

**Summary of Vital Statistics  
Comparative Spending Guide 2009  
Operating Type CSSD (Total of 8 School Districts)**

COUNTY	DISTRICT	2008-09 Comparative Cost Per Pupil	-----Revenue Sources-----						Fall 2008 -----Certified Staff-----			10/15/08 % of Classified Students to Total Students
			State	Local Taxes	Federal	Tuition	Use of Fund Bal.	Other	Student / Teacher Ratio	Student / Support Ratio	Student / Admin Ratio	
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$43,689	2%	9%	1%	84%	2%	2%	6.5	15.4	69.0	100.0%
BERGEN	BERGEN CO SPECIAL SERVICE	\$60,339	11%	10%	4%	70%	1%	4%	4.1	5.9	45.5	100.0%
BURLINGTON	BURLINGTON CO SPEC SERV	\$46,367	0%	11%	0%	66%	0%	23%	6.5	17.5	61.9	99.0%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$48,504	0%	31%	0%	66%	0%	3%	5.4	13.4	43.7	90.7%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$37,446	9%	2%	6%	77%	2%	4%	6.5	8.7	34.8	96.2%
MERCER	MERCER CO SPECIAL SERVICE	\$55,045	3%	9%	1%	84%	2%	1%	5.7	7.4	47.2	100.0%
SALEM	SALEM CO SPECIAL SERVICE	\$37,913	0%	10%	0%	90%	0%	0%	4.4	3.8	29.7	76.0%
WARREN	WARREN CO SPECIAL SERVICE	\$43,640	0%	7%	0%	83%	10%	0%	4.2	7.7	20.8	100.0%

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**Total Cost Per Pupil - Indicator 1**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	Budget 2008-09 Per Pupil Cost	2008-09 Ranking
State average - Operating Type CSSD	\$40,118		\$42,253		\$48,880	
State median - Operating Type CSSD	\$39,776		\$41,797		\$45,028	
State average - All operating types	\$12,174		\$12,783		\$13,539	
State median - All operating types	\$11,400		\$12,075		\$12,791	
<b>Low to High Ranges</b>	\$29,329 — \$52,126		\$26,154 — \$55,769		\$37,446 — \$60,339	

<b>COUNTY</b>	<b>DISTRICT</b>						
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$38,843	4	\$41,014	4	\$43,689	4
BERGEN	BERGEN CO SPECIAL SERVICE	\$52,126	8	\$55,769	8	\$60,339	8
BURLINGTON	BURLINGTON CO SPEC SERV	\$34,052	3	\$37,017	3	\$46,367	5
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$43,361	6	\$42,580	5	\$48,504	6
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$29,329	1	\$30,194	2	\$37,446	1
MERCER	MERCER CO SPECIAL SERVICE	\$45,500	7	\$47,992	7	\$55,045	7
SALEM	SALEM CO SPECIAL SERVICE	\$30,726	2	\$26,154	1	\$37,913	2
WARREN	WARREN CO SPECIAL SERVICE	\$40,709	5	\$44,998	6	\$43,640	3

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**Total Classroom Instruction - Indicator 2**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil	
State average - Operating Type CSSD	\$24,848			\$25,671			\$29,396			
State median - Operating Type CSSD	\$22,237			\$23,214			\$26,002			
State average - All operating types	\$7,171			\$7,511			\$7,968			
State median - All operating types	\$6,833			\$7,167			\$7,601			
<b>Low to High Ranges</b>	<b>\$15,941 — \$29,923</b>		<b>47.7%—74.9%</b>	<b>\$15,177 — \$31,113</b>		<b>47.6%—74.9%</b>	<b>\$17,629 — \$34,851</b>		<b>40.4%—75.2%</b>	
<b>COUNTY</b>	<b>DISTRICT</b>									
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$23,442	5	60.4%	\$24,906	5	60.7%	\$26,780	5	61.3%
BERGEN	BERGEN CO SPECIAL SERVICE	\$29,522	7	56.6%	\$31,113	8	55.8%	\$33,687	7	55.8%
BURLINGTON	BURLINGTON CO SPEC SERV	\$25,515	6	74.9%	\$27,728	6	74.9%	\$34,851	8	75.2%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$21,031	4	48.5%	\$21,521	4	50.5%	\$25,224	4	52.0%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$15,941	1	54.4%	\$17,692	2	58.6%	\$21,120	3	56.4%
MERCER	MERCER CO SPECIAL SERVICE	\$29,923	8	65.8%	\$27,826	7	58.0%	\$30,863	6	56.1%
SALEM	SALEM CO SPECIAL SERVICE	\$18,350	2	59.7%	\$15,177	1	58.0%	\$19,286	2	50.9%
WARREN	WARREN CO SPECIAL SERVICE	\$19,411	3	47.7%	\$21,420	3	47.6%	\$17,629	1	40.4%

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**Classroom Salaries & Benefits - Indicator 3**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Tot Class Instruction	Actual 2007-08 Per Pupil Cost	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Tot Class Instruction	Budget 2008-09 Per Pupil Cost	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Tot Class Instruction
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State average - Operating Type CSSD	\$23,412			\$23,635			\$27,541		
State median - Operating Type CSSD	\$21,429			\$22,482			\$24,972		
State average - All operating types	\$6,721			\$7,041			\$7,436		
State median - All operating types	\$6,422			\$6,762			\$7,155		

**Low to High Ranges**      \$14,744 — \$29,703      42.3% — 73.0%      85.8% — 99.3%      \$14,646 — \$27,231      42.7% — 73.3%      87.4% — 98.2%      \$15,815 — \$34,089      36.2% — 73.5%      86.5% — 98.6%

COUNTY	DISTRICT	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Tot Class Instruction	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Tot Class Instruction	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Tot Class Instruction
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$22,255	5	57.3%	94.9%	\$23,837	5	58.1%	95.7%	\$25,467	5	58.3%	95.1%
BERGEN	BERGEN CO SPECIAL SERVICE	\$25,323	7	48.6%	85.8%	\$27,231	8	48.8%	87.5%	\$29,127	6	48.3%	86.5%
BURLINGTON	BURLINGTON CO SPEC SERV	\$24,844	6	73.0%	97.4%	\$27,125	7	73.3%	97.8%	\$34,089	8	73.5%	97.8%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$20,603	4	47.5%	98.0%	\$21,127	4	49.6%	98.2%	\$24,477	4	50.5%	97.0%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$14,744	1	50.3%	92.5%	\$15,471	2	51.2%	87.4%	\$18,820	3	50.3%	89.1%
MERCER	MERCER CO SPECIAL SERVICE	\$29,703	8	65.3%	99.3%	\$24,736	6	51.5%	88.9%	\$30,433	7	55.3%	98.6%
SALEM	SALEM CO SPECIAL SERVICE	\$17,299	3	56.3%	94.3%	\$14,646	1	56.0%	96.5%	\$17,855	2	47.1%	92.6%
WARREN	WARREN CO SPECIAL SERVICE	\$17,216	2	42.3%	88.7%	\$19,211	3	42.7%	89.7%	\$15,815	1	36.2%	89.7%

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**Classroom General Supplies & Textbooks - Indicator 4**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
State average - Operating Type CSSD	\$486			\$418			\$499		
State median - Operating Type CSSD	\$382			\$313			\$377		
State average - All operating types	\$273			\$281			\$313		
State median - All operating types	\$276			\$280			\$306		

**Low to High Ranges**

\$197 — \$970

0.4%—1.9%

\$233 — \$752

0.5%—1.5%

\$241 — \$982

0.4%—2.0%

COUNTY	DISTRICT	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$344	3	0.9%	\$250	3	0.6%	\$374	4	0.9%
BERGEN	BERGEN CO SPECIAL SERVICE	\$970	8	1.9%	\$752	8	1.3%	\$982	8	1.6%
BURLINGTON	BURLINGTON CO SPEC SERV	\$417	5	1.2%	\$365	5	1.0%	\$462	6	1.0%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$281	2	0.6%	\$261	4	0.6%	\$255	2	0.5%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$517	6	1.8%	\$441	6	1.5%	\$380	5	1.0%
MERCER	MERCER CO SPECIAL SERVICE	\$197	1	0.4%	\$246	2	0.5%	\$241	1	0.4%
SALEM	SALEM CO SPECIAL SERVICE	\$346	4	1.1%	\$233	1	0.9%	\$761	7	2.0%
WARREN	WARREN CO SPECIAL SERVICE	\$598	7	1.5%	\$558	7	1.2%	\$363	3	0.8%

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**Classroom Purchased Services and Other - Indicator 5**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	<b>Actual 2006-07 Per Pupil Cost</b>	<b>2006-07 Ranking</b>	<b>2006-07 % of Total Comparative Cost / Pupil</b>	<b>Actual 2007-08 Per Pupil Cost</b>	<b>2007-08 Ranking</b>	<b>2007-08 % of Total Comparative Cost / Pupil</b>	<b>Budget 2008-09 Per Pupil Cost</b>	<b>2008-09 Ranking</b>	<b>2008-09 % of Total Comparative Cost / Pupil</b>
<b>State average - Operating Type CSSD</b>	<b>\$950</b>			<b>\$1,619</b>			<b>\$1,356</b>		
<b>State median - Operating Type CSSD</b>	<b>\$693</b>			<b>\$1,235</b>			<b>\$804</b>		
<b>State average - All operating types</b>	<b>\$177</b>			<b>\$189</b>			<b>\$219</b>		
<b>State median - All operating types</b>	<b>\$92</b>			<b>\$94</b>			<b>\$123</b>		

**Low to High Ranges**

**\$23 — \$3,229**

**0.1%—6.2%**

**\$132 — \$3,130**

**0.3%—5.9%**

**\$190 — \$3,578**

**0.3%—5.9%**

<b>COUNTY</b>	<b>DISTRICT</b>									
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$843	6	2.2%	\$819	4	2.0%	\$939	5	2.1%
BERGEN	BERGEN CO SPECIAL SERVICE	\$3,229	8	6.2%	\$3,130	8	5.6%	\$3,578	8	5.9%
BURLINGTON	BURLINGTON CO SPEC SERV	\$253	3	0.7%	\$238	2	0.6%	\$300	2	0.6%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$147	2	0.3%	\$132	1	0.3%	\$491	3	1.0%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$680	4	2.3%	\$1,780	6	5.9%	\$1,920	7	5.1%
MERCER	MERCER CO SPECIAL SERVICE	\$23	1	0.1%	\$2,844	7	5.9%	\$190	1	0.3%
SALEM	SALEM CO SPECIAL SERVICE	\$705	5	2.3%	\$299	3	1.1%	\$669	4	1.8%
WARREN	WARREN CO SPECIAL SERVICE	\$1,597	7	3.9%	\$1,650	5	3.7%	\$1,451	6	3.3%

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**Total Support Services - Indicator 6**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
State average - Operating Type CSSD	\$6,391			\$7,209			\$8,133		
State median - Operating Type CSSD	\$7,846			\$7,590			\$8,375		
State average - All operating types	\$1,845			\$1,963			\$2,091		
State median - All operating types	\$1,600			\$1,680			\$1,830		

**Low to High Ranges**

\$876 — \$10,473

2.6%—21.9%

\$862 — \$12,168

2.3%—25.4%

\$1,127 — \$13,207

2.4%—28.5%

**COUNTY DISTRICT**

ATLANTIC	ATLANTIC CO SPECIAL SERV	\$7,053	4	18.2%	\$7,419	4	18.1%	\$7,689	4	17.6%
BERGEN	BERGEN CO SPECIAL SERVICE	\$10,473	8	20.1%	\$11,788	7	21.1%	\$12,675	7	21.0%
BURLINGTON	BURLINGTON CO SPEC SERV	\$876	1	2.6%	\$862	1	2.3%	\$1,127	1	2.4%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$8,639	5	19.9%	\$7,760	5	18.2%	\$9,060	5	18.7%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$6,266	3	21.4%	\$5,941	3	19.7%	\$6,768	3	18.1%
MERCER	MERCER CO SPECIAL SERVICE	\$9,032	7	19.9%	\$12,168	8	25.4%	\$13,207	8	24.0%
SALEM	SALEM CO SPECIAL SERVICE	\$1,935	2	6.3%	\$1,412	2	5.4%	\$3,729	2	9.8%
WARREN	WARREN CO SPECIAL SERVICE	\$8,929	6	21.9%	\$10,161	6	22.6%	\$12,433	6	28.5%

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**Support Services Salaries & Benefits - Indicator 7**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Tot Supp Services	Actual 2007-08 Per Pupil Cost	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Tot Supp Services	Budget 2008-09 Per Pupil Cost	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Tot Supp Services
State average - Operating Type CSSD	\$5,747			\$6,544			\$7,409		
State median - Operating Type CSSD	\$7,174			\$7,180			\$7,812		
State average - All operating types	\$1,619			\$1,704			\$1,839		
State median - All operating types	\$1,360			\$1,422			\$1,523		

**Low to High Ranges**      \$720 — \$9,466      2.1% — 19.5%    74.6% — 97.0%    \$718 — \$11,894    1.9% — 24.8%    77.6% — 97.7%    \$942 — \$12,909    2.0% — 26.0%    75.0% — 97.7%

COUNTY	DISTRICT	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Tot Supp Services	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Tot Supp Services	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Tot Supp Services
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$6,416	4	16.5%	91.0%	\$6,915	4	16.9%	93.2%	\$6,973	4	16.0%	90.7%
BERGEN	BERGEN CO SPECIAL SERVICE	\$9,466	8	18.2%	90.4%	\$10,499	7	18.8%	89.1%	\$11,707	7	19.4%	92.4%
BURLINGTON	BURLINGTON CO SPEC SERV	\$720	1	2.1%	82.2%	\$718	1	1.9%	83.3%	\$942	1	2.0%	83.6%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$8,377	6	19.3%	97.0%	\$7,444	5	17.5%	95.9%	\$8,651	5	17.8%	95.5%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$4,676	3	15.9%	74.6%	\$4,613	3	15.3%	77.6%	\$5,073	3	13.5%	75.0%
MERCER	MERCER CO SPECIAL SERVICE	\$8,719	7	19.2%	96.5%	\$11,894	8	24.8%	97.7%	\$12,909	8	23.5%	97.7%
SALEM	SALEM CO SPECIAL SERVICE	\$1,716	2	5.6%	88.7%	\$1,216	2	4.6%	86.1%	\$3,213	2	8.5%	86.2%
WARREN	WARREN CO SPECIAL SERVICE	\$7,932	5	19.5%	88.8%	\$9,364	6	20.8%	92.2%	\$11,348	6	26.0%	91.3%

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**Total Administrative Cost - Indicator 8**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
State average - Operating Type CSSD	\$4,272			\$4,456			\$5,098		
State median - Operating Type CSSD	\$4,933			\$4,948			\$5,431		
State average - All operating types	\$1,342			\$1,384			\$1,430		
State median - All operating types	\$1,426			\$1,471			\$1,532		

**Low to High Ranges**

\$3,322 — \$9,226

7.7%—22.7%

\$2,982 — \$10,283

9.0%—24.7%

\$3,848 — \$10,675

9.3%—24.5%

<b>COUNTY</b>	<b>DISTRICT</b>									
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$4,386	4	11.3%	\$4,550	4	11.1%	\$4,786	3	11.0%
BERGEN	BERGEN CO SPECIAL SERVICE	\$5,479	5	10.5%	\$5,561	6	10.0%	\$5,753	5	9.5%
BURLINGTON	BURLINGTON CO SPEC SERV	\$3,494	2	10.3%	\$3,888	2	10.5%	\$4,682	2	10.1%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$5,798	6	13.4%	\$5,346	5	12.6%	\$6,002	6	12.4%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$3,322	1	11.3%	\$2,982	1	9.9%	\$3,848	1	10.3%
MERCER	MERCER CO SPECIAL SERVICE	\$3,508	3	7.7%	\$4,320	3	9.0%	\$5,108	4	9.3%
SALEM	SALEM CO SPECIAL SERVICE	\$6,761	7	22.0%	\$6,465	7	24.7%	\$8,163	7	21.5%
WARREN	WARREN CO SPECIAL SERVICE	\$9,226	8	22.7%	\$10,283	8	22.9%	\$10,675	8	24.5%

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**Salaries & Benefits for Administration - Indicator 9**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Total Admin	Actual 2007-08 Per Pupil Cost	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Total Admin	Budget 2008-09 Per Pupil Cost	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Total Admin
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State average - Operating Type CSSD	\$3,069			\$3,380			\$3,772		
State median - Operating Type CSSD	\$3,404			\$3,712			\$3,955		
State average - All operating types	\$1,077			\$1,112			\$1,145		
State median - All operating types	\$1,113			\$1,150			\$1,202		

**Low to High Ranges**      \$2,257 — \$6,378      5.3% — 19.0%    56.8% — 88.3%    \$2,442 — \$7,346    6.2% — 20.1%    62.5% — 86.8%    \$2,805 — \$6,703    5.9% — 17.4%    61.8% — 85.0%

COUNTY	DISTRICT	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Total Admin	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Total Admin	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Total Admin
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$3,695	5	9.5%	84.2%	\$3,948	5	9.6%	86.8%	\$4,009	5	9.2%	83.8%
BERGEN	BERGEN CO SPECIAL SERVICE	\$3,112	4	6.0%	56.8%	\$3,476	4	6.2%	62.5%	\$3,553	2	5.9%	61.8%
BURLINGTON	BURLINGTON CO SPEC SERV	\$2,742	3	8.1%	78.5%	\$3,008	2	8.1%	77.4%	\$3,642	3	7.9%	77.8%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$5,119	6	11.8%	88.3%	\$4,636	6	10.9%	86.7%	\$5,100	6	10.5%	85.0%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$2,257	1	7.7%	67.9%	\$2,442	1	8.1%	81.9%	\$2,805	1	7.5%	72.9%
MERCER	MERCER CO SPECIAL SERVICE	\$2,404	2	5.3%	68.5%	\$3,359	3	7.0%	77.8%	\$3,901	4	7.1%	76.4%
SALEM	SALEM CO SPECIAL SERVICE	\$5,844	7	19.0%	86.4%	\$5,257	7	20.1%	81.3%	\$6,597	7	17.4%	80.8%
WARREN	WARREN CO SPECIAL SERVICE	\$6,378	8	15.7%	69.1%	\$7,346	8	16.3%	71.4%	\$6,703	8	15.4%	62.8%

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**Operation & Maintenance of Plant - Indicator 10**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	<b>Actual 2006-07 Per Pupil Cost</b>	<b>2006-07 Ranking</b>	<b>2006-07 % of Total Comparative Cost / Pupil</b>	<b>Actual 2007-08 Per Pupil Cost</b>	<b>2007-08 Ranking</b>	<b>2007-08 % of Total Comparative Cost / Pupil</b>	<b>Budget 2008-09 Per Pupil Cost</b>	<b>2008-09 Ranking</b>	<b>2008-09 % of Total Comparative Cost / Pupil</b>	
<b>State average - Operating Type CSSD</b>	<b>\$4,083</b>			<b>\$4,373</b>			<b>\$5,243</b>			
<b>State median - Operating Type CSSD</b>	<b>\$3,489</b>			<b>\$3,537</b>			<b>\$4,889</b>			
<b>State average - All operating types</b>	<b>\$1,506</b>			<b>\$1,594</b>			<b>\$1,673</b>			
<b>State median - All operating types</b>	<b>\$1,367</b>			<b>\$1,477</b>			<b>\$1,515</b>			
<b>Low to High Ranges</b>	<b>\$2,201 — \$7,180</b>		<b>5.4%—16.6%</b>	<b>\$2,322 — \$7,383</b>		<b>5.2%—17.3%</b>	<b>\$2,064 — \$7,794</b>		<b>4.7%—17.4%</b>	
<b>COUNTY</b>	<b>DISTRICT</b>									
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$3,540	6	9.1%	\$3,668	6	8.9%	\$3,936	2	9.0%
BERGEN	BERGEN CO SPECIAL SERVICE	\$6,180	7	11.9%	\$6,733	7	12.1%	\$7,155	7	11.9%
BURLINGTON	BURLINGTON CO SPEC SERV	\$3,176	3	9.3%	\$3,456	4	9.3%	\$4,327	4	9.3%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$7,180	8	16.6%	\$7,383	8	17.3%	\$7,794	8	16.1%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$3,463	4	11.8%	\$3,303	3	10.9%	\$5,450	5	14.6%
MERCER	MERCER CO SPECIAL SERVICE	\$2,973	2	6.5%	\$3,617	5	7.5%	\$3,989	3	7.2%
SALEM	SALEM CO SPECIAL SERVICE	\$3,515	5	11.4%	\$2,912	2	11.1%	\$6,590	6	17.4%
WARREN	WARREN CO SPECIAL SERVICE	\$2,201	1	5.4%	\$2,322	1	5.2%	\$2,064	1	4.7%

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**Salaries & Benefits for Operations/Maintenance of Plant - Indicator 11 (Cont'd)**

**Operating Type CSSD (Total of 8 School Districts)**

**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 % of Total Comparative Cost / Pupil	2006-07 % of Sal/Ben To Tot Op/Maint	Actual 2007-08 Per Pupil Cost	2007-08 % of Total Comparative Cost / Pupil	2007-08 % of Sal/Ben To Tot Op/Maint	Budget 2008-09 Per Pupil Cost	2008-09 % of Total Comparative Cost / Pupil	2008-09 % of Sal/Ben To Tot Op/Maint
--	--	--	---	--	--	---	--	--	---

State average - Operating Type CSSD	\$1,495			\$1,673			\$1,901		
State median - Operating Type CSSD	\$1,579			\$1,723			\$1,985		
State average - All operating types	\$770			\$794			\$843		
State median - All operating types	\$648			\$681			\$731		

<b>Low to High Ranges</b>	<b>\$137 — \$1,815</b>	<b>0.0% — 5.0%</b>	<b>0.0% — 53.2%</b>	<b>\$22 — \$2,104</b>	<b>0.0% — 6.0%</b>	<b>0.0% — 54.7%</b>	<b>\$21 — \$2,304</b>	<b>0.0% — 5.5%</b>	<b>0.0% — 51.5%</b>
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<b>COUNTY</b>	<b>DISTRICT</b>												
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$1,643	5	4.2%	46.4%	\$1,849	6	4.5%	50.4%	\$1,985	4	4.5%	50.4%
BERGEN	BERGEN CO SPECIAL SERVICE	\$1,579	4	3.0%	25.6%	\$1,512	2	2.7%	22.5%	\$1,692	3	2.8%	23.6%
BURLINGTON	BURLINGTON CO SPEC SERV	\$1,690	6	5.0%	53.2%	\$1,723	4	4.7%	49.9%	\$2,227	6	4.8%	51.5%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$1,815	7	4.2%	25.3%	\$2,104	7	4.9%	28.5%	\$2,304	7	4.8%	29.6%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$1,405	3	4.8%	40.6%	\$1,806	5	6.0%	54.7%	\$2,057	5	5.5%	37.7%
MERCER	MERCER CO SPECIAL SERVICE	\$1,132	2	2.5%	38.1%	\$1,579	3	3.3%	43.7%	\$1,594	2	2.9%	40.0%
SALEM	SALEM CO SPECIAL SERVICE	\$137	1	0.4%	3.9%	\$22	1	0.1%	0.8%	\$21	1	0.1%	0.3%
WARREN	WARREN CO SPECIAL SERVICE	----	----	0.0%	0.0%	----	----	0.0%	0.0%	----	----	0.0%	0.0%



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**Food Service - Indicator 12**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
State average - Operating Type CSSD	\$393			\$429			\$453		
State median - Operating Type CSSD	\$211			\$277			\$255		
State average - All operating types	\$66			\$73			\$64		
State median - All operating types	\$42			\$44			\$32		

**Low to High Ranges**

**\$128 — \$690**

**0.0%—1.7%**

**\$159 — \$645**

**0.0%—1.7%**

**\$118 — \$791**

**0.0%—1.7%**

<b>COUNTY</b>	<b>DISTRICT</b>									
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$211	3	0.5%	\$231	2	0.6%	\$251	2	0.6%
BERGEN	BERGEN CO SPECIAL SERVICE	\$171	2	0.3%	\$277	3	0.5%	\$255	3	0.4%
BURLINGTON	BURLINGTON CO SPEC SERV	\$582	4	1.7%	\$645	5	1.7%	\$791	5	1.7%
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$690	5	1.6%	\$518	4	1.2%	\$391	4	0.8%
GLOUCESTER	GLOUCESTER CO SPEC SERV	-----	-----	0.0%	-----	-----	0.0%	-----	-----	0.0%
MERCER	MERCER CO SPECIAL SERVICE	-----	-----	0.0%	-----	-----	0.0%	-----	-----	0.0%
SALEM	SALEM CO SPECIAL SERVICE	\$128	1	0.4%	\$159	1	0.6%	\$118	1	0.3%
WARREN	WARREN CO SPECIAL SERVICE	-----	-----	0.0%	-----	-----	0.0%	-----	-----	0.0%

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**Extracurricular Cost- Indicator 13**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ranked Low Cost to High Cost**

	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
State average - Operating Type CSSD	\$100			\$146			\$526		
State median - Operating Type CSSD	\$103			\$119			\$205		
State average - All operating types	\$230			\$242			\$267		
State median - All operating types	\$164			\$172			\$198		

**Low to High Ranges**

\$40 — \$172

0.0%—0.6%

\$82 — \$263

0.0%—0.9%

\$78 — \$1,809

0.0%—3.3%

COUNTY	DISTRICT	Actual 2006-07 Per Pupil Cost	2006-07 Ranking	2006-07 % of Total Comparative Cost / Pupil	Actual 2007-08 Per Pupil Cost	2007-08 Ranking	2007-08 % of Total Comparative Cost / Pupil	Budget 2008-09 Per Pupil Cost	2008-09 Ranking	2008-09 % of Total Comparative Cost / Pupil
ATLANTIC	ATLANTIC CO SPECIAL SERV	----	----	0.0%	----	----	0.0%	----	----	0.0%
BERGEN	BERGEN CO SPECIAL SERVICE	\$40	1	0.1%	\$82	1	0.1%	\$78	1	0.1%
BURLINGTON	BURLINGTON CO SPEC SERV	\$103	2	0.3%	\$119	2	0.3%	\$163	2	0.4%
CAPE MAY	CAPE MAY CO SPECIAL SERV	----	----	0.0%	----	----	0.0%	----	----	0.0%
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$172	3	0.6%	\$263	3	0.9%	\$246	3	0.7%
MERCER	MERCER CO SPECIAL SERVICE	----	----	0.0%	----	----	0.0%	\$1,809	4	3.3%
SALEM	SALEM CO SPECIAL SERVICE	----	----	0.0%	----	----	0.0%	----	----	0.0%
WARREN	WARREN CO SPECIAL SERVICE	----	----	0.0%	----	----	0.0%	----	----	0.0%

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**Personal Services - Employee Benefits - Indicator 14  
Operating Type CSSD (Total of 8 School Districts)**

	<b>Actual 2006-07 % of Total Salaries</b>	<b>Actual 2007-08 % of Total Salaries</b>	<b>Budget 2008-09 % of Total Salaries</b>
<b>State average - Operating Type CSSD</b>	35.2%	35.9%	38.0%
<b>State median - Operating Type CSSD</b>	33.2%	36.6%	36.6%
<b>State average - All operating types</b>	25.6%	25.9%	27.3%
<b>State median - All operating types</b>	25.1%	25.3%	26.7%
<b>Low to High Ranges</b>	31.9%—45.0%	31.1%—44.1%	32.0%—49.7%
<b>COUNTY</b>	<b>DISTRICT</b>		
ATLANTIC	ATLANTIC CO SPECIAL SERV	31.9%	32.0%
BERGEN	BERGEN CO SPECIAL SERVICE	33.2%	34.0%
BURLINGTON	BURLINGTON CO SPEC SERV	40.4%	42.9%
CAPE MAY	CAPE MAY CO SPECIAL SERV	32.1%	32.2%
GLOUCESTER	GLOUCESTER CO SPEC SERV	37.4%	49.7%
MERCER	MERCER CO SPECIAL SERVICE	33.3%	36.7%
SALEM	SALEM CO SPECIAL SERVICE	32.4%	36.4%
WARREN	WARREN CO SPECIAL SERVICE	45.0%	42.0%

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**Total Equipment - Indicator 15  
Operating Type CSSD (Total of 8 School Districts)**

	<b>Actual 2006-07 Per Pupil Cost</b>	<b>Actual 2007-08 Per Pupil Cost</b>	<b>Budget 2008-09 Per Pupil Cost</b>
<b>State average - Operating Type CSSD</b>	<b>\$202</b>	<b>\$133</b>	<b>\$127</b>
<b>State median - Operating Type CSSD</b>	<b>\$158</b>	<b>\$117</b>	<b>\$156</b>
<b>State average - All operating types</b>	<b>\$60</b>	<b>\$66</b>	<b>\$57</b>
<b>State median - All operating types</b>	<b>\$50</b>	<b>\$51</b>	<b>\$47</b>
<b>Low to High Ranges</b>	<b>\$0 — \$908</b>	<b>\$0 — \$297</b>	<b>\$0 — \$224</b>
<b>COUNTY</b>	<b>DISTRICT</b>		
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$192	\$224
BERGEN	BERGEN CO SPECIAL SERVICE	\$373	\$0
BURLINGTON	BURLINGTON CO SPEC SERV	\$0	\$0
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$0	\$0
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$30	\$30
MERCER	MERCER CO SPECIAL SERVICE	\$124	\$156
SALEM	SALEM CO SPECIAL SERVICE	\$41	\$0
WARREN	WARREN CO SPECIAL SERVICE	\$908	\$0

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**Student / Teacher Ratio: Median Teacher Salary - Indicator 16**

**Operating Type CSSD (Total of 8 School Districts)**

**Ratio: Ranked High Ratio to Low**

**Salary: Ranked Low Salary to High**

	<b>2007-08 Student / Teacher Ratio</b>	<b>2007-08 Ranking</b>	<b>2007-08 Median Salary</b>	<b>2007-08 Ranking</b>	<b>2008-09 Student / Teacher Ratio</b>	<b>2008-09 Ranking</b>	<b>2008-09 Median Salary</b>	<b>2008-09 Ranking</b>
<b>CSSD Average</b>	<b>5.6</b>		<b>\$61,324</b>		<b>5.5</b>		<b>\$62,771</b>	

<b>COUNTY</b>	<b>DISTRICT</b>	<b>2007-08 Student / Teacher Ratio</b>	<b>2007-08 Ranking</b>	<b>2007-08 Median Salary</b>	<b>2007-08 Ranking</b>	<b>2008-09 Student / Teacher Ratio</b>	<b>2008-09 Ranking</b>	<b>2008-09 Median Salary</b>	<b>2008-09 Ranking</b>
ATLANTIC	ATLANTIC CO SPECIAL SERV	6.1	3	\$71,384	7	6.5	1	\$74,353	7
BERGEN	BERGEN CO SPECIAL SERVICE	4.2	6	\$63,950	4	4.1	8	\$61,450	4
BURLINGTON	BURLINGTON CO SPEC SERV	7.0	1	\$65,050	5	6.5	1	\$70,506	6
CAPE MAY	CAPE MAY CO SPECIAL SERV	5.9	4	\$66,471	6	5.4	5	\$68,780	5
GLOUCESTER	GLOUCESTER CO SPEC SERV	6.2	2	\$46,844	2	6.5	1	\$48,812	2
MERCER	MERCER CO SPECIAL SERVICE	5.6	5	\$77,315	8	5.7	4	\$81,339	8
SALEM	SALEM CO SPECIAL SERVICE	4.2	6	\$44,419	1	4.4	6	\$47,700	1
WARREN	WARREN CO SPECIAL SERVICE	3.7	8	\$56,735	3	4.2	7	\$58,235	3

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**Student / Support Service Ratio: Median Support Service Salary - Indicator 17**

**Operating Type CSSD (Total of 8 School Districts)**

**Ratio: Ranked High Ratio to Low**

**Salary: Ranked Low Salary to High**

	<b>2007-08 Student / Support Ratio</b>	<b>2007-08 Ranking</b>	<b>2007-08 Median Salary</b>	<b>2007-08 Ranking</b>	<b>2008-09 Student / Support Ratio</b>	<b>2008-09 Ranking</b>	<b>2008-09 Median Salary</b>	<b>2008-09 Ranking</b>
<b>CSSD Average</b>	<b>8.9</b>		<b>\$66,613</b>		<b>8.9</b>		<b>\$67,795</b>	
<b>COUNTY</b>	<b>DISTRICT</b>							
ATLANTIC	14.2	2	\$73,117	7	15.4	2	\$75,524	7
BERGEN	6.0	7	\$72,090	6	5.9	7	\$70,808	6
BURLINGTON	19.3	1	\$65,884	4	17.5	1	\$68,244	4
CAPE MAY	12.0	3	\$67,646	5	13.4	3	\$69,005	5
GLOUCESTER	8.4	4	\$46,177	3	8.7	4	\$48,043	2
MERCER	7.4	5	\$82,273	8	7.4	6	\$85,226	8
SALEM	2.8	8	\$44,946	2	3.8	8	\$49,350	3
WARREN	6.6	6	\$42,957	1	7.7	5	\$47,035	1

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**Student / Administrator Ratio: Median Administrator Salary - Indicator 18**

**Operating Type CSSD (Total of 8 School Districts)**

**Ratio: Ranked High Ratio to Low**

**Salary: Ranked Low Salary to High**

	<b>2007-08 Student / Admin Ratio</b>	<b>2007-08 Ranking</b>	<b>2007-08 Median Salary</b>	<b>2007-08 Ranking</b>	<b>2008-09 Student / Admin Ratio</b>	<b>2008-09 Ranking</b>	<b>2008-09 Median Salary</b>	<b>2008-09 Ranking</b>
<b>CSSD Average</b>	<b>43.1</b>		<b>\$97,190</b>		<b>46.3</b>		<b>\$102,064</b>	
<b>COUNTY</b>	<b>DISTRICT</b>							
ATLANTIC	65.6	1	\$100,174	4	69.0	1	\$94,664	3
BERGEN	30.9	6	\$101,365	7	45.5	4	\$120,165	8
BURLINGTON	62.0	2	\$100,602	6	61.9	2	\$99,998	5
CAPE MAY	46.7	4	\$100,227	5	43.7	5	\$103,723	6
GLOUCESTER	34.3	5	\$90,824	3	34.8	6	\$95,599	4
MERCER	57.7	3	\$113,600	8	47.2	3	\$116,457	7
SALEM	20.6	8	\$82,316	2	29.7	7	\$76,000	2
WARREN	21.1	7	\$53,403	1	20.8	8	\$70,584	1

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**Faculty / Administrator Ratio - Indicator 19**  
**Operating Type CSSD (Total of 8 School Districts)**  
**Ratio: Ranked High Ratio to Low**

		<b>2007-08</b>		<b>2008-09</b>	
		<b>Faculty / Admin</b>	<b>2007-08</b>	<b>Faculty / Admin</b>	<b>2008-09</b>
		<b>Ratio</b>	<b>Ranking</b>	<b>Ratio</b>	<b>Ranking</b>
<b>CSSD Average</b>		<b>12.6</b>		<b>13.6</b>	
<b>COUNTY</b>	<b>DISTRICT</b>				
ATLANTIC	ATLANTIC CO SPECIAL SERV	15.3	2	15.1	2
BERGEN	BERGEN CO SPECIAL SERVICE	12.5	3	18.7	1
BURLINGTON	BURLINGTON CO SPEC SERV	12.0	5	13.0	5
CAPE MAY	CAPE MAY CO SPECIAL SERV	11.8	6	11.3	6
GLOUCESTER	GLOUCESTER CO SPEC SERV	9.6	7	9.3	7
MERCER	MERCER CO SPECIAL SERVICE	18.2	1	14.7	3
SALEM	SALEM CO SPECIAL SERVICE	12.3	4	14.5	4
WARREN	WARREN CO SPECIAL SERVICE	8.9	8	7.6	8

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**Comparison of Budgeted General Fund Balance Vs. Actual - (Used) or Generated - Indicator 20  
Operating Type CSSD (Total of 8 School Districts)**

<b>COUNTY</b>	<b>DISTRICT</b>	<b>2006-07 General Fund Balance in Budget</b>	<b>2006-07 Actual (Used) or Generated</b>	<b>2007-08 General Fund Balance in Budget</b>	<b>2007-08 Actual (Used) or Generated</b>
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$675,000	\$314,203	\$675,000	(\$1,386,375)
BERGEN	BERGEN CO SPECIAL SERVICE	\$0	(\$309,768)	\$0	\$208,855
BURLINGTON	BURLINGTON CO SPEC SERV	\$0	\$728,738	\$0	(\$206,829)
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$91,334	\$176,290	\$450,000	\$221,705
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$1,380,000	(\$118,791)	\$500,000	\$269,207
MERCER	MERCER CO SPECIAL SERVICE	\$0	\$1,958,880	\$0	\$1,079,324
SALEM	SALEM CO SPECIAL SERVICE	\$0	\$32,183	\$0	\$6,306
WARREN	WARREN CO SPECIAL SERVICE	\$816,501	(\$388,663)	\$689,508	(\$560,004)

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**Excess Unreserved General Fund Balance – Indicator 21\***  
**Operating Type CSSD (Total of 8 School Districts)**

<b>COUNTY</b>	<b>DISTRICT</b>	<b>Actual Excess (above 2%) 2006-07</b>	<b>Actual Excess (above 2%) 2007-08</b>	<b>Actual Excess (above 2%) 2008-09</b>
ATLANTIC	ATLANTIC CO SPECIAL SERV	\$2,729,358	\$3,034,810	\$1,575,011
BERGEN	BERGEN CO SPECIAL SERVICE	\$0	\$0	\$0
BURLINGTON	BURLINGTON CO SPEC SERV	\$4,007,859	\$3,050,290	\$4,491,204
CAPE MAY	CAPE MAY CO SPECIAL SERV	\$1,356,086	\$1,527,136	\$1,750,335
GLOUCESTER	GLOUCESTER CO SPEC SERV	\$1,191,345	\$1,056,514	\$1,292,385
MERCER	MERCER CO SPECIAL SERVICE	\$422,637	\$2,328,522	\$3,349,814
SALEM	SALEM CO SPECIAL SERVICE	\$145,097	\$177,280	\$33,586
WARREN	WARREN CO SPECIAL SERVICE	\$1,372,509	\$983,846	\$273,842

\* Excess general fund balance threshold was 2% for districts other than county vocational districts.

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\* Excess general fund balance threshold was 2% for districts other than county vocational districts.