LEAD CHARTER SCHOOL

Auditors’ Management Report
On
Administrative Findings
Financial, Compliance
And Performance
June 30, 2018
# LEAD CHARTER SCHOOL

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Tax Identification Number: 81-2644961
Honorable President and
Members of the Board of Trustees
Lead Charter School
County of Essex, New Jersey

We have audited, in accordance with generally accepted auditing standards and 
Government Auditing Standards, issued by the Comptroller General of the United States, 
the basic financial statements of the Board of Trustees of Lead Charter School in the 
County of Essex, for the period January 1, 2017 to June 30, 2018, and have issued our 

As part of our audit, we performed procedures required by the New Jersey Department of 
Education and the findings and results thereof are disclosed on the following pages, as 
listed in the accompanying table of contents.

This report is intended for the information of the Lead Charter School Board of Trustee’s 
management and the New Jersey Department of Education. However, this report is a 
matter of public record and its distribution is not limited.

Monmouth CPAs & Consultants, LLC

January 31, 2019
Budd Lake, New Jersey

OLUGBENGA OLABINTAN
Certified Public Accountant/Consultant

Olugbenga Olabintan, CPA
Licensed Public School Accountant
No. 20CS00230200
LEAD CHARTER SCHOOL  
Auditors’ Management Report On Administrative Findings  
Financial, Compliance and Performance  
For the Period January 1, 2017 to June 30, 2018

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator, the activities of the Charter School, and the records of the various funds under the auspices of the Charter School.

Administrative Practices and Procedures

Insurance

Fire insurance coverage was carried in the amounts as detailed on Exhibit J-20, Insurance Schedule contained in the charter school’s CAFR.

Official Bonds

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dr. Brian Falkowski</td>
<td>School Business Administrator</td>
<td>$130,000</td>
</tr>
</tbody>
</table>

There is a Public Employee’s Faithful Performance Blanket Position Bond Policy covering all other employees with multiple coverage of $25,000.

School Leaders Errors and Omissions Liability insurance was carried for all members of the Board of Trustees with coverage for each wrongful act of $1,000,000.

Tuition Charges

A review of the financial statements indicated that the charter school charged no tuition for any student attending the Charter School. And there is no evidence that the Charter School was engaged in the before/after school program during the year.

Financial Planning, Accounting and Reporting

Examination of Claims

An examination of claims paid during the period under review did not indicate any discrepancies with respect to signatures, certification or supporting documentation.

Payroll Account

The net salaries of all employees of the Charter School were deposited in the Payroll Account. Employees’ payroll deductions and employer’s share of fringe benefits were deposited in the Payroll Agency Account.
LEAD CHARTER SCHOOL
Auditors’ Management Report On Administrative Findings
Financial, Compliance and Performance
For the Period January 1, 2017 to June 30, 2018

All payrolls were approved by the designee in the Charter School and were certified by the President of the Board of Trustees, the School Business Administrator and the Principal/Director.

Salary withholdings were promptly remitted to the proper agencies, including health benefits withholdings due to the general fund.

Payrolls were delivered to the School Business Administrator/Board Secretary who then made cash transfers from the Operating account to the separate bank accounts for net payroll and the withholdings.

**Reserve for Encumbrances and Accounts Payable**

A review of outstanding issued purchased orders was made as of June 30 for proper classification of orders as reserve for encumbrances and accounts payable. No exceptions were noted.

**Classification of Expenditures**

The coding of expenditures was tested for proper classification in accordance with NJAC 6A:23-2.2(g) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with N.J.A.C 6A:23 A-8.3. As a result of the procedures performed, no transaction error rate was noted.

**Board Secretary’s Records**

We reviewed the financial and accounting records maintained by the Business Office and no exceptions were noted.

**Treasurer’s Records**

Our review of the treasurer’s records disclosed that the Charter School is in compliance with the State requirements. All cash accounts were reconciled monthly and reporting requirements were met on time.
Elementary and Secondary Education Act (E.S.E.A) as amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained within the Special Revenue Section of the Comprehensive Annual Financial Report (CAFR). This section of the CAFR documents the financial position pertaining to the projects under Titles I through VI of the Elementary and Secondary Education Act as amended and reauthorized.

The study of compliance for E.S.E.A. indicated no areas of noncompliance and/or questionable costs.

Other Special Federal and/or State Projects

The Charter School’s Special Projects were approved as listed on Schedule A (K-3) and Schedule B (K-4) located in the CAFR. Our audit of the federal and state funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

T.P.A.F. Reimbursement

Our audit procedures included a test of the biweekly reimbursements filed with the Department of Education for Charter School employees who are members of the Teachers’ Pension and Annuity Fund. No exceptions noted.

TPAF Reimbursement to the State for Federal Salary Expenditures

The amount of the expenditure charged to the current year’s Final Report(s) for all federal awards for the school district to reimburse the State for the TPAF/FICA payments made by the State on-behalf of the school district for those employees whose salaries are identified as being paid from federal funds was made prior to the end of the 90-day grant liquidation period required by the Office of Grants Management. The expenditure was reviewed subsequent to the reimbursement and no exceptions were noted.
School Purchasing Programs

Contracts and Agreements Requiring Advertising for Bids

Effective July 1, 2015 and thereafter the bid thresholds in accordance with N.J.S.A 18A: 18A-3 (as amended) and 18A:39-3 is $40,000 (with a Qualified Purchasing Agent) and $29,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public student transportation contract under N.J.S.A. 18A:39-3 is currently $19,000 for 2017-2018.

The Charter School Board of Trustees has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the contract year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Solicitor’s opinion should be sought before a commitment is made.

Based on the results of our examination, we did not note any individual payments, contracts, or agreements made for the performance of any work or goods or services, in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provision of N.J.S.A 18A18A-4, amended.

Resolutions were adopted authorizing the awarding of contracts or agreements for “Professional Services” per N.J.S.A 18A:A8A-5.

School Food Service

The financial transactions and statistical records of the Charter School food services were reviewed. The financial accounts, meal count records and eligibility applications were reviewed on a test-check basis.

Cash receipts and bank records were reviewed for timely deposit.

The Charter School does not use a food service management company but contracts with a Food Vendor approved by the State. We noted that the Charter School deposited and expended food program monies in accordance with N.J.S.A 18A:17-34, and 19-1 through 19-4.1.

Expenditures should be separately recorded as food, labor and other costs. Vendor invoices were reviewed and costs verified. Inventory records on food and supply items were currently maintained and properly applied in determining the cost of food and supplies used.

The cash disbursements records reflected expenditures for program related goods and services. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service.
Net cash resources did not exceed three-month average expenditures.

Time sheets were reviewed and labor costs verified. Payroll records were maintained on all School Food Services employees authorized by the board of education/board of trustees. No exceptions were noted.

The number of meals claimed for reimbursement was compared to sales and meal count records. As part of the claims review process the Edit Check Worksheet was completed. Reimbursement claims were submitted/certified in a timely manner.

Applications for free and reduced-price meals were reviewed for completeness and accuracy. The number of free and reduced-price meals claimed as served was compared to the number of valid applications /or to the list of directly certified students on file, times the number of operating days, on a school-by-school basis. The free and reduced-price meal and free milk policy was reviewed for uniform administration throughout the school system. Sites approved to participate in Provisions I and II were examined for compliance with all counting and claiming requirements. The required verification procedures for free and reduced-price applications were completed and available for review.

Food Distribution Program commodities were not received and therefore no inventory was maintained.

Exhibits reflecting Child Nutrition Program operations are included in the section entitled Enterprise Funds, Section G of the CAFR.

**Student Body Activities**

Our audit did not reveal any student body activities during the period January 1, 2017 to June 30, 2018.

**Enrollment Counts and Submission to the Department**

Our audit procedures included test of information reported on the October 15th, and the last day of school for on-roll, special education, bilingual and low income. We also performed a review of the Charter School procedures related to its completion. The Charter School maintained adequate written procedures for the recording of student enrollment data.
LEAD CHARTER SCHOOL  
Auditors’ Management Report On Administrative Findings  
Financial, Compliance and Performance  
For the Period January 1, 2017 to June 30, 2018

Miscellaneous

Testing for Lead of All Drinking Water in Educational Facilities

The Charter School adhered to all the requirements of N.J.A.C. 26-1.2 and 12.4 related to the testing for lead of all drinking water in educational facilities.

The Charter School submitted the annual Statement of Assurance to the Department of Education, pursuant to N.J.A.C. 6A:26-12.4(g)

Follow-up on Prior Year's Findings

In accordance with Government Auditing Standards, our procedures included a review of all prior year recommendations including findings.

The period January 1, 2017 through June 30, 2018 was the Charter School’s first period of operations. Therefore, prior year’s findings do not apply.

There were no audit reports issued by the Office of Fiscal Accountability and Compliance (OFAC) during the 2017-2018 fiscal year.

Acknowledgement

We received the complete cooperation of all the officials of the Charter School and we greatly appreciate the courtesies extended to the members of the audit team.
### Food Service Fund
**Numbers For Meals Served and (Over)/Underclaim**
**Enterprise Fund**
**For the Period January 1, 2017 to June 30, 2018**

<table>
<thead>
<tr>
<th>Program</th>
<th>Meal Category</th>
<th>Meals Claimed</th>
<th>Meals Verified</th>
<th>Difference</th>
<th>Rate</th>
<th>(Over) Under Claim</th>
</tr>
</thead>
<tbody>
<tr>
<td>National School Lunch</td>
<td>Paid</td>
<td>997</td>
<td>997</td>
<td>-</td>
<td>$0.44</td>
<td>$ -</td>
</tr>
<tr>
<td></td>
<td>Reduced</td>
<td>204</td>
<td>204</td>
<td>-</td>
<td>2.97</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Free</td>
<td>3,083</td>
<td>3,083</td>
<td>-</td>
<td>3.37</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>4,284</td>
<td>4,284</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>School Breakfast</td>
<td>Paid</td>
<td>510</td>
<td>510</td>
<td>-</td>
<td>0.30</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Reduced</td>
<td>108</td>
<td>108</td>
<td>-</td>
<td>1.79</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Free</td>
<td>1,644</td>
<td>1,644</td>
<td>-</td>
<td>2.09</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>2,262</td>
<td>2,262</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>National After School Snacks</td>
<td>Paid</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Reduced</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Free</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Total Net (Over)/Underclaim</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$ -</td>
<td></td>
</tr>
</tbody>
</table>
LEAD CHARTER SCHOOL  
Application for Charter School Aid  
Schedule of Audited Enrollments  
Enrollment Count as of October 15, 2017

<table>
<thead>
<tr>
<th>Grades</th>
<th>DOE reported on Roll</th>
<th>Reported on Workpapers</th>
<th>Verified signed registration forms</th>
<th>Errors</th>
<th>Verified # of days enrolled</th>
<th>Special Ed &amp; Bilingual Documentation</th>
<th>Verified # of days of Service Provided</th>
<th>Errors</th>
<th>Low Income</th>
<th>Verified Documentation</th>
<th>Errors</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ninth</td>
<td>63</td>
<td>38</td>
<td>38</td>
<td>-</td>
<td>38</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td></td>
<td>28</td>
</tr>
<tr>
<td>Tenth</td>
<td>33</td>
<td>15</td>
<td>15</td>
<td>-</td>
<td>15</td>
<td>2</td>
<td>-</td>
<td>2</td>
<td>-</td>
<td></td>
<td>18</td>
</tr>
<tr>
<td>Eleventh</td>
<td>29</td>
<td>16</td>
<td>16</td>
<td>-</td>
<td>16</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td></td>
<td>15</td>
</tr>
<tr>
<td>Total</td>
<td>125</td>
<td>69</td>
<td>69</td>
<td>0</td>
<td>69</td>
<td>6</td>
<td>3</td>
<td>3</td>
<td>6</td>
<td></td>
<td>61</td>
</tr>
<tr>
<td>Percentage</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

0.00% 0.00% 50.00% 0.00% 0.00%
### LEAD CHARTER SCHOOL
Application for Charter School Aid
Schedule of Audited Enrollments
Enrollment Count as of Last Day of School

<table>
<thead>
<tr>
<th>Grades</th>
<th>DOE reported on Roll</th>
<th>Reported on Workpapers</th>
<th>Verified signed registration forms</th>
<th>Errors</th>
<th>Verified # of days enrolled</th>
<th>Errors</th>
<th>Special Ed &amp;/ or Bilingual Documentation</th>
<th>Errors</th>
<th>Verified # of days of Service Provided</th>
<th>Errors</th>
<th>Low Income Documentation</th>
<th>Errors</th>
<th>Verified Errors</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ninth</td>
<td>75</td>
<td>38</td>
<td>38</td>
<td>-</td>
<td>38</td>
<td>-</td>
<td>2</td>
<td>-</td>
<td>2</td>
<td>-</td>
<td>24</td>
<td>24</td>
<td>-</td>
</tr>
<tr>
<td>Tenth</td>
<td>36</td>
<td>18</td>
<td>18</td>
<td>-</td>
<td>18</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>1</td>
<td>-</td>
<td>14</td>
<td>14</td>
<td>-</td>
</tr>
<tr>
<td>Eleventh</td>
<td>32</td>
<td>16</td>
<td>16</td>
<td>-</td>
<td>16</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>14</td>
<td>14</td>
<td>-</td>
</tr>
<tr>
<td>Total</td>
<td>143</td>
<td>72</td>
<td>72</td>
<td>0</td>
<td>72</td>
<td>0</td>
<td>3</td>
<td>2</td>
<td>1</td>
<td>3</td>
<td>0</td>
<td>52</td>
<td>0</td>
</tr>
<tr>
<td>Percentage</td>
<td>0.00%</td>
<td>0.00%</td>
<td>33.33%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>33.33%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
<td>0.00%</td>
</tr>
</tbody>
</table>
LEAD CHARTER SCHOOL
NET CASH RESOURCE SCHEDULE

Food Service
B - 4/5

Net Cash Resources:

<table>
<thead>
<tr>
<th>CAFR</th>
<th>* Current Assets</th>
</tr>
</thead>
<tbody>
<tr>
<td>B-4</td>
<td>Cash &amp; Cash Equiv.</td>
</tr>
<tr>
<td>B-4</td>
<td>Due from Other Gov'ts</td>
</tr>
<tr>
<td>B-4</td>
<td>Accounts Receivable</td>
</tr>
<tr>
<td>B-4</td>
<td>Investments</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>CAFR</th>
<th>Current Liabilities</th>
</tr>
</thead>
<tbody>
<tr>
<td>B-4</td>
<td>Less Accounts Payable</td>
</tr>
<tr>
<td>B-4</td>
<td>Less Accruals</td>
</tr>
<tr>
<td>B-4</td>
<td>Less Due to Other Funds</td>
</tr>
<tr>
<td>B-4</td>
<td>Less Deferred Revenue</td>
</tr>
</tbody>
</table>

Net Cash Resources: - (A)

Net Adj. Total Operating Expense:

| B-5    | Tot. Operating Exp.                                   | 36,628 |
| B-5    | Less Depreciation                                     | - |

Adj. Tot. Oper. Exp. $ 36,628 (B)

Average Monthly Operating Expense:

B / 10 $ 3,663 (C)

Three times monthly Average:

3 X C $ 10,988 (D)

| TOTAL IN BOX A | $ - |
| LESS TOTAL IN BOX D | $ (10,988) |
| NET          | $ (10,988) |

From above:
D is greater than A, cash does not exceed 3 X average monthly operating expenses.

* Inventories are not to be included in total current assets.

Source: Charter School's CAFR
Audit Recommendations Summary

Findings and Recommendations:

1. **Administrative Practices and Procedures**
   None

2. **Financial Planning, Accounting and Reporting**
   None

3. **School Purchasing Programs**
   None

4. **School Food Service**
   None

5. **Student Body Activities**
   None

6. **Application for State School Aid**
   None

7. **Pupil Transportation**
   None

8. **Facilities and Capital Assets**
   None

9. **Miscellaneous**
   None

10. **Status of Prior Year Audit Findings/Recommendations**
    
The period January 1, 2017 through June 30, 2018 was the Charter School’s first period of operations. Therefore, prior year’s findings do not apply.