>
<td>166,811 $7,660,293</td>
<td></td>
</tr>
</tbody>
</table>

Excess (Deficiency) of Revenues Over Expenditures

<table>
<thead>
<tr>
<th></th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
<th>Total Governmental Funds</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Excess (Deficiency) of Revenues Over Expenditures</strong></td>
<td>(225,306)</td>
<td>(225,306)</td>
<td></td>
</tr>
</tbody>
</table>

Net Change in Fund Balances | (225,306) | (225,306) | (225,306) |
Fund Balance—July 1 | 2,285,653 | 2,285,653 | 2,285,653 |
**Fund Balance—June 30** | $2,060,347 | $2,060,347 |

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
Total Net Change in Fund Balances - Governmental Funds (from B-2) $ (225,306)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

\[
\begin{array}{c c c}
\text{Depreciation Expense} & $ (203,435) \\
\text{Capital Outlays} & 462,046 & 258,611
\end{array}
\]

Pension contributions are reported in governmental funds as expenditures. However, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period. (34,890)

In the statement of activities, compensated absences in the statement of activities is accrued, regardless of when due. In the governmental funds, the amounts are expensed and reported when due. This is the amount by which current year's amount of accrual exceeds the prior year's amount. (10,464)

Change in Net Position of Governmental Activities $ (12,049)

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
# STATEMENT OF PROPRIETARY NET POSITION
## PROPRIETARY FUNDS
### JUNE 30, 2018

<table>
<thead>
<tr>
<th>Business-Type Activities - Enterprise Funds</th>
<th>Food Service</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current assets:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$3,556</td>
<td>$3,556</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>698</td>
<td>698</td>
</tr>
<tr>
<td>Interfund Receivables</td>
<td>4,397</td>
<td>4,397</td>
</tr>
<tr>
<td>Inventories</td>
<td>4,518</td>
<td>4,518</td>
</tr>
<tr>
<td><strong>Total Current Assets</strong></td>
<td>13,169</td>
<td>13,169</td>
</tr>
<tr>
<td><strong>Noncurrent Assets:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Furniture, Machinery and Equipment</td>
<td>33,132</td>
<td>33,132</td>
</tr>
<tr>
<td>Less Accumulated Depreciation</td>
<td>(30,740)</td>
<td>(30,740)</td>
</tr>
<tr>
<td><strong>Total Noncurrent Assets</strong></td>
<td>2,392</td>
<td>2,392</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>15,561</td>
<td>15,561</td>
</tr>
</tbody>
</table>

### LIABILITIES

| Current liabilities:                      |              |        |
| Accounts Payable                          | 2,686        | 2,686  |
| Deferred Revenue                          | 2,368        | 2,368  |
| **Total Current Liabilities**             | 5,054        | 5,054  |
| **Total Liabilities**                     | 5,054        | 5,054  |

### NET POSITION

| Invested in Capital Assets Net of Related Debt | 2,392 | 2,392 |
| Unrestricted                                 | 8,115 | 8,115 |
| **Total Net Position**                      | $10,507 | $10,507 |
## Business-type Activities - Enterprise Fund

<table>
<thead>
<tr>
<th></th>
<th>Food Service</th>
<th>Total Enterprise</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Operating Revenues:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Charges for Services:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Daily Sales - Reimbursable/Non-Reimb. Programs</td>
<td>$53,869</td>
<td>$53,869</td>
</tr>
<tr>
<td>Daily Sales - Non-Reimb. Programs</td>
<td>3,640</td>
<td>3,640</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>36</td>
<td>36</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td>57,545</td>
<td>57,545</td>
</tr>
</tbody>
</table>

| **Operating Expenses:**  |              |                  |
| Cost of Sales - Reimbursable Programs | 27,951 | 27,951 |
| Cost of Sales - Non-reimbursable Programs | 11,798 | 11,798 |
| Salaries                  | 22,106 | 22,106 |
| Employee Benefits         | 5,518  | 5,518 |
| Supplies                  | 6,143  | 6,143 |
| Other Purchased Professional Services | 7,628 | 7,628 |
| Depreciation              | 1,196  | 1,196 |
| **Total Operating Expenses** | 82,340 | 82,340 |

| **Operating Income (Loss)** | (24,795) | (24,795) |

| **Nonoperating Revenues (Expenses):**  |              |                  |
| State Sources:                        |              |                  |
| State School Lunch Program            | 924          | 924              |
| Federal Sources:                      |              |                  |
| National School Lunch Program         | 15,290       | 15,290           |
| Food Distribution Program             | 7,397        | 7,397            |
| Special Milk Program                  | 1,089        | 1,089            |
| **Total Nonoperating Revenues (Expenses)** | 24,700 | 24,700 |

| **Income (Loss) Before Contributions and Transfers** | (95) | (95) |

| **Change in Net Position** | (95) | (95) |

| **Total Net Position—Beginning** | 10,602 | 10,602 |
| **Total Net Position—Ending**   | $10,507 | $10,507 |

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
CASH FLOWS FROM OPERATING ACTIVITIES

Receipts from Customers $56,277 $56,277
Payments to Employees (22,106) (22,106)
Payments for Employee Benefits (5,519) (5,519)
Payments to Suppliers (45,639) (45,639)
Net Cash Provided by (used for) Operating Activities (16,987) (16,987)

CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES

State Sources 885 885
Federal Sources 15,720 15,720
Operating Subsidies and Transfers to Other Funds (338) (338)
Net Cash Provided by (used for) Non-Capital Financing Activities 16,267 16,267

Net Increase (Decrease) in Cash and Cash Equivalents (720) (720)
Balances—Beginning of Year 4,276 4,276
Balances—End of Year $3,556 $3,556

Reconciliation of Operating Income (Loss) to Net Cash Provided (used) by Operating Activities:

Operating Income (Loss) $ (24,795) $ (24,795)
Adjustments to Reconcile Operating Income (Loss) to Net Cash
Provided by (used for) Operating Activities:
Depreciation and Net Amortization 1,196 1,196
Federal Commodities 7,397 7,397
(Increase) Decrease in Accounts Receivable (444) (444)
(Increase) Decrease in Inventories (253) (253)
Increase (Decrease) in Accounts Payable (88) (88)
Total Adjustments 7,808 7,808

Net Cash Provided by (used for) Operating Activities $ (16,987) $ (16,987)

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
## Statement of Fiduciary Net Position

**Fiduciary Funds**

**June 30, 2018**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>Unemployment Compensation Trust</th>
<th>Unemployment Agency Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$200,708</td>
<td>$24,678</td>
</tr>
<tr>
<td>Interfund Receivable</td>
<td>10,352</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$211,060</strong></td>
<td><strong>$24,678</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>$1,465</td>
<td></td>
</tr>
<tr>
<td>Payroll Deductions</td>
<td>5,250</td>
<td></td>
</tr>
<tr>
<td>Interfund Payable</td>
<td>10,352</td>
<td></td>
</tr>
<tr>
<td>Payable to Student Groups</td>
<td>7,611</td>
<td></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$24,678</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NET POSITION</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Held in Trust for Unemployment Claims &amp; Other Purposes</td>
<td>$211,060</td>
<td></td>
</tr>
</tbody>
</table>

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
HARMONY TOWNSHIP SCHOOL DISTRICT

Exhibit B-8

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS

For the Year Ended June 30, 2018

Unemployment Compensation Trust

ADDITIONS

Contributions:
  Plan Member $ 5,110
  Total Contributions 5,110

Investment Earnings:
  Interest -
  Net Investment Earnings -

Total Additions 5,110

DEDUCTIONS

Unemployment Claims -

Total Deductions -

Change in Net Position 5,110

Net Position—Beginning of the Year 205,950

Net Position—End of the Year $ 211,060

The accompanying Notes to Basic Financial Statements are an integral part of this statement.
Notes to Financial Statements
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (Board) of the Harmony Township School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

In June 1999, the Governmental Accounting Standards Board (GASB) unanimously approved Basic Financial Statements and Management’s Discussion and Analysis for State and Local Governments (Statement No.34). This Statement provides for the most significant change in financial reporting in over twenty years and is scheduled for a phase-in implementation period (based on amount of revenues) starting with fiscal years ending 2002 (for larger governments). The District was not required to implement the new model until the 2003-2004 school year.

In addition, the School District has implemented GASB Statement No.37, Basic Financial Statements and Management’s Discussion and Analysis for State and Local Governments: Omnibus, Statement No.38, Certain Financial Statement Note Disclosures, Statement No.40, Deposit and Investment Risk Disclosures, an amendment of GASB Statement No.3, and Statement 44, Economic Condition Reporting: The Statistical Section (GASB 44), an amendment of NCGA Statement 1, Governmental Accounting and Financial Reporting Principles is found in the Introduction, a revised statistical section in the Outline of the CAFR, GASB Statement No. 45, Other Post-retirement Employee Benefits, GASB No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, and GASB No. 63 and 65, Deferred Outflows and Inflows and Net Position, and Items Previously Reported as Assets and Liabilities, GASB No. 68, Accounting for Pensions, an amendment of GASB No. 27 and GASB No. 75, Accounting for OPEB. The implementation of these statements did not effect net position balances as previously reported for the fiscal year ended June 30, 2017.

A. Reporting Entity:

The Harmony Township School District is a Type II district located in the County of Warren, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The board is comprised of nine members elected to three-year terms. The purpose of the district is to educate students in grades K-8. The Harmony Township School District had an approximate enrollment at June 30, 2018, of 253 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization’s board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation, Basis of Accounting:

The School District’s basic financial statements consist of District-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

Basis of Presentation

District-wide Statements: The statement of net position and the statement of activities display information about the District as a whole. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish between the governmental and business-type activity of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees and charged to external parties. The statement of net position presents the financial condition of the governmental and business-type activity of the School District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for the business-type activity of the District and for each function of the District's governmental activities.

Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the School District.

Fund Financial Statements: During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District’s funds, including its fiduciary funds. Separate statements for each fund category—governmental, proprietary, and fiduciary—are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No.34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

GOVERNMENTAL FUNDS

The District reports the following governmental funds:

**General Fund** - The General Fund is the general operating fund of the District and is used to account for all expendable financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation, Basis of Accounting (Continued):

GOVERNMENTAL FUNDS (Continued)

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

PROPRIETARY FUNDS

The District reports the following proprietary fund:

Enterprise (Food Service) Fund - The Enterprise Fund accounts for all revenues and expenses pertaining to the Board’s cafeteria operations. The food service fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges.
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Basis of Presentation, Basis of Accounting (Continued):

Additionally, the District reports the following fund type:

Fiduciary Funds - The Fiduciary Funds are used to account for assets held by the District on behalf of others and include the Student Activities Fund, Payroll Agency Fund and Unemployment Compensation Trust Fund.

Measurement Focus-Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

District-wide, Proprietary, and Fiduciary Fund Financial Statements: The District-wide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting; the enterprise fund and fiduciary funds use the accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures. Ad Valorem (Property) Taxes are susceptible to accrual as under New Jersey Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year.

The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an “accounts receivable”. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Governmental Fund Financial Statements: Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

All governmental and business-type activities and enterprise funds of the District follow FASB Statements and Interpretations issued on or before November 30, 1989, Accounting Principles Board Opinions, and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue funds. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments/transfers must be approved by School Board resolution. In addition, transfers are also covered by changes in N.J.A.C. 6A:23A-2.3 that can require approval through the state department. All budget amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Appropriations, except remaining project appropriations, encumbrances and unexpended grant appropriations, lapse at the end of each fiscal year. The capital projects fund presents the remaining project appropriations compared to current year expenditures.

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

D. Encumbrance Accounting:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities and Equity:

Cash and Cash Equivalents:
Cash and cash equivalents includes petty cash, change funds, amounts in deposits, money market accounts and short-term investments with original maturities of three months or less.

Interfund Transactions:
Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

Inventories:
Inventory purchases, other than those recorded in the enterprise fund, are recorded as expenditures during the year of purchase. Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method.

Allowance for Uncollectible Accounts:
No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

Capital Assets:

The District has established a formal system of accounting for its capital assets. Purchased or constructed capital assets are reported at cost. Donated capital assets are valued at their estimated fair market value on the date received. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets’ lives are not capitalized. The School District does not possess any infrastructure. The capitalization threshold used by school districts in the State of New Jersey is $2,000.

All reported capital assets except for land and construction in progress are depreciated. Depreciation is computed using the straight-line method under the half-year convention over the following estimated useful lives:

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Estimated Useful Lives</th>
</tr>
</thead>
<tbody>
<tr>
<td>School Buildings</td>
<td>50</td>
</tr>
<tr>
<td>Building Improvements</td>
<td>20</td>
</tr>
<tr>
<td>Electrical/Plumbing</td>
<td>30</td>
</tr>
<tr>
<td>Vehicles</td>
<td>8</td>
</tr>
<tr>
<td>Office and Computer Equipment</td>
<td>5-10</td>
</tr>
<tr>
<td>Instructional Equipment</td>
<td>10</td>
</tr>
<tr>
<td>Grounds Equipment</td>
<td>15</td>
</tr>
</tbody>
</table>
NOTE 1:  SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E.  Assets, Liabilities and Equity (Continued):

In the fund financial statements, fixed assets used in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund upon acquisition. Fixed assets are not capitalized and related depreciation is not reported in the fund financial statements.

**Compensated Absences:**

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No.16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted sick leave in varying amounts under the District's contracted personnel policies. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after fifteen years of service and payment is made on predetermined levels at retirement with provisions of the state retirement system.

The liability for compensated absences was accrued using the termination payment method, whereby the liability is calculated based on the amount of sick leave that is expected to become eligible for payment upon termination. The District estimates its accrued compensated absences liability based on the accumulated sick and vacation days at the balance sheet date by those employees who are currently eligible to receive termination payments. Salary related payments for the employer’s share of social security and medicare taxes, as well as pension contributions, are included.

For the District-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

**Deferred Revenue:**

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Property taxes for which there is an enforceable legal claim as of June 30, 2018, but which were levied to finance fiscal year 2019 operations, have been recorded as deferred revenue. Grants and entitlement received before the eligible requirements are met are also recorded as deferred revenue.

39
NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accrued Liabilities and Long-Term Obligations:

All payables, accrued liabilities and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

E. Assets, Liabilities and Equity (Continued):

Net Position:

Net Position represent the difference between assets and liabilities. Net Position invested in capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction or improvement of those assets. Net Position are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. The School District’s policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Fund Balance Reserves:

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances.

Revenues—Exchange and Nonexchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, income taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from income taxes is recognized in the period in which the income is earned. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.
Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes available as an advance, interest and tuition.

E. **Assets, Liabilities and Equity (Continued):**

**Operating Revenues and Expenses:**

Operating revenues are those revenues that are generated directly from the primary activity of the enterprise fund. For the School District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the enterprise fund.

**Allocation of Indirect Expenses:**

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer’s share of social security, workers compensation and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the indirect expense column of the Statement of Activities. Depreciation expense, that could not be attributed to a specific function, is considered an indirect expense and is reported separately on the Statement of Activities. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

**Extraordinary and Special Items:**

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

**Management Estimates:**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.
NOTE 2: CASH AND CASH EQUIVALENTS

**Deposits:**

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey, which are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

> The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than $25,000,000.

Pursuant to GASB Statement No. 40, "Deposit and Investment Risk Disclosures" ("GASB 40"), the district's accounts are profiled in order to determine exposure, if any, to Custodial Credit Risk (risk that in the event of failure of the counterparty the municipality would not be able to recover the value of its deposits or investment). Deposits are considered to be exposed to Custodial Credit Risk if they are: uncollateralized or collateralized with securities held by the financial institution's trust department or agent but not in the government's name. At June 30, 2018, all of the district's deposits were collateralized by securities held in its name and, accordingly, not exposed to custodial credit risk. The district does not have a policy for custodial credit risk.

As of June 30, 2018, cash and cash equivalents and investments of the District consisted of the following:

<table>
<thead>
<tr>
<th></th>
<th>Cash and Cash Equivalents(A-1)</th>
<th>Cash and Cash Equivalents(B-7)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Checking Accounts</td>
<td>$1,985,916</td>
<td>$225,386</td>
<td>$2,211,302</td>
</tr>
<tr>
<td></td>
<td><strong>$1,985,916</strong></td>
<td><strong>$225,386</strong></td>
<td><strong>$2,211,302</strong></td>
</tr>
</tbody>
</table>

The carrying amount of the Board’s cash and cash equivalents at June 30, 2018, was $2,211,302 and the bank balance was $2,293,753. All bank balances were covered by federal depository insurance and/or covered by a collateral pool maintained by the banks as required by New Jersey statutes. Of these bank balances, $250,000 was covered by federal depository insurances and $2,043,753 was covered by collateral pool.
NOTE 2: CASH AND CASH EQUIVALENTS - (Continued)

Custodial Credit Risk: Pursuant to GASB 40, the NJCMF, which is a pooled investment, is exempt from custodial credit risk disclosure. The district does not have a policy for custodial credit risk.

Credit Risk: The district does not have an investment policy regarding the management of credit risk. GASB 40 requires that disclosure be made as to the credit rating of all debt security investments except for obligations of the U.S. government or investments guaranteed by the U.S. government. The NJCMF is not rated by a rating agency.

Interest Rate Risk: The district does not have a policy to limit interest rate risk. The average maturity of the district's investments is less than one year.

NOTE 3: RECEIVABLES

Receivables at June 30, 2018, consisted of intergovernmental amounts. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

<table>
<thead>
<tr>
<th>Governmental Fund Financial Statements</th>
<th>Government-Wide Financial Statements</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tuition and Other</td>
<td>$ 24,182</td>
</tr>
<tr>
<td>State Aid</td>
<td>2,693</td>
</tr>
<tr>
<td>Federal Aid</td>
<td>104,494</td>
</tr>
<tr>
<td>Gross Receivable</td>
<td>131,369</td>
</tr>
<tr>
<td>Less: Allow. for Uncollectibles</td>
<td></td>
</tr>
<tr>
<td>Total Receivables, Net</td>
<td>$ 131,369</td>
</tr>
</tbody>
</table>

The tuition receivable was collected from Belvidere School District in July 2018.

NOTE 4: INVENTORY

Inventory in the Food Service Fund at June 30, 2018, consisted of the following:

<table>
<thead>
<tr>
<th>Food</th>
<th>$ 4,518</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$ 4,518</td>
</tr>
</tbody>
</table>

The value of Federal donated commodities as reflected on Schedule A (required by the Single Audit Law of 1996, as revised) is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of nonoperating revenue in the financial statements.
NOTE 6: CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2018, was as follows:

<table>
<thead>
<tr>
<th>Land</th>
<th>$2,500,000</th>
<th>-</th>
<th>-</th>
<th>$2,500,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Capital Assets Not Being Depreciated</td>
<td>$2,500,000</td>
<td>-</td>
<td>-</td>
<td>$2,500,000</td>
</tr>
</tbody>
</table>

**Governmental Activities:**

*Capital Assets Not Being Depreciated:*

- Land: $2,500,000

*Capital Assets Being Depreciated:*

- Land Improvements: $94,200
- Buildings and Building Improvements: $4,439,269 + $458,646 = $4,897,915
- Machinery and Equipment: $510,492 + $3,400 = $513,892

**Total at Historical Cost:**

- $5,043,961 + $462,046 = $5,506,007

**Less Accumulated Depreciation for:**

- Land Improvements: $(32,032) + $(4,605) = $(36,637)
- Buildings and Improvements: $(2,367,248) + $(160,752) = $(2,528,000)
- Equipment: $(297,981) + $(38,078) = $(336,059)

**Total Accumulated Depreciation:**

- $(2,697,261) + $(203,435) = $(2,900,696)

**Government Activity Capital Assets, Net:**

- $4,846,700 + $258,611 = $5,105,311

On January 11, 2001, the NJ State Department of Education announced that effective July 1, 2001, the capitalization threshold used by school districts in the State of New Jersey is increased to $2,000. The previous threshold was $500. Applying the higher capitalization threshold retroactively (removal of old assets from the General Fixed Assets Account Group) will be permitted by the State regulations in situations where (1) the assets have been fully depreciated, or (2) the assets have exceeded their useful lives. The retirement of machinery and equipment is due to the retroactive application of the higher threshold of equipment capitalization. That is, the District has removed from their records assets with a historical cost greater than $500 but not greater than $2,000 that were fully depreciated or had exceeded their useful lives.

Depreciation expense was charged to functions as follows:

<table>
<thead>
<tr>
<th>Function</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Regular Instruction</td>
<td>$183,092</td>
</tr>
<tr>
<td>Unallocated</td>
<td>$20,343</td>
</tr>
<tr>
<td>Total</td>
<td>$203,435</td>
</tr>
</tbody>
</table>
NOTE 7: LONG-TERM OBLIGATIONS

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

A. Long-Term Obligation Activity:

Changes in long-term obligations for the year ended June 30, 2018, are as follows:

<table>
<thead>
<tr>
<th></th>
<th>Balance 7/1/2017</th>
<th>Increases</th>
<th>Decreases</th>
<th>Balance 6/30/2018</th>
<th>Amounts Due Within One Year</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Governmental Activities:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Compensated Absences Payable</td>
<td>$25,373</td>
<td>$10,464</td>
<td>-</td>
<td>$35,837</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$25,373</td>
<td>10,464</td>
<td>-</td>
<td>$35,837</td>
<td>-</td>
</tr>
</tbody>
</table>

Compensated absences and capital leases have been liquidated in the General Fund.

Interest paid on debt issued by the District is exempt from federal income taxes. Because of this, bond holders are willing to accept a lower interest rate than they would on taxable debt. The District temporarily reinvests the proceeds of such debt in higher-yielding taxable securities, especially during construction projects. The federal tax code refers to this as arbitrage.

Earnings in excess of the yield on the debt issue are rebated to the federal government based on requirements in the Internal Revenue Code. Arbitrage rebate payable represents amounts due to the Internal Revenue Service for interest earned on unspent bond proceeds that exceeds legally allowable returns.

Rebatable arbitrage liabilities related to District debt are not recorded in governmental funds. There is no recognition in the balance sheet or income statement until rebatable amounts are due and payable to the federal government. Thus, rebatable arbitrage liabilities related to governmental debt will be accrued as incurred at least annually (at fiscal year end) on the District-wide financial statements.

For the year ended June 30, 2018, it is not necessary for the Board to establish a liability for arbitrage rebate.

As of June 30, 2018, the District had no authorized but not issued bonds.
NOTE 8: PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, New Jersey, 08625 or on the internet at http://www.state.nj.us/treasury/pensions/annrprts.shtml.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, 100% of employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Summary of Significant Accounting Policies - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF’s fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The employer contributions for the district are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the district (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the district (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the district. However, the state's portion of the net pension liability that was associated with the district was $14,179,166 as measured on June 30, 2017 and $16,149,833 measured on June 30, 2016.

For the year ended June 30, 2018, the District recognized pension expense of $982,261 and revenue of $982,261 for support provided by the State. The measurement period for the pension expense and revenue reported in the district's financial statements (A-2) at June 30, 2018 is based upon changes in the collective net pension liability with a measurement period of June 30, 2016 through June 30, 2017. Accordingly, the pension expense and the related revenue associated with the support provided by the State is based upon the changes in the collective net pension liability between July 1, 2016 and June 30, 2017.
NOTE 8: PENSION PLANS (Continued)

Although the district does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

<table>
<thead>
<tr>
<th></th>
<th>6/30/2016</th>
<th>6/30/2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Collective deferred outflows of resources</td>
<td>$17,440,003,201</td>
<td>$14,251,854,934</td>
</tr>
<tr>
<td>Collective deferred inflows of resources</td>
<td>$195,027,919</td>
<td>$11,807,233,433</td>
</tr>
<tr>
<td>Collective net pension liability (Nonemployer-State of New Jersey)</td>
<td>$78,666,367,052</td>
<td>$67,423,605,859</td>
</tr>
<tr>
<td>State's portion of the net pension liability that was associated with the district</td>
<td>$16,149,833</td>
<td>$14,179,166</td>
</tr>
<tr>
<td>State's portion of the net pension liability that was associated with the district as a percentage of the collective net pension liability</td>
<td>0.020530%</td>
<td>0.021030%</td>
</tr>
</tbody>
</table>

**Actuarial assumptions** - The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016, which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

- **Inflation:** 2.25%
- **Salary Increases:**
  - Through 2021: Varies based on experience
  - Therafter: Varies based on experience
- **Investment Rate of Return:** 7.00%

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

**Long-Term Expected Rate of Return** - In accordance with State statute, the long-term expected rate of return on plan investments (7.0% at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF’s target asset allocation as of June 30, 2017 are summarized in the following table:
NOTE 8:  PENSION PLANS (Continued)

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Target Allocation</th>
<th>Long-Term Expected Rate of Return</th>
</tr>
</thead>
<tbody>
<tr>
<td>Absolute Return/Risk mitigating</td>
<td>5.00%</td>
<td>5.51%</td>
</tr>
<tr>
<td>Cash equivalents</td>
<td>5.00%</td>
<td>1.00%</td>
</tr>
<tr>
<td>US Treasuries</td>
<td>3.00%</td>
<td>1.87%</td>
</tr>
<tr>
<td>Investment Grade Credit</td>
<td>10.00%</td>
<td>3.78%</td>
</tr>
<tr>
<td>Public High Yield</td>
<td>2.50%</td>
<td>6.82%</td>
</tr>
<tr>
<td>Global Diversified Credit</td>
<td>5.00%</td>
<td>7.10%</td>
</tr>
<tr>
<td>Credit oriented hedge funds</td>
<td>1.00%</td>
<td>6.60%</td>
</tr>
<tr>
<td>Debt related private equity</td>
<td>2.00%</td>
<td>10.63%</td>
</tr>
<tr>
<td>Debt related real estate</td>
<td>1.00%</td>
<td>6.61%</td>
</tr>
<tr>
<td>Private Real Asset</td>
<td>2.50%</td>
<td>11.83%</td>
</tr>
<tr>
<td>Equity related real estate</td>
<td>6.25%</td>
<td>9.23%</td>
</tr>
<tr>
<td>US Equity</td>
<td>30.00%</td>
<td>8.19%</td>
</tr>
<tr>
<td>Non-US developed markets E</td>
<td>11.50%</td>
<td>9.00%</td>
</tr>
<tr>
<td>Emerging markets equity</td>
<td>6.50%</td>
<td>11.64%</td>
</tr>
<tr>
<td>Buyouts/venture capital</td>
<td>8.25%</td>
<td>13.08%</td>
</tr>
</tbody>
</table>

*Discount rate* - The discount rate used to measure the total pension liability was 4.25% as of June 30, 2017. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.58% as of June 30, 2017 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 40% of the actuarially determined contributions. Based on those assumptions, the plan’s fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2036.

Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

*Sensitivity of the State's net pension liability to changes in the discount rate* - Since the District has no proportionate share of the net pension liability because of the special funding situation, the district would not be sensitive to any changes in the discount rate. The following presents the State's net pension liability measured as of June 30, 2017, calculated using the discount rate shown above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

<table>
<thead>
<tr>
<th>Current</th>
<th>1% Decrease (3.25%)</th>
<th>Discount Rate (4.25%)</th>
<th>1% Increase (5.25%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>$ 80,394,331,171</td>
<td>$ 67,670,209,171</td>
<td>$ 57,188,022,171</td>
<td></td>
</tr>
</tbody>
</table>
NOTE 8: PENSION PLANS (Continued)

Pension plan fiduciary net position - Detailed information about the pension plan’s fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml. The plan fiduciary net position as of June 30, 2017 was $23,056,161,829.

Amortization of Deferred Outflows and Inflows of Resources - Amount reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts) related to pensions will be recognized in pension expense as follows:

<table>
<thead>
<tr>
<th>Year Ended June 30:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$740,341,056</td>
</tr>
<tr>
<td>2019</td>
<td>1,175,650,200</td>
</tr>
<tr>
<td>2020</td>
<td>983,008,137</td>
</tr>
<tr>
<td>2021</td>
<td>551,152,948</td>
</tr>
<tr>
<td>2022</td>
<td>624,850,883</td>
</tr>
<tr>
<td>Thereafter</td>
<td>(1,714,363,628)</td>
</tr>
<tr>
<td>Total</td>
<td>$2,360,639,596</td>
</tr>
</tbody>
</table>

Pension Expense - The components of allocable pension expense and pension expense related to specific liabilities of individual employers, for state and local employers for the year ending June 30, 2017 are as follows:

- Service cost: $3,028,689,581
- Interest on total pension liability: 3,304,988,177
- Member contributions: (790,788,033)
- Administrative expenses: 11,923,787
- Expected investment return net of investment expenses: (1,606,947,478)
- Pension expense related to specific liabilities of individual employers: (357,659)
- Recognition (amortization) of deferred inflows/outflows:
  - Recognition of economic/demographic gains/losses: 53,331,240
  - Recognition of assumption changes or inputs: 723,829,969
  - Recognition of investment gains/losses: (36,820,154)
- Total pension expense: $4,687,849,430

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.
NOTE 8: PENSION PLANS (Continued)

Summary of Significant Accounting Policies - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2018, the District reported a liability of $1,181,217 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016, which was rolled forward to June 30, 2017. The total pension liability for the June 30, 2016 valuation was determined by an experience study for the period July 1, 2011 to June 30, 2014. The District’s proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2017 and 2016. At June 30, 2017, the District’s proportion was .00507% which was an increase of 0.0006% from its proportion measured as of June 30, 2016.

For the year ended June 30, 2018, the District recognized pension expense of $89,223. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

<table>
<thead>
<tr>
<th>Description</th>
<th>Deferred Outflows of Resources</th>
<th>Deferred Inflows of Resources</th>
</tr>
</thead>
<tbody>
<tr>
<td>Differences between expected and actual experience</td>
<td>$ 27,814</td>
<td>-</td>
</tr>
<tr>
<td>Changes of assumptions</td>
<td>237,974</td>
<td>237,102</td>
</tr>
<tr>
<td>Net difference between projected and actual earnings on pension plan investments</td>
<td>8,043</td>
<td></td>
</tr>
<tr>
<td>Changes in proportion and differences between District contributions and proportionate share of contributions</td>
<td>106,762 $53,144</td>
<td></td>
</tr>
<tr>
<td>District contributions subsequent to the measurement date</td>
<td>47,153</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$ 427,746</td>
<td>$ 290,246</td>
</tr>
</tbody>
</table>

$47,153 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2018, the plan measurement date is June 30, 2017) will be recognized as a reduction of the net pension liability measured as of June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:
NOTE 8: PENSION PLANS (Continued)

Actuarial assumptions. The collective total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016, which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions:

- **Inflation:** 2.25%
- **Salary Increases:**
  - Through 2026: 1.65%-4.15% based on age
  - Thereafter: 2.65%-5.15% based on age
- **Investment Rate of Return:** 7.00%

Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2013 Based on Projection Scale AA.

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

**Long-Term Expected Rate of Return** - In accordance with State statute, the long-term expected rate of return on plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class included in PERS’s target asset allocation as of June 30, 2017 are summarized in the following table:

<table>
<thead>
<tr>
<th>Year Ended June 30:</th>
<th>6/30/2016</th>
<th>6/30/2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Collective deferred outflows of resources</td>
<td>$8,685,338,380</td>
<td>$6,424,455,842</td>
</tr>
<tr>
<td>Collective deferred inflows of resources</td>
<td>870,133,595</td>
<td>5,700,625,981</td>
</tr>
<tr>
<td>Collective net pension liability (Non State - Local Group)</td>
<td>$29,617,131,759</td>
<td>$23,278,401,588</td>
</tr>
<tr>
<td>District's portion of net pension liability</td>
<td>$1,325,458</td>
<td>$1,181,217</td>
</tr>
<tr>
<td>District's proportion %</td>
<td>0.00447531%</td>
<td>0.00507430%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year Ended June 30:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$68,400</td>
</tr>
<tr>
<td>2019</td>
<td>103,217</td>
</tr>
<tr>
<td>2020</td>
<td>62,544</td>
</tr>
<tr>
<td>2021</td>
<td>(83,184)</td>
</tr>
<tr>
<td>2022</td>
<td>(60,630)</td>
</tr>
<tr>
<td>Total</td>
<td>$90,347</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year Ended June 30:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>62,544</td>
</tr>
<tr>
<td>2021</td>
<td>(83,184)</td>
</tr>
<tr>
<td>2022</td>
<td>(60,630)</td>
</tr>
<tr>
<td>Total</td>
<td>$90,347</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Year Ended June 30:</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>62,544</td>
</tr>
<tr>
<td>2021</td>
<td>(83,184)</td>
</tr>
<tr>
<td>2022</td>
<td>(60,630)</td>
</tr>
<tr>
<td>Total</td>
<td>$90,347</td>
</tr>
</tbody>
</table>

51
NOTE 8: PENSION PLANS (Continued)

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Target Allocation</th>
<th>Long-Term Expected Real Rate of Return</th>
</tr>
</thead>
<tbody>
<tr>
<td>Absolute Return/Risk mitigati</td>
<td>5.00%</td>
<td>5.51%</td>
</tr>
<tr>
<td>Cash equivalents</td>
<td>5.00%</td>
<td>1.00%</td>
</tr>
<tr>
<td>US Treasuries</td>
<td>3.00%</td>
<td>1.87%</td>
</tr>
<tr>
<td>Investment Grade Credit</td>
<td>10.00%</td>
<td>3.78%</td>
</tr>
<tr>
<td>Public High Yield</td>
<td>2.50%</td>
<td>6.82%</td>
</tr>
<tr>
<td>Global Diversified Credit</td>
<td>5.00%</td>
<td>7.10%</td>
</tr>
<tr>
<td>Credit oriented hedge funds</td>
<td>1.00%</td>
<td>6.60%</td>
</tr>
<tr>
<td>Debt related private equity</td>
<td>2.00%</td>
<td>10.63%</td>
</tr>
<tr>
<td>Debt related real estate</td>
<td>1.00%</td>
<td>6.61%</td>
</tr>
<tr>
<td>Private Real Asset</td>
<td>2.50%</td>
<td>11.83%</td>
</tr>
<tr>
<td>Equity related real estate</td>
<td>6.25%</td>
<td>9.23%</td>
</tr>
<tr>
<td>US Equity</td>
<td>30.00%</td>
<td>8.19%</td>
</tr>
<tr>
<td>Non-US developed markets E</td>
<td>11.50%</td>
<td>9.00%</td>
</tr>
<tr>
<td>Emerging markets equity</td>
<td>6.50%</td>
<td>11.64%</td>
</tr>
<tr>
<td>Buyouts/venture capital</td>
<td>8.25%</td>
<td>13.08%</td>
</tr>
</tbody>
</table>

Discount rate. The discount rate used to measure the total pension liability was 5.0% as of June 30, 2017. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.0%, and a municipal bond rate of 3.58% as of June 30, 2017 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on contribution rate in the most recent fiscal year.

The State contributed 40% of the actuarially determined contributions. Based on those assumptions, the plan’s fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District’s proportionate share of the net pension liability to changes in the discount rate. The following presents the District’s proportionate share of the net pension liability measured as of June 30, 2017, calculated using the discount rate as disclosed above, as well as what the District’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

<table>
<thead>
<tr>
<th>Current</th>
<th>1% Decrease</th>
<th>Discount Rate</th>
<th>1% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(4.00%)</td>
<td>(5.00%)</td>
<td>(6.00%)</td>
</tr>
<tr>
<td>District’s proportionate share of the net pension liability</td>
<td>$ 1,465,380</td>
<td>$1,181,217</td>
<td>$ 944,474</td>
</tr>
</tbody>
</table>

52
NOTE 8: PENSION PLANS (Continued)

Pension Expense - The components of allocable pension expense and pension expense related to specific liabilities of individual employers, for state and local employers for the year ending June 30, 2017 are as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service cost</td>
<td>$57,697</td>
</tr>
<tr>
<td>Interest on total pension liability</td>
<td>104,699</td>
</tr>
<tr>
<td>Member contributions</td>
<td>(27,446)</td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>718</td>
</tr>
<tr>
<td>Expected investment return net of investment expenses</td>
<td>(74,755)</td>
</tr>
<tr>
<td>Pension expense related to specific liabilities of individual employers</td>
<td>(812)</td>
</tr>
<tr>
<td>Recognition (amortization) of deferred inflows/outflows:</td>
<td></td>
</tr>
<tr>
<td>Recognition of economic/demographic gains/losses</td>
<td>9,174</td>
</tr>
<tr>
<td>Recognition of assumption changes or inputs</td>
<td>21,378</td>
</tr>
<tr>
<td>Recognition of investment gains/losses</td>
<td>(1,432)</td>
</tr>
<tr>
<td>Total pension expense</td>
<td>$89,223</td>
</tr>
</tbody>
</table>


Defined Contribution Retirement Plan (DCRP) - The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however statute also requires the return to the normal rate when such surplus pension assets no longer exist.

PERS and TPAF Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years’ compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.
NOTE 8: PENSION PLANS (Continued)

The TPAF and PERS provide for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation - Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Police and Firemen's Retirement System (PFRS) operate and to the benefit provisions of those systems.

Chapter 78’s provisions impacting employee pension and health benefits include:

- New members of the PERS hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of ¼ of 1% for each month that the member is under age 65. The eligibility age to qualify for a service retirement in the PERS is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011 (Tier 3 members), will be 60% instead of 65% of the member’s final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years.
- Increases in active member contribution rates. PERS active member rates increase from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years; PFRS active member rate increase from 8.5% to 10%. For fiscal year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contribution rates for PES members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee’s annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78’s effective date with a minimum contribution required to be at least 1.5% of salary. In addition, this new legislation changes the method for amortizing the pension systems’ unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Contribution Requirements - The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 (PERS) and N.J.S.A. 18:66 (TPAF) requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 6.5% of employees’ annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is 6.5% and the PERS rate is 6.5% of covered payroll.
NOTE 8: PENSION PLANS (Continued)

### Three-Year Trend Information for PERS

<table>
<thead>
<tr>
<th>Year</th>
<th>Annual Pension Cost (APC)</th>
<th>Percentage of APC</th>
<th>Net Pension Obligation</th>
</tr>
</thead>
<tbody>
<tr>
<td>6/30/2018</td>
<td>$47,153</td>
<td>100 %</td>
<td>-0-</td>
</tr>
<tr>
<td>6/30/2017</td>
<td>$39,827</td>
<td>100 %</td>
<td>-0-</td>
</tr>
<tr>
<td>6/30/2016</td>
<td>$39,474</td>
<td>100 %</td>
<td>-0-</td>
</tr>
</tbody>
</table>

### Three-Year Trend Information for TPAF (Paid on-behalf of the District)

<table>
<thead>
<tr>
<th>Year</th>
<th>Annual Pension Cost (APC)</th>
<th>Percentage of APC</th>
<th>Net Pension Obligation</th>
</tr>
</thead>
<tbody>
<tr>
<td>6/30/2018</td>
<td>$301,394</td>
<td>100 %</td>
<td>-0-</td>
</tr>
<tr>
<td>6/30/2017</td>
<td>$237,207</td>
<td>100 %</td>
<td>-0-</td>
</tr>
<tr>
<td>6/30/2016</td>
<td>$164,367</td>
<td>100 %</td>
<td>-0-</td>
</tr>
</tbody>
</table>

During the fiscal year ended June 30, 2018, the State of New Jersey did contribute $495,654 the TPAF for post-retirement benefits on behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District $163,297 during the year ended June 30, 2018, for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. The PERS amounts have been included in the fund-based statements as pension expense and the TPAF on-behalf amounts have been included in fund-based statements as revenues and expenditures. The PERS and TPAF amounts have been modified and included in the District-wide financial statements in accordance with GASB Statement No. 68.

NOTE 9: POST-RETIREMENT BENEFITS

**Plan description and benefits provided**

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for State Health Benefit Local Education Retired Employees Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.
NOTE 9: POST-RETIREMENT BENEFITS-(Continued)

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A 52:14-17.32f. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retirees on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers’ Pensions and Annuity Fund (TPAF) and the Public Employees’ Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a pre-funding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program (APB) who retired from a board of education or county college with 25 years of service (GASB Cod. Sec. 2300.106(g)).

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

**Employees covered by benefit terms. At June 30, 2017, the following employees were covered by the benefit terms:**

**TPAF participant retirees**

As of June 30, 2017, there were 112,966 retirees receiving post-retirement medical benefits, and the State contributed $1.39 billion on their behalf

**PERS participant retirees**

The State paid $238.9 million toward Chapter 126 benefits for 209,913 eligible retired members in Fiscal Year 2017.
NOTE 9: POST-RETIREMENT BENEFITS-(Continued)

Total OPEB Liability

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA’s proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State’s level and is not specific to the board of education.

Actuarial assumptions and other imputes The total nonemployer OPEB liability as of June 30, 2017 was determined by an actuarial valuation as of June 30, 2016, which was rolled forward to June 30, 2017. The total nonemployer OPEB liability as of June 30, 2016 was determined by an actuarial valuation as of June 30, 2016. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

- Inflation rate: 2.50%
- Salary Increases Through 2026: 1.55-4.55% TPAF 1.15-4.18% PERS (based on years of service)
- Salary Increases Thereafter: 2.00-5.45% TPAF 3.15-5.15% PERS (based on years of service)
- Discount rate (2017): 3.58%
- Discount rate (2016): 2.85%
- Healthcare cost trend rates (PPO Plans): 5.9% decreasing to 5.0% after nine years
- Healthcare cost trend rates (Self-insured post 65 PPO Plans): 4.50%
- Healthcare cost trend rates (HMO Plans): 5.9% decreasing to 5.0% after nine years
- Healthcare cost trend rates (Prescription Drug Benefits): 10.5% decreasing to 5.0% after eight years
- Healthcare cost trend rates (Medicare Part B reimbursement): 5.00%
- Healthcare cost trend rates (Medicare Advantage): 4.50%

Retirees' share of benefit related Costs: Projected health insurance premiums for retirees based on the retiree's annual retirement benefit and level of coverage.

The discount rate for June 30, 2017 and 2016 was 3.58% and 2.85%, respectively. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.
NOTE 9: POST-RETIREMENT BENEFITS-(Continued)

Preretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2016 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, July 1, 2010 - June 30, 2013, and July 1, 2011 - June 30, 2014 for TPAF, PFRS and PERS, respectively.

Changes in the Total OPEB Liability reported by the State of New Jersey

<table>
<thead>
<tr>
<th>Total OPEB Liability</th>
<th>$57,831,784,184</th>
</tr>
</thead>
</table>

The State's Total OPEB Liability Balance at 6/30/2016

<table>
<thead>
<tr>
<th>Changes for the year:</th>
<th>Service Cost</th>
<th>2,391,878,884</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Interest</td>
<td>1,699,441,736</td>
</tr>
<tr>
<td></td>
<td>Benefit Payments</td>
<td>(1,242,412,566)</td>
</tr>
<tr>
<td></td>
<td>Contributions from Members</td>
<td>45,748,749</td>
</tr>
<tr>
<td></td>
<td>Changes in assumptions or other inputs</td>
<td>($7,086,599,129)</td>
</tr>
<tr>
<td></td>
<td>Net changes</td>
<td>($4,191,942,326)</td>
</tr>
</tbody>
</table>

The State's Total OPEB Liability Balance at 6/30/2017 | $53,639,841,858

The State's total OPEB liability attributable to the District: | $12,608,446

There were no changes of benefit terms.

Changes of assumptions and other inputs reflects a change in the discount rate from 2.85 percent in 2016 to 3.58 percent in 2017 and other changes.

**Sensitivity of the total OPEB liability to changes in the discount rate.** The following presents the total OPEB liability of the State for school board retirees, as well as what the State’s total OPEB liability for school board would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current discount rate:

<table>
<thead>
<tr>
<th>June 30, 2017</th>
<th>At 1% Decrease</th>
<th>At Discount Rate</th>
<th>At 1% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2.58%</td>
<td>3.58%</td>
<td>4.58%</td>
</tr>
<tr>
<td>Total OPEB</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liability</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(School</td>
<td>$63,674,362,200</td>
<td>$53,639,841,858</td>
<td>$45,680,364,953</td>
</tr>
<tr>
<td>Retirees)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
NOTE 9: POST-RETIREMENT BENEFITS-(Continued)

<table>
<thead>
<tr>
<th>June 30, 2016</th>
<th>At 1% Decrease</th>
<th>At Discount Rate</th>
<th>At 1% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total OPEB</td>
<td>1.85%</td>
<td>2.85%</td>
<td>3.85%</td>
</tr>
<tr>
<td>Liability</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(School</td>
<td>$69,283,705,084</td>
<td>$57,831,784,184</td>
<td>$48,817,654,566</td>
</tr>
<tr>
<td>Retirees</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the State, as well as what the State’s total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

<table>
<thead>
<tr>
<th>June 30, 2017</th>
<th>At 1% Decrease</th>
<th>Health Care Cost Trend Rate</th>
<th>At 1% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total OPEB</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liability</td>
<td></td>
<td>$44,113,584,560</td>
<td>$44,817,654,566</td>
</tr>
<tr>
<td>(School</td>
<td></td>
<td>$53,639,841,858</td>
<td>$66,290,599,457</td>
</tr>
<tr>
<td>Retirees</td>
<td></td>
<td>$66,290,599,457</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>June 30, 2016</th>
<th>At 1% Decrease</th>
<th>Health Care Cost Trend Rate</th>
<th>At 1% Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total OPEB</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liability</td>
<td></td>
<td>$47,452,589,164</td>
<td>$71,707,778,970</td>
</tr>
<tr>
<td>(School</td>
<td></td>
<td>$57,831,784,184</td>
<td></td>
</tr>
<tr>
<td>Retirees</td>
<td></td>
<td>$71,707,778,970</td>
<td></td>
</tr>
</tbody>
</table>

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2017, the board of education recognized OPEB expense of $727,935 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASBS No. 75 and in which there is a special funding situation.

In accordance with GASBS No. 75, the District's proportionate share of school retirees OPEB is zero, and there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2017, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee’s OPEB from the following sources:
NOTE 9: POST-RETIREMENT BENEFITS-(Continued)

Deferred Outflows  Deferred Inflows
Changes in proportion $99,843,255  ($99,843,255)
Changes of assumptions or other inputs —  ($6,343,769,032)
Total $99,843,255  ($6,443,612,287)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employee’s OPEB will be recognized in OPEB expense as follows:

<table>
<thead>
<tr>
<th>Year ended June 30:</th>
<th>Deferred Outflows</th>
<th>Deferred Inflows</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>($742,830,097)</td>
<td>($742,830,097)</td>
</tr>
<tr>
<td>2019</td>
<td>($742,830,097)</td>
<td>($742,830,097)</td>
</tr>
<tr>
<td>2020</td>
<td>($742,830,097)</td>
<td>($742,830,097)</td>
</tr>
<tr>
<td>2021</td>
<td>($742,830,097)</td>
<td>($742,830,097)</td>
</tr>
<tr>
<td>2022</td>
<td>($742,830,097)</td>
<td>($742,830,097)</td>
</tr>
<tr>
<td>Thereafter</td>
<td>($2,629,618,547)</td>
<td>($6,343,769,032)</td>
</tr>
</tbody>
</table>

NOTE 10: DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

- Equitable
- Legg Mason
- Roth IRA

NOTE 11: COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No.16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted sick leave in varying amounts under the District's contracted personnel policies. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after fifteen years of service and payment is made on predetermined levels at retirement with provisions of the state retirement system.

In the district-wide Statement of Assets, the liabilities whose average maturities are greater than one year should be reported in two components—the amount due within one year and the amount due in more than one year.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2018, no liability existed for compensated absences in the proprietary fund types.
NOTE 12: RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the Benefit Reimbursement Method. Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and previous two years:

<table>
<thead>
<tr>
<th></th>
<th>District Contributions</th>
<th>Employee Contributions</th>
<th>Amount Reimbursed</th>
<th>Ending Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fiscal Year</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2017-2018</td>
<td>$5,110</td>
<td>$5,110</td>
<td>-</td>
<td>$211,060</td>
</tr>
<tr>
<td>2016-2017</td>
<td>$5,242</td>
<td>$5,242</td>
<td>-</td>
<td>$205,950</td>
</tr>
<tr>
<td>2015-2016</td>
<td>$9,561</td>
<td>$9,561</td>
<td>$2,082</td>
<td>$200,688</td>
</tr>
</tbody>
</table>

NOTE 13: CONTINGENT LIABILITIES

GRANT PROGRAMS

The Board participates in state and federally assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The Board is potentially liable for any expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

LITIGATION

The Board is not involved in claims or lawsuits incidental to its operations.

NOTE 14: FUND BALANCE APPROPRIATED

General Fund (Exhibit B-1) - Of the $2,060,347 General Fund fund balance at June 30, 2018, $1,054,228 has been reserved for encumbrances; $252 has been reserved in the Capital Reserve Account; $334,000 has been reserved in the Maintenance Reserve Account; $450,000 is appropriated and included as anticipated revenue for the year ending June 30, 2019; and $221,867 is unreserved and undesignated.
NOTE 15:  CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the Harmony Township School District Board of Education by inclusion of $110,000 in the 89-90 capital outlay budget, for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23-2.13(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2017 to June 30, 2018 fiscal year is as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning Balance, July 1, 2017</td>
<td>$1,114,174</td>
</tr>
<tr>
<td>Approved Withdrawal</td>
<td>($1,324,000)</td>
</tr>
<tr>
<td>Deposits (PL 2007 c.62 (A1)) - June 11, 2018 Resolution</td>
<td>$210,078</td>
</tr>
<tr>
<td>Ending Balance, June 30, 2018</td>
<td>$252</td>
</tr>
</tbody>
</table>

The June 30, 2018 LRFP balance of local support costs of uncompleted capital projects at June 30, 2018 exceeds the balance in the capital reserve.

NOTE 16:  MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account was established by the School District Board of Education for the accumulation of funds for use in accordance with PL 2007 c.62 (A1). The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the maintenance reserve for the July 1, 2017 to June 30, 2018 fiscal year is as follows:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning balance July 1, 2017</td>
<td>$ 518,000</td>
</tr>
<tr>
<td>Budgeted Withdrawal</td>
<td>(210,000)</td>
</tr>
<tr>
<td>Deposits (PL 2007 c.62 (A1)) - June 11, 2018 Resolution</td>
<td>$26,000</td>
</tr>
<tr>
<td>Ending balance June 30, 2018</td>
<td>$ 334,000</td>
</tr>
</tbody>
</table>
NOTE 17:  CALCULATION OF EXCESS SURPLUS

The designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to N.J.S.A. 18A:7F-7, as amended. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2018 is zero.

NOTE 18:  TUITION ADJUSTMENTS

A comparison of tentative tuition charges and actual certified tuition charges was made by the receiving district (Belvidere School District) for fiscal year 2015-2016 and certified by the state department. The resulting 2013-2016 tuition adjustment in accordance with N.J.A.C 6a:23-3.1(f)3, was due in fiscal year 2017-2018, and was paid as part of the 2017-2018 adjusted tuition billings.

NOTE 19:  INTERFUND BALANCES

<table>
<thead>
<tr>
<th>Fund</th>
<th>Interfund Receivable</th>
<th>Interfund Payable</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>$84,958</td>
<td>$4,397</td>
</tr>
<tr>
<td>Food Service Fund</td>
<td>4,397</td>
<td></td>
</tr>
<tr>
<td>Special Revenue Fund</td>
<td>-</td>
<td>84,958</td>
</tr>
<tr>
<td>Total</td>
<td>$89,355</td>
<td>$89,355</td>
</tr>
</tbody>
</table>

The general fund owes the current fund for subsidy payments not yet paid over to food service. The special revenue fund owes the general fund for cash advances in anticipation of federal grant funds received in the subsequent year.

NOTE 20:  TAX ABATEMENTS

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district’s local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.
BUDGETARY COMPARISON SCHEDULES
# HARMONY TOWNSHIP SCHOOL DISTRICT

## BUDGETARY COMPARISON SCHEDULE

**GENERAL FUND**

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Favorable/ (Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Local Sources:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Local Tax Levy</td>
<td>$6,193,605</td>
<td>$6,193,605</td>
<td>$6,193,605</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>25,000</td>
<td>25,000</td>
<td>38,250</td>
<td>13,250</td>
<td></td>
</tr>
<tr>
<td>Interest on Capital Reserve Account</td>
<td>50</td>
<td>50</td>
<td>78</td>
<td>28</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>2,900</td>
<td>2,900</td>
<td>4,339</td>
<td>1,439</td>
<td></td>
</tr>
<tr>
<td><strong>Total - Local Sources</strong></td>
<td>6,221,555</td>
<td>6,221,555</td>
<td>6,236,272</td>
<td>14,717</td>
<td></td>
</tr>
<tr>
<td><strong>State Sources:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation Aid</td>
<td>105,722</td>
<td>105,722</td>
<td>105,722</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Special Education Aid</td>
<td>219,129</td>
<td>219,129</td>
<td>223,857</td>
<td>4,728</td>
<td></td>
</tr>
<tr>
<td>Security Aid</td>
<td>31,434</td>
<td>31,434</td>
<td>31,434</td>
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</tr>
<tr>
<td>PARCC Readiness Aid</td>
<td>3,320</td>
<td>3,320</td>
<td>3,320</td>
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</tr>
<tr>
<td>Per Pupil Growth Aid</td>
<td>3,320</td>
<td>3,320</td>
<td>3,320</td>
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</tr>
<tr>
<td>Prof. Learning Comm Aid</td>
<td>3,360</td>
<td>3,360</td>
<td>3,360</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other State Aid</td>
<td>2,408</td>
<td>2,408</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TPAF Pension (On-Behalf - Non-Budgeted)</td>
<td>300,768</td>
<td>300,768</td>
<td></td>
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</tr>
<tr>
<td>TPAF Post Retirement Medical (On-Behalf - Non-Budgeted)</td>
<td>194,260</td>
<td>194,260</td>
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</tr>
<tr>
<td>TPAF Pension LTD Insurance (On-Behalf - Non-Budgeted)</td>
<td>626</td>
<td>626</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TPAF Social Security (Reimbursed - Non-Budgeted)</td>
<td>163,297</td>
<td>163,297</td>
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<tr>
<td><strong>Total State Sources</strong></td>
<td>366,285</td>
<td>366,285</td>
<td>1,032,372</td>
<td>666,087</td>
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</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td>6,587,840</td>
<td>6,587,840</td>
<td>7,268,644</td>
<td>680,804</td>
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</tr>
</tbody>
</table>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
HARMONY TOWNSHIP SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>EXPENDITURES:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT EXPENSE:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Regular Programs - Instruction</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Pre-Kindergarten - Salaries of Teachers</td>
<td>98,361</td>
<td>98,361</td>
<td>93,696</td>
<td>4,665</td>
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<tr>
<td>Kindergarten - Salaries of Teachers</td>
<td>101,888</td>
<td>145,888</td>
<td>143,690</td>
<td>2,198</td>
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</tr>
<tr>
<td>Grades 1-5 - Salaries of Teachers</td>
<td>772,624</td>
<td>707,540</td>
<td>700,689</td>
<td>6,851</td>
<td></td>
</tr>
<tr>
<td>Grades 6-8 - Salaries of Teachers</td>
<td>489,138</td>
<td>473,138</td>
<td>466,654</td>
<td>6,484</td>
<td></td>
</tr>
<tr>
<td><strong>Regular Programs - Home Instruction:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries of Teachers</td>
<td>3,000</td>
<td>2,000</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
</tr>
<tr>
<td>Purchased Professional - Educational Services</td>
<td>5,000</td>
<td>3,652</td>
<td>1,348</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Regular Programs - Undistributed Instruction</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Salaries for Instruction</td>
<td>46,000</td>
<td>60,083</td>
<td>60,083</td>
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<td></td>
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<tr>
<td>Purchased Professional - Educational Services</td>
<td>10,000</td>
<td>10,000</td>
<td>10,000</td>
<td></td>
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</tr>
<tr>
<td>Purchased Technical Services</td>
<td>65,000</td>
<td>14,861</td>
<td>50,139</td>
<td></td>
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<tr>
<td>Other Purchased Services (400-500 series)</td>
<td>38,000</td>
<td>25,781</td>
<td>12,219</td>
<td></td>
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</tr>
<tr>
<td>General Supplies</td>
<td>134,000</td>
<td>84,721</td>
<td>38,803</td>
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<tr>
<td>Textbooks</td>
<td>20,000</td>
<td>22,600</td>
<td>20,934</td>
<td>1,666</td>
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</tr>
<tr>
<td>Other Objects</td>
<td>1,000</td>
<td>534</td>
<td>466</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REGULAR PROGRAMS - INSTRUCTION</strong></td>
<td>1,779,011</td>
<td>1,755,134</td>
<td>1,615,295</td>
<td>139,839</td>
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</table>

**SPECIAL EDUCATION - INSTRUCTION**

<table>
<thead>
<tr>
<th>Resource Room/Resource Center:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries of Teachers</td>
<td>324,824</td>
<td>322,397</td>
<td>318,269</td>
<td>4,128</td>
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</tr>
<tr>
<td>Other Salaries for Instruction</td>
<td>20,237</td>
<td>22,600</td>
<td>20,934</td>
<td>1,666</td>
<td></td>
</tr>
<tr>
<td>General Supplies</td>
<td>3,000</td>
<td>22,600</td>
<td>20,934</td>
<td>1,666</td>
<td></td>
</tr>
<tr>
<td><strong>Total Resource Room/Resource Center</strong></td>
<td>348,061</td>
<td>370,461</td>
<td>366,154</td>
<td>4,307</td>
<td></td>
</tr>
</tbody>
</table>

**TOTAL SPECIAL EDUCATION - INSTRUCTION** | 348,061 | 370,461 | 366,154 | 4,307 |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
## HARMONY TOWNSHIP SCHOOL DISTRICT

### BUDGETARY COMPARISON SCHEDULE

**GENERAL FUND**

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Description</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/ (Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Basic Skills/Remedial - Instruction:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries of Teachers</td>
<td>134,636</td>
<td>16,343</td>
<td>150,979</td>
<td>150,979</td>
<td>2,214 (Unfavorable)</td>
</tr>
<tr>
<td>Other Salaries for Instruction</td>
<td>3,930</td>
<td>(843)</td>
<td>3,087</td>
<td>873</td>
<td>2,214 (Unfavorable)</td>
</tr>
<tr>
<td>General Supplies</td>
<td>1,000</td>
<td>(400)</td>
<td>600</td>
<td>600</td>
<td>2,214 (Unfavorable)</td>
</tr>
<tr>
<td><strong>Total Basic Skills/Remedial - Instruction</strong></td>
<td>139,566</td>
<td>15,100</td>
<td>154,666</td>
<td>151,852</td>
<td>2,814 (Unfavorable)</td>
</tr>
<tr>
<td><strong>School Sponsored Co/Extra Curricular Activities-Instruction:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>30,000</td>
<td>(15,385)</td>
<td>14,615</td>
<td>14,344</td>
<td>271 (Favorable)</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>500</td>
<td>500</td>
<td>356</td>
<td>144</td>
<td>271 (Favorable)</td>
</tr>
<tr>
<td>Other Objects</td>
<td>3,000</td>
<td>3,000</td>
<td>2,275</td>
<td>725</td>
<td>271 (Favorable)</td>
</tr>
<tr>
<td><strong>Total School Sponsored Co-curricular Activities-Instruc.</strong></td>
<td>30,500</td>
<td>(12,385)</td>
<td>18,115</td>
<td>16,975</td>
<td>1,140 (Favorable)</td>
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<tr>
<td><strong>Before/After School Programs:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>25,000</td>
<td>22,584</td>
<td>47,584</td>
<td>47,584</td>
<td></td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>500</td>
<td>(500)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Before/After School Programs</strong></td>
<td>25,500</td>
<td>22,084</td>
<td>47,584</td>
<td>47,584</td>
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</tr>
<tr>
<td><strong>Summer School:</strong></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>20,000</td>
<td>(12,698)</td>
<td>7,302</td>
<td>7,302</td>
<td></td>
</tr>
<tr>
<td><strong>Total Summer School</strong></td>
<td>20,000</td>
<td>(12,698)</td>
<td>7,302</td>
<td>7,302</td>
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</tr>
<tr>
<td><strong>TOTAL INSTRUCTION</strong></td>
<td><strong>2,342,638</strong></td>
<td><strong>10,624</strong></td>
<td><strong>2,353,262</strong></td>
<td><strong>2,205,162</strong></td>
<td><strong>148,100</strong></td>
</tr>
<tr>
<td><strong>UNDISTRIBUTED EXPENDITURES</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Instruction:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition to Other LEAs Within the State-Regular</td>
<td>1,524,000</td>
<td>30,089</td>
<td>1,554,089</td>
<td>1,554,089</td>
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</tr>
<tr>
<td>Tuition to Other LEAs Within the State-Special</td>
<td>72,000</td>
<td>(30,000)</td>
<td>42,000</td>
<td>42,000</td>
<td></td>
</tr>
<tr>
<td>Tuition to County Voc. District - Regular</td>
<td>16,400</td>
<td>16,400</td>
<td>16,400</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tuition to County Voc. District - Special</td>
<td>44,000</td>
<td>44,000</td>
<td>44,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Instruction</strong></td>
<td>1,656,400</td>
<td>89</td>
<td>1,656,489</td>
<td>1,656,489</td>
<td></td>
</tr>
</tbody>
</table>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
<table>
<thead>
<tr>
<th>Health Services:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>54,365</td>
<td>3,000</td>
<td>57,365</td>
<td>56,758</td>
<td>607</td>
</tr>
<tr>
<td>Purchased Professional and Technical Services</td>
<td>500</td>
<td>500</td>
<td>500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>3,000</td>
<td>3,000</td>
<td>1,699</td>
<td>1,301</td>
<td>1,301</td>
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<tr>
<td>Total Health Services</td>
<td>57,865</td>
<td>3,000</td>
<td>60,865</td>
<td>58,457</td>
<td>2,408</td>
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</table>

<table>
<thead>
<tr>
<th>Other Supp. Services Students-Related Services:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>66,515</td>
<td>186</td>
<td>66,701</td>
<td>66,701</td>
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</tr>
<tr>
<td>Purchased Professional - Educational Services</td>
<td>70,000</td>
<td>(6,089)</td>
<td>63,911</td>
<td>63,785</td>
<td>126</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>1,500</td>
<td>(186)</td>
<td>1,314</td>
<td>230</td>
<td>1,084</td>
</tr>
<tr>
<td>Total Other Supp. Services Students-Related Services</td>
<td>138,015</td>
<td>(6,089)</td>
<td>131,926</td>
<td>130,716</td>
<td>1,210</td>
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</table>

<table>
<thead>
<tr>
<th>Other Supp. Services Students-Extra.Serv.:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries</td>
<td>82,219</td>
<td>(21,500)</td>
<td>60,719</td>
<td>60,561</td>
<td>158</td>
</tr>
<tr>
<td>Total Other Supp. Services Students-Extra.Serv.</td>
<td>82,219</td>
<td>(21,500)</td>
<td>60,719</td>
<td>60,561</td>
<td>158</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other Supp. Services Students-Regular:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Other Purchased Professional and Technical Services</td>
<td>32,000</td>
<td>(3,800)</td>
<td>28,200</td>
<td>28,078</td>
<td>122</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>250</td>
<td></td>
<td>250</td>
<td>116</td>
<td>134</td>
</tr>
<tr>
<td>Total Other Supp. Services Students-Regular</td>
<td>32,250</td>
<td>(3,800)</td>
<td>28,450</td>
<td>28,194</td>
<td>256</td>
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<table>
<thead>
<tr>
<th>Other Supp. Services Students-Special:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries of Other Professional Staff</td>
<td>94,892</td>
<td>(8,600)</td>
<td>86,292</td>
<td>85,141</td>
<td>1,151</td>
</tr>
<tr>
<td>Salaries of Secretarial and Clerical Assistants</td>
<td>9,704</td>
<td></td>
<td>9,704</td>
<td>9,680</td>
<td>24</td>
</tr>
<tr>
<td>Other Purchased Professional and Technical Services</td>
<td>6,500</td>
<td>12,727</td>
<td>19,227</td>
<td>18,897</td>
<td>330</td>
</tr>
<tr>
<td>Misc. Purchased Services (400-500 series O/than Resid.Costs)</td>
<td>500</td>
<td>350</td>
<td>850</td>
<td>820</td>
<td>30</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>2,200</td>
<td>350</td>
<td>2,550</td>
<td>2,414</td>
<td>136</td>
</tr>
<tr>
<td>Total Other Supp. Services Students-Special</td>
<td>113,796</td>
<td>4,827</td>
<td>118,623</td>
<td>116,952</td>
<td>1,671</td>
</tr>
</tbody>
</table>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
## BUDGETARY COMPARISON SCHEDULE
### GENERAL FUND

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Service Area</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/ (Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Improvement of Instruction Services:</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries of Other Professional Staff</td>
<td>10,000</td>
<td>10,000</td>
<td>3,375</td>
<td>6,625</td>
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</tr>
<tr>
<td>Other Purchased Professional and Technical Services</td>
<td>5,000</td>
<td>5,000</td>
<td>2,012</td>
<td>2,988</td>
<td></td>
</tr>
<tr>
<td>Total Improvement of Instruction Services</td>
<td>15,000</td>
<td>15,000</td>
<td>5,387</td>
<td>9,613</td>
<td></td>
</tr>
<tr>
<td><strong>Educational Media Services/School Library:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>50,365</td>
<td>1,900</td>
<td>52,265</td>
<td>52,265</td>
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</tr>
<tr>
<td>Supplies and Materials</td>
<td>6,500</td>
<td>8,800</td>
<td>15,300</td>
<td>14,649</td>
<td>651</td>
</tr>
<tr>
<td>Other Objects</td>
<td>5,000</td>
<td>(800)</td>
<td>4,200</td>
<td>4,122</td>
<td>78</td>
</tr>
<tr>
<td>Total Educational Media Services/School Library</td>
<td>61,865</td>
<td>9,900</td>
<td>71,765</td>
<td>71,036</td>
<td>729</td>
</tr>
<tr>
<td><strong>Instructional Staff Training Services:</strong></td>
<td></td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Purchased Services (400-500 series)</td>
<td>15,000</td>
<td>15,000</td>
<td>8,943</td>
<td>6,057</td>
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</tr>
<tr>
<td>Supplies and Materials</td>
<td>500</td>
<td>500</td>
<td>500</td>
<td>500</td>
<td></td>
</tr>
<tr>
<td>Total Instructional Staff Training Services</td>
<td>15,500</td>
<td>15,500</td>
<td>8,943</td>
<td>6,557</td>
<td></td>
</tr>
<tr>
<td><strong>Supp. Services - General Administration:</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries</td>
<td>28,243</td>
<td>28,243</td>
<td>28,087</td>
<td>156</td>
<td></td>
</tr>
<tr>
<td>Legal Services</td>
<td>8,250</td>
<td>8,250</td>
<td>5,601</td>
<td>2,649</td>
<td></td>
</tr>
<tr>
<td>Audit Fees</td>
<td>15,500</td>
<td>(602)</td>
<td>14,898</td>
<td>14,898</td>
<td></td>
</tr>
<tr>
<td>Other Purchased Professional Services</td>
<td>4,000</td>
<td>(4,000)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communications/Telephone</td>
<td>7,500</td>
<td>602</td>
<td>8,102</td>
<td>7,415</td>
<td>687</td>
</tr>
<tr>
<td>BOE Other Purchased Services</td>
<td>3,500</td>
<td>562</td>
<td>4,062</td>
<td>3,667</td>
<td>395</td>
</tr>
<tr>
<td>Other Purchased Services (400-500 series)</td>
<td>79,500</td>
<td>8,685</td>
<td>88,185</td>
<td>84,031</td>
<td>4,154</td>
</tr>
<tr>
<td>General Supplies</td>
<td>6,000</td>
<td>(5,247)</td>
<td>753</td>
<td>647</td>
<td>106</td>
</tr>
<tr>
<td>BOE In house Training/Meeting Supplies</td>
<td>100</td>
<td>100</td>
<td>50</td>
<td>50</td>
<td></td>
</tr>
<tr>
<td>Miscellaneous Expenditures</td>
<td>500</td>
<td>(100)</td>
<td>400</td>
<td>400</td>
<td></td>
</tr>
<tr>
<td>BOE Membership Dues and Fees</td>
<td>4,100</td>
<td>4,200</td>
<td>4,109</td>
<td>91</td>
<td></td>
</tr>
<tr>
<td>Total Supp. Services - General Administration</td>
<td>157,193</td>
<td>157,193</td>
<td>148,505</td>
<td>8,688</td>
<td></td>
</tr>
</tbody>
</table>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
HARMONY TOWNSHIP SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Support Services - School Administration:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/(Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries of Principals</td>
<td>95,041</td>
<td>95,041</td>
<td>94,810</td>
<td>231</td>
<td>71</td>
</tr>
<tr>
<td>Salaries of Secretarial and Clerical Assistants</td>
<td>29,112</td>
<td>29,112</td>
<td>29,041</td>
<td>71</td>
<td>627</td>
</tr>
<tr>
<td>Purchased Professional and Technical Services</td>
<td>6,000</td>
<td>(1,300)</td>
<td>4,700</td>
<td>20</td>
<td>4,680</td>
</tr>
<tr>
<td>Other Purchased Services (400-500 series)</td>
<td>750</td>
<td>750</td>
<td>123</td>
<td>627</td>
<td>177</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>3,500</td>
<td>1,100</td>
<td>4,600</td>
<td>4,423</td>
<td>177</td>
</tr>
<tr>
<td>Other Objects</td>
<td>1,750</td>
<td>200</td>
<td>1,950</td>
<td>1,819</td>
<td>131</td>
</tr>
<tr>
<td>Total Support Services - School Administration</td>
<td>136,153</td>
<td>136,153</td>
<td>130,236</td>
<td>5,917</td>
<td>5,917</td>
</tr>
</tbody>
</table>

| Central Services:                       |                 |                 |              |        |                                                  |
| Salaries                                | 24,966          | 24,966          | 24,905       | 61     | 6,402                                            |
| Purchased Professional Services         | 21,000          | 21,000          | 14,598       | 6,402  |                                                  |
| Misc. Purchased Services (400-500 series) | 80,000         | 80,000          | 76,870       | 3,130  |                                                  |
| Supplies and Materials                  | 4,000           | 4,000           | 1,122        | 2,878  |                                                  |
| Total Central Services                  | 129,966         | 129,966         | 117,495      | 12,471 |                                                  |

| Administrative Information Tech.:       |                 |                 |              |        |                                                  |
| Salaries                                | 25,750          | 25,750          | 25,700       | 50     |                                                  |
| Purchased Technical Services            | 15,500          | 15,500          | 3,600        | 11,900 |                                                  |
| Supplies and Materials                  | 6,000           | 6,000           |              | 6,000  |                                                  |
| Total Administrative Information Tech.   | 47,250          | 47,250          | 29,300       | 17,950 |                                                  |

| Required Maintenance for School Facilities: |               |                 |              |        |                                                  |
| Salaries                                  | 96,834         | 22              | 96,856       | 96,856 |                                                  |
| Cleaning, Repair and Maintenance Services | 96,560         | 32,714          | 129,274      | 100,707| 28,567                                           |
| General Supplies                          | 31,300         | (2,071)         | 29,229       | 7,148  | 22,081                                           |
| Total Required Maintenance for School Facilities | 224,694       | 30,665          | 255,359      | 204,711| 50,648                                           |

| Other Operations and Maintenance of Plant: |               |                 |              |        |                                                  |
| Salaries                                  | 86,710         | 86,710          | 81,053       | 5,657  |                                                  |
| Cleaning, Repair and Maintenance Services | 11,000         | 5,790           | 16,790       | 5,273  | 11,517                                           |
| Insurance                                 | 36,000         | (3,000)         | 33,000       | 29,735 | 3,265                                            |
| Miscellaneous Purchased Services          | 9,500          | 9,500           |              | 311    | 9,189                                            |
| General Supplies                          | 16,000         | 5,317           | 21,317       | 21,279 | 38                                               |
| Energy (Electricity)                      | 78,000         | (10,000)        | 68,000       | 39,734 | 28,266                                           |
| Energy (Oil)                              | 73,000         | (20,000)        | 53,000       | 40,301 | 12,699                                           |
| Total Other Operations and Maintenance of Plant | 310,210        | (21,893)        | 288,317      | 217,686| 70,631                                           |

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
HARMONY TOWNSHIP SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Student Transportation Services</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Favorable/ (Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management Fee</td>
<td>1,000</td>
<td>500</td>
<td>1,500</td>
<td>1,143</td>
<td>357</td>
</tr>
<tr>
<td>Contracted Services - Aid in Lieu of Payments-Nonpublic Sch.</td>
<td>7,072</td>
<td>(500)</td>
<td>6,572</td>
<td>5,746</td>
<td>826</td>
</tr>
<tr>
<td>Contracted Services (Bet. Home and School)-Vendors</td>
<td>220,696</td>
<td>4,000</td>
<td>224,696</td>
<td>224,696</td>
<td>826</td>
</tr>
<tr>
<td>Contrac.Serv.(Other than Bet.Home and School)-Vendors</td>
<td>5,000</td>
<td>5,000</td>
<td>3,091</td>
<td>1,909</td>
<td>826</td>
</tr>
<tr>
<td>Contr Serv (Regular Students) - ESCs &amp; CTSA</td>
<td>11,850</td>
<td>23,000</td>
<td>34,850</td>
<td>31,954</td>
<td>2,896</td>
</tr>
<tr>
<td>Contr Serv (Sp. Ed. Students) - ESCs &amp; CTSA</td>
<td>54,044</td>
<td>(23,000)</td>
<td>31,044</td>
<td>26,353</td>
<td>4,691</td>
</tr>
<tr>
<td><strong>Total Student Transportation Services</strong></td>
<td>299,662</td>
<td>4,000</td>
<td>303,662</td>
<td>292,983</td>
<td>10,679</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>UNALLOCATED BENEFITS</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Security Contributions</td>
<td>58,000</td>
<td>58,000</td>
<td>49,932</td>
<td>8,068</td>
<td></td>
</tr>
<tr>
<td>Other Retirement Contributions - PERS</td>
<td>46,000</td>
<td>1,153</td>
<td>47,153</td>
<td>47,153</td>
<td></td>
</tr>
<tr>
<td>Other Retirement Contributions - Regular</td>
<td>3,800</td>
<td>3,800</td>
<td>374</td>
<td>3,426</td>
<td></td>
</tr>
<tr>
<td>Unemployment Compensation</td>
<td>40,000</td>
<td>(1,153)</td>
<td>38,847</td>
<td>137</td>
<td>38,710</td>
</tr>
<tr>
<td>Workmen's Compensation</td>
<td>30,000</td>
<td>30,000</td>
<td>25,230</td>
<td>4,770</td>
<td></td>
</tr>
<tr>
<td>Health Benefits</td>
<td>896,050</td>
<td>(110,043)</td>
<td>786,007</td>
<td>749,955</td>
<td>36,052</td>
</tr>
<tr>
<td>Tuition Reimbursement</td>
<td>15,000</td>
<td>15,000</td>
<td>10,365</td>
<td>4,635</td>
<td></td>
</tr>
<tr>
<td>Other Employee Benefits</td>
<td>16,500</td>
<td>16,500</td>
<td>4,787</td>
<td>11,713</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL UNALLOCATED BENEFITS</strong></td>
<td>1,105,350</td>
<td>(110,043)</td>
<td>995,307</td>
<td>887,933</td>
<td>107,374</td>
</tr>
</tbody>
</table>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
## BUDGETARY COMPARISON SCHEDULE

### GENERAL FUND

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Description</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual</th>
<th>Favorable/ (Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>On-behalf TPAF pension Contrib. (non-budgeted)</td>
<td></td>
<td></td>
<td></td>
<td>300,768</td>
<td>(300,768)</td>
<td></td>
</tr>
<tr>
<td>On-behalf TPAF PRM Contrib. (non-budgeted)</td>
<td></td>
<td></td>
<td></td>
<td>194,260</td>
<td>(194,260)</td>
<td></td>
</tr>
<tr>
<td>On-behalf TPAF pension LTD Ins. (non-budgeted)</td>
<td></td>
<td></td>
<td></td>
<td>626</td>
<td>(626)</td>
<td></td>
</tr>
<tr>
<td>Reimbursed TPAF Social Security Contrib. (non-budgeted)</td>
<td></td>
<td></td>
<td></td>
<td>163,297</td>
<td>(163,297)</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ON-BEHALF CONTRIBUTIONS</strong></td>
<td></td>
<td></td>
<td></td>
<td>658,951</td>
<td>(658,951)</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL PERSONAL SERVICES-EMPLOYEE BENEFITS</strong></td>
<td>1,105,350</td>
<td>(110,043)</td>
<td>995,307</td>
<td>1,546,884</td>
<td>(551,577)</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL UNDISTRIBUTED EXPENDITURES</strong></td>
<td>4,583,388</td>
<td>(110,844)</td>
<td>4,472,544</td>
<td>4,824,535</td>
<td>(351,991)</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL GENERAL CURRENT EXPENSE</strong></td>
<td>6,926,026</td>
<td>(100,220)</td>
<td>6,825,806</td>
<td>7,029,697</td>
<td>(203,891)</td>
<td></td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undistributed Expenditures - Required for Sch. Maintenance</td>
<td>60,000</td>
<td>(36,557)</td>
<td>23,443</td>
<td>3,400</td>
<td>20,043</td>
<td></td>
</tr>
<tr>
<td><strong>Total Equipment</strong></td>
<td>60,000</td>
<td>(36,557)</td>
<td>23,443</td>
<td>3,400</td>
<td>20,043</td>
<td></td>
</tr>
<tr>
<td><strong>Facilities Acquisition and Construction Services</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Construction Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Assessment for Debt Service on SDA Funding</td>
<td>1,739</td>
<td>1,739</td>
<td>1,494,000</td>
<td>458,646</td>
<td>1,035,354</td>
<td></td>
</tr>
<tr>
<td><strong>Total Facilities Acquisition and Construction Services</strong></td>
<td>1,739</td>
<td>1,739</td>
<td>1,494,000</td>
<td>460,385</td>
<td>1,035,354</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL CAPITAL OUTLAY</strong></td>
<td>61,739</td>
<td>1,457,443</td>
<td>1,519,182</td>
<td>463,785</td>
<td>1,055,397</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td>6,987,765</td>
<td>1,357,223</td>
<td>8,344,988</td>
<td>7,493,482</td>
<td>851,506</td>
<td></td>
</tr>
<tr>
<td><strong>Excess (Deficiency) of Revenues</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Over (Under) Expenditures</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(399,925)</td>
<td>(1,357,223)</td>
<td>(1,757,148)</td>
<td>(224,838)</td>
<td>1,532,310</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
HARMONY TOWNSHIP SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>(399,925)</td>
<td>(1,357,223)</td>
<td>(1,757,148)</td>
<td>(224,838)</td>
<td>1,532,310</td>
</tr>
</tbody>
</table>

| Fund Balance, July 1 | 2,314,959 | 2,314,959 | 2,314,959 |
| Fund Balance, June 30 | $ 1,915,034 | $(1,357,223) | $ 557,811 | $ 2,090,121 | $ 1,532,310 |

Recapitulation:

Restricted for:
- Capital Reserve $ 252
- Maintenance Reserve 334,000

Assigned to:
- Year-End Encumbrances 1,054,228
- Designated for Subsequent Year's Expenditures 450,000

Unassigned:
- Unrestricted Fund Balance 251,641

Fund Balance per Governmental Funds (Budgetary Basis) 2,090,121

Reconciliation to Governmental Funds Statement (GAAP Basis):
- Last State Aid Payment not recognized on GAAP basis (29,774)

Fund Balance per Governmental Funds (GAAP Basis) $ 2,060,347

See Management's Discussion and Analysis section of this report for explanation of significant budget variances, original and final.
HARMONY TOWNSHIP SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND

For the Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>REVENUES:</th>
<th>Original Budget</th>
<th>Budget Transfers</th>
<th>Final Budget</th>
<th>Actual</th>
<th>Variance Final to Actual Favorable/ (Unfavorable)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Sources</td>
<td>$105,000</td>
<td>56,072</td>
<td>161,072</td>
<td>161,072</td>
<td>-</td>
</tr>
<tr>
<td>Federal Sources</td>
<td>$105,000</td>
<td>56,072</td>
<td>161,072</td>
<td>161,072</td>
<td>-</td>
</tr>
<tr>
<td>Total Revenues</td>
<td>$105,000</td>
<td>58,972</td>
<td>163,972</td>
<td>163,972</td>
<td>-</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURES:</th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries of Teachers</td>
<td>37,000</td>
<td>1,243</td>
<td>38,243</td>
<td>38,243</td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>30,000</td>
<td>30,000</td>
<td>30,000</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td>General Supplies</td>
<td>43,170</td>
<td>43,170</td>
<td>43,170</td>
<td>43,170</td>
<td></td>
</tr>
<tr>
<td>Total Instruction</td>
<td>67,000</td>
<td>44,413</td>
<td>111,413</td>
<td>111,413</td>
<td></td>
</tr>
<tr>
<td>Support Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Personal Services - Employee Bene.</td>
<td>6,000</td>
<td>2,481</td>
<td>8,481</td>
<td>8,481</td>
<td></td>
</tr>
<tr>
<td>Purchased Profess. - Education Services</td>
<td>32,000</td>
<td>12,078</td>
<td>44,078</td>
<td>44,078</td>
<td></td>
</tr>
<tr>
<td>Total Support Services</td>
<td>38,000</td>
<td>14,559</td>
<td>52,559</td>
<td>52,559</td>
<td></td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>105,000</td>
<td>58,972</td>
<td>163,972</td>
<td>163,972</td>
<td></td>
</tr>
</tbody>
</table>

| Total Outflows | $105,000 | $58,972 | $163,972 | $163,972 | - |

Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)

Fund Balance per Governmental Funds(Budgetary Basis) None
Reconciliation to Governmental Funds Statement(GAAP Basis):
  Last State Aid Payment not recognized on GAAP basis None
Fund Balance per Governmental Funds(GAAP Basis) None
Explanation of Differences between Budgetary Inflows and Outflows and

<table>
<thead>
<tr>
<th>Sources/Inflows of Resources</th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual amounts (budgetary basis) &quot;revenue&quot; from the budgetary comparison schedule (Exhibits C-1 and C-2, respectively)</td>
<td>$7,268,644</td>
<td>$163,972</td>
</tr>
<tr>
<td>Difference - budget to GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior Year Encumbrances</td>
<td>N/A</td>
<td>9,909</td>
</tr>
<tr>
<td>Current Year Encumbrances</td>
<td>N/A</td>
<td>(7,070)</td>
</tr>
<tr>
<td>Adjustment for: Prior year Final State Aid Payment excluded in State Source Revenues that is considered a revenue for GAAP reporting purposes</td>
<td></td>
<td>29,306</td>
</tr>
<tr>
<td>Adjustment for: Final State Aid Payment included in State Source Revenues that is not considered a revenue for GAAP reporting purposes</td>
<td>(29,774)</td>
<td>N/A</td>
</tr>
<tr>
<td>Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds. (Exhibit B-2)</td>
<td>$7,268,176</td>
<td>$166,811</td>
</tr>
</tbody>
</table>

Uses/outflows of resources

<table>
<thead>
<tr>
<th>Uses/outflows of resources</th>
<th>General Fund</th>
<th>Special Revenue Fund</th>
</tr>
</thead>
<tbody>
<tr>
<td>Actual amounts (budgetary basis) &quot;total outflows&quot; from the budgetary comparison schedules (Exhibits C-1 and C-2, respectively)</td>
<td>$7,493,482</td>
<td>$163,972</td>
</tr>
<tr>
<td>Differences - budget to GAAP Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior Year Encumbrances</td>
<td>N/A</td>
<td>9,909</td>
</tr>
<tr>
<td>Current Year Encumbrances</td>
<td>N/A</td>
<td>(7,070)</td>
</tr>
<tr>
<td>Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes.</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Net transfers (outflows) to general fund</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (Exhibit B-2)</td>
<td>$7,493,482</td>
<td>$166,811</td>
</tr>
</tbody>
</table>
Harmony Township School District  
Required Supplementary Information - Part III  
Schedule of the District’s Proportionate Share of the Net Pension Liability  
Last Ten Fiscal Years  

### Teachers’ Pension and Annuity Fund (TPAF)  

<table>
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<tr>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>District’s proportion of the net pension liability (asset) **</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>District’s proportionate share of the net pension liability (asset) **</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>State’s proportionate share of the net pension liability (asset) associated with the District</td>
<td>$14,179,166</td>
<td>$16,149,833</td>
<td>$11,901,730</td>
<td>$9,608,718</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
</tr>
<tr>
<td>Total</td>
<td>$14,179,166</td>
<td>$16,149,833</td>
<td>$11,901,730</td>
<td>$9,608,718</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
<td>$9,449,173</td>
</tr>
<tr>
<td>District’s covered employee payroll</td>
<td>$2,241,856</td>
<td>$2,078,811</td>
<td>$2,123,213</td>
<td>$2,112,247</td>
<td>$2,032,803</td>
<td>$2,032,803</td>
<td>$2,032,803</td>
<td>$2,032,803</td>
<td>$2,032,803</td>
<td>$2,032,803</td>
</tr>
<tr>
<td>District’s proportionate share of the of the net pension liability (asset) as a percentage of its covered-employee payroll</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Plan fiduciary net position as a percentage of the total pension liability</td>
<td>25.41%</td>
<td>22.33%</td>
<td>28.71%</td>
<td>33.64%</td>
<td>33.76%</td>
<td>33.76%</td>
<td>33.76%</td>
<td>33.76%</td>
<td>33.76%</td>
<td>33.76%</td>
</tr>
</tbody>
</table>

** Note: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the district (employer) does not contribute directly to the plan there is no net pension liability to report in the financial statements of the district.

### Public Employees’ Retirement System (PERS)  

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>District’s proportion of the net pension liability (asset)</td>
<td>0.000507430%</td>
<td>0.00447531%</td>
<td>0.00459143%</td>
<td>0.00460622%</td>
<td>0.00511733%</td>
<td>0.00511733%</td>
<td>0.00511733%</td>
<td>0.00511733%</td>
<td>0.00511733%</td>
<td>0.00511733%</td>
</tr>
<tr>
<td>District’s proportionate share of the net pension liability (asset)</td>
<td>$1,181,217</td>
<td>$1,325,458</td>
<td>$1,030,684</td>
<td>$862,410</td>
<td>$978,023</td>
<td>$978,023</td>
<td>$978,023</td>
<td>$978,023</td>
<td>$978,023</td>
<td>$978,023</td>
</tr>
<tr>
<td>District’s covered employee payroll</td>
<td>$373,294</td>
<td>$355,286</td>
<td>$555,182</td>
<td>$561,656</td>
<td>$602,763</td>
<td>$602,763</td>
<td>$602,763</td>
<td>$602,763</td>
<td>$602,763</td>
<td>$602,763</td>
</tr>
<tr>
<td>District’s proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll</td>
<td>316.43%</td>
<td>373.07%</td>
<td>185.65%</td>
<td>153.55%</td>
<td>162.26%</td>
<td>162.26%</td>
<td>162.26%</td>
<td>162.26%</td>
<td>162.26%</td>
<td>162.26%</td>
</tr>
<tr>
<td>Plan fiduciary net position as a percentage of the total pension liability (Local)</td>
<td>58.18%</td>
<td>40.14%</td>
<td>47.92%</td>
<td>52.08%</td>
<td>48.72%</td>
<td>48.72%</td>
<td>48.72%</td>
<td>48.72%</td>
<td>48.72%</td>
<td>48.72%</td>
</tr>
</tbody>
</table>

* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.
<table>
<thead>
<tr>
<th></th>
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<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contractually required contribution **</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Contributions in relation to the contractually required contribution **</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>Contribution deficiency (excess)</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
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<tr>
<td>District's covered employee payroll</td>
<td>$2,241,856</td>
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<td>$2,123,213</td>
<td>$2,112,247</td>
<td>$2,032,803</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions as a percentage of covered-employee payroll</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
</tbody>
</table>

** Note: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. The district (employer) does not contribute to the plan.

### Public Employees' Retirement System (PERS)

<table>
<thead>
<tr>
<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contractually required contribution</td>
<td>$47,153</td>
<td>$39,827</td>
<td>$39,474</td>
<td>$37,973</td>
<td>$38,557</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions in relation to the contractually required contribution</td>
<td>(47,153)</td>
<td>(39,827)</td>
<td>(39,474)</td>
<td>(37,973)</td>
<td>(38,557)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contribution deficiency (excess)</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>District's covered employee payroll</td>
<td>$373,294</td>
<td>$355,286</td>
<td>$555,182</td>
<td>$561,656</td>
<td>$602,763</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions as a percentage of covered-employee payroll</td>
<td>12.63%</td>
<td>11.21%</td>
<td>7.11%</td>
<td>6.76%</td>
<td>6.40%</td>
<td></td>
<td></td>
<td></td>
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</tr>
</tbody>
</table>

* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.
Harmony Township School District
Required Supplementary Information - Part III
Schedule of Changes in the State's Total OPEB Liability and Related Ratios
Last Ten Fiscal Years *

State Health Benefit Local Education Retired Employees Plan (TPAF and PERS)

<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Service Cost</td>
<td>$2,391,878,884</td>
<td>$1,723,999,319</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td>1,699,441,736</td>
<td>1,823,643,792</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Benefit Payments</td>
<td>(1,242,412,566)</td>
<td>(1,223,298,019)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions from Members</td>
<td>45,748,749</td>
<td>46,273,747</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Changes of Assumptions or other inputs</td>
<td>(7,086,599,129)</td>
<td>8,611,513,521</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Net change in total OPEB liability</td>
<td></td>
<td></td>
<td></td>
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<td></td>
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<td></td>
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<td></td>
</tr>
</tbody>
</table>

Total OPEB Liability - Beginning: $57,831,784,184 $46,849,651,824
Total OPEB Liability - Ending: $53,639,841,858 $57,831,784,184
The State of New Jersey’s total OPEB liability **: $53,639,841,858 $57,831,784,184
The State of New Jersey’s OPEB liability attributable to the District **: $12,608,446 $13,716,070
The District’s proportionate share of the total OPEB liability: Zero Zero
District’s covered employee payroll: $2,615,150 $2,434,097
Total District’s OPEB liability as a percentage of its covered-employee payroll: 0.00% 0.00%
District’s contribution: None None
State’s covered employee payroll ***: $13,493,400,208 $13,493,400,208
Total State’s OPEB liability as a percentage of its covered-employee payroll: 397.53% 428.59%

** Note: Other Post Employment Benefits (OPEB) for employees of the Teachers' Pension and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS) is considered a special funding situation as defined by GASB Statement No. 75 in which the State of New Jersey is 100% responsible for contributions to the health insurance plan. The district (employer) does not contribute to the plan and the district's OPEB liability is zero.

*** Based on payroll on the June 30, 2016 census data

* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.
HARMONY TOWNSHIP SCHOOL DISTRICT

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION-PART III

Pension and Other Post Employment Benefits (OPEB) Schedules

For the Fiscal Year Ended June 30, 2018

**Teachers' Pension and Annuity Fund (TPAF)**

**Pension Schedules**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members’ beneficiaries are entitled to full interest credited to the members’ accounts.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for females) with adjustments for mortality improvements from the base year of 2012 Based on Projection Scale AA.

**OPEB Schedules**

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

*Changes of benefit terms.* There were no changes of benefit terms.

*Changes of assumptions.* Changes of assumptions and other inputs reflects a change in the discount rate from 2.85 percent in 2016 to 3.58 percent in 2017.

**Public Employees' Retirement System (PERS)**

**Pension Schedules**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Health Annuity Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

**OPEB Schedules**

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

*Changes of benefit terms.* There were no changes of benefit terms.

*Changes of assumptions.* Changes of assumptions and other inputs reflects a change in the discount rate from 2.85 percent in 2016 to 3.58 percent in 2017.
The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.
HARMONY TOWNSHIP SCHOOL DISTRICT

SPECIAL REVENUE FUND

COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS

For the Fiscal Year Ended June 30, 2018

<table>
<thead>
<tr>
<th>Title I</th>
<th>Title II Part A</th>
<th>Title IV</th>
<th>IDEA Basic</th>
<th>IDEA Preschool</th>
<th>REAP</th>
<th>Local Grants</th>
<th>Totals</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Sources</td>
<td>$41,734</td>
<td>$6,531</td>
<td>$10,000</td>
<td>$71,539</td>
<td>$2,539</td>
<td>$28,729</td>
<td>$2,900</td>
</tr>
<tr>
<td>Federal Sources</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL REVENUES</td>
<td>$41,734</td>
<td>$6,531</td>
<td>$10,000</td>
<td>$71,539</td>
<td>$2,539</td>
<td>$28,729</td>
<td>$2,900</td>
</tr>
</tbody>
</table>

EXPENDITURES:

Instruction:
- Salaries of Teachers: 33,871 4,372 38,243
- Tuition: 30,000
- General Supplies: 770 771 10,000 28,729 2,900 43,170
- Total Instruction: 34,641 5,143 10,000 30,000 - 28,729 2,900 111,413

Support Services:
- Personal Services - Employee Bene.: 7,093 1,388 8,481
- Purchased Profess. - Education Services: 41,539 2,539 44,078
- Total Support Services: 7,093 1,388 - 41,539 2,539 - - 52,559

TOTAL EXPENDITURES: 41,734 6,531 10,000 71,539 2,539 28,729 2,900 163,972

Total Outflows: 41,734 6,531 10,000 71,539 2,539 28,729 2,900 163,972

Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses):
The Capital Projects Fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

N/A
Proprietary Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

**Food Services Fund** - This fund provides for the operation of food services in all schools within the school district.

**THIS SECTION HAS ALREADY BEEN INCLUDED IN STATEMENTS B-4, B-5 AND B-6.**
Fiduciary Funds are used to account for funds received by the school district for a specific purpose.

Agency Funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

**Student Activity Fund** - This agency fund is used to account for student funds held at the schools.

**Payroll Fund** - This agency fund is used to account for the payroll transactions of the school
HARMONY TOWNSHIP SCHOOL DISTRICT

COMBINING STATEMENT OF FIDUCIARY NET POSITION
FIDUCIARY FUNDS
June 30, 2018

<table>
<thead>
<tr>
<th>ASSETS:</th>
<th>UNEMPLOYMENT COMPENSATION INSURANCE</th>
<th>AGENCY FUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>TRUST</td>
<td>STUDENT PAYROLL</td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$200,708</td>
<td>$7,611</td>
</tr>
<tr>
<td>Interfund Receivable</td>
<td>10,352</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$211,060</td>
<td>$7,611</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES:</th>
<th>UNEMPLOYMENT COMPENSATION INSURANCE</th>
<th>AGENCY FUNDS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>TRUST</td>
<td>STUDENT PAYROLL</td>
</tr>
<tr>
<td>Payroll Deductions and Withholdings</td>
<td>$5,250</td>
<td>$5,250</td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>1,465</td>
<td></td>
</tr>
<tr>
<td>Interfund Payable</td>
<td>10,352</td>
<td></td>
</tr>
<tr>
<td>Payable to Student Groups</td>
<td>$7,611</td>
<td></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**NET POSITION**

Held in Trust for Unemployment Claims and Other Purposes $211,060 211,060

**TOTAL LIABILITIES AND NET POSITION**

$211,060 $7,611 $17,067 $235,738
### COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
#### FIDUCIARY FUNDS
##### FOR THE FISCAL YEARS ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th></th>
<th>TRUST</th>
<th>TOTALS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UNEMPLOYMENT COMPENSATION INSURANCE TRUST</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>UNEMPLOYMENT</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>COMPENSATION</strong></td>
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<tr>
<td><strong>INSURANCE</strong></td>
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</tr>
<tr>
<td><strong>TOTALS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>ADDITIONS</strong></td>
<td>5,110</td>
<td>5,110</td>
</tr>
<tr>
<td><strong>Contributions:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Plan Member</td>
<td>$5,110</td>
<td>$5,110</td>
</tr>
<tr>
<td>Employer</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Contributions</strong></td>
<td>5,110</td>
<td>5,110</td>
</tr>
<tr>
<td><strong>Investment Earnings:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Net Investment Earnings</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Additions</strong></td>
<td>5,110</td>
<td>5,110</td>
</tr>
<tr>
<td><strong>DEDUCTIONS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unemployment Claims</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Deductions</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Change in Net Position</strong></td>
<td>5,110</td>
<td>5,110</td>
</tr>
<tr>
<td><strong>Net Position—Beginning of the Year</strong></td>
<td>205,950</td>
<td>205,950</td>
</tr>
<tr>
<td><strong>Net Position—End of the Year</strong></td>
<td>$211,060</td>
<td>$211,060</td>
</tr>
</tbody>
</table>
## SCHEDULE OF RECEIPTS AND DISBURSEMENTS
### STUDENT ACTIVITY AGENCY FUND
#### FOR THE FISCAL YEAR ENDED JUNE 30, 2018

<table>
<thead>
<tr>
<th>ACTIVITY</th>
<th>BALANCE JULY 1, 2017</th>
<th>CASH RECEIPTS</th>
<th>CASH DISBURSEMENTS</th>
<th>BALANCE JUNE 30, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Council</td>
<td></td>
<td>7,140 $</td>
<td>31,610 $</td>
<td>33,033 $</td>
</tr>
<tr>
<td>Eighth Grade Account</td>
<td></td>
<td>889 $</td>
<td>20,419 $</td>
<td>19,414 $</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>8,029 $</strong></td>
<td><strong>52,029 $</strong></td>
<td><strong>52,447 $</strong></td>
</tr>
</tbody>
</table>

HARMONY TOWNSHIP SCHOOL DISTRICT
Exhibit H-3
### SCHEDULE OF RECEIPTS AND DISBURSEMENTS

**PAYROLL AGENCY FUND**

**FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

<table>
<thead>
<tr>
<th>ASSETS:</th>
<th>JULY 1, 2017</th>
<th>ADDITIONS</th>
<th>DELETIONS</th>
<th>JUNE 30, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$ 7,823</td>
<td>$ 3,065,346</td>
<td>$ 3,056,102</td>
<td>$ 17,067</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$ 7,823</td>
<td>$ 3,065,346</td>
<td>$ 3,056,102</td>
<td>$ 17,067</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES:</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Payroll Deductions and Withholdings</td>
<td>$ 1,116</td>
<td>$ 1,230,445</td>
<td>$ 1,226,311</td>
<td>$ 5,250</td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>1,465</td>
<td>1,465</td>
<td>1,465</td>
<td>1,465</td>
</tr>
<tr>
<td>Due Unemployment Comp Ins. Trust Fund</td>
<td>5,242</td>
<td>5,110</td>
<td>10,352</td>
<td></td>
</tr>
<tr>
<td>Salaries and Wages</td>
<td></td>
<td>1,828,326</td>
<td>1,828,326</td>
<td></td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$ 7,823</td>
<td>$ 3,065,346</td>
<td>$ 3,056,102</td>
<td>$ 17,067</td>
</tr>
</tbody>
</table>
The Long-Term Schedules are used to reflect the outstanding principal balances of the general long-term liabilities of the school district. This includes serial bonds outstanding and obligations under capital leases.

N/A
Harmony Township School District
Statistical Section

<table>
<thead>
<tr>
<th>Contents</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial Trends (J-1 thru J-5)</td>
<td>93-98</td>
</tr>
<tr>
<td>These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.</td>
<td></td>
</tr>
<tr>
<td>Revenue Capacity (J-6 thru J-9)</td>
<td>99-102</td>
</tr>
<tr>
<td>These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.</td>
<td></td>
</tr>
<tr>
<td>Debt Capacity (J-10 thru J-13)</td>
<td>103-106</td>
</tr>
<tr>
<td>These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.</td>
<td></td>
</tr>
<tr>
<td>Demographic and Economic Information (J-14 and J-15)</td>
<td>107-108</td>
</tr>
<tr>
<td>These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.</td>
<td></td>
</tr>
<tr>
<td>Operating Information (J-16 thru J-20)</td>
<td>109-113</td>
</tr>
<tr>
<td>These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.</td>
<td></td>
</tr>
</tbody>
</table>

Sources:
Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports (CAFR) for the relevant year.
<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Governmental activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invested in capital assets, net of related debt</td>
<td>$ 4,014,771</td>
<td>$ 4,457,217</td>
<td>$ 4,942,459</td>
<td>$ 5,147,100</td>
<td>$ 4,328,919</td>
<td>$ 4,243,675</td>
<td>$ 4,296,205</td>
<td>$ 4,281,434</td>
<td>$ 4,846,700</td>
<td>$ 5,105,311</td>
</tr>
<tr>
<td>Restricted</td>
<td>1,084,638</td>
<td>620,072</td>
<td>596,598</td>
<td>561,678</td>
<td>736,922</td>
<td>1,404,844</td>
<td>1,917,596</td>
<td>1,835,337</td>
<td>2,032,174</td>
<td>784,252</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>157,485</td>
<td>666,091</td>
<td>391,170</td>
<td>530,757</td>
<td>521,124</td>
<td>376,024</td>
<td>(650,949)</td>
<td>(53,863)</td>
<td>(780,721)</td>
<td>196,541</td>
</tr>
<tr>
<td>Total governmental activities net position</td>
<td>$ 5,256,894</td>
<td>$ 5,743,380</td>
<td>$ 5,930,227</td>
<td>$ 6,239,535</td>
<td>$ 5,586,965</td>
<td>$ 6,024,543</td>
<td>$ 5,562,852</td>
<td>$ 6,062,908</td>
<td>$ 6,098,155</td>
<td>$ 6,086,104</td>
</tr>
<tr>
<td><strong>Business-type activities</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invested in capital assets, net of related debt</td>
<td>$ 9,769</td>
<td>$ 9,199</td>
<td>$ 8,630</td>
<td>$ 5,859</td>
<td>$ 3,089</td>
<td>$ 319</td>
<td>-</td>
<td>4,783</td>
<td>3,587</td>
<td>2,392</td>
</tr>
<tr>
<td>Restricted</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>15,441</td>
<td>11,316</td>
<td>24,316</td>
<td>8,812</td>
<td>13,247</td>
<td>12,843</td>
<td>6,748</td>
<td>7,015</td>
<td>8,115</td>
<td></td>
</tr>
<tr>
<td>Total business-type activities net position</td>
<td>$ 25,210</td>
<td>$ 20,515</td>
<td>$ 32,946</td>
<td>$ 10,302</td>
<td>$ 16,036</td>
<td>$ 13,162</td>
<td>$ 13,247</td>
<td>$ 11,531</td>
<td>$ 10,602</td>
<td>$ 10,507</td>
</tr>
<tr>
<td><strong>District-wide</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invested in capital assets, net of related debt</td>
<td>$ 4,024,540</td>
<td>$ 4,466,416</td>
<td>$ 4,951,089</td>
<td>$ 5,152,959</td>
<td>$ 4,332,008</td>
<td>$ 4,243,994</td>
<td>$ 4,296,205</td>
<td>$ 4,286,217</td>
<td>$ 4,850,287</td>
<td>$ 5,107,703</td>
</tr>
<tr>
<td>Restricted</td>
<td>1,084,638</td>
<td>620,072</td>
<td>596,598</td>
<td>561,678</td>
<td>736,922</td>
<td>1,404,844</td>
<td>1,917,596</td>
<td>1,835,337</td>
<td>2,032,174</td>
<td>784,252</td>
</tr>
<tr>
<td>Unrestricted</td>
<td>172,926</td>
<td>677,407</td>
<td>415,486</td>
<td>535,200</td>
<td>529,436</td>
<td>388,867</td>
<td>(637,702)</td>
<td>(47,115)</td>
<td>(773,706)</td>
<td>204,656</td>
</tr>
<tr>
<td>Total district net position</td>
<td>$ 5,282,104</td>
<td>$ 5,763,895</td>
<td>$ 5,903,173</td>
<td>$ 6,249,837</td>
<td>$ 5,598,366</td>
<td>$ 6,037,705</td>
<td>$ 5,576,099</td>
<td>$ 6,074,439</td>
<td>$ 6,108,755</td>
<td>$ 6,096,611</td>
</tr>
</tbody>
</table>

Source: CAFR Schedule A-1
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total district-wide net expense</td>
<td>$5,558,242</td>
<td>$5,615,258</td>
<td>$5,836,467</td>
<td>$6,158,190</td>
<td>$5,767,844</td>
<td>$5,524,056</td>
<td>$5,611,313</td>
<td>$5,794,727</td>
<td>$6,162,652</td>
<td>$6,213,102</td>
</tr>
<tr>
<td>Business-type activities</td>
<td>4,720</td>
<td>-6,333</td>
<td>12,417</td>
<td>-4,236</td>
<td>1,098</td>
<td>1,761</td>
<td>-981</td>
<td>-3,497</td>
<td>-929</td>
<td>-131</td>
</tr>
<tr>
<td>Governmental activities</td>
<td>-5,562,962</td>
<td>-5,608,925</td>
<td>-5,848,884</td>
<td>-5,153,954</td>
<td>-5,768,942</td>
<td>-5,525,817</td>
<td>-5,510,352</td>
<td>-5,571,323</td>
<td>-5,587,723</td>
<td>-5,621,971</td>
</tr>
</tbody>
</table>

**Changes in Net Position, Last Ten Fiscal Years**

**Harmony Township School District Exhibit J-2**

<table>
<thead>
<tr>
<th>Program Revenues</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Governmental activities:</td>
<td></td>
</tr>
<tr>
<td>Charges for services:</td>
<td></td>
</tr>
<tr>
<td>Tuition</td>
<td>$81,763</td>
</tr>
<tr>
<td>Capital grants and contributions</td>
<td>1,002,614</td>
</tr>
<tr>
<td>Total governmental activities program revenues</td>
<td>1,084,377</td>
</tr>
<tr>
<td>Business-type activities:</td>
<td></td>
</tr>
<tr>
<td>Charges for services:</td>
<td></td>
</tr>
<tr>
<td>Food Service</td>
<td>69,454</td>
</tr>
<tr>
<td>Child Care</td>
<td>14,312</td>
</tr>
<tr>
<td>Operating grants and contributions</td>
<td>23,526</td>
</tr>
<tr>
<td>Capital grants and contributions</td>
<td>8,921</td>
</tr>
<tr>
<td>Total district program revenues</td>
<td>$1,191,702</td>
</tr>
</tbody>
</table>

**Net (Expense)/Revenue**

| Governmental activities | $2,007,810 | $2,243,834 | $1,959,353 | $2,716,954 | $2,305,998 | $2,316,079 | $2,586,358 | $3,121,833 | $3,142,612 | $3,278,009 |
| Business-type activities | 771,767 | 608,539 | 647,341 | 551,929 | 433,002 | 441,872 | 509,541 | 458,972 | 552,221 | 630,807 |
| Other special education | 41,144 | 30,901 | 90,620 | 54,593 | 124,368 | 87,259 | 87,369 | 124,232 | 245,704 | 290,854 |

**Support Services:**

| Tuition | 1,746,299 | 1,936,385 | 1,974,145 | 1,786,158 | 1,751,201 | 1,406,046 | 1,638,348 | 1,721,977 | 1,656,489 |
| Student & instruction related services | 699,860 | 735,037 | 711,401 | 702,306 | 711,704 | 772,388 | 804,357 | 725,295 | 923,107 | 1,029,541 |
| School administrative services | 137,500 | 43,427 | 119,425 | 151,474 | 166,450 | 167,829 | 188,983 | 211,575 | 224,370 |
| General and business administrative services | 383,422 | 414,889 | 314,014 | 284,148 | 343,479 | 332,581 | 390,295 | 399,504 | 459,823 | 508,741 |
| Plant operations and maintenance | 482,761 | 412,787 | 526,054 | 494,828 | 546,377 | 497,328 | 597,439 | 505,681 | 718,570 | 727,702 |
| Pupil transportation | 326,366 | 329,726 | 299,775 | 338,333 | 315,051 | 275,610 | 270,534 | 258,072 | 283,307 | 292,983 |
| Interest on debt and other fiscal charges | 41,380 | 28,166 | 13,909 | -1,440 | 1,739 | 1,739 | 1,739 | 1,739 | 1,739 | 1,739 |
| Unallocated depreciation | 9,030 | 9,030 | 10,796 | 10,796 | 8,842 | 8,921 | 9,667 | 10,577 | 18,033 | 20,343 |

Total governmental activities expenses: $6,647,339, $6,792,721, $6,666,833, $7,091,519, $6,767,912, $6,398,510, $6,949,024, $7,433,236, $8,278,668, $8,661,578.

Total district expenses: $6,749,944, $6,909,912, $6,762,674, $7,176,008, $6,846,078, $6,483,582, $7,028,351, $7,517,995, $8,352,287, $8,743,918.
## Changes in Net Position, Last Ten Fiscal Years

*(accrual basis of accounting)*

<table>
<thead>
<tr>
<th>Year</th>
<th>General Revenues and Other Changes in Net Position</th>
<th>Change in Net Position</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Governmental activities:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Property taxes levied for general purposes, net</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$5,380,960 $5,503,600 $5,723,744 $5,723,744 $5,838,218 $6,018,532 $6,078,717 $6,193,605 $6,193,605</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Taxes levied for debt service</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$292,472 $299,347 $304,173 $304,173 - - - - - -</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Investment earnings</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$31,342 $7,641 $2,010 $2,010 $1,212 $875 $991 $1,296 $1,120 $4,417</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Federal and state aid for capital asset projects</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$279,135 - - (68,139)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Miscellaneous income</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$8,437 $5,688 $5,804 $5,804 31,845 12,127 8,963 96,385 2,243 2,900</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Transfers</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total governmental activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$5,713,211 $6,095,411 $6,035,731 $6,035,731 $5,963,395 $6,088,671 $6,291,286 $6,196,968 $6,200,922</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Business-type activities:</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Miscellaneous income</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$608 $1,638 14 14 1 - 1,066 1,781 - 36</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Transfers</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total business-type activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$608 $1,638 14 14 1 - 1,066 1,781 - 36</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total district-wide</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$5,713,819 $6,097,049 $6,035,745 $6,035,745 $5,963,395 $6,089,727 $6,293,967 $6,196,968 $6,200,958</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Change in Net Position</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Governmental activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$150,249 $486,468 $186,847 $(118,223) $102,333 $437,578 $478,339 $500,056 $35,245 $(12,049)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Business-type activities</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$5,328 $(4,695) $12,431 $(4,222) 1,099 1,761 85 $(1,716) $(929) (95)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total district</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$155,577 $481,791 $199,278 $(122,445) $103,432 $439,339 $478,424 $498,340 $34,316 $(12,144)</td>
<td></td>
</tr>
</tbody>
</table>

Source: CAFR Schedule A-2
Harmony Township School District  
Fund Balances, Governmental Funds,  
Last Ten Fiscal Years  
(modified accrual basis of accounting)  

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Reserved</td>
<td>$883,034</td>
<td>$537,235</td>
<td>$605,062</td>
<td>$622,076</td>
<td>$736,922</td>
<td>$1,476,984</td>
<td>$1,917,596</td>
<td>$2,545,029</td>
<td>$2,065,397</td>
<td>$1,838,480</td>
</tr>
<tr>
<td>Unreserved</td>
<td>429,574</td>
<td>376,739</td>
<td>311,649</td>
<td>275,182</td>
<td>266,017</td>
<td>230,216</td>
<td>233,686</td>
<td>221,276</td>
<td>220,256</td>
<td>221,867</td>
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<tr>
<td>Total general fund</td>
<td>$1,312,608</td>
<td>$913,974</td>
<td>$916,711</td>
<td>$897,258</td>
<td>$1,002,939</td>
<td>$1,707,200</td>
<td>$2,151,282</td>
<td>$2,766,305</td>
<td>$2,285,653</td>
<td>$2,060,347</td>
</tr>
</tbody>
</table>

| All Other Governmental Funds |      |      |      |      |      |      |      |      |      |      |
| Source: CAFR Schedule B-1  |      |      |      |      |      |      |      |      |      |      |

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Special revenue fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital projects fund</td>
<td>$295,885</td>
<td>$139,097</td>
<td>$252,397</td>
<td>$290,287</td>
<td>$108,848</td>
<td>$108,848</td>
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<tr>
<td>Debt service fund</td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Total all other governmental funds</td>
<td>$1</td>
<td>$444,493</td>
<td>$139,097</td>
<td>$252,397</td>
<td>$290,287</td>
<td>$108,848</td>
<td>$108,848</td>
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</tbody>
</table>
### Revenues

<table>
<thead>
<tr>
<th>Year</th>
<th>Tax levy</th>
<th>Tuition charges</th>
<th>Interest earnings</th>
<th>Miscellaneous</th>
<th>State sources</th>
<th>Federal sources</th>
<th>Total revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$5,673,432</td>
<td>$81,763</td>
<td>$10,145</td>
<td>$29,634</td>
<td>$864,326</td>
<td>$138,288</td>
<td>$6,797,588</td>
</tr>
<tr>
<td>2010</td>
<td>$5,802,947</td>
<td>$109,235</td>
<td>$2,165</td>
<td>$11,164</td>
<td>$1,091,168</td>
<td>$262,528</td>
<td>$7,279,207</td>
</tr>
<tr>
<td>2011</td>
<td>$6,027,917</td>
<td>$66,393</td>
<td>$522</td>
<td>$7,292</td>
<td>$593,465</td>
<td>$158,091</td>
<td>$6,853,680</td>
</tr>
<tr>
<td>2012</td>
<td>$5,838,218</td>
<td>$36,493</td>
<td>$60</td>
<td>$3,225</td>
<td>$719,447</td>
<td>$181,128</td>
<td>$6,860,247</td>
</tr>
<tr>
<td>2013</td>
<td>$5,838,218</td>
<td>$48,488</td>
<td>$9</td>
<td>$27,500</td>
<td>$807,476</td>
<td>$143,006</td>
<td>$6,870,245</td>
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<tr>
<td>2014</td>
<td>$6,018,532</td>
<td>$27,470</td>
<td>$10</td>
<td>$10,000</td>
<td>$652,083</td>
<td>$125,001</td>
<td>$6,836,088</td>
</tr>
<tr>
<td>2015</td>
<td>$6,078,717</td>
<td>$34,338</td>
<td>$28</td>
<td>$65,000</td>
<td>$790,484</td>
<td>$98,636</td>
<td>$7,012,129</td>
</tr>
<tr>
<td>2016</td>
<td>$6,193,605</td>
<td>$36,000</td>
<td>$51</td>
<td>$15,000</td>
<td>$868,748</td>
<td>$174,917</td>
<td>$7,370,951</td>
</tr>
<tr>
<td>2017</td>
<td>$6,193,605</td>
<td>$35,750</td>
<td>$78</td>
<td>$30,000</td>
<td>$952,326</td>
<td>$152,641</td>
<td>$7,337,685</td>
</tr>
<tr>
<td>2018</td>
<td>$6,193,605</td>
<td>$38,250</td>
<td>$79</td>
<td>$25,000</td>
<td>$1,031,904</td>
<td>$163,911</td>
<td>$7,434,987</td>
</tr>
</tbody>
</table>

### Expenditures

<table>
<thead>
<tr>
<th>Year</th>
<th>Instruction</th>
<th>Support Services</th>
<th>Debt service</th>
<th>Excess (Deficiency) of revenues</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Regular Instruction</td>
<td>Tuition</td>
<td>Principal</td>
<td>(under) expenditures</td>
</tr>
<tr>
<td>2009</td>
<td>$1,476,551</td>
<td>$1,746,299</td>
<td>$250,000</td>
<td>$3,446</td>
</tr>
<tr>
<td>2010</td>
<td>$1,646,355</td>
<td>$1,936,385</td>
<td>$270,000</td>
<td>$42,858</td>
</tr>
<tr>
<td>2011</td>
<td>$1,410,274</td>
<td>$1,974,145</td>
<td>$289,000</td>
<td>$(299,659)</td>
</tr>
<tr>
<td>2012</td>
<td>$1,539,162</td>
<td>$1,786,158</td>
<td>$225</td>
<td>$93,847</td>
</tr>
<tr>
<td>2013</td>
<td>$1,638,716</td>
<td>$1,751,201</td>
<td>$-</td>
<td>$143,571</td>
</tr>
<tr>
<td>2014</td>
<td>$1,662,416</td>
<td>$1,496,904</td>
<td>$-</td>
<td>$522,822</td>
</tr>
<tr>
<td>2015</td>
<td>$1,643,507</td>
<td>$1,500,461</td>
<td>$-</td>
<td>$444,082</td>
</tr>
<tr>
<td>2016</td>
<td>$1,991,765</td>
<td>$1,638,348</td>
<td>$-</td>
<td>$506,175</td>
</tr>
<tr>
<td>2017</td>
<td>$1,723,414</td>
<td>$1,721,977</td>
<td>$-</td>
<td>$(480,652)</td>
</tr>
<tr>
<td>2018</td>
<td>$1,719,638</td>
<td>$1,656,489</td>
<td>$-</td>
<td>$(225,306)</td>
</tr>
</tbody>
</table>

### Changes in Fund Balances, Governmental Funds,

Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue</th>
<th>Total Expenditures</th>
<th>Excess (Deficiency) of revenues</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$6,797,588</td>
<td>$6,794,142</td>
<td>$3,446</td>
</tr>
<tr>
<td>2010</td>
<td>$7,279,207</td>
<td>$7,236,349</td>
<td>$42,858</td>
</tr>
<tr>
<td>2011</td>
<td>$6,853,680</td>
<td>$7,153,339</td>
<td>$(299,659)</td>
</tr>
<tr>
<td>2012</td>
<td>$6,860,247</td>
<td>$6,766,980</td>
<td>$93,847</td>
</tr>
<tr>
<td>2013</td>
<td>$6,836,088</td>
<td>$6,726,674</td>
<td>$143,571</td>
</tr>
<tr>
<td>2014</td>
<td>$7,012,129</td>
<td>$6,313,266</td>
<td>$522,822</td>
</tr>
<tr>
<td>2015</td>
<td>$7,370,951</td>
<td>$6,568,047</td>
<td>$444,082</td>
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<tr>
<td>2016</td>
<td>$7,337,685</td>
<td>$6,864,776</td>
<td>$506,175</td>
</tr>
<tr>
<td>2017</td>
<td>$7,434,987</td>
<td>$7,818,337</td>
<td>$(480,652)</td>
</tr>
<tr>
<td>2018</td>
<td>$7,660,293</td>
<td>$8,253,066</td>
<td>$(225,306)</td>
</tr>
</tbody>
</table>

### Source: CAFR Schedule B-2
### HARMONY TOWNSHIP SCHOOL DISTRICT

**GENERAL FUND OTHER LOCAL REVENUE BY SOURCE**

**LAST TEN FISCAL YEARS**

**UNAUDITED**

Exhibit J-5

<table>
<thead>
<tr>
<th>Fiscal Year Ended June 30</th>
<th>Interest on Investments</th>
<th>Refund Earned on Prior Year Expenditures</th>
<th>Rentals</th>
<th>Interest Earned on Capital Reserve Funds</th>
<th>Tuition</th>
<th>Miscellaneous</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$21,197</td>
<td>$10,145</td>
<td>$81,763</td>
<td>$8,437</td>
<td>$121,542</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2010</td>
<td>5,476</td>
<td>1,152</td>
<td>2,165</td>
<td>109,235</td>
<td>4,536</td>
<td>122,564</td>
<td></td>
</tr>
<tr>
<td>2011</td>
<td>1,488</td>
<td>460</td>
<td>522</td>
<td>66,393</td>
<td>5,344</td>
<td>74,207</td>
<td></td>
</tr>
<tr>
<td>2012</td>
<td>654</td>
<td>460</td>
<td>522</td>
<td>66,393</td>
<td>5,344</td>
<td>74,207</td>
<td></td>
</tr>
<tr>
<td>2013</td>
<td>1,203</td>
<td>9</td>
<td>36,493</td>
<td>5,344</td>
<td>74,207</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2014</td>
<td>875</td>
<td>12,701</td>
<td>5,344</td>
<td>74,207</td>
<td>243</td>
<td>37,113</td>
<td></td>
</tr>
<tr>
<td>2015</td>
<td>991</td>
<td>8,963</td>
<td>5,344</td>
<td>74,207</td>
<td>243</td>
<td>37,113</td>
<td></td>
</tr>
<tr>
<td>2016</td>
<td>1,232</td>
<td>87,925</td>
<td>5,344</td>
<td>74,207</td>
<td>243</td>
<td>37,113</td>
<td></td>
</tr>
<tr>
<td>2017</td>
<td>1,069</td>
<td>87,925</td>
<td>5,344</td>
<td>74,207</td>
<td>243</td>
<td>37,113</td>
<td></td>
</tr>
<tr>
<td>2018</td>
<td>4,339</td>
<td>87,925</td>
<td>5,344</td>
<td>74,207</td>
<td>243</td>
<td>37,113</td>
<td></td>
</tr>
</tbody>
</table>

**SOURCE:** District Records
Harmony Township School District

Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Fiscal Year Ended</th>
<th>Vacant</th>
<th>Land</th>
<th>Residential</th>
<th>Farm Reg.</th>
<th>Qfarm</th>
<th>Commercial</th>
<th>Industrial</th>
<th>Apartment</th>
<th>Total Assessed Value</th>
<th>Less: Tax-Exempt Property</th>
<th>Public Valuation</th>
<th>Total Direct School Tax Rate</th>
<th>Estimated Actual (County Equalized Value)</th>
</tr>
</thead>
<tbody>
<tr>
<td>June 30, 2009</td>
<td>$9,986,000</td>
<td>$196,694,100</td>
<td>$26,529,400</td>
<td>$3,774,300</td>
<td>$19,910,400</td>
<td>$234,455,400</td>
<td>-</td>
<td>$519,252,107</td>
<td>$27,218,600</td>
<td>$683,907</td>
<td>$492,033,507</td>
<td>$1.184</td>
<td>$712,702,789</td>
</tr>
<tr>
<td>2010</td>
<td>10,832,800</td>
<td>196,288,100</td>
<td>25,749,800</td>
<td>3,876,300</td>
<td>19,984,100</td>
<td>232,683,000</td>
<td>-</td>
<td>519,874,140</td>
<td>29,685,800</td>
<td>774,240</td>
<td>490,188,340</td>
<td>1.229</td>
<td>667,437,299</td>
</tr>
<tr>
<td>2011</td>
<td>11,123,700</td>
<td>195,832,400</td>
<td>26,368,800</td>
<td>3,855,200</td>
<td>19,984,100</td>
<td>232,683,000</td>
<td>-</td>
<td>519,871,432</td>
<td>29,239,500</td>
<td>784,732</td>
<td>490,631,932</td>
<td>1.214</td>
<td>670,179,617</td>
</tr>
<tr>
<td>2012</td>
<td>8,629,700</td>
<td>196,425,100</td>
<td>26,281,300</td>
<td>3,995,600</td>
<td>19,984,100</td>
<td>224,926,600</td>
<td>-</td>
<td>515,107,771</td>
<td>34,213,900</td>
<td>651,471</td>
<td>480,893,871</td>
<td>1.206</td>
<td>642,054,276</td>
</tr>
<tr>
<td>2013</td>
<td>8,221,300</td>
<td>198,307,000</td>
<td>26,909,600</td>
<td>3,950,500</td>
<td>20,532,200</td>
<td>225,382,300</td>
<td>-</td>
<td>517,203,411</td>
<td>33,207,600</td>
<td>692,911</td>
<td>483,995,811</td>
<td>1.251</td>
<td>595,129,101</td>
</tr>
<tr>
<td>2014</td>
<td>7,888,900</td>
<td>198,578,500</td>
<td>25,904,700</td>
<td>3,906,300</td>
<td>19,073,300</td>
<td>225,096,500</td>
<td>-</td>
<td>514,989,516</td>
<td>33,867,100</td>
<td>674,216</td>
<td>481,122,416</td>
<td>1.271</td>
<td>553,971,122</td>
</tr>
<tr>
<td>2017</td>
<td>7,301,800</td>
<td>196,864,400</td>
<td>26,387,100</td>
<td>3,936,300</td>
<td>18,713,300</td>
<td>224,700,700</td>
<td>-</td>
<td>513,639,961</td>
<td>35,356,100</td>
<td>380,261</td>
<td>478,283,861</td>
<td>1.298</td>
<td>510,932,410</td>
</tr>
<tr>
<td>2017</td>
<td>7,485,900</td>
<td>195,055,200</td>
<td>27,222,000</td>
<td>3,893,700</td>
<td>19,020,800</td>
<td>224,143,500</td>
<td>-</td>
<td>513,428,839</td>
<td>36,258,700</td>
<td>349,039</td>
<td>477,170,139</td>
<td>1.297</td>
<td>535,957,748</td>
</tr>
<tr>
<td>2018</td>
<td>7,420,500</td>
<td>195,008,500</td>
<td>28,170,200</td>
<td>3,888,600</td>
<td>19,348,800</td>
<td>223,445,200</td>
<td>-</td>
<td>513,430,505</td>
<td>35,814,200</td>
<td>334,505</td>
<td>477,616,305</td>
<td>1.297</td>
<td>537,034,525</td>
</tr>
</tbody>
</table>

Source: District records Tax list summary & Municipal Tax Assessor

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when ordered by the County Board of Taxation

- **a** Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

- **b** Tax rates are per $100
Harmony Township School District

Direct and Overlapping Property Tax Rates

Last Ten Fiscal Years

(rate per $100 of assessed value)

<table>
<thead>
<tr>
<th>Fiscal Year Ended June 30,</th>
<th>Harmony Township Board of Education</th>
<th>Overlapping Rates</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Basic Rate (^a)</td>
<td>General Obligation Debt Service (^b)</td>
</tr>
<tr>
<td>2009</td>
<td>$1.094</td>
<td>$0.059</td>
</tr>
<tr>
<td>2010</td>
<td>$1.123</td>
<td>$0.061</td>
</tr>
<tr>
<td>2011</td>
<td>$1.167</td>
<td>$0.062</td>
</tr>
<tr>
<td>2012</td>
<td>$1.214</td>
<td>$0.000</td>
</tr>
<tr>
<td>2013</td>
<td>$1.206</td>
<td>$0.000</td>
</tr>
<tr>
<td>2014</td>
<td>$1.251</td>
<td>$0.000</td>
</tr>
<tr>
<td>2015</td>
<td>$1.271</td>
<td>$0.000</td>
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<tr>
<td>2016</td>
<td>$1.295</td>
<td>$0.000</td>
</tr>
<tr>
<td>2017</td>
<td>$1.298</td>
<td>$0.000</td>
</tr>
<tr>
<td>2018</td>
<td>$1.297</td>
<td>$0.000</td>
</tr>
</tbody>
</table>

Source: District Records and Municipal Tax Collector

**Note:**

NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculated as follows: the prebudget year net budget increased by the cost of living or 2.5 percent, whichever is greater, plus any spending growth adjustments.

\(^a\) The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable.

\(^b\) Rates for debt service are based on each year's requirements.
## Harmony Township School District
Principal Property Tax Payers,
Current Year and Nine Years Ago

<table>
<thead>
<tr>
<th>Taxpayer</th>
<th>Taxable Assessed Value</th>
<th>Taxable Rank</th>
<th>% of Total District Net Assessed Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Merrill Creek Reservoir</td>
<td>$221,059,508</td>
<td>1</td>
<td>46.28%</td>
</tr>
<tr>
<td>Transcontinental Gas Pipeline Corp.</td>
<td>8,398,400</td>
<td>2</td>
<td>1.76%</td>
</tr>
<tr>
<td>Anchor Concrete Products</td>
<td>3,403,800</td>
<td>3</td>
<td>0.71%</td>
</tr>
<tr>
<td>Signature Estates LLC</td>
<td>2,008,500</td>
<td>4</td>
<td>0.42%</td>
</tr>
<tr>
<td>Harkers Hollow Golf Club</td>
<td>2,000,000</td>
<td>7</td>
<td>0.42%</td>
</tr>
<tr>
<td>Shumack/Tully Recylg</td>
<td>1,124,300</td>
<td>8</td>
<td>0.22%</td>
</tr>
<tr>
<td>A Paradise Farm</td>
<td>1,063,400</td>
<td>7</td>
<td>0.22%</td>
</tr>
<tr>
<td>Deep Pool Holding, Inc.</td>
<td>1,030,900</td>
<td>8</td>
<td>0.19%</td>
</tr>
<tr>
<td>Individual Taxpayer #1</td>
<td>899,900</td>
<td>9</td>
<td>0.19%</td>
</tr>
<tr>
<td>Harmony Sand &amp; Gravel</td>
<td>824,100</td>
<td>10</td>
<td>0.17%</td>
</tr>
<tr>
<td>Hydropress, Inc.</td>
<td>3,003,200</td>
<td>2</td>
<td>0.58%</td>
</tr>
<tr>
<td>Par Four Assoc (Anchor Concrete)</td>
<td>2,247,800</td>
<td>4</td>
<td>0.43%</td>
</tr>
<tr>
<td>Gill Properties</td>
<td>839,200</td>
<td>8</td>
<td>0.16%</td>
</tr>
<tr>
<td>Bell Atlantic</td>
<td>642,685</td>
<td>9</td>
<td>0.12%</td>
</tr>
<tr>
<td>APS Mgmt</td>
<td>573,000</td>
<td>10</td>
<td>0.11%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$ 241,812,808</td>
<td></td>
<td>50.59%</td>
</tr>
</tbody>
</table>

Source: District CAFR & Municipal Tax Assessor
## Property Tax Levies and Collections, Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Fiscal Year Ended June 30,</th>
<th>Taxes Levied for the Fiscal Year</th>
<th>Collected within the Fiscal Year of the Levy</th>
<th>Percentage of Levy</th>
<th>Collections in Subsequent Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$5,830,960</td>
<td>$5,830,960</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2010</td>
<td>$5,503,600</td>
<td>$5,503,600</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2011</td>
<td>$5,723,744</td>
<td>$5,723,744</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2012</td>
<td>$5,838,218</td>
<td>$5,838,218</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2013</td>
<td>$5,838,218</td>
<td>$5,838,218</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2014</td>
<td>$6,018,532</td>
<td>$6,018,532</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2015</td>
<td>$6,078,717</td>
<td>$6,078,717</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2016</td>
<td>$6,193,605</td>
<td>$6,193,605</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2017</td>
<td>$6,193,605</td>
<td>$6,193,605</td>
<td>100.00%</td>
<td>-</td>
</tr>
<tr>
<td>2018</td>
<td>$6,193,605</td>
<td>$6,193,605</td>
<td>100.00%</td>
<td>-</td>
</tr>
</tbody>
</table>

Source: District records including the Certificate and Report of School Taxes (A4F form)

**Note:** School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.
### Ratios of Outstanding Debt by Type

#### Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Fiscal Year Ended June 30,</th>
<th>General Obligation Bonds $</th>
<th>Certificates of Participation</th>
<th>Capital Leases</th>
<th>Bond Anticipation Notes (BANs)</th>
<th>Capital Leases</th>
<th>Total District</th>
<th>Percentage of Personal Income $</th>
<th>Per Capita $</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$559,000</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>$559,000</td>
<td>0.46%</td>
<td>$199</td>
</tr>
<tr>
<td>2010</td>
<td>$289,000</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>$289,000</td>
<td>0.24%</td>
<td>$103</td>
</tr>
<tr>
<td>2011</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2012</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2013</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2014</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2015</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2016</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2017</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2018</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
</tbody>
</table>

Source: District CAFR Schedules I-1, I-2

**Note:** Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- **a** See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

- **b** Includes Early Retirement Incentive Plan (ERIP) refunding
<table>
<thead>
<tr>
<th>Fiscal Year Ended June 30,</th>
<th>General Obligation Bonds</th>
<th>Deductions</th>
<th>Net General Bonded Debt Outstanding</th>
<th>Percentage of Actual Taxable Value * of Property</th>
<th>Per Capita b</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>$ 559,000</td>
<td>-0-</td>
<td>$ 559,000</td>
<td>0.11%</td>
<td>$199</td>
</tr>
<tr>
<td>2010</td>
<td>$ 289,000</td>
<td>-0-</td>
<td>$ 289,000</td>
<td>0.06%</td>
<td>$103</td>
</tr>
<tr>
<td>2011</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2012</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2013</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2014</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2015</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2016</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2017</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
<tr>
<td>2018</td>
<td>-0-</td>
<td>-0-</td>
<td>-0-</td>
<td>0.00%</td>
<td>$0</td>
</tr>
</tbody>
</table>

**Note:** Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- **a** See Exhibit NJ J-6 for property tax data.
- **b** Population data can be found in Exhibit NJ J-14.

R Revised

* Current data unavailable
Harmony Township School District
Ratios of Overlapping Governmental Activities Debt
As of June 30, 2018

<table>
<thead>
<tr>
<th>Governmental Unit</th>
<th>Debt Outstanding</th>
<th>Estimated Percentage Applicable (a)</th>
<th>Estimated Share of Overlapping Debt</th>
</tr>
</thead>
<tbody>
<tr>
<td>Debt repaid with property taxes</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Township of Harmony</td>
<td>$ 4,777,213</td>
<td>100.000%</td>
<td>$ 4,777,213</td>
</tr>
<tr>
<td>Other debt</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Warren County</td>
<td>3,040,000</td>
<td>5.644%</td>
<td>171,587</td>
</tr>
<tr>
<td>Subtotal, overlapping debt</td>
<td></td>
<td></td>
<td>4,948,800</td>
</tr>
<tr>
<td>Harmony Township School District Direct Debt</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total direct and overlapping debt</td>
<td></td>
<td></td>
<td>$ 4,948,800</td>
</tr>
</tbody>
</table>

Sources: Township Finance Officer, Warren County Finance Office and Utility Authorities

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the district. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

\(a\) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.
### Legal Debt Margin Calculation for Fiscal Year 2018

<table>
<thead>
<tr>
<th>Equalized valuation basis</th>
<th>2015</th>
<th>534,209,256</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2016</td>
<td>533,476,281</td>
</tr>
<tr>
<td></td>
<td>2017</td>
<td>543,353,597</td>
</tr>
<tr>
<td>Total</td>
<td>[A]</td>
<td>$1,611,039,134</td>
</tr>
</tbody>
</table>

Average equalized valuation of taxable property  
[A/3] $ 537,013,045

- Debt limit (3 % of average equalization value)  
  [B] 16,110,391

- Net bonded school debt  
  [C] -

- Legal debt margin  
  [B-C] $ 16,110,391

#### Fiscal Year

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Debt limit</td>
<td>$20,608,708</td>
<td>$20,394,926</td>
<td>$19,811,842</td>
<td>$19,030,682</td>
<td>$17,913,441</td>
<td>$16,616,542</td>
<td>$15,819,341</td>
<td>$15,627,220</td>
<td>$15,752,743</td>
<td>$16,110,391</td>
</tr>
<tr>
<td>Total net debt applicable to limit</td>
<td>559,000</td>
<td>289,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Legal debt margin</td>
<td>$20,049,708</td>
<td>$20,105,926</td>
<td>$19,811,842</td>
<td>$19,030,682</td>
<td>$17,913,441</td>
<td>$16,616,542</td>
<td>$15,819,341</td>
<td>$15,627,220</td>
<td>$15,752,743</td>
<td>$16,110,391</td>
</tr>
<tr>
<td>Total net debt applicable to the limit as a percentage of debt limit</td>
<td>2.71%</td>
<td>1.42%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
</tr>
</tbody>
</table>

Source: Abstract of Ratables and District Records CAFR Schedule J-7

**a** Limit set by NJSA 18A:24-19 for a K through 8 district; other % limits would be applicable for other districts
## Harmony Township School District Exhibit J-14
### Demographic and Economic Statistics
#### Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Year</th>
<th>Population&lt;sup&gt;a&lt;/sup&gt;</th>
<th>Personal Income&lt;sup&gt;b&lt;/sup&gt; (thousands of dollars)</th>
<th>Per Capita Personal Income&lt;sup&gt;c&lt;/sup&gt;</th>
<th>Unemployment Rate&lt;sup&gt;d&lt;/sup&gt;</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>2,816</td>
<td>$120,223,488</td>
<td>$43,622 R</td>
<td>5.3%</td>
</tr>
<tr>
<td>2010</td>
<td>2,810</td>
<td>$121,355,470</td>
<td>$44,023 R</td>
<td>5.5%</td>
</tr>
<tr>
<td>2011</td>
<td>2,629</td>
<td>$119,389,386</td>
<td>$45,657 R</td>
<td>5.0%</td>
</tr>
<tr>
<td>2012</td>
<td>2,618</td>
<td>$122,032,596</td>
<td>$46,829 R</td>
<td>4.9%</td>
</tr>
<tr>
<td>2013</td>
<td>2,602</td>
<td>$122,002,880</td>
<td>$47,264 R</td>
<td>6.8%</td>
</tr>
<tr>
<td>2014</td>
<td>2,558</td>
<td>$125,212,230</td>
<td>$48,598 R</td>
<td>5.9%</td>
</tr>
<tr>
<td>2015</td>
<td>2,547</td>
<td>$130,360,022</td>
<td>$50,376 R</td>
<td>4.9%</td>
</tr>
<tr>
<td>2016</td>
<td>2,540</td>
<td>$130,105,512</td>
<td>$51,454 P</td>
<td>4.4%</td>
</tr>
<tr>
<td>2017</td>
<td>2,525</td>
<td>$128,374,844</td>
<td>$51,454 *</td>
<td>3.6%</td>
</tr>
<tr>
<td>2018</td>
<td>2,520</td>
<td>$129,664,080</td>
<td>$51,454 *</td>
<td>*</td>
</tr>
</tbody>
</table>

### Source:

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

<sup>b</sup> Personal Income provided by US Dept of Commerce

<sup>c</sup> Per Capita provided by US Dept of Commerce

<sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development

P =Projected  
R =Revised  
* Current data unavailable
Harmony Township School District
Principal Employers,
Current Year and Nine Years Ago

<table>
<thead>
<tr>
<th>Employer</th>
<th>Employees</th>
<th>Rank (Optional)</th>
<th>Percentage of Total Employment</th>
<th>Employees</th>
<th>Rank (Optional)</th>
<th>Percentage of Total Employment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>6</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td></td>
<td>0.00%</td>
<td></td>
<td></td>
<td>0.00%</td>
<td></td>
</tr>
</tbody>
</table>

Source:
No reliable information is available at the local or county level.
## Harmony Township School District

**Exhibit J-16**

### Full-time Equivalent District Employees by Function/Program,
Last Ten Fiscal Years

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instruction</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Regular</td>
<td>28.9</td>
<td>28.8</td>
<td>28.0</td>
<td>22.5</td>
<td>22.5</td>
<td>22.0</td>
<td>23.0</td>
<td>24.3</td>
<td>22.3</td>
<td>23.3</td>
</tr>
<tr>
<td>Special education</td>
<td>7.0</td>
<td>7.0</td>
<td>7.0</td>
<td>13.4</td>
<td>14.1</td>
<td>8.0</td>
<td>4.0</td>
<td>11.5</td>
<td>12.0</td>
<td>13.5</td>
</tr>
<tr>
<td><strong>Support Services:</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student &amp; instruction related services</td>
<td>9.0</td>
<td>9.0</td>
<td>4.0</td>
<td>4.0</td>
<td>5.1</td>
<td>2.0</td>
<td>1.0</td>
<td>3.1</td>
<td>4.4</td>
<td>4.4</td>
</tr>
<tr>
<td>General administrative services</td>
<td>2.0</td>
<td>2.0</td>
<td>1.5</td>
<td>1.0</td>
<td>1.5</td>
<td>2.0</td>
<td>2.0</td>
<td>1.5</td>
<td>1.5</td>
<td>1.5</td>
</tr>
<tr>
<td>School administrative services</td>
<td>2.0</td>
<td>2.0</td>
<td>2.0</td>
<td>2.5</td>
<td>2.0</td>
<td>3.0</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
</tr>
<tr>
<td>Business administrative services</td>
<td>1.0</td>
<td>1.0</td>
<td>0.0</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
<td>1.0</td>
<td>0.5</td>
<td>0.5</td>
<td>0.5</td>
</tr>
<tr>
<td>Plant operations and maintenance</td>
<td>3.4</td>
<td>3.0</td>
<td>3.0</td>
<td>2.0</td>
<td>3.0</td>
<td>2.0</td>
<td>2.0</td>
<td>3.0</td>
<td>3.0</td>
<td>3.0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>46.4</td>
<td>49.0</td>
<td>53.3</td>
<td>52.8</td>
<td>45.5</td>
<td>46.4</td>
<td>49.2</td>
<td>40.0</td>
<td>44.7</td>
<td>47.2</td>
</tr>
</tbody>
</table>

**Source:** District Personnel Records
## Harmony Township School District
### Operating Statistics
### Last Ten Fiscal Years

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Enrollment</th>
<th>Operating Expenditures</th>
<th>Cost Per Pupil</th>
<th>Percentage Change</th>
<th>Teaching Staff</th>
<th>Average Daily Enrollment (ADE)</th>
<th>Average Daily Attendance (ADA)</th>
<th>% Change in Average Daily Enrollment</th>
<th>Student Attendance Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>329</td>
<td>$6,498,431</td>
<td>19,752</td>
<td>0.88%</td>
<td>30</td>
<td>316.2</td>
<td>303.7</td>
<td>1.51%</td>
<td>96.05%</td>
</tr>
<tr>
<td>2010</td>
<td>298</td>
<td>$6,673,759</td>
<td>22,395</td>
<td>13.38%</td>
<td>31</td>
<td>297.5</td>
<td>284.2</td>
<td>-5.91%</td>
<td>95.53%</td>
</tr>
<tr>
<td>2011</td>
<td>293</td>
<td>$6,544,965</td>
<td>22,338</td>
<td>-0.26%</td>
<td>28</td>
<td>293.5</td>
<td>280.3</td>
<td>-1.34%</td>
<td>95.50%</td>
</tr>
<tr>
<td>2012</td>
<td>283</td>
<td>$6,441,939</td>
<td>22,763</td>
<td>1.90%</td>
<td>26</td>
<td>283.6</td>
<td>272.6</td>
<td>-3.37%</td>
<td>96.12%</td>
</tr>
<tr>
<td>2013</td>
<td>269</td>
<td>$6,700,094</td>
<td>24,907</td>
<td>9.42%</td>
<td>27</td>
<td>262.6</td>
<td>260.4</td>
<td>-7.40%</td>
<td>99.16%</td>
</tr>
<tr>
<td>2014</td>
<td>265</td>
<td>$6,700,094</td>
<td>25,283</td>
<td>1.51%</td>
<td>27</td>
<td>264.1</td>
<td>253.4</td>
<td>0.59%</td>
<td>95.94%</td>
</tr>
<tr>
<td>2015</td>
<td>253</td>
<td>$6,417,106</td>
<td>25,364</td>
<td>0.32%</td>
<td>27</td>
<td>250.2</td>
<td>237.9</td>
<td>-5.29%</td>
<td>95.10%</td>
</tr>
<tr>
<td>2016</td>
<td>252</td>
<td>$6,772,036</td>
<td>26,873</td>
<td>5.95%</td>
<td>29</td>
<td>252.0</td>
<td>239.2</td>
<td>0.73%</td>
<td>94.94%</td>
</tr>
<tr>
<td>2017</td>
<td>247</td>
<td>$7,071,000</td>
<td>28,628</td>
<td>6.53%</td>
<td>29</td>
<td>246.7</td>
<td>234.5</td>
<td>-2.11%</td>
<td>95.07%</td>
</tr>
<tr>
<td>2018</td>
<td>253</td>
<td>$7,196,508</td>
<td>28,445</td>
<td>-0.64%</td>
<td>31</td>
<td>251.7</td>
<td>238.9</td>
<td>2.04%</td>
<td>94.92%</td>
</tr>
</tbody>
</table>

**Sources:** District records, ASSA and Schedules J-12, J-14

**Note:** Enrollment based on annual October district count.

a. Operating expenditures equal total expenditures less debt service and capital outlay; Schedule J-4

b. Teaching staff includes only full-time equivalents of certificated staff.

c. Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).
Harmony Township School District  
School Building Information  
Last Ten Fiscal Years

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td><strong>Elementary</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Elementary (1956)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capacity (students)</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
<td>435</td>
</tr>
<tr>
<td>Enrollment</td>
<td>329</td>
<td>298</td>
<td>293</td>
<td>283</td>
<td>269</td>
<td>265</td>
<td>253</td>
<td>252</td>
<td>247</td>
<td>253</td>
</tr>
</tbody>
</table>

Number of Schools at June 30, 2018  

**Source:** District records, ASSA

Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the results of renovations and/or additions. Enrollment is based on the annual October district count.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Harmony School</td>
<td>N/A</td>
<td>$84,598</td>
<td>$102,463</td>
<td>$116,720</td>
<td>$116,497</td>
<td>$146,517</td>
<td>$131,161</td>
<td>$106,511</td>
<td>$124,683</td>
<td>$231,329</td>
<td>$204,711</td>
<td>$1,365,190</td>
</tr>
<tr>
<td>Total School Facilities</td>
<td></td>
<td>$84,598</td>
<td>$102,463</td>
<td>$116,720</td>
<td>$116,497</td>
<td>$146,517</td>
<td>$131,161</td>
<td>$106,511</td>
<td>$124,683</td>
<td>$231,329</td>
<td>$204,711</td>
<td>$1,365,190</td>
</tr>
<tr>
<td>Other Facilities</td>
<td></td>
<td>$84,598</td>
<td>$102,463</td>
<td>$116,720</td>
<td>$116,497</td>
<td>$146,517</td>
<td>$131,161</td>
<td>$106,511</td>
<td>$124,683</td>
<td>$231,329</td>
<td>$204,711</td>
<td>$1,365,190</td>
</tr>
<tr>
<td>Grand Total</td>
<td></td>
<td>$84,598</td>
<td>$102,463</td>
<td>$116,720</td>
<td>$116,497</td>
<td>$146,517</td>
<td>$131,161</td>
<td>$106,511</td>
<td>$124,683</td>
<td>$231,329</td>
<td>$204,711</td>
<td>$1,365,190</td>
</tr>
</tbody>
</table>
### HARMONY TOWNSHIP SCHOOL DISTRICT

#### INSURANCE SCHEDULE

**JUNE 30, 2018**

**UNAUDITED**

Exhibit J-20

<table>
<thead>
<tr>
<th>POLICY TYPE</th>
<th>COVERAGE</th>
<th>DEDUCTIBLE</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SCHOOL PACKAGE POLICY - NJSBAIG</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property-Blanket Building and Contents-Blanket</td>
<td>$500,000,000</td>
<td>$1,000</td>
</tr>
<tr>
<td>Comprehensive General Liability</td>
<td>11,000,000</td>
<td></td>
</tr>
<tr>
<td>Comprehensive Automobile Liability</td>
<td>11,000,000</td>
<td></td>
</tr>
<tr>
<td>Comprehensive Crime Coverage</td>
<td>100,000</td>
<td>1,000</td>
</tr>
<tr>
<td>Worker's Compensation (NJSBAIG)</td>
<td>5,000,000</td>
<td></td>
</tr>
<tr>
<td>Electronic Data Processing</td>
<td>250,000</td>
<td>1,000</td>
</tr>
<tr>
<td><strong>SCHOOL BOARD LEGAL LIABILITY - NJSBAIG</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Directors and Officers Policy</td>
<td>11,000,000</td>
<td>5,000</td>
</tr>
<tr>
<td><strong>PUBLIC EMPLOYEES' FAITHFUL PERFORMANCE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>BLANKET POSITION BOND - Ohio Casualty</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Treasurer</td>
<td>170,000</td>
<td></td>
</tr>
<tr>
<td>Business Administrator</td>
<td>35,000</td>
<td></td>
</tr>
</tbody>
</table>

**SOURCE:** District Records
Single Audit Section
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

Independent Auditor’s Report

Honorable President and
Members of the Board of Education
Harmony Township School District
County of Warren
Phillipsburg, New Jersey 08865

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Harmony Township School District Board of Education in the County of Warren, State of New Jersey, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the Harmony Township School District Board of Education's basic financial statements, and have issued our report thereon dated January 16, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

-Continued-
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and for New Jersey Department of Education use, and not to provide an opinion on the effectiveness of the entity’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

[Signature]

ARDITO & CO., LLP
January 16, 2019

Licensed Public School Accountant No.2369
Report on Compliance For Each Major Program and Report on Internal Control Over Compliance
Required by New Jersey OMB circulars 15-08

Independent Auditor’s Report

Honorable President and
Members of the Board of Education
Harmony Township School District
County of Warren
Phillipsburg, New Jersey 08865

Report on Compliance for Each Major State Program

We have audited the Harmony Township School District Board of Education’s compliance with the types of compliance requirements described in the New Jersey OMB circulars 15-08 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the District’s major state programs for the year ended June 30, 2018. The Harmony Township School District Board of Education’s major state programs are identified in the summary of auditor’s results section of the accompanying schedule of findings and questioned costs.

Management’s Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state programs.

Auditor’s Responsibility

Our responsibility is to express an opinion on compliance for each of the District’s major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; the audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey; and New Jersey OMB’s Circulars 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards and New Jersey OMB Circulars 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred.

-Continued-
An audit includes examining, on a test basis, evidence about the District’s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the District’s compliance.

**Opinion on Each Major State Program**

In our opinion, the Harmony Township School District Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2018.

**Report on Internal Control Over Compliance**

Management of the Harmony Township School District Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District’s internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with New Jersey OMB Circulars 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Harmony Township School District Board of Education’s internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.
The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of New Jersey OMB circulars 15-08, and for New Jersey Department of Education use. Accordingly, this report is not suitable for any other purpose.

ARDITO & CO., LLP
January 16, 2019

Licensed Public School Accountant No.2369
### Schedule of Expenditures of State Financial Assistance

#### for the Fiscal Year ended June 30, 2018

#### HARMONY TOWNSHIP SCHOOL DISTRICT

#### K-4

<table>
<thead>
<tr>
<th>STATE GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE</th>
<th>PROJECT NUMBER</th>
<th>GRANT OR STATE AWARD AMOUNT</th>
<th>6/30/2017 CARRYOVER BUDGET AMOUNT</th>
<th>CASH RECEIVED AMOUNT</th>
<th>EXPENDADJUSTED BALANCE RECEIVABLE</th>
<th>DUE TO INTERFUND PAYABLE/ CUMULATIVE</th>
<th>YEARS (ACCTS. DEFERRED DUE TO BUDGETARY TOTAL</th>
<th>GRANTOR RECEIVABLE EXPEND.</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Department of Education</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Transportation Aid</td>
<td>18-495-034-5120-014</td>
<td>7/1/17-6/30/18</td>
<td>$105,722</td>
<td>$105,722</td>
<td>$105,722</td>
<td>(105,722)</td>
<td>$8,484</td>
<td>$105,722</td>
</tr>
<tr>
<td>Special Education Aid</td>
<td>18-495-034-5120-089</td>
<td>7/1/17-6/30/18</td>
<td>223,857</td>
<td>223,857</td>
<td>223,857</td>
<td>(223,857)</td>
<td>$17,965</td>
<td>223,857</td>
</tr>
<tr>
<td>Security Aid</td>
<td>18-495-034-5120-084</td>
<td>7/1/17-6/30/18</td>
<td>31,434</td>
<td>31,434</td>
<td>31,434</td>
<td>(31,434)</td>
<td>$2,523</td>
<td>31,434</td>
</tr>
<tr>
<td>PARCC Readiness Aid</td>
<td>18-495-034-5120-098</td>
<td>7/1/17-6/30/18</td>
<td>3,320</td>
<td>3,320</td>
<td>3,320</td>
<td>(3,320)</td>
<td>$266</td>
<td>3,320</td>
</tr>
<tr>
<td>Per Pupil Growth Aid</td>
<td>18-495-034-5120-097</td>
<td>7/1/17-6/30/18</td>
<td>3,320</td>
<td>3,320</td>
<td>3,320</td>
<td>(3,320)</td>
<td>$266</td>
<td>3,320</td>
</tr>
<tr>
<td>Professional Learning Comm Aid</td>
<td>18-495-034-5120-101</td>
<td>7/1/17-6/30/18</td>
<td>3,360</td>
<td>3,360</td>
<td>3,360</td>
<td>(3,360)</td>
<td>270</td>
<td>3,360</td>
</tr>
<tr>
<td>Non-Public Transportation Aid</td>
<td>18-100-034-5120-068</td>
<td>7/1/17-6/30/18</td>
<td>2,408</td>
<td>2,408</td>
<td>2,408</td>
<td>(2,408)</td>
<td>$2,408</td>
<td></td>
</tr>
<tr>
<td>Non-Public Transportation Aid</td>
<td>17-100-034-5120-068</td>
<td>7/1/16-6/30/17</td>
<td>509</td>
<td>(509)</td>
<td>509</td>
<td>*</td>
<td>509</td>
<td></td>
</tr>
<tr>
<td>TPAF Pension</td>
<td>18-495-034-5094-002</td>
<td>7/1/17-6/30/18</td>
<td>300,768</td>
<td>300,768</td>
<td>300,768</td>
<td>(300,768)</td>
<td>*</td>
<td>300,768</td>
</tr>
<tr>
<td>TPAF Pension PMR</td>
<td>18-495-034-5094-001</td>
<td>7/1/17-6/30/18</td>
<td>194,260</td>
<td>194,260</td>
<td>194,260</td>
<td>(194,260)</td>
<td>*</td>
<td>194,260</td>
</tr>
<tr>
<td>TPAF Pension LTD Ins</td>
<td>18-495-034-5094-004</td>
<td>7/1/17-6/30/18</td>
<td>626</td>
<td>626</td>
<td>626</td>
<td>(626)</td>
<td>*</td>
<td>626</td>
</tr>
<tr>
<td><strong>Total General Fund</strong></td>
<td></td>
<td></td>
<td>(8,316)</td>
<td>1,037,995</td>
<td>(1,032,372)</td>
<td>(2,693)</td>
<td>*</td>
<td>29,774</td>
</tr>
<tr>
<td><strong>State Department of Agriculture:</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
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<td></td>
<td></td>
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<td><strong>Enterprise Fund:</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Nat.School Lunch Prog.(State Share)</td>
<td>18-100-010-3350-023</td>
<td>7/1/17-6/30/18</td>
<td>924</td>
<td>885</td>
<td>924</td>
<td>(39)</td>
<td>*</td>
<td>924</td>
</tr>
<tr>
<td>Nat.School Lunch Prog.(State Share)</td>
<td>17-100-010-3350-023</td>
<td>7/1/16-6/30/17</td>
<td>769</td>
<td>(36)</td>
<td>-</td>
<td>$36</td>
<td>*</td>
<td></td>
</tr>
<tr>
<td><strong>Total Enterprise Fund</strong></td>
<td></td>
<td></td>
<td>(36)</td>
<td>-</td>
<td>885</td>
<td>(924)</td>
<td>36</td>
<td>-</td>
</tr>
<tr>
<td><strong>Total State Financial Assistance</strong></td>
<td></td>
<td></td>
<td>$8,352</td>
<td>-</td>
<td>$1,038,880</td>
<td>$1,033,296</td>
<td>$36</td>
<td>-</td>
</tr>
<tr>
<td><strong>Less: On-behalf TPAF Pension Amounts</strong></td>
<td></td>
<td></td>
<td>495,654</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Total State Expenditures Subject to Major Program Determination $537,642

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.
NOTE 1. GENERAL

The accompanying schedule of expenditures of state financial assistance includes state award activity of the Board of Education, Harmony Township School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All state awards received directly from state agencies, as well as state financial assistance passed through other government agencies is included on the schedule of expenditure of state financial assistance.

NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE 3. RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is ($468) for the general fund and $2,839 for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented on the following page:
NOTE 3. (Continued)

<table>
<thead>
<tr>
<th></th>
<th>Federal</th>
<th>State</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>-</td>
<td>$1,031,904</td>
<td>$1,031,904</td>
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<tr>
<td>Special Revenue Fund</td>
<td>$163,911</td>
<td>-</td>
<td>163,911</td>
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<tr>
<td>Food Service Fund</td>
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<td>23,776</td>
<td>24,700</td>
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<td></td>
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<td>924</td>
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<tr>
<td>Total Financial Assistance</td>
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<td>$1,220,515</td>
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</tbody>
</table>

NOTE 4. RELATIONSHIP TO STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related state financial reports.

NOTE 5. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2018. TPAF Social Security Contributions represents the amount reimbursed by the state for employer's share of social security contributions for TPAF members for the year ended June 30, 2018.
Section I - Summary of Auditor's Results

**Financial Statement Section**

Type of auditor's report issued:  

Unmodified

Internal control over financial reporting:

1)  Material weakness(es) identified?  
   __Yes x No

2)  Were significant deficiencies identified that were not considered to be material weaknesses?  
   __Yes x None

Noncompliance material to financial statements noted?  

__Yes x No

**Federal Awards**  

N/A

Internal control over major programs:

1)  Material weakness(es) identified?  
   __Yes__ No

2)  Were significant deficiencies identified that were not considered to be material weaknesses?  
   __Yes__
   __None

Type of auditor's report issued on compliance for major programs:  

N/A

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of?  

__Yes__ No

Identification of major programs:

<table>
<thead>
<tr>
<th>CFDA Number(s)</th>
<th>FEIN Number(s)</th>
<th>Name of Federal Program or Cluster</th>
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</thead>
<tbody>
<tr>
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</tbody>
</table>

Dollar threshold used to distinguish between Type A and Type B programs:  

N/A

Auditee qualified as low-risk auditee?  

__yes__ no
### State Financial Assistance Section

Dollar threshold used to distinguish between Type A and Type B programs: $750,000

Auditee qualified as low-risk auditee? ___yes x no

Internal Control over major programs:
1) Material weakness(es) identified? ___yes x no
2) Were significant deficiencies identified that were not considered to be material weaknesses? ___yes x none

Type of auditor's report on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular letter 15-08 as applicable? ___yes x no

Identification of major programs:

<table>
<thead>
<tr>
<th>State Grant/Project Number(s)</th>
<th>Name of State Program</th>
</tr>
</thead>
<tbody>
<tr>
<td>18-495-034-5120-089</td>
<td>Special Education Aid</td>
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</table>
Section II - Financial Statement Findings

N/A

There were no matters of noncompliance or reportable conditions noted, that are required to be reported in accordance with Government Auditing Standards.

Section III - State Financial Assistance Findings and Questioned Costs

N/A

This section identifies audit findings required to be reported by NJOMB Circular Letter 15-08, as applicable. There were no state financial assistance findings or questioned costs that are required to be reported in accordance with NJOMB Circular 15-08.
In accordance with government auditing standards, our procedures included a review of all prior year recommendations. There were no prior year recommendations.